



**GREATER
DANDENONG**
City of Opportunity

AGENDA

ORDINARY COUNCIL MEETING

MONDAY 9 JULY 2018

Commencing at 7:00 PM

COUNCIL CHAMBERS

225 Lonsdale Street, Dandenong VIC 3175

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1 MEETING OPENING

1.1 ATTENDANCE

Apologies

1.2 OFFERING OF PRAYER

As part of Council's commitment to recognising the cultural and spiritual diversity of our community, the prayer this evening will be offered by Cr Roz Blades AM from the Jewish Community, a member of the Greater Dandenong Interfaith Network.

1.3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

Ordinary Meeting of Council held 25 June 2018.

Recommendation

That the minutes of the Ordinary Meeting of Council held 25 June 2018 be confirmed.

1.4 ASSEMBLIES OF COUNCIL

The following assemblies of Council occurred in the period 21 June to 4 July 2018:

| Date | Meeting Type | Councillors Attending | Topics Discussed & Disclosures of Conflict of Interest |
|----------|--|---|--|
| 21/06/18 | Asylum Seeker & Refugee Advisory Committee | Roz Blades, Matthew Kirwan | - Asylum Seeker & Refugee Advisory Committee Meeting |
| 21/06/18 | Refugee Week Event | Roz Blades, Youhorn Chea | - Refugee Week Event |
| 25/06/18 | Pre Council Meeting | Roz Blades, Youhorn Chea, Tim Dark (part), Matthew Kirwan, Angela Long, Sean O'Reilly, Zaynoun Melhem, Jim Memeti, Maria Sampey (part), Heang Tak, Loi Truong | <ul style="list-style-type: none"> - Traffic treatment works in Gladstone Road, Noble Park. - Success of Short Cuts Film Festival over the weekend. - Agenda items for the Council Meeting of 25 June 2018. |
| 2/07/18 | Councillor Briefing Session | Roz Blades, Youhorn Chea, Tim Dark (part), Matthew Kirwan, Angela Long, Sean O'Reilly, Zaynoun Melhem, Jim Memeti, Maria Sampey (part), Heang Tak | <ul style="list-style-type: none"> - Community partnership and sponsorship policies review update. - Future of the National Disability Insurance Scheme (NDIS) (Confidential). - Team 11 progress update. - Proposed purchase of a property in central Dandenong (Cr Dark disclosed a Conflict of Interest in this item). - Sad passing of Adrian Barnard, stalwart of the Noble Park community and member of the Noble Park Public Hall Trust. - Agenda items for the Council Meeting of 9 July 2018. |

Recommendation

That the assemblies of Council listed above be noted.

1.5 DISCLOSURES OF INTEREST

Any interest that a Councillor or staff member has deemed to be significant and has disclosed as either a direct or an indirect interest is now considered to be a conflict of interest. Conflict of Interest legislation is detailed in sections 77A, 77B, 78, 78A-E & 79 of the Local Government Act 1989. This legislation can be obtained by contacting the Greater Dandenong Governance Unit on 8571 5216 or by accessing the Victorian Legislation and Parliamentary Documents website at www.legislation.vic.gov.au.

If a Councillor discloses any interest in an item discussed at any Council Meeting (whether they attend or not) they must:

- complete a disclosure of interest form prior to the meeting.
- advise the chairperson of the interest immediately before the particular item is considered (if attending the meeting).
- leave the chamber while the item is being discussed and during any vote taken (if attending the meeting).

The Councillor will be advised to return to the chamber or meeting room immediately after the item has been considered and the vote is complete.

2 OFFICERS' REPORTS

2.1 DOCUMENTS FOR SEALING

2.1.1 Documents for Sealing

File Id: A2683601

Responsible Officer: Director Corporate Services

Report Summary

Under the Victorian Local Government Act, each Council is a body corporate and a legal entity in its own right. Each Council must therefore have a common seal (like any corporate entity) that is an official sanction of that Council.

Sealing a document makes it an official document of Council as a corporate body. Documents that require sealing include agreements, contracts, leases or any other contractual or legally binding document that binds Council to another party.

Recommendation Summary

This report recommends that the listed documents be signed and sealed.

2.1.1 Documents for Sealing (Cont.)

Item Summary

There are two [2] items being presented to Council's meeting of 9 July 2018 for signing and sealing as follows:

1. A letter of recognition to Martin Fidler, Community Services for 10 years of service to the City of Greater Dandenong; and
2. A letter of recognition to Bill Arndt, Engineering Services for 30 years of service to the City of Greater Dandenong.

Recommendation

That the listed documents be signed and sealed.

2.2 DOCUMENTS FOR TABLING

2.2.1 Petitions and Joint Letters

| | |
|----------------------|-----------------------------|
| File Id: | qA228025 |
| Responsible Officer: | Director Corporate Services |
| Attachments: | Petitions and Joint Letters |

Report Summary

Council receives a number of petitions and joint letters on a regular basis that deal with a variety of issues which have an impact upon the City.

Issues raised by petitions and joint letters will be investigated and reported back to Council if required.

A table containing all details relevant to current petitions and joint letters is provided in Attachment 1. It includes:

1. the full text of any petitions or joint letters received;
2. petitions or joint letters still being considered for Council response as pending a final response along with the date they were received; and
3. the final complete response to any outstanding petition or joint letter previously tabled along with the full text of the original petition or joint letter and the date it was responded to.

Note: On occasions, submissions are received that are addressed to Councillors which do not qualify as petitions or joint letters under Council's current Meeting Procedure Local Law. These are also tabled.

2.2.1 Petitions and Joint Letters (Cont.)

Petitions and Joint Letters Tabled

Council received no new petitions and no joint letters prior to the Council Meeting of 9 July 2018.

N.B: Where relevant, a summary of the progress of ongoing change.org petitions will be provided in the attachment to this report.

Recommendation

That the listed items detailed in Attachment 1, and the current status of each, be received and noted.

2.2.1 Petitions and Joint Letters (Cont.)

DOCUMENTS FOR TABLING

PETITIONS AND JOINT LETTERS

ATTACHMENT 1

PETITIONS AND JOINT LETTERS

PAGES 4 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 1000.

2.2.1 Petitions and Joint Letters (Cont.)

| Date Received | Petition Text (Prayer) | No of Petitioners | Status | Responsible Officer Response |
|---------------|------------------------|-------------------|--------|------------------------------|
| | | | | |

If the details of the attachment are unclear please contact Governance on 8571 1000.

2.2.1 Petitions and Joint Letters (Cont.)

| Other/Submissions | | Date Received | Content | No of Co-Signatures | Status | Officer Response |
|-------------------|--|---------------|---------|---------------------|--------|------------------|
| | | | | | | |
| | | | | | | |

If the details of the attachment are unclear please contact Governance on 8571 1000.

2.2.1 Petitions and Joint Letters (Cont.)

| Other/Submissions | Date Received | Content | No of Co-Signatures | Status | Officer Response |
|-------------------|---------------|---------|---------------------|--------|------------------|
| | | | | | |
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If the details of the attachment are unclear please contact Governance on 8571 1000.

2.3 CONTRACTS

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong

File Id: qA383693

Responsible Officer: Director Engineering Services

Report Summary

This report outlines the tender process undertaken to select a suitably qualified and experienced contractor for Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 boundary in Dandenong.

Recommendation Summary

This report recommends that Council:

1. Awards separable portion one, two and three of Contract No. 1718-64 to Comar Constructions Pty Ltd for a fixed lump sum price of two million nine hundred and sixty four thousand two hundred and nineteen dollars and twelve cents (\$2,964,219.12) inclusive of GST.
2. Reserves the right to award separable portion four of Contract No. 1718-64 to Comar Constructions Pty Ltd for eight hundred and forty four thousand three hundred and twenty one dollars and fifty eight cents (\$844,321.58) inclusive of GST subject to satisfactory completion of previous stages and available funding in 2019/20.

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)**Introduction**

The aim of this project is to mitigate flooding issues caused by an undersized pipe network within the catchment 11 boundary in Dandenong. The works will duplicate the main drainage line along Simpson Drive, Heatherton Road, Vizard Street, Sheales Street, Woodlee Street, Bedwell Avenue and David Street in Dandenong.

The works will include, but not be limited to pipe installation, pavement reinstatement, pit construction, service alterations, traffic control, landscaping and minor concrete works. Works have been split into four (4) separable portions that will be rolled out over the next two financial years.

Tender Process

This tender was advertised in The Age newspaper and on Council's website on Saturday 14 April 2018 with a closing time and date of 2.00pm Tuesday 8 May 2018.

At the close of the tender advertising period submissions were received from three (3) qualified contractors as indicated below:

1. Comar Constructions Pty Ltd
2. Jaydo Construction Pty Ltd
3. Kalow Holdings Pty Ltd

Tenderers were requested to submit a Lump Sum price including a lump sum price breakdown and a Schedule of Rates for variations.

The tender package was split into four (4) separable portions. This allows the project to be phased across multiple years with defined limits of work between stages. It is recommended that the work be awarded as follows:

| Separable Portion | Financial Year | Area of Works |
|-------------------|----------------|------------------------------------|
| One | 2018/19 | Simpson Drive and Heatherton Road. |
| Two | 2018/19 | Vizard Street and Sheales Street. |
| Three | 2018/19 | Woodlee Street and Bedwell Avenue. |
| Four | 2019/20 | Woodlee Street and David Street. |

Note that any works completed within the 2019/20 financial year can be the subject of a CPI increase claim.

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)

Lump Sum – A lump sum contract or a stipulated sum contract will require that the supplier agree to provide specified services for a stipulated or fixed price.

Tender Evaluation

The tender evaluation panel comprised of the Coordinator Civil Projects, Project Engineer, Works Supervisor, Graduate Engineer and Senior Contracts Officer, with Occupational Health and Safety and Environmental Management consultants providing specialist advice.

The tenders were evaluated using Council's Weighted Attributed Value Selection Method. The advertised evaluation criteria and the allocated weightings for evaluation are as follows:

| | Evaluation Criteria | Weighting |
|---|--|------------------|
| 1 | Price | 40% |
| 2 | Relevant Experience & Past Performance | 25% |
| 3 | Project Plan, Program & Methodology | 25% |
| 4 | Social Procurement | 5% |
| 5 | Local Industry | 5% |
| 6 | OHS Management System | Pass/Fail |
| 7 | Environmental Management System | Pass/Fail |

Each criterion is ranked on a point score between 0 (fail) and 5 (excellent). These rankings are then multiplied by the weighting to give a weighted attribute ranking for each criterion and totalled to give an overall evaluation score for all criteria.

Two different pricing options were offered up by the tenderers. Conforming submissions required the tenderers to price insitu concrete pits. An alternative of non-conforming tenders provided pricing using precast concrete pits offering a saving to Council of in excess of \$200,000 across the four separable portions.

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)

Following the evaluation of the tender submissions received, the comparative point score based on the above criteria is as follows (price points are based on the precast pit option and include the savings mentioned above):

| Tenderer | Price Points | Non-Price Points | Social Procurement | Local Industry | OH&S | ENV | Total Score |
|-----------------------------|---------------------|-------------------------|---------------------------|-----------------------|-----------------|------------|--------------------|
| Comar Constructions Pty Ltd | 1.09 | 2.03 | 0 | 3 | PASS | PASS | 3.12 |
| Jaydo Construction Pty Ltd | 1.12 | 1.95 | 2 | 2 | PASS | PASS | 3.07 |
| Kalow Holdings Pty Ltd | 0.59 | 1.88 | 3 | 2 | PASS | PASS | 2.47 |

Note 1: The higher the price score – lower the tendered price.

Note 2: The higher the non-price score – represents better capability and capacity to undertake the service.

At the completion of the tender evaluation process described above, the evaluation panel agreed that the tender submission from **Comar Constructions Pty Ltd** would provide the Best Value outcome for Council for all four separable portions.

It should be noted that the submission by Comar Constructions Pty Ltd is not the cheapest (1% difference across all four separable portions). The submission by Comar Constructions Pty Ltd demonstrated a greater understanding of the complexities and challenges associated with this project as is reflected in the non-price points score above.

The submission by Jaydo Construction Pty Ltd was ranked a close second. Jaydo Construction Pty Ltd is a major water infrastructure contractor with a long history of completing major drainage, water and sewer projects across Victoria.

The submission by Kalow Holdings Pty Ltd was ranked third. Kalow Holdings Pty Ltd provides storm water and civil construction services throughout Melbourne.

The Company

Comar Constructions Pty Ltd is experienced in all facets of stormwater drainage but specialises in major drainage upgrades for Council's and private industry. Comar Construction Pty Ltd is based in Hallam and services the south eastern region of Victoria.

Whilst Comar Constructions Pty Ltd is small in size it has all the appropriate machinery and resourcing to handle a project of this scale. The company director takes an active role in the day to day management of site activities and has committed to running this project personally should they be successful.

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)**Relevant Experience/Track Record**

Comar Constructions Pty Ltd has extensive experience undertaking similar projects specifically for local government organisations. Included in the tender submission was evidence and referee details of relevant drainage projects including:

| Client | Description | Value |
|------------------------------------|-------------------------------------|--------|
| City of Greater Dandenong | Cleeland Street Drainage Works | \$0.6M |
| City of Monash | Irving Street Drainage Improvements | \$0.4M |
| | Stocks Road Drainage Improvements | \$0.7M |
| Mornington Peninsula Shire Council | Cook Street Mornington Outfall | \$1.2M |

Reference checks were undertaken and all referees responded positively.

Comar Constructions Pty Ltd is a City of Greater Dandenong panel contractor and has a long history of successful project outcomes.

Financial Implications

The financial obligations are summarised in the table below. Note that separate lump sum prices were given for each separable portion to allow for staging of the works.

| | Excluding GST | Including GST |
|-------------------------|----------------|----------------|
| Separable Portion One | \$1,188,194.95 | \$1,307,014.45 |
| Separable Portion Two | \$866,560.60 | \$953,216.66 |
| Separable Portion Three | \$639,989.10 | \$703,988.01 |
| TOTAL | \$2,694,744.65 | \$2,964,219.12 |

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)

The available budget is summarised in the table below.

| | Excluding GST | Including GST |
|----------------|----------------|----------------|
| 2017/18 Budget | \$958,746.00 | \$1,054,620.60 |
| 2018/19 Budget | \$2,000,000.00 | \$2,200,000.00 |
| TOTAL | \$2,958,746.00 | \$3,254,620.60 |

There is sufficient budget to proceed with awarding separable portions one, two and three.

| | Excluding GST | Including GST |
|------------------------|---------------|---------------|
| Separable Portion Four | \$767,565.08 | \$844,321.58 |

Separable portion four will be awarded subject to a successful budget bid in 2019/20.

Consultation

During the tender evaluation process and in preparation of this report, relevant Council Officers from City Improvement, Council's Occupational Health & Safety and Environmental Planning were all consulted.

Conclusion

At the conclusion of the tender evaluation process, the evaluation panel agreed that the tender submission from **Comar Constructions Pty Ltd** represented the Best Value outcome for Council and should be accepted due to:

- 1) Their relevant experience working with Victorian Local Governments.
- 2) Their level of expertise in completing similar complex drainage projects.
- 3) Their positive industry references.
- 4) Certified Occupational Health and Safety (OH&S) and Environmental Management Systems.

2.3.1 Contract No. 1718-64 Upgrading of Existing Drainage Network within Catchment 11 Boundary in Dandenong (Cont.)

Recommendation

That Council:

- 1. awards separable portion one, two and three of Contract No. 1718-64 to Comar Constructions Pty Ltd for a fixed lump sum price of two million nine hundred and sixty four thousand two hundred and nineteen dollars and twelve cents inclusive of GST (\$2,964,219.12);**
- 2. reserves the right to award separable portion four of Contract No. 1718-64 to Comar Constructions Pty Ltd for eight hundred and forty four thousand three hundred and twenty one dollars and fifty eight cents inclusive of GST (\$844,321.58) subject to satisfactory completion of previous stages and available funding in 2019/20; and**
- 3. signs and seals the contract documents when prepared.**

2.4 STATUTORY PLANNING APPLICATIONS

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01)

| | |
|----------------------|---|
| File Id: | 376145 |
| Responsible Officer: | Director City Planning Design & Amenity |
| Attachments: | Assessed Plans Existing planning permit PLN07/0753 |

Application Summary

| | |
|------------|--|
| Applicant: | KLM Spatial |
| Proposal: | Amendment to Planning Permit PLN07/0753 to change what the permit allows and amend the endorsed plans to include buildings and works (construction of a storage shed at the rear of the existing building) |
| Zone: | Industrial 1 Zone |
| Overlay: | No overlays |
| Ward: | Red Gum Ward |

This application has been brought before the Council as the application deals with matters in relation to the sex industry.

At the Council meeting on 25 March 2008, the Council resolved to grant Planning Permit PLN07/0753 for the use of the land for the purpose of a Brothel.

The applicant has applied for an amendment to Planning Permit PLN07/0753 under Section 72 of the *Planning and Environment Act 1987*. Pursuant to Section 72(1) *a person who is entitled to use or develop land in accordance with a permit may apply to the responsible authority for an amendment to the permit.*

Specifically, the amendment application seeks the following:

- To amend the permit preamble to allow buildings and works (construction of a shed at the rear of the existing building).
- To amend the endorsed plans to show the proposed shed at the rear of the existing building.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

Assessment Summary

The key issue in relation to this application is the appropriateness of allowing the proposed shed at the rear of the existing building.

Council officers consider that the proposed amendment as listed above is reasonable, as it would provide for the storage needs of a lawfully permitted use. The proposed shed is located to the rear of the existing building, is small in size and will be hidden from view by an existing 1.7 metre high fence. In addition, the proposal complies with Clause 52.46 (Brothels) of the Greater Dandenong Planning Scheme.

Recommendation Summary

As assessed, the proposal is consistent with and appropriately responds to the provisions of the Greater Dandenong Planning Scheme, with this report recommending that the application be supported, and that an **Amended Permit** be issued containing the conditions as set out in the recommendation.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

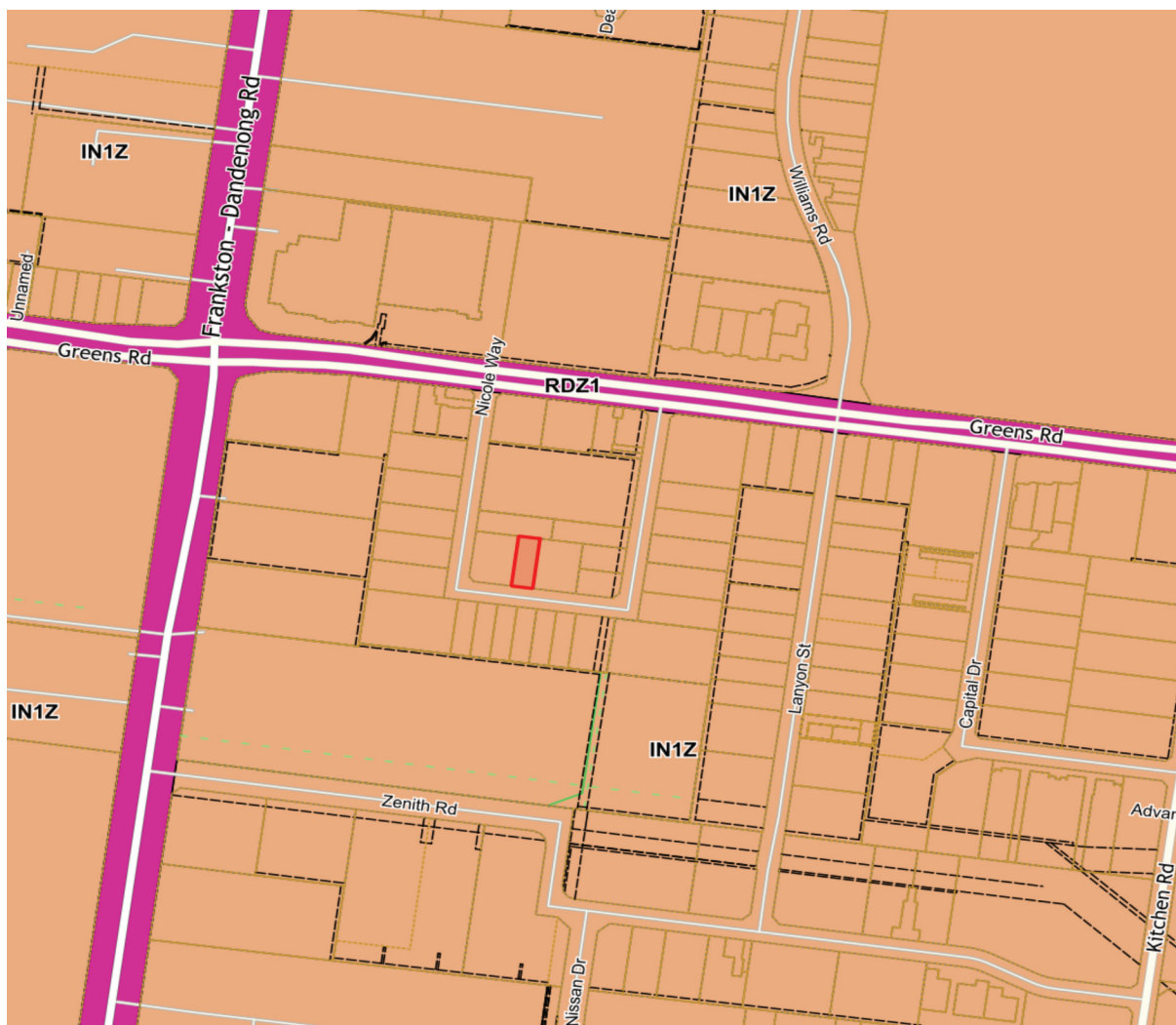
Subject Site and Surrounds

Subject Site

- The subject site is a rectangular shaped lot with a total area of 1000 square metres.
- The site contains a single storey brick building currently used as a Brothel.
- A concrete driveway along the western boundary leads to a car parking area at the rear of the property. The car parking area contains 10 line marked car parking spaces, with space available for 12 car parking spaces.

Surrounding Area

- The surrounding area is characterised by industrial buildings in an Industrial 1 Zone.
- Buildings in the area are primarily of concrete panel construction with some older style brick office areas.
- The closest residential area is approximately 1.5 km to the east.
- The site is located approximately 3km to the Dandenong Central Business District.
- Nicole Way is serviced by Greens Road.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)Locality Plan**Background****Previous Applications**

A search of Council records revealed that Council has previously considered the following planning applications for the site:

- Planning Permit 97/605 was issued at the direction of VCAT on 14/09/1998 'To use the land for the purpose of a Brothel/Escort Agency, all in accordance with the endorsed plan'. This permit expired in April 2007 because the use had ceased for a period of more than two years.
- Planning Permit PLN07/0753 was approved on 31/03/2008 for the 'use of the land for the purpose of a brothel', with Condition 1 of that permit referring to plans endorsed under Planning Permit 97/605 on 14/09/1998.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

Proposal

The application proposes to Amend Planning Permit PLN07/0753 under Section 72 of the *Planning and Environment Act 1987*, to allow for the construction of a new storage shed to the rear of the existing building. No other changes are proposed. The changes involve the following;

1. Amend what the Permit allows (preamble)

From: *use of the land for the purpose of a brothel*

To: *use of the land for the purpose of a Brothel and the construction of buildings and works*

The revised preamble would allow for the construction of a storage shed at the rear of the existing building for the purposes of storing items relating to the already permitted use of the land for a Brothel.

2. Amend Endorsed Plans

The revised plans show the location, dimensions and materials of the proposed storage shed. No other changes are proposed.

The proposed shed will be located behind (to the north) of the existing building, within an existing fenced area. The shed will have overall dimensions of 2.85 metres x 1.25 metres and a height of 1.95 metres. The shed will be constructed of aluminium in a natural finish.

A copy of the submitted plans is included as Attachment 1.

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

No financial resources are impacted by this report.

Planning Scheme and Policy Frameworks

The applicant has applied for an amendment to Planning Permit PLN17/0106 under Section 72 of the *Planning and Environment Act 1987*. Pursuant to Section 72(1) *a person who is entitled to use or develop land in accordance with a permit may apply to the responsible authority for an amendment to the permit.*

The relevant controls and policies are as follows:

Zoning Controls

The subject site is located within an Industrial 1 Zone, as is the surrounding area.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

The purpose of the Industrial 1 Zone outlined at Clause 33.01 is:

- *To implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.*
- *To provide for manufacturing industry, the storage and distribution of goods and associated uses in a manner which does not affect the safety and amenity of local communities.*

Overlay Controls

No overlays affect the subject site or surrounding area.

State Planning Policy Framework

The **Operation of the State Planning Policy Framework** outlined at Clause 10 seeks to ensure that the objectives of planning in Victoria are fostered through appropriate land use and development planning policies and practices which integrate relevant environmental, social and economic factors in the interests of net community benefit and sustainable development. The objectives of Planning in Victoria are noted as:

(a) To provide for the fair, orderly, economic and sustainable use, and development of land.

(b) To provide for the protection of natural and man-made resources and the maintenance of ecological processes and genetic diversity.

(c) To secure a pleasant, efficient and safe working, living and recreational environment for all Victorians and visitors to Victoria.

(d) To conserve and enhance those buildings, areas or other places which are of scientific, aesthetic, architectural or historical interest, or otherwise of special cultural value.

(e) To protect public utilities and other facilities for the benefit of the community.

(f) To facilitate development in accordance with the objectives set out in paragraphs (a), (b), (c), (d) and (e).

(g) To balance the present and future interests of all Victorians.

In order to achieve those objectives, there are a number of more specific objectives contained within the State Planning Policy Framework that need to be considered under this application.

Clause 17 Economic Development

Clause 15 Built Environment and Heritage

Local Planning Policy Framework

The Local Planning Policy Framework (LPPF) includes the Municipal Strategic Statement (MSS) and Local Policies.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

The MSS is contained within Clause 21 of the Scheme. The MSS at **Clause 21.02** focuses on the **Municipal Profile**.

A **Vision for Greater Dandenong** is outlined at **Clause 21.03**.

The objectives and strategies of the MSS are under four (4) main themes including: land use; built form; open space and natural environment; and, infrastructure and transportation (considered individually under Clauses 21.04 to 21.07).

Particular Provisions

The provisions outlined at **Clause 52.46** for **Brothels** need to be considered. This clause was brought in to the Greater Dandenong Planning Scheme on 20/9/2010 under planning scheme amendment VC71, and amended on 22/8/2014 in planning scheme amendment VC118.

The purpose of this provision is:

- *To provide consistent planning controls for the establishment and expansion of brothels throughout Victoria coordinated with the provisions of the Sex Work Act 1994.*

A permit for a brothel must include a condition that specifies that the use or development must not commence until a licence is granted under the *Sex Work Act 1994*.

Responsible Authorities should consider the matters set out in section 72 of the *Sex Work Act 1994* before deciding an application to use or develop land for a brothel.

Responsible authorities should refuse a permit to use or develop land for a brothel in accordance with the restrictions contained in section 74 of the *Sex Work Act 1994*, unless section 76(2) of *Sex Work Act 1994* applies.

The provisions outlined at **Clause 52.06** for **Car Parking** need to be considered. The purpose of this provision are:

- *To ensure that car parking is provided in accordance with the State Planning Policy Framework and Local Planning Policy Framework.*
- *To ensure the provision of an appropriate number of car parking spaces having regard to the demand likely to be generated, the activities on the land and the nature of the locality.*
- *To support sustainable transport alternatives to the motor car.*
- *To promote the efficient use of car parking spaces through the consolidation of car parking facilities.*
- *To ensure that car parking does not adversely affect the amenity of the locality.*
- *To ensure that the design and location of car parking is of a high standard, creates a safe environment for users and enables easy and efficient use.*

Pursuant to **Clause 52.06-2** before:

- *A new use commences; or*

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

- *The floor area or site area of an existing use is increased; or*
- *An existing use is increased by the measure specified in Column C of Table 1 in Clause 52.06-5 for that use,*

the number of car parking spaces required under Clause 52.06-5 must be provided to the satisfaction of the responsible authority.

Pursuant to Clause 52.06-2, where a use of land is not specified in Table 1 or where a car parking requirement is not specified for the use in another provision of the planning scheme or in a schedule to the Parking Overlay, before a new use commences or the floor area or site area of an existing use is increased, car parking spaces must be provided to the satisfaction of the responsible authority.

The use of the land for Brothel is not listed in Table 1 to Clause 52.06-5 and car parking requirements are not specified for the use in another provision of the planning scheme. Therefore, car parking must be to the satisfaction of the responsible authority.

During assessment of the original application PLN07/0753 considered that 12 car parking spaces were appropriate for the proposed use. This application to amend the permit to allow for the construction of a storage shed does not propose to reduce the car parking on site and does not propose to intensify the use on the site. Therefore, it is considered that the existing condition to require 12 car parking spaces is adequate.

General Provisions

Clause 65 – Decision Guidelines needs to be considered, as is the case with all applications. For this application the requirements of Clause 65.01 for the approval of an application or plan is of relevance. This Clause outlines the requirements that the responsible authority must consider when determining the application.

Restrictive Covenants

There are no restrictive covenants or Section 173 Agreements listed on title.

Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. In accordance with the commitment in Council's Annual Plan, all applications are considered on their merits.

Diversity (Access & Equity)

It is not considered that the proposal raises any diversity issues affecting the planning assessment of this application.

Community Safety

It is considered that there would be no adverse community safety implications in permitting the proposal subject to strict conditions on any planning permit issued.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)**Safe Design Guidelines**

Consideration of the relevant requirements of these Guidelines has been undertaken within the Assessment of this application.

Referrals

The application was not required to be referred to any external referral authorities pursuant to Section 55 of the Planning and Environment Act 1987.

Internal

The application was internally referred to Council's Transport and Planning Compliance Departments for their consideration. Both departments provided no objection to the proposed, subject to the original conditions remaining on the amended permit. The comments provided will be considered in the assessment of the application.

Advertising

Notice of the application was not required to be given under Section 52 of the Planning and Environment Act 1987 as;

- Pursuant to Clause 33.01-4 of the Greater Dandenong Planning Scheme, an application for buildings and works is exempt from the notice requirements of Section 52 (1) (a), (b) and (d), the decision requirements of Section 64 (1), (2) and (3) and the review rights of Section 82(1) of the *Planning and Environment Act 1987*.

Assessment

The proposed amendments have been assessed against the relevant provisions of the Greater Dandenong Planning Scheme, including the purpose and intent of the Industrial 1 Zone. Council officers find that the proposal to amend the preamble and plans are acceptable, and would not result in any impact to the amenity of adjoining or surrounding land.

An assessment against each individual amendment sought is provided below:

1. Amend what the Permit allows (preamble)

From: *use of the land for the purpose of a brothel*

To: *use of the land for the purpose of a Brothel and the construction of buildings and works*

The revised preamble would allow for the construction of a storage shed at the rear of the existing building for the purposes of storing items relating to the already permitted use of the land for a Brothel. The proposal does not involve the intensification of the existing use. The shed will only be used for additional storage space as storage within the building is currently limited. No change is proposed to the number of rooms used for sex work or the layout of the existing building.

2. Amend Endorsed Plans

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

The revised plans show the location, dimensions and materials of the proposed storage shed. No other changes are proposed.

The proposed shed will be located to the rear of the existing building behind a 1.7 metre high fence. The proposed shed is small in size, will not be visible from any public areas and does not result in a loss of car parking spaces. Therefore, it is considered that the proposed shed is acceptable.

Consideration of Clause 52.46 Brothels

This clause was brought in to the Greater Dandenong Planning Scheme on 20/9/2010 under planning scheme amendment VC71, and amended on 22/8/2014 in Planning Scheme Amendment VC118. Therefore, it was not required to be considered under the original planning application. However, the original application was subject to consideration of the *Prostitution Control Act 1994* (now known as the *Sex Work Act 1994*).

Clause 52.46 states that a permit for a brothel must include a condition that specifies that the use or development must not commence until a licence is granted under the *Sex Work Act 1994*. Therefore, it is considered appropriate that this condition be applied to the amended permit.

Clause 52.46 also states that responsible authorities should consider the matters set out in section 73 of the *Sex Work Act 1994* before deciding an application to use or develop land for a brothel. It is considered that the matters set out in Section 73 of the *Sex Work Act 1994* were considered during original assessment of the existing permit (under what was previously known as Section 73 of the *Prostitution Control Act 1994*). These matters relate to the location of the site, hours of operation, amenity of the neighbourhood, provision of off street parking, landscaping and access, size of the brothel and number of people proposed to be working in it. As this application does not propose any changes to the use permitted by the original planning permit, it is considered that the use is acceptable.

Clause 52.46 also states that responsible authorities should refuse a permit to use or develop land for a brothel if it is not in accordance with the restrictions contained in section 74 of the *Sex Work Act 1994*, unless section 76(2) of *Sex Work Act 1994* applies. Section 74 of the *Sex Work Act 1994* sets out the categories where the responsible authority must refuse to grant a permit for use or development of the land for a brothel. The subject site meets the requirements for location. In addition, the building contains no more than 6 rooms which are to be used for sex work. The storage shed proposed by this application to amend the permit does not increase the number of rooms to be used for sex work. Therefore, it is considered that the proposal does not fall within any of the categories listed in Section 74 of the *Sex Work Act 1994* and is not required to be refused under this section.

Consideration of Clause 52.06 Car Parking

In accordance with Clause 52.06-5, a use of the land for a Brothel is not listed in the Table to Clause 52.06, therefore car parking must be to the satisfaction of the responsible authority.

The land has a total of 10 line marked spaces existing on the site, with space available for 12, which is reflective of existing planning permit which contains condition 2 which states 'A minimum of twelve (12) car spaces shall be provided on the premises at all times'. As this amended permit application

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

is not proposing to reduce the car parking spaces provided on the site and the proposal does not result in an intensification of the use, it is considered that the twelve (12) car parking spaces shown on the plan is acceptable.

Other matters

Condition 1 of PLN07/0753 currently states;

The use as shown on the plans endorsed under Planning Permit 97/605, including landscaping, must not be altered without the written consent of the Responsible Authority.

As this condition relates to a permit which has expired and, in addition, this amended permit application is seeking to amend the endorsed plans and introduce 'buildings and works', it is considered logical to amend the condition to state the following;

The use and development as shown on the plans, including landscaping, must not be altered without the written consent of the Responsible Authority.

Condition 14 of PLN07/0753 currently provides a permit expiry date for the permit in relation to the use. As this application is seeking to introduce 'buildings and works' it is considered necessary to amend the condition to include an expiry for the buildings and works.

Conclusion

As discussed within the assessment section of this report, the amendment seeks to alter the permit preamble and amend the previously endorsed plans with Council officers also seeking to apply new conditions relating to the mandatory conditions required by Clause 52.46 and amend the wording of some conditions to allow for the addition of buildings and works. Overall Council officers find that the proposal complies with the relevant provisions of the Planning Scheme with the following recommendations outlined below.

It is recommended that the following amendments to the permit be made:

| Permit detail | Recommendation |
|------------------------|---|
| Permit number | The permit renumbered PLN07/0753.01. |
| Permit preamble | Amend to: use of the land for the purpose of a Brothel and the construction of buildings and works in accordance with the endorsed plans |
| Amended Endorsed Plans | Amend plans to include a storage shed located at the rear of the existing building. |
| Amend condition 1 | Amend to: The use and development as shown on the plans, including landscaping, must not be altered without the written consent of the Responsible Authority. |

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

| | |
|-------------------------------|--|
| Add condition as condition 14 | Use or development must not commence until a licence is granted under the <i>Sex Work Act 1994</i> . |
| Renumber conditions | Existing condition 14 renumbered to condition 15. |

Recommendation

That Council resolves to Grant an amended planning permit in respect of the land known and described as Lot 32 LP 218702, 17 Nicole Way, Dandenong South for the purpose of use of the land for the purpose of a Brothel and the construction of buildings and works in accordance with the endorsed plans, subject to the following conditions:

1. The use and development as shown on the plans, including landscaping, must not be altered without the written consent of the Responsible Authority.
2. A minimum of twelve (12) car spaces shall be provided on the premises at all times.
3. The use of the land as permitted shall only operate between the hours of 10:00AM and 4:00AM the following day.
4. A sign(s) to the satisfaction of the Responsible Authority must be provided directing drivers to the area set aside for the parking of cars and must be located and maintained to the satisfaction of the Responsible Authority.
5. The car parking provided on the land must always be made available for the use by persons employed on, or visiting the subject premises to the satisfaction of the Responsible Authority, and no measures restricting access by such persons to the car park may be taken without the prior written permission of the Responsible Authority.
6. The amenity of the area must not be detrimentally affected by the use through the:
 - 6.1 transport of materials, goods or commodities to or from the land;
 - 6.2 appearance of any building, works or materials;
 - 6.3 emission of noise, or in any other way.
7. Bins or other receptacles for any form of rubbish or refuse must not be placed or allowed to remain in the view of the public, and smell must not be omitted from any such receptacle.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

- 8. The site shall be kept in a neat and tidy condition at all times, to the satisfaction of the Responsible Authority.**
- 9. The existing landscaping on the site must be maintained at all times to the satisfaction of the responsible Authority.**
- 10. No alcohols shall be stored or consumed at the site at any time.**
- 11. All external finishes to the building, and any associated works, shall at all times be to the satisfaction of the Responsible Authority.**
- 12. The operator under this permit shall advise Council in writing the date the use commenced operation, either prior to or within 14 days of commencement.**
- 13. No flashing or intermittent lights shall be displayed on the premises at any time.**
- 14. Use or development must not commence until a licence is granted under the *Sex Work Act 1994*.**
- 15. The permit shall expire if:-**
 - 151 the use does not start within two (2) years of the date of issue of this permit, or**
 - 152 the use is discontinued for a period of two (2) years.**
 - 153 the development or any stage of it does not start within two (2) years of the date of this permit, or**
 - 154 The development or any stage of it is not completed within four (4) years of the date of this permit.**

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

Notes:

- **A Building Approval may be required prior to the commencement of the approved development. This planning permit does not constitute any building approval.**
- **No buildings or works shall be constructed over any easement without the written consent of the relevant authorities.**

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

STATUTORY PLANNING APPLICATIONS

**TOWN PLANNING APPLICATION – 17 NICOLE WAY, DANDENONG SOUTH
(PLANNING APPLICATION NO. PLN07/0753)**

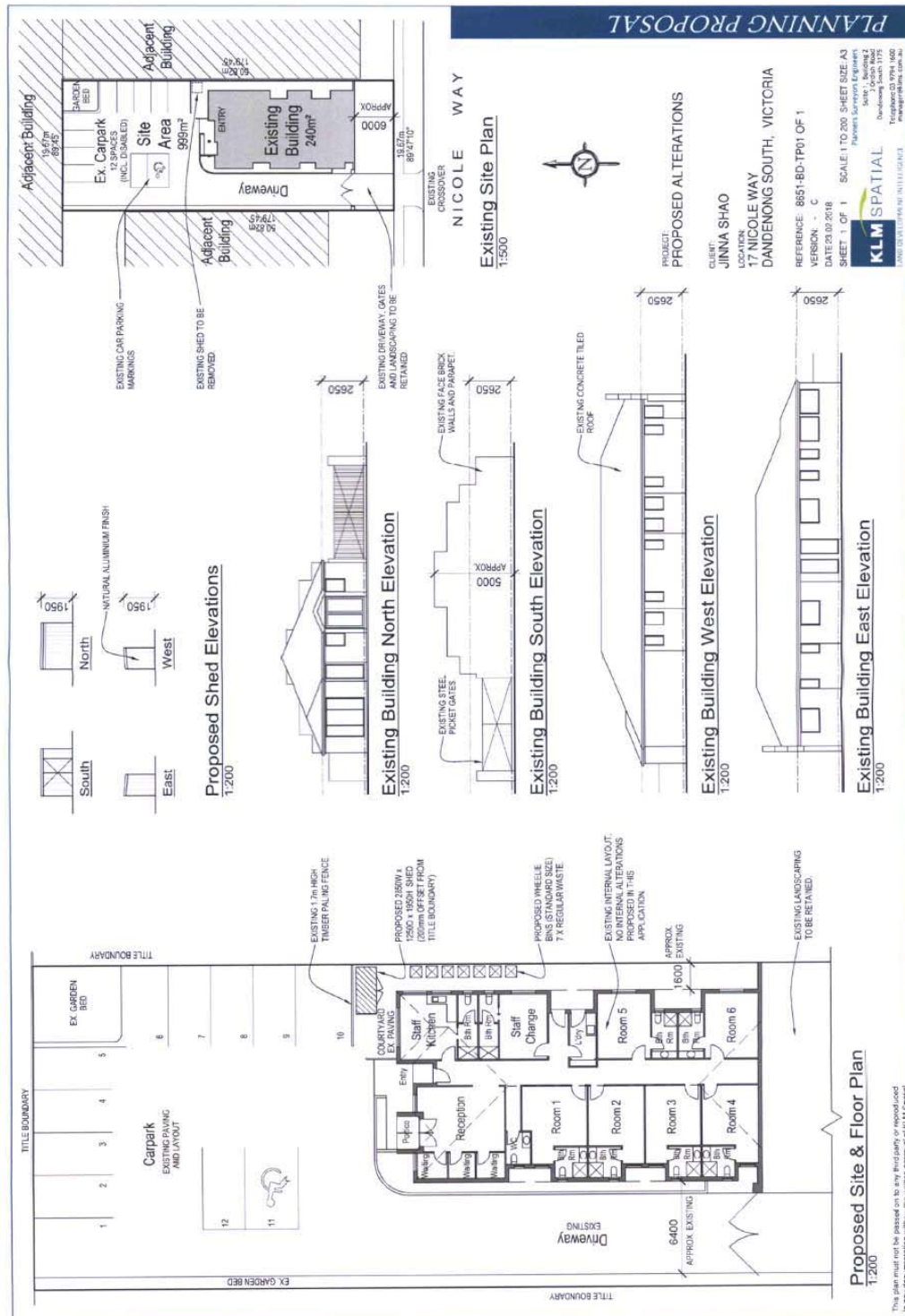
ATTACHMENT 1

ASSESSED PLANS

PAGES 2 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)



2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

STATUTORY PLANNING APPLICATIONS

**TOWN PLANNING APPLICATION – 17 NICOLE WAY, DANDENONG SOUTH
(PLANNING APPLICATION NO. PLN07/0753)**

ATTACHMENT 2

EXISTING PLANNING PERMIT PLN07/0753

PAGES 3 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

PLANNING PERMIT

Permit No.: **PLN07/0753**
Planning Scheme: **Greater Dandenong
Planning Scheme**
Responsible Authority: **The City of Greater
Dandenong**

ADDRESS OF THE LAND: **17 Nicole Way DANDENONG SOUTH VIC 3175 (Lot 32
LP 218702 Vol 11003 Fol 987)**

THE PERMIT ALLOWS: **For the use of the land for the purpose of a Brothel**

THE FOLLOWING CONDITIONS APPLY TO THIS PERMIT.

1. The use as shown on the plans endorsed under Planning Permit 97/605, including landscaping, must not be altered without the written consent of the Responsible Authority.
2. A minimum of twelve (12) car spaces shall be provided on the premises at all times.
3. The use of the land as permitted shall only operate between the hours of 10:00AM and 4:00AM the following day.
4. A sign(s) to the satisfaction of the Responsible Authority must be provided directing drivers to the area set aside for the parking of cars and must be located and maintained to the satisfaction of the Responsible Authority.
5. The car parking provided on the land must always be made available for the use by persons employed on, or visiting the subject premises to the satisfaction of the Responsible Authority, and no measures restricting access by such persons to the car park may be taken without the prior written permission of the Responsible Authority.
6. The amenity of the area must not be detrimentally affected by the use through the:
 - 6.1 transport of materials, goods or commodities to or from the land;
 - 6.2 appearance of any building, works or materials;
 - 6.3 emission of noise, or in any other way.
7. Bins or other receptacles for any form of rubbish or refuse must not be placed or allowed to remain in the view of the public, and smell must not be emitted from any such receptacle.

Continued

Date Issued 31 March 2008

Signature for and on behalf
of the Responsible Authority _____

2.4.1 Town Planning Application – No. 17 Nicole Way, Dandenong South (Planning Application No. PLN07/0753.01) (Cont.)

- 2 -

PLANNING PERMIT NO. PLN07/0753

Conditions Continued

8. The site shall be kept in a neat and tidy condition at all times, to the satisfaction of the Responsible Authority.
9. The existing landscaping on the site must be maintained at all times to the satisfaction of the responsible Authority.
10. No alcohols shall be stored or consumed at the site at any time.
11. All external finishes to the building, and any associated works, shall at all times be to the satisfaction of the Responsible Authority.
12. The operator under this permit shall advise Council in writing the date the use commenced operation, either prior to or within 14 days of commencement.
13. No flashing or intermittent lights shall be displayed on the premises at any time.
14. The permit shall expire if:-
 - (1) the use does not start within two (2) years of the date of this permit, or
 - (2) the use is discontinued for a period of two (2) years.

End of Permit Conditions

Under Part 4 Division 1A of the Planning and Environment Act 1987 a permit may be amended. Please check with the responsible authority that this permit is the current permit and can be acted upon.

Date Issued 31 March 2008

Signature for and on behalf
of the Responsible Authority _____

Planning and Environment Regulations 2006 Form 6

2.5 FINANCE AND BUDGET

2.5.1 Cultural & Recreational Lands Determinations 2018

| | |
|----------------------|---|
| File Id: | A5045660 |
| Responsible Officer: | Director Corporate Services |
| Attachment: | Schedule of Cultural & Recreational Lands Properties 2018 |

Report Summary

In accordance with the Cultural and Recreational Lands Act 1963 (the Act), Council is required to declare properties that qualify as Cultural and Recreational Lands (C & R L) for the purpose of special consideration in regard to rates payable. Councils are required to base the amount of rates payable upon the services provided by the municipality in relation to such lands, and also having regard to the benefit to the community derived from such recreational lands.

Recommendation Summary

This report identifies 23 properties to be declared pursuant to the Act, and recommends an amount considered as reasonable to be paid as rates for each of these properties as detailed in *Attachment 1*.

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)**Introduction**

Pursuant to Section 4 of the Act, all rates payable by clubs and organisations that occupy rateable property, are to be reviewed at every General Valuation. Determinations as made by Council of the level of discount shall operate until such time as a new valuation of the Recreational Lands is made and returned to the Council. A new General Valuation came into effect from 1 July 2018 and the determinations for Recreational Lands are to be made effective from that date.

Background

Section 4 of the Act states that in lieu of rates payable on Recreational Lands, there shall be paid an amount as the Council of the municipality thinks reasonable (but not exceeding the amount otherwise payable by way of rates) having regard to the services provided by the municipality in relation to such land, and having regard to the benefit to the community derives from such Recreational Lands.

Criteria to be met

In order to qualify as a C & R L property the land must:

1. Be “used” i.e. not dormant.
2. Be vested in or occupied by any body corporate or unincorporated.
3. Exist for the purpose of providing or promoting cultural or sporting, recreational or similar facilities or objectives.
4. Profits associated with the land must be applied in promoting its objectives.
5. Not allow the payment of any dividend or amount to its members.
6. Be used for out-door sporting recreational or cultural purposes.

Services provided by Council

Unlike most other properties, C & R L properties do not benefit from the majority of services provided by the Council.

Benefits to the community

In assessing the organisations as C & R L properties, the following were found to be the major benefits to the community provided by these organisations:

- Social interaction
- Sporting programs
- Employment opportunities
- Donations to charities
- Recreational, health, leisure and exercise
- Visitors to the area.

Some clubs provide other additional benefits (including indirect benefits) to the community.

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)**Summary of Recreational Clubs**

| Club Type | C & R L Properties 2016 | C & R L Properties 2018 |
|--------------|-------------------------|-------------------------|
| Bowling | 3 | 3 |
| Football | 4 | 4 |
| Golf | 2 | 2 |
| Racing | 2 | 2 |
| Tennis | 8 | 8 |
| Unclassified | 5 | 4 |
| Total | 24 | 23 |

Since the C & R L properties report was considered two years ago, the following deletion to the schedule of properties has been made:

- Istrian Social Club “Ucka ‘ Inc : are no longer part of the lease at 20 Memorial Drive Noble Park.

Proposal

The amount of rates levied on the 2016 General Valuation (2016-17 and 2017-18 years) amounted to a percentage of the initial general rates levied (based on the commercial rating category):

- 90% for clubs with gaming machines, turf clubs and golf clubs.
- 60% for all other clubs/organisations.

The recommended percentage of rates proposed to be levied for 2018-19 is the same percentage for each organisation that was levied in 2016-17 and 2017-18.

It is proposed that those properties listed in Attachment 1 be determined by Council to be Cultural and Recreational Land for the duration of the General Valuation 2018, and that the amount of rates as set out in each case are a true reflection of the considered benefit those organisations are to the community and also with regard to the level of services they receive from Council.

Community Plan ‘Imagine 2030’ and Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

This report has been made in consideration of the *Council Plan and Strategic Objectives*.

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)**Related Council Policies**

The recommendations of this report have been made in accordance with the provisions of the Act, and Council's Annual Declaration of Rates and Charges and are applicable for the 2018-19 and 2019-20 financial years. In each case the amount determined must not exceed the amount that would otherwise have been payable by way of assessed rates. Once determined, the amount is fixed for the duration of the valuation except for supplementary valuations and annual adjustments that are to be made in line with any increase in the rate in the dollar.

Financial Implications

Rates for Recreational Land properties are initially based on the commercial rate. The total amount of "discount" for all the properties recommended in the 2018-19 financial year is \$82,857.35. This rebate amount has been factored into the 2018-19 Annual Budget.

Consultation

To assist Council in the review process, all clubs considered potentially eligible under the Act were asked to complete a questionnaire to demonstrate their Club's eligibility. A review of these clubs has revealed there are 23 identified properties that fall within the definition of "Recreational Lands" pursuant to the Act.

Conclusion

The Act recognises that clubs and other bodies administering such lands should pay a "fair and reasonable" sum for services and other advantages derived from the activities of the Municipal Council. The cultural and recreational organisations provide a range of sporting and cultural activities to the community and which compliment Council's recreational and cultural activities.

Any profit derived from the operation of these activities is generally directed back into the development of their sporting and cultural objectives. Council should apply a fair and consistent approach to these organisations. The level of relief recommended is somewhat arbitrary, however it is the same proportion as was granted to these organisations when this matter was previously considered. The extent of the relief is considered to be fair and reasonable in the circumstances.

Recommendation**That Council:**

- 1. declares the properties listed in Attachment 1, to be Recreational Lands in accordance with the Cultural and Recreational Lands Act 1963; and**
- 2. levy as rates for 2018-19 such amounts as specified in Attachment 1, on the basis of the criteria as discussed in this report.**

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)

FINANCE AND BUDGET

CULTURAL & RECREATIONAL LANDS DETERMINATION 2018

ATTACHMENT 1

**SCHEDULE OF CULTURAL &
RECREATIONAL LANDS PROPERTIES 2018**

PAGES 3 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)

Attachment 1: Schedule of Cultural & Recreational Lands Properties 2018

| Property No. | Organisation | Address | 2016 Valuation | 2018 Valuation | 2018-19 100% Rates | % of original rate recommended to be levied | 2018-19 Nett Rates |
|--------------|-----------------------------------|---------------------------------------|----------------|----------------|--------------------|---|--------------------|
| | Bowling clubs | | | | | | |
| 178155 | Burden Park Bowling Club | 880-924 Heatherton Rd | \$870,000 | \$980,000 | \$3,300.90 | 60% | \$1980.50 |
| 206340 | Keysborough Bowling Club | 356 Cheltenham Rd | \$540,000 | \$590,000 | \$1,987.30 | 60% | \$1,192.35 |
| 228810 | Noble Park Lawn Bowling | 46-56 Moodemere St | \$350,000 | \$400,000 | \$1,347.30 | 60% | \$808.35 |
| | Football Clubs | | | | | | |
| 221375 | Bosnian & Herzegovina Soccer Club | 482 Springvale Rd Springvale South | \$700,000 | \$800,000 | \$2,694.65 | 60% | \$1,616.75 |
| 217830 | GAA Gaelic Park Inc. | 324-334 Perry Rd | \$3,140,000 | \$3,060,000 | \$10,307.00 | 60% | \$6,184.20 |
| 188455 | Noble Park Football Social Club* | 46-56 Moodemere St | \$4,400,000 | \$5,700,000 | \$19,199.35 | 90% | \$17,279.40 |
| 470550 | Parkmore Soccer Club | 9 Homeleigh Rd | \$3,310,000 | \$9,690,000 | \$32,638.90 | 60% | \$19,583.30 |
| | Golf Clubs | | | | | | |
| 390675 | Eastern Sward Golf Club* | 316 Worsley Rd Bangholme | \$1,118,000 | \$1,310,000 | \$4,412.45 | 90% | \$3,971.20 |
| 213560 | Keysborough Golf Club* | 55 Hutton Rd, Keysborough | \$12,280,000 | \$15,340,000 | \$51,669.90 | 90% | \$46,502.90 |
| | Racing | | | | | | |
| 149945 | Sandown Greyhound Racing Club* | 49-97 Lightwood Rd | \$15,900,000 | \$16,400,000 | \$55,240.30 | 90% | \$49,716.25 |
| 137980 | Melbourne Racing Club* | 591-659 Princes Hwy | \$81,800,000 | \$112,000,000 | \$377,250.90 | 90% | \$339,525.80 |
| | Tennis Clubs | | | | | | |
| 178160 | Burden Park Tennis Club | 880-924 Heatherton Rd | \$320,000 | \$350,000 | \$1,178.90 | 60% | \$707.30 |
| 329445 | Dandenong Tennis Club | 2 Bennet St, Dandenong | \$320,000 | \$360,000 | \$1,212.55 | 60% | \$727.50 |
| 250005 | Heritage Tennis Club | 2C Bakers Rd | \$240,000 | \$280,000 | \$943.10 | 60% | \$565.85 |
| 164775 | Keysborough Tennis Club | 194 Bloomfield Rd | \$380,000 | \$430,000 | \$1,448.35 | 60% | \$869.00 |
| 160385 | Noble Pk Community Tennis Club | Reserve Arena Sq | \$350,000 | \$390,000 | \$1,313.60 | 60% | \$788.15 |
| 287690 | Roswood Tennis Club | 112A Somerset Drive | \$310,000 | \$330,000 | \$1,111.50 | 60% | \$666.90 |
| 108915 | Springvale North Tennis Club | 38-40 Furnew St | \$260,000 | \$280,000 | \$943.10 | 60% | \$565.85 |
| 186195 | Springvale South Tennis Club | Reserve 4 Mackay St | \$340,000 | \$390,000 | \$1,313.60 | 60% | \$788.15 |

2.5.1 Cultural & Recreational Lands Determinations 2018 (Cont.)

Attachment 1: Continued

| Property No. | Organisation | Address | 2016 Valuation | 2018 Valuation | 2018-19 100% Rates | % of original rate recommended to be levied | 2018-19 Nett Rates |
|--------------|-----------------------------------|-----------------------|----------------------|----------------------|---------------------|---|---------------------|
| | Unclassified Clubs | | | | | | |
| 217825 | Serbian Sports Centre Inc | 310-322 Perry Road | \$3,252,000 | \$3,070,000 | \$10,340.70 | 60% | \$6,204.40 |
| 220005 | Southern Obedience Dog Club | 56 Soden Road | \$748,000 | \$1,410,000 | \$4,749.30 | 60% | \$2,849.55 |
| 154230 | Sporting Shooters Association Vic | 714-716 Princes Hwy | \$290,000 | \$640,000 | \$2,155.70 | 60% | \$1,293.40 |
| 200225 | Wachter Reserve Sports Club | Reserve Wairoonga Ave | \$340,000 | \$360,000 | \$1,212.55 | 60% | \$727.50 |
| | Total | | \$131,558,000 | \$174,560,000 | \$587,971.90 | | \$505,114.55 |

- The overall commercial properties in the municipality between 2016 and 2018 valuations have **increased** in value by approximately 16.53 %
- The overall valuation of C & R L properties have **increased** by approximately 32.01 %
- Both the commercial and C & R L properties are levied the same rate in the dollar (0.0033683120¢).
- * Denotes the five clubs with gaming machines, turf and golf clubs.

2.5.2 General Valuation 2018 Return

| | |
|----------------------|---|
| File Id: | A5051819 |
| Responsible Officer: | Director Corporate Services |
| Attachments: | General Valuation 2018: Declaration by Minister |

Report Summary

Pursuant to Section 13DH (3) of the Valuation of Land Act 1960, the General Valuation 2018 of all rateable property within the City of Greater Dandenong is hereby returned to Council. The new valuation measures property values as at 1 January 2018 and Council will use the valuation to calculate rates effective 1 July 2018. The valuation will also be used in future years by the State Revenue Office for land tax purposes, and South East Water for drainage rate purposes.

Recommendation Summary

This report recommends that pursuant to the provisions of Section 13DH (3) of the Valuation of Land Act 1960, Council notes the 2018 General Valuation.

2.5.2 General Valuation 2018 Return (Cont.)**Background**

A General Valuation of all rateable property in Victoria is required to be made every two years, or as determined by the Valuer General and the Minister. The previous General Valuation level date was 1 January 2016. All properties within the municipality of CGD have now been valued at levels pertaining to that type of property as at the prescribed date 1 January 2018.

The General Valuation is carried out using market evidence including the collation and analysis of sales, rentals and expenses of properties which is then applied to each particular property, taking into account the different characteristics of the property. It also includes relevant evidence from surrounding municipalities as required.

Financial Implications

Rates will be levied based on the valuations with Council's adopted rates in the dollar for the year 2018-19. A detailed summary of valuation movements by category type is included and reported on in the 2018-19 Annual Budget

Valuation Summary

| Category | Site Valuations \$ | Capital Improved Valuations \$ | Nett Annual Valuations \$ |
|-----------------|-------------------------------|---|--------------------------------------|
| Residential | 24,151,247,000 | 33,967,880,000 | 1,702,610,250 |
| Res Vacant | 669,223,000 | 669,223,000 | 33,461,150 |
| Commercial | 1,672,410,300 | 3,892,632,000 | 261,628,860 |
| Industrial | 4,471,392,920 | 9,520,362,600 | 701,931,065 |
| Farm | 316,138,000 | 325,606,000 | 16,280,300 |
| Non-rateable | 1,678,686,800 | 1,982,943,900 | 105,427,245 |
| Total | 32,959,098,020 | 50,358,647,500 | 2,821,338,870 |

2.5.2 General Valuation 2018 Return (Cont.)**Summary of all categories**

| Valuation | Site Valuations \$ | Capital Improved Valuations \$ | Nett Annual Valuations \$ |
|--------------------|-------------------------------|---|--------------------------------------|
| Existing Valuation | 25,268,534,205 | 41,144,594,600 | 2,386,916,725 |
| Valuation 2018 | 32,959,098,020 | 50,358,647,500 | 2,821,338,870 |
| Change | 7,690,563,815 | 9,214,052,900 | 434,422,145 |
| Percentage Change | 30.44% | 22.39% | 18.20% |

Consultation

Council's contract valuers ProVal (Vic) Pty Ltd and the specialist valuers have consulted neighbouring council's and the Valuer General's Department and sourced all necessary information before finalising the Return of the General Valuation 2018. Customer Service staff and Property Revenue staff have been briefed on the impacts of the General Valuation to provide assistance to ratepayers who may have queries.

Recommendation

That pursuant to the provisions of Section 13DH (3) of the Valuation of Land Act 1960, Council notes the 2018 General Valuation.

2.5.2 General Valuation 2018 Return (Cont.)

FINANCE AND BUDGET

GENERAL VALUATION 2018 RETURN

ATTACHMENT 1

**GENERAL VALUATION 2018: DECLARATION
BY MINISTER**

PAGES 2 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.5.2 General Valuation 2018 Return (Cont.)

Hon Richard Wynne MP

Minister for Planning

8 Nicholson Street
East Melbourne, Victoria 3002
Telephone 03 8683 0964
DX210098

**Declaration of the Minister for Planning
under section 7AF of Valuation of Land Act 1960**

In accordance with section 7AC and 7AD of the *Valuation of Land Act 1960*, the Valuer-General has certified that a general valuation in the following municipalities returned to council for the year 2016 by the valuer specified, is generally true and correct with respect to each of the bases of value assessed, namely; net annual value, capital improved value and site value.

| Municipality | Valuer |
|--------------------------------|--|
| 1. Shire of Campaspe | LG Valuation Services |
| 2. Shire of East Gippsland | Herron Todd White (Gippsland) Pty Ltd |
| 3. City of Frankston | Patel Dore Valuers |
| 4. City of Glen Eira | Patel Dore Valuers |
| 5. City of Greater Dandenong | Pro Val (Vic) Pty Ltd |
| 6. Rural City of Horsham | Preston Rowe Patterson Horsham and Wimmera Pty Ltd |
| 7. Shire of Indigo | LG Valuation Services |
| 8. Shire of Loddon | LG Valuation Services |
| 9. Shire of Northern Grampians | VRC Property Pty Ltd |
| 10. Shire of Pyrenees | VRC Property Pty Ltd |

I declare pursuant to section 7AF(1) of the *Valuation of Land Act 1960*, that the general valuations for the whole of the municipality listed is generally true and correct with respect to each of the bases of value assessed.

HON RICHARD WYNNE MP
Minister for Planning

29/5/18



2.6 POLICY AND STRATEGY

2.6.1 Indian Cultural Precinct Framework 2018

| | |
|----------------------|---|
| File Id: | qA348973 |
| Responsible Officer: | Group Manager Greater Dandenong |
| Attachments: | Indian Cultural Precinct Framework 2018 |

Report Summary

This report acknowledges correspondence received from Ms Gabrielle Williams MP State Member for Dandenong and Chair of the Indian Cultural Precinct Taskforce and seeks Council to note the 'Indian Cultural Precinct Framework 2018', which has been developed following recognition by the State Government that Dandenong is home to Victoria's first Indian Cultural Precinct.

In association with the Government recognition \$500,000 funding from the Multicultural Affairs and Social Cohesion Division, Community Infrastructure and Cultural Precincts Program has been provided for capital infrastructure improvements.

To ensure funds are directed to the most appropriate and impactful ideas a strategic framework was required for the precinct to establish a shared vision for its future.

The Indian Cultural Precinct Framework 2018 was developed following extensive stakeholder engagement between July 2017 and March 2018 and should be noted by Council as the guiding strategy for the precinct and associated funding opportunities.

Recommendation Summary

This report recommends that Council note the 'Indian Cultural Precinct Framework 2018', as the shared vision for Dandenong Indian Cultural Precinct and recognises its strategic value in implementing funding through the Department of Premier and Cabinet.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**Background**

With small beginnings in 1990 the *Little India* Cultural Precinct has endured for almost 30 years as a valuable and unique precinct for the communities of Greater Dandenong and the region. It is home to a variety of established specialist traders providing goods and services to the Indian and sub-continent community and broader community including; fashion, eateries, groceries, general retail and a museum. Today, 33 businesses are clustered in the Little India Cultural Precinct in Foster Street.

The retail tenancies in the Precinct were acquired in 2007 by Development Victoria (then Vic Urban) to assist with the creation of new land parcels suitable for development as part of the Revitalising central Dandenong initiative. Since that time the precinct has continued to operate and act as a retail and cultural destination and entry to Dandenong. It is an important connector precinct between the station and the library with exposure to foot fall in excess of 12,500 people per week at its periphery.

It continues to be promoted as a destination for visitors, and is featured consistently as a point of difference in promotions of the City of Greater Dandenong. In addition to being a specialist cultural landmark the precinct has the potential to inspire future development and revitalisation.

More broadly, the City of Greater Dandenong is home to a large number of Indian businesses, especially in central Dandenong where a further 29 shops have an Indian cultural offering. Secondary clusters can be found at Dandenong Market and in Pultney Street.

In 2016 more than 12,400 Indian born residents were living in the City of Greater Dandenong. Furthermore the regional population of Indian born residents in Melbourne's south east reached 52,000 (Greater Dandenong and adjacent municipalities ABS 2016).

In 2015 the Victorian government initiated a process, to develop an Indian Cultural Precinct in metropolitan Melbourne. Later that same year the Government announced Dandenong as home to Victoria's first ever Indian Cultural Precinct. Minister for Multicultural Affairs Robin Scott was joined by Member for Dandenong Gabrielle Williams to announce the transformation of Little India in Dandenong.

In 2016 an Indian Cultural Precinct Taskforce was established in Greater Dandenong, comprising five government representatives and ten community leaders in the areas of business, community, festivals and youth. The Taskforce has led the development of an Indian Cultural Precinct Framework to inform future investment, business and cultural expression in support of central Dandenong's Indian and sub-continent offer.

Proposal

The Indian Cultural Precinct Framework was developed to capture community aspirations and assist in guiding future investment in Dandenong's Indian Cultural Precinct.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

A series of workshops, as well as online engagement were conducted with a range of identified stakeholders and the broader public. This active participation and dialogue resulted in a shared vision for the precinct.

Shared Vision

Dandenong's Indian Cultural Precinct is a colourful and vibrant area synonymous with Indian and Subcontinent cultures. Precinct presentation, street art, and cultural expression in all its diversity, welcomes thousands of pedestrians from the immediate station and Halpin Way precincts. It entices local employees and residents, and reaches out to visitors from abroad. People will return to enjoy a great variety in cultural offerings including retail, food and cuisine, daily street culture and programmed activities, events and festivals. The lively hub promotes an inclusive and representative place for cultural interests dispersed across the Activity Centre and Melbourne.

Melbourne's Indian Cultural Precinct in central Dandenong will build on its foundation as the nation's first Indian and subcontinent Cultural Precinct to have naturally evolved over almost 30 years. Greater Dandenong's demographic standing as a municipality with a high Indian and subcontinent representation at a local, regional and national scale; and its location in context of other significant populations across greater Melbourne, reinforce Dandenong's position to become Victoria's first formal Indian Cultural Precinct and its potential for progressing as one with broad appeal.

As well as the shared vision, the engagement process produced six precinct objectives under which 140 initiatives are categorised:

1. Presentation & Curation - To uplift the Precinct's appearance and presence with a program of introducing colour and vibrancy through maintenance and upgrade opportunities, establishing distinct visual markers of cultural expression, and curating the adjacent public realm.
2. Trade Experience - To increase Precinct commerce by promoting greater diversity in retail offer and cultural representation, balancing traditional with contemporary culture, adopting the public realm in and around Foster Street for an active street culture, and encouraging a growing cultural offer around the Precinct's periphery.
3. Marketing & Partnerships - To establish comprehensive Precinct marketing and promotion through an active and continually updated online presence that advertises all offers and events, partners with cultural initiatives beyond the Precinct, provides practical information such as access and parking, and seeks links with the broader Indian and Subcontinent community locally, state wide, nationally and internationally.
4. Festivals & Events - To attract the vitality of festivals and events into the Precinct, program accompanying events to mark the beginning and duration of others held elsewhere, and use the Precinct's adjacent public realm for a high level of social activity.
5. Community Hub - To establish a place of constant cultural activity in, or close to the Precinct through programming an existing venue, with a view to establishing a purpose designed venue to accommodate a range of cultural activities that consistently attracts high visitation to the Precinct.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6. Development - To secure greater confidence in the Precinct's sustained future through a collaboration between authority stakeholders to investigate and encourage future development that embraces the Precinct's cultural offer.

The Indian Cultural Precinct Framework sets a strategic direction for the partnership between the City of Greater Dandenong, Victorian Government, Multicultural Affairs and Social Cohesion Division, Development Victoria, and overseen by the Indian Cultural Precinct Taskforce to deliver the shared vision over the short, medium and long term.

Community Plan 'Imagine 2030' and Council Plan 2017-21 – Strategic Objectives, Strategies and Plans

After consultation with the Greater Dandenong community on what kind of future they wanted to see for themselves and the City in 2030, the result was the Greater Dandenong Community Plan 'Imagine 2030'. This report is consistent with the following community visions:

Community Plan 'Imagine 2030'People

- *Pride* – Best place best people
- *Cultural Diversity* – Model multicultural community

Place

- *Sense of Place* – One city many neighbourhoods
- *Safety in Streets and Places* – Feeling and being safe
- *Appearance of Places* – Places and buildings
- *Travel and Transport* – Easy to get around

Opportunity

- *Jobs and Business Opportunities* – Prosperous and affordable
- *Tourism and visitors* – Diverse and interesting experiences

Council Plan 2017-21

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. This report is consistent with the following goals:

People

- A vibrant, connected and safe community
- A creative city that respects and embraces diversity

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

Place

- A healthy, liveable and sustainable city
- A city planned for the future

Opportunity

- A diverse and growing economy

The strategies and plans that contribute to these outcomes are as follows:

- Revitalising Central Dandenong Masterplan
- Place Making Framework

Related Council Policies

Diversity Access and Equity

This report is consistent with the Diversity Access and Equity Policy which seeks to support, engage, advocate on behalf of and empower its diverse community. The development of a shared vision and corresponding precinct objectives supports Councils Diversity Access and Equity platforms of;

1. Partnership and Leadership
2. Advocacy
3. Celebration
4. Inclusive Places and Spaces
5. Community and Civic Participation
6. Service Planning and Delivery
7. Capabilities
8. Performance

Community Engagement Policy

This report is consistent with the Community Engagement Policy adopted by Council in 2013.

The Community Engagement Policy advocates a commitment to thorough, consistent and genuine community engagement to inform responsible decision making for the benefit of the community. It recognises that decision making and service provision are enhanced when the community has an opportunity to provide input and express its expectations, aspirations and ideas.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

Development of the Indian Cultural Precinct Framework focused on the following spectrums for community participation.

| | |
|---------------------------|--|
| <i>Involve</i> | <i>To work directly with the public throughout the process to ensure that public issues and concerns are consistently understood and considered.</i> |
| <i>Collaborate</i> | <i>To partner with the public in each aspect of the decision including development of alternatives and the identification of the preferred solution.</i> |
| <i>Empower</i> | <i>To place final decision making in the hands of the public.</i> |

The process offered workshops under key themes with the aim of community voices being heard from a range of sectors;

| | |
|--|--|
| Residents and ratepayers | <i>Artists, foodies, bloggers and young people</i> |
| Representative, interest and lobby groups | <i>Precinct Tour Guides</i> <i>Indian and Subcontinent Media</i> |
| Community organisations | <i>Festival and Event Organisers</i> <i>Sporting Groups</i> |
| Cultural organisations | <i>Federation of Indian Associations of Victoria</i> <i>Multi Faith organisations</i> <i>Australia Indian Society of Victoria (Sikh)</i> |
| Government | <i>Multicultural Affairs and Social Cohesion Division</i> <i>Development Victoria</i> |
| Business | <i>Little Indian Precinct traders</i> <i>Indian businesses located in central Dandenong</i> <i>Foster Street Traders Association</i> |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

Place Making Framework 2015

The process of engagement and community visioning is consistent with Councils' Place Making Framework objectives which provide strategic direction for place making work in activity centres. All place making projects are designed to deliver on these objectives.

- Deliver places that meet the diverse needs and aspirations of all community members no matter their age, culture, interests or economic position
- Support the economic sustainability of key community destinations and self-sustaining activation of shared spaces
- Protect and build on the unique characteristics of each activity centre
- Support the attraction of government, business and community investment in the activity centres

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

A Funding Agreement was reached in March 2018 with Multicultural Affairs and Social Cohesion Division for capital infrastructure funding totalling \$500,000 through the Community Infrastructure and Cultural Precincts program. The funds will be provided to the City of Greater Dandenong by 30 June 2018.

The initiatives nominated under the funding agreement are directly sourced from the Indian Cultural Precinct Framework and will be implemented over a 3 year period from 2018 – 2020.

The Indian Cultural Precinct Taskforce meets consistently and will continue to have an overseeing role, provide advice and strategic input on Victoria's first Indian Cultural Precinct.

Consultation

Between July - August 2017, a series of 6 community workshops were held to discuss ideas on short term and longer term improvements to the precinct. These were attended by more than 50 people with additional ideas and suggestions received through the on-line platform 'Our Say'.

Attendees represented a range of interests, including traders, business, community leaders, festival and event organisers, media and tourism, community and cultural associations, young people, faith leaders and the sporting community.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

The workshops were structured over two sessions.

Session 1: Focused on discussing short term ideas and achievable projects to support the India Cultural Precinct, including:

- The physical environment – precinct presentation and visibility
- The social environment - activity and people attractors
- The cultural environment – events and cultural offerings
- The economic environment – economic vitality and sustainability
- Opportunities for political support – leadership and partnerships to deliver initiatives

Session 2: Focused on medium to long term ideas and aspirations for the India Cultural Precinct, befitting its status as a cultural precinct for all Victorians, including:

- A physical environment to harnesses development opportunities and attract more people
- A social environment that supports and enhances Dandenong's Indian offer
- A cultural environment with collaborations throughout greater Melbourne and interstate
- Broader economic strategies and collaborations with regional, interstate and international partners to sustain the economic vitality
- Political support and initiatives with state and federal governments that recognize the precinct's role for all Victorians

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**Consultation summary timeline**

| | |
|--------------------|--|
| July / August 2017 | Six workshops held with stakeholder groups attended by more than 50 people Online consultation through “Our Say” which generated 22 ideas, 100 votes and 9 comments |
| September 2017 | Indian Taskforce session on Shared Vision and DRAFT Cultural Precinct Framework |
| October 2017 | 4 October 2017 Workshop with Government stakeholders Taskforce reviewed the DRAFT Framework and made recommendations on rationalising the number of initiatives |
| November 2017 | Final amendments made to the DRAFT Framework |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

| | |
|---------------|--|
| December 2017 | <p>Workshop Attendees consulted on the DRAFT Framework and invited to comment by 11 December 2017</p> <p>33% felt 'highly engaged' in helping to set the vision, while the other 67% felt the engagement process and vision setting was "good"</p> <p>50% felt the Framework captured the ideas and aspirations from the workshops "Extremely Well" while the remaining 50% felt the Framework captured the ideas and aspirations from the workshops "Well"</p> <p>67% thought the objectives were a "very good" reflection while a further 17% believed they were "highly accurate" reflection</p> <p>16.7% believe the six precinct objectives are an "Acceptable" reflection of the themes discussed in the workshops</p> |
| February 2018 | <p>DRAFT Framework made available to the general public and open for comment until 5 March 2018</p> |
| March 2018 | <p>Approximately a dozen responses were received and were positive about the direction of the Framework.</p> <p>Indian Taskforce adopts the Indian Cultural Precinct Framework at its meeting on 13 March 2018</p> |
| April 2018 | <p>A copy of the Indian Cultural Precinct Framework was sent for noting to the Hon Robin Scott Minister for Multicultural Affairs, and the Mayor of Greater Dandenong Cr Youhorn Chea.</p> |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

Conclusion

The Indian Cultural Precinct Framework 2018 was developed following extensive stakeholder engagement. It provides a detailed guide for support and investment in the Indian Cultural Precinct, as well as a framework for informing current and future funding opportunities.

Recommendation

That Council:

1. notes the Indian Cultural Precinct Framework 2018 as a valuable strategic plan for support and investment in the Indian Cultural Precinct;
2. recognises the contribution of \$500,000 funding from the Multicultural Affairs and Social Cohesion Division, Community Infrastructure and Cultural Precincts Program for capital infrastructure improvements; and
3. writes to the Chair of the Indian Cultural Precinct Taskforce complementing the Taskforce on the work undertaken to finalise the Indian Cultural Precinct Framework.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

POLICY AND STRATEGY

INDIAN CULTURAL PRECINCT FRAMEWORK 2018

ATTACHMENT 1

**INDIAN CULTURAL PRECINCT FRAMEWORK
2018**

PAGES 56 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

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2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

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2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

INTRODUCTION

Greater Dandenong is located approximately 35km southeast of the Melbourne CBD and is the regional capital of southeast Melbourne. In addition to playing an important strategic role in Melbourne, it is also the most culturally diverse Local Government Area in Victoria.

Within the City of Greater Dandenong there are three activity centres Dandenong, Springvale and Noble Park which vary in terms of their scale, characteristic, role and function. Dandenong is a principal activity centre. It is the civic and administrative centre in the region and was traditionally the social and economic centre of Melbourne's south east.

During the 1990s and early 2000s competition from newer neighbouring areas for investment in retail and entertainment activities, as well as traffic and amenity concerns, reduced activity in central Dandenong. This in part led to the 'Revitalising Central Dandenong' (RCD) initiative, which in 2006 saw an investment of \$290 million through Development Victoria (formerly Places Victoria) to attract private investment and re-establish Dandenong as the capital of Melbourne's southeast.

The 15 to 20 year project is expected to attract more than \$1.2 billion in private sector investment over the life of the project while creating 5000 jobs and enhancing Dandenong's appeal as a place to live, work and visit.

Development Victoria acquired seven hectares of land west of Lonsdale Street to realise the project vision. Nearly 40 per cent of land within the RCD area is now developed, under construction or contracted for development with more than \$500 million in private investment committed to date. The core of Dandenong's Indian retail offer - Little India, lies within the seven hectare area which has been acquired for future development.

The Little India Cultural Precinct in Foster Street wraps into Mason Street between Foster Street and Halpin Way and has existed since 1990. There is a second much smaller and informal co-locating of Indian specialty stores in Pultney Street anchored by MKS Spices and Things. Indian retail offerings are also located in Lonsdale Street, Dandenong Plaza and the Dandenong Market.

The Little India Cultural Precinct has evolved of its own accord and has maintained a predominant cluster of between 25 - 33 Indian retailers along Foster Street with specialty goods from India, Pakistan, Fiji, Sri Lanka and Bangladesh. The principle concentration of Indian shops is between the railway station and Thomas Street.

Since 2006 Council has worked with the Little India Cultural Precinct traders to raise the profile of the precinct and to support business development and economic vitality.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**RECOGNISING & FORMALISING THE PRECINCT**

In May 2015 the Victorian government initiated a process with promised funding, to develop an Indian Cultural Precinct in metropolitan Melbourne as the primary destination for enjoying Indian culture and commerce.

“The Indian Cultural Precinct will recognise the important contribution the Indian community makes to Victoria and will be a place to hold festivals, a hub to support business, a drawcard for tourism, and a meeting place for the entire community”

– Minister for Cultural Affairs, Robin Scott, 24 June 2015.

Also in 2015 Minister for Multicultural Affairs, Robin Scott established an Advisory Panel to make recommendations on the most appropriate location for Melbourne's Indian Cultural Precinct. Three public community meetings were held in Wyndham (Werribee), Melbourne CBD and Dandenong during August 2015.

The three locations were subject to independent feasibility studies by consultants ACIL Allen. The City of Greater Dandenong made a formal submission to this process nominating Dandenong as a focus for Indian and Sub-Continent communities and the natural home of Melbourne's first Indian Cultural Precinct.

In December 2015 the Andrews Labor Government announced Dandenong will be home to Victoria's first ever Indian Cultural Precinct, Minister for Multicultural Affairs Robin Scott was joined by Member for Dandenong Gabrielle Williams to announce the transformation of Little India in Foster St, Dandenong.

The Victorian Budget included \$500,000 to create Melbourne's first Indian Cultural Precinct.

“This Precinct will become a hub of activity – hosting festivals, a drawcard for tourism, supporting small businesses and boosting the local economy in Dandenong.”

– Minister for Cultural Affairs, Robin Scott, 2 December 2015.

“We listened to community members and groups to determine the best location for this precinct, and it's a huge win for the people of Dandenong.”

– Member for Dandenong, Gabrielle Williams, 2 December 2015.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**FAST FACTS**

- Victoria's Indian born population has grown to 170,000 in 2016 representing 37% of Australia's Indian population
- More than 12,400 first generation Indian residents live in the City of Greater Dandenong
- An authentic and original precinct, which has grown organically on its own accord since the early 1990s
- Dandenong is a favourite amongst Melbourne's Indian community, especially for fashion
- The Indian Museum, a first for the Indian community, opened in 2014
- 62 shops with an Indian cultural offering in the activity centre, 33 of these are in the Foster Street area with a further cluster at Dandenong Market and another in Pultney Street.
- Foster Streets retail strength is invested in having 38% saris and fashion, 15% cafes and restaurants, followed by supermarkets and other retail offerings
- Of the 30 Indian origin places of worship located around greater Melbourne, 7 of these are in and around Greater Dandenong
- Dandenong's Indian Precinct has potential to access over 60 related cultural associations across greater Melbourne
- Australia's largest Hindu institution the Shri Shiva Vishnu Temple is 12 km from Dandenong
- Hinduism and Buddhism are fast growing religions nationally
- Dandenong's position to provide for Melbourne's first formal Indian Cultural Precinct not only rests with its high population of Indian and Subcontinent residents, but also its proximity to significant populations in surrounding municipalities
- Dandenong's prime location with significant public assets and public space provides opportunity for a vibrant social and cultural program
- Foster Street's strategic location within the Revitalising Central Dandenong development footprint provides access to a significant and increasing catchment of visitors, and opportunities to increase its cultural offer

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

A COMMUNITY LED VISION -METHODOLOGY

“The Indian Cultural Precinct Consultation process will be undertaken with a range of identified stakeholders with the aim of developing a Shared Vision for Melbourne’s Premier Indian Precinct. In addition to the Shared Vision will be a set of clearly articulated Precinct Objectives, to underpin all future actions and provide a filter to prioritise short and medium term outcomes and deliverables”

Through a collaborative partnership between the Victorian Government, Multicultural Affairs and Social Cohesion Division, Development Victoria, City of Greater Dandenong and the Indian Cultural Precinct Taskforce, a community consultation and Shared Visioning exercise will set a strategic direction for an Indian Cultural Precinct in Dandenong.

This community driven Shared Vision will;

- Position Dandenong to fulfil the role of being Melbourne’s first Indian Cultural Precinct
- Sustain the Indian and Sub Continent offer in Dandenong well into the future
- Articulate a sustainable set of precinct objectives that will underpin future investments, priorities and actions in the Indian Cultural Precinct in Dandenong
- Inform the best use of funds allocated in the Victorian Budget through the Multicultural Affairs and Social Cohesion Division (\$500K)

The community consultation process aims to;

- Engage with specific stakeholders that represent a broad cross section of the Indian and Sub Continent community including India traders, community leaders, the general Indian/Sub Continent community (students, residents, business leaders), cultural associations, non Indian traders, Development Victoria, politicians, festival and event organisers, Indian media representatives and other / local, Melbourne and regional stakeholders that have an interest in Melbourne’s Premier Indian Cultural Precinct in Dandenong.
- Recap the unique qualities of Dandenong’s Indian Cultural Precinct offer (as the catalyst), those who trade in the area, and those who frequent it, including how the precinct functions, its economic, social and cultural impact, its reputation, performance and/or how it can be improved.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

- Identify and develop a community lead Shared Vision for Melbourne's Premier Indian Cultural Precinct in Dandenong that will take it into the future and is befitting of its status for all Victorians
- Develop clear Precinct Objectives that draw on the Shared Vision and community aspirations for an Indian Cultural Precinct to inform public realm presentation, future uses, desired visitor experiences, festivals or events and innovative ways to develop the precincts place character (look, feel, and atmosphere).
- Identify short term priority projects suitable for delivery via the Multicultural Affairs and Social Cohesion Division funding (\$500,000) that support the Shared Vision and enact the Precinct Objectives.

COMMUNITY ENGAGEMENT

Community engagement was carried out with representative groups over multiple sessions each. The groups comprised of local traders, Foster Street Trader Association representatives, festival and event organisers, Indian Film Festival Melbourne, media and tourism, youth, community and cultural associations, Federation of Indian Associations in Victoria, faith leaders and sporting representatives. A broader catchment of community input was also sought through an online Our Say portal, which contributed to the overall findings.

The workshops provided a context for Dandenong's strong position to provide for Melbourne's Indian Cultural Precinct. This was presented through the City's Indian and Subcontinent population and its relationship with local, regional and national demographics; Foster Street's natural evolution into Little India over 30 years, its location within the Revitalising Central Dandenong initiative, and strategic location within the Activity Centre; and the City's socio-cultural offer beyond Foster Street with potential links across greater Melbourne.

Discussions around the Precinct's physical, social, cultural, political and economic environments, and the need to build a broad stakeholder network, centred on a large format aerial photograph of the Foster Street area and surrounds. Trace overlays, audio recordings and professional photography for each discussion provided an effective medium for noting and recording ideas and aspirations, and provided the method of documenting session findings. A matrix was set up to understand and categorise comments and primary themes or 'references' such as Colour & Vitality, Extending the Retail Offer and Marketing. This matrix provided a tool to better understand 48 main points of reference and group them into the six Precinct Objectives: Presentation & Curation, Trade Experience, Partnerships & Marketing, Festivals & Events, Community Hub, and Development. The references themselves provide the categories for each objective and helped identify the related initiatives.

The preliminary results of the workshop process were presented to representatives from the City of Greater Dandenong, Development Victoria and Multicultural Affairs and Social Cohesion Division during a Government Stakeholder Workshop. This encouraged discussions and input for Government interests in an environment responsive to community aspirations, and aims to establish a collegial approach to Precinct development over time with open communication.



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

COMMUNITY VISION

Dandenong's Indian Cultural Precinct is a colourful and vibrant area synonymous with Indian and subcontinent cultures. Precinct presentation, street art, and cultural expression in all its diversity welcomes thousands of pedestrians from the immediate station and Halpin Way precincts. It entices local employees and residents, and reaches out to visitors from abroad. People will return to enjoy a great variety in cultural offerings including retail, food and cuisine, daily street culture and programmed activities, events and festivals. The lively hub promotes an inclusive and representative place for cultural interests dispersed across the Activity Centre and Melbourne.

Melbourne's Indian Cultural Precinct in central Dandenong builds on its foundation as the nation's first Indian and subcontinent Cultural Precinct to have naturally evolved since 1990. Greater Dandenong's demographic standing as a municipality with a high Indian and subcontinent representation at a local, regional and national scale; and its location in context of other significant populations across greater Melbourne, reinforce Dandenong's position as Victoria's first formal Indian Cultural Precinct and one with broad appeal.

A program of improvement and rejuvenation over the short, medium and long term and a collegial approach to meeting varied stakeholder interests is required. This will guide innovation and embrace opportunities presented by the Precinct's unique location in the heart of the Revitalising Central Dandenong's initiative. A community commitment to initiating, delivering and managing a rich socio-cultural program; supported through the advantages offered by the surrounding public realm and its position between Dandenong train station and the civic centre; and instilled with the confidence that future development seeks to encourage complimentary offerings in and around the Precinct, will reinforce long term sustainability.

A growing network of stakeholder contacts will encourage partnerships and collaboration, including continued support from both public and private sector interests. This will nurture larger aspirations such as exploring places to accommodate a myriad of culturally-based activities, ranging from small family or regionally based celebrations, to assisting larger events and festivals, and welcoming significant opportunities related to international phenomena such as Bollywood. Enthusiasm for community facilities and testing feasibility to investigate an enterprise such as a community centre, can provide the key for creating a significant attractor for the broader Indian, Subcontinent and general community. This will create a socially and economically vibrant environment for a cultural precinct of international standing.

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**PRECINCT OBJECTIVES****OBJECTIVE 1 PRESENTATION & CURATION**

To uplift the Precinct's appearance and presence with a program of introducing colour and vibrancy through all maintenance and upgrade opportunities, establishing distinct visual markers of cultural expression, and curating the Precinct's adjacent public realm

OBJECTIVE 2 TRADE EXPERIENCE

To increase Precinct commerce by promoting greater diversity in retail offer and cultural representation, balancing traditional with contemporary culture, adopting the public realm in and around Foster Street for an active street culture, and encouraging a growing cultural offer around the Precinct's periphery

OBJECTIVE 3 MARKETING & PARTNERSHIPS

To establish comprehensive Precinct marketing and promotion through an active and continually updated online presence that advertises all offers and events, partners with cultural initiatives beyond the Precinct, provides practical information such as access and parking, and seeks links with the broader Indian and Subcontinent community locally, state wide, nationally and internationally

OBJECTIVE 4 FESTIVALS & EVENTS

To attract the vitality of festivals and events into the Precinct, program accompanying events to mark the beginning and duration of others held elsewhere, and use the Precinct's adjacent public realm for a high level of social activity

OBJECTIVE 5 COMMUNITY HUB

To establish a place of constant cultural activity in, or close to the Precinct through programming an existing venue, with a view to establishing a purpose-designed venue to accommodate a range of cultural activities that consistently attracts high visitation to the Precinct

OBJECTIVE 6 DEVELOPMENT

To secure greater confidence in the Precinct's sustained future through a collaboration between authority stakeholders to investigate and encourage future development that embraces the Precinct's cultural offer

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



PART C
PRECINCT OBJECTIVES

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)


1 PRESENTATION & CURATION

“There is a beautiful aesthetic within Indian culture that is not visible here... at the moment it looks redundant and old - there's no life.”

OBJECTIVE

To uplift the Precinct's appearance and presence with a program of introducing colour and vibrancy through all maintenance and upgrade opportunities, establishing distinct visual markers of cultural expression, and curating the Precinct's adjacent public realm.

Little India, Singapore (m.buro247.sg)



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2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.1 COLOUR & VIBRANCY

“In India as we all know it's all about colour, it's all about life, it's got spice – it's about sensations; so where is it?”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Investigate opportunities for permanent, semi-permanent and temporary Precinct dressing and temporary precinct dressing by undertaking detailed analysis of existing infrastructure that can support vibrant Indian colours and deliver visually effective, low cost initiatives | Short, Medium and Long term | Community Council State Government |
| Explore a themed / composed colour scheme for the shops | Medium and Long term | Community Council State Government |
| Develop the Foster Street streetscape as a segway into the colour of local retail | Long term | Community Council |
| Bring immediate colour and vibrancy to existing and future laneways through temporary and or permanent public art interventions through <i>Objective Category 1.5: Wall & Street Art / Statues & Sculpture</i> | Short term | Community Taskforce Council State Government |

Short term up to 2 years
Medium term 2-5years
Long term 5+ years

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.2 SIGNIFICANT IDENTITY MARKERS

“That’s the one thing that’s missing about Little India, there’s no one signifying thing that you’re actually going into an Indian precinct. It’s just a combination of shops together.”²⁹

| Initiatives | Timeframe | Responsibility |
|---|-----------------------|-------------------|
| Visual analysis and plan for iconic visual markers that can be seen from a distance and identify locations for entry markers. | Short term | Council |
| Define the environment within the Precinct through murals, paving, street furniture and signage | Short and Medium term | Community Council |
| Accommodate for flag raising on events such as Independence Day (August 15) using available public realm | Short and Medium term | Community Council |
| Establish gateways expressed through culturally relevant forms such as arches and domes, garlands, and cultural motifs | Medium and Long term | Community Council |
| Create a contemporary light-based icon to encourage and support night activity | Medium and Long term | Community Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.3 WAYFINDING, INTERPRETIVE SIGNAGE & BRANDING

“We came down here, but the thing was where do we go? The wayfinding is really key because there are these gems out there - I’m sure they’re out there, but we couldn’t find them because we’re not familiar with the place.”

“It goes back to branding. It is focused on India, but we know in fact that we’re talking about something much bigger. This is the long term vision: how do you rebrand it so it’s inclusive?”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------|---------------------|
| Improve wayfinding systems throughout the Precinct through considering the role of the City’s standard Interpretive Signage Program, RCD Wayfinding Signs and options for Precinct specific signs | Short term | Council |
| Develop informal wayfinding cues that contribute to Precinct colour and vibrancy | Short term | Council |
| Use the existing brand style to inform future branding initiatives throughout the Precinct hub around Foster Street and connect to the Precinct’s broader cultural offer throughout the Activity Centre | Short term | Council |
| Reinforce the physical sense of the Precinct and its boundaries through public art opportunities. | Short and Medium term | Community Council |
| Reinforce the brand at strategic locations such as Dandenong Station, Halpin Way, Afghan Bazaar Cultural Precinct, Dandenong Market, Drum Theatre, Dandenong Plaza, Harmony Square and Library | Short and Medium term | Community Council |
| Program broader cultural inclusion into the Precinct brand | Short and Medium term | Community Taskforce |
| Explore the layering of cultural narratives and story-telling from Indigenous through to the current Indian and Subcontinent offer to enrich the experience for visitors | Medium term | Community Council |
| Develop a self guided walking tour with physical tour markers, and explore the opportunity for digital stories | Medium term | Community Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.4 MAINTENANCE & UPGRADE

“Anybody will only want to come if the place is attractive. I don't want to come to a place which is so run down. Like, at the moment I walk on....”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------|---------------------------------------|
| Undertake a maintenance audit to determine recommendations for potential public and private enhancements and develop a strategy for improving the public face of private properties between owners and tenants having regard to the future use of sites. | Short and Medium term | Community Council State Government |
| Undertake an audit to assess access for all compliance | Short term | Council |

1.5 WALL & STREET ART / STATUES & SCULPTURE

“We've seen it - that art is so powerful, it attracts people....and it will attract the whole of Melbourne.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|--|
| Develop an Indian Cultural Precinct Public Art Program to identify locations for permanent and temporary art and creative interventions including a hierarchy from Significant Identity Markers to more intimate and unexpected expressions in unused areas | Short, Medium and Long term | Community Council Taskforce |
| Investigate opportunities for a youth program to encourage contemporary cultural expression throughout the Precinct | Short, Medium and Long term | Community Council Taskforce |
| Integrate public art Precinct and shop front appearance initiatives, and temporary and permanent festival infrastructure and decoration. | Short, Medium and Long term | Community Council Taskforce State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.6 LIGHTING

“Light that has meaning – projections is a great way – but something that can permeate through, and show that there’s some activity going on.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|---|
| Experiment with temporary low cost illuminations linked to Diwali with a view to providing lighting infrastructure to accommodate festivals and events, and night activity leading up to celebrations | Short and Medium term | Community Taskforce Council |
| Develop a programmed window light display for evening ambience | Short and Medium term | Community Council |
| Undertake a lighting audit to assess performance of existing street lighting and develop a lighting design for safety, aesthetics and cultural expression | Short, Medium and Long term | Community Council |
| Explore dynamic lighting displays that contribute to Objective Category 1.2: Significant Identity Markers | Medium and Long term | Community Council State Government |
| Identify lighting requirements at the Precinct’s periphery, such as the laneways | Medium term | Council |
| Explore curated lighting events as a satellite to Melbourne’s White Night | Medium term | Community Taskforce State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.7 USE FOSTER STREET, HALPIN WAY, SETTLERS SQUARE & THE LANEWAYS

“Even though the Precinct is there, is there a reason why it can’t back onto Halpin Way? - Because 12 thousand people every week walk down Halpin Way. And I guarantee you, if you ask 12 thousand people, 11 thousand of them wouldn’t even know Little India is there.”

“... don’t need to do anything major, put up marquees in the car parks, start like that, and every year you build on it, and then you start having permanent structures.”

“A few years before, we had a Bollywood Day. It was a very big success, they had closed off Foster Street, and it was a big hit.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|---|
| Identify and establish the support requirements to enable the Precinct to periodically adopt the laneways, Halpin Way and Settlers Square environments as part of Precinct life through public events | Short, Medium and Long term | Community Taskforce Council |
| Bring more life and colour to Halpin Way and laneways to assist in Precinct wayfinding through Objective Category 1.5: Wall & Street Art / Statues & Sculpture | Short, Medium and Long term | Community Taskforce Council State Government |
| Program Foster Street as a permanent part of festivals and events | Short, Medium and Long term | Community Taskforce Council |
| Once enlivened with colour, use the laneways as a testing ground for smaller happenings, launches and Precinct promotions | Medium term | Community Taskforce Council |
| Explore medium to long term development opportunities along the south side of Halpin Way to temporarily and/or permanently establish a Precinct address that faces the Activity Centre | Medium and Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.8 AWNINGS, SHELTER, AMENITY & FURNISHINGS

“It’s so windy through there, how do we shelter people, how do we make them feel nurtured - that this is a cultural hub, not a wind tunnel.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Make improvements and repairs to existing awnings and verandas | Short term | Community Taskforce State Government |
| Make public toilet availability clearer through signage and wayfinding | Short term | Council |
| Audit furniture and amenity throughout the Precinct and scope furniture needs and consider how furniture contributes to branding and way finding initiatives | Short, Medium and Long term | Council State Government |
| Identify comfortable staying places and scope Precinct shelter improvements | Medium term | Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

1.9 IMPROVE THE MUSEUM

“I would really like to see the museum being on a larger scale, and definitely more inclusive, because it doesn't showcase India's cultures - it's very limited.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|------------------------|
| Establish consistent and reliable opening hours for visitors | Short term | Community |
| Develop ways that Museum India can assist in street activation | Short, Medium and Long term | Taskforce Community |
| Explore how a museum can provide a significant attractor for the Precinct against the existing cultural offer of Museum India such as scoping the inclusion of contemporary art and culture | Medium and Long term | Community |

1.10 CHILD FRIENDLY

“I've got young kids who I want to immerse in Indian culture, but I have nowhere to take them because it's either extremely community-based stuff, or they don't understand what the hell's going on.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|----------------------|
| Undertake a child friendly assessment of the Precinct | Short term | Council |
| Investigate all opportunities for child friendly experiences in future Precinct initiatives and development | Short, Medium and Long term | Community Council |
| Cater for children as part of the festivals and events offerings | Short, Medium and Long term | Community |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2 TRADE EXPERIENCE

“How would you like the street to look? - You got Singapore, very alive, everybody is on the street, eating food and shopping, more alive, more fun.”

OBJECTIVE

To increase Precinct commerce by promoting greater diversity in retail offer and cultural representation, balancing traditional with contemporary culture, adopting the public realm in and around Foster Street for an active street culture, and encouraging a growing cultural offer around the Precinct's periphery

Little India Singapore (chcentralmich.com)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2.1 EXTEND RETAIL OFFER

“Probably the first thing you want to do, is to actually up the Indian offer, that is about this identity that gives both sides of the audience a reason to come.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------|------------------------------------|
| Investigate non-retail uses to attract people and support the retail offer through short term, temporary or pop up initiatives | Short and Medium term | Community Taskforce |
| Create strategies to attract greater diversity in retail offer through representing wider Indian and Subcontinent cultural diversity as well as contemporary culture to balance the traditional offer | Medium term | Community Taskforce |
| Create strategies to attract retail mix such as personal services and daily needs | Medium term | Community State Government |
| Encourage the establishment of more restaurants and eateries as the Precinct redevelops including greater diversity in cuisine and promotion of night life | Medium and Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2.2 VISIBLE STREET CULTURE & NIGHT LIFE

“It’s all about the theatre; it’s all about the theatre, and how you see it.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------|---------------------------------------|
| Review footpath trade and outdoor dining opportunities | Short and Medium term | Community Taskforce Council |
| Introduce later night trading to maximise economic activity associated with key celebratory times and accommodate nightlife in future developments in close proximity to the precinct | Medium and Long term | Community State Government |
| Investigate opportunities for the development of culturally themed and transportable street trading infrastructure such as ‘push carts’ | Medium and Long term | Community Council |
| Investigate opportunities for permanent street and Precinct infrastructure in a streetscape strategy that can accommodate footpath trading | Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2.3 STREET FOOD & STREET MARKET

“If you open up this for stalls, because that is essence of Indian culture - that we don't really do the shop, shop, shop - it's a street kiosk.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---------------------------------------|
| Identify existing Precinct restaurants and food outlets, and other Indian and Subcontinent food providers throughout the Activity Centre to establish a core providers of street food at appropriate times | Short term | Community |
| Scope the role of weekend food trucks in Precinct activation and strategies and ensure Precinct food outlets also benefit | Short and Medium term | Community Council |
| Activate unused areas at the Precinct periphery through street food during festivals and events | Short, Medium and Long term | Community Council |
| Develop a Precinct culture of street food through the design of culturally-themed vendor structures or decorations that can be used in the Precinct and festival locations throughout the Activity Centre | Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2.4 TRADER UNCERTAINTY

“My worry is that we’re not sure we will stay here or not, this is the biggest worry. If they’re not staying in this area, everything will be lost.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Scope opportunities and work with developers/investors/traders to develop transition options for existing Little India traders | Short, Medium and Long term | Community Taskforce Council State Government |
| Provide support to traders through effective and efficient spending of funding to show on-ground support using innovative projects that improve the Precinct's physical and social environment | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

2.5 ACTIVATE THE TRADERS

“They’ve not done anything because they have been hanging for so long.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Create an environment of confidence though delivering small projects that express Precinct support | Short term | Community Taskforce Council |
| Conduct a business identification and shop front improvement program with traders | Short and Medium term | Community Taskforce Council State Government |
| Engage traders in being involved in ‘grass-roots’ projects for Precinct improvement | Short, Medium and Long term | Community Taskforce Council State Government |
| Establish quality, regular and aligned communications from stakeholder authorities to traders | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3 MARKETING & PARTNERSHIPS

“It’s not just for the Indian community; the idea is to bring in the rest of the Victorian and the Australian community.”

OBJECTIVE

To establish comprehensive Precinct marketing and promotion through an active and continually updated online presence that advertises all offers and events, partners with cultural initiatives beyond the Precinct, provides practical information such as access and parking, and seeks links with the broader Indian and Subcontinent community locally, statewide, nationally and internationally

Workshop session, Community Shared Vision, Dandenong Indian Cultural Precinct



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.1 MARKETING

“Next weekend is going to be India Independence Day, celebrated here. Anybody knows around here? Nobody.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Schedule effective marketing with improvements delivered throughout the Precinct | Short, Medium and Long term | Community Taskforce Council |
| Use key events and festival dates as an advertising opportunity for marketing beyond the Indian and Sub Continent community | Short, Medium and Long term | Community Council |
| Develop contemporary online, mobile-savvy communication platforms tools such as Website, Facebook, Instagram, and provide regular and updated information with the local, national and international network | Short, Medium and Long term | Community Taskforce Council |
| Partner with other key Indian and Subcontinent stakeholders to better share online audiences | Short, Medium and Long term | Community Council |
| Invest in up-to-date professional photography and video that best conveys the Precinct's offer and traders | Short, Medium and Long term | Community Council |
| Explore the logistics of how to create a comprehensive marketing strategy – Eg marketing and sponsorship committee | Medium term | Community Council |
| Develop a clear value proposition for the Precinct for all marketing applications and a culture of high accountability to deliver on the marketing promise | Medium term | Community Council State Government Taskforce |
| Explore an advertising campaign with metro Trains, Ventura Buses and other public transport stakeholders | Medium term | Taskforce Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

| Initiatives | Timeframe | Responsibility |
|--|----------------------|-------------------|
| Utilise key advertising locations such as Dandenong Station, Dandenong Plaza, Dandenong Market, Drum Theatre, Harmony Square and Library | Medium term | Community Council |
| Reinvigorate a cultural tour program and explore opportunities with Tourism Victoria and Destination Melbourne | Medium and Long term | Community Council |
| Consider a Bollywood Bus service to connect the Precinct with local retail attractions such as Dandenong Plaza and Dandenong Market | Long term | Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.2 EFFECTIVE MANAGEMENT

“There has to be a very strong team that can decide, and really enterprising people that understand what broader India means.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Encourage all traders and stakeholders to have voice in the continuing vision of the Precinct | Short, Medium and Long term | Community Taskforce Council State Government |
| Seek support, partnerships, collaborations for specific Precinct initiatives and ensure effectiveness and accountability of all representative groups | Short, Medium and Long term | Community Taskforce Council State Government |
| Chart responsibility of governance for a cohesive management approach, i.e. community responsibilities, Council responsibilities, and broader Authority responsibilities | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.3 BUSINESS SUPPORT

“They do programs where small businesses come and say this is my problem and students use a semester to solve the problem. So you’re giving the students real live projects, they’re getting on the job training, and the small businesses are able to access facilities and the things they wouldn’t otherwise be able to afford.”

| Initiatives | Timeframe | Responsibility |
|---|-------------|---------------------|
| Investigate opportunities for business support such as programs with universities and tertiary education providers | Medium term | Community Taskforce |
| Develop the required business support packages to encourage participation in Precinct events. For example customer service, visual merchandising, risk management, liability and insurances for festival participation and street trading | Medium term | Community Council |
| Opportunities for further business development such as holding local business initiatives | Medium term | Taskforce Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.4 LINKS BEYOND THE PRECINCT

“You think big if you got the goods; and what is the population in the next Council here, Casey Council, not 5 kilometres away - that’s 36,000 Indian families there- one of the largest amount of Indian’s in Australia.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|--|
| Secure active links with relative associations, facilities and community centres/venues throughout the Activity Centre | Short term | Community Taskforce |
| Establish and promote links to arts and culture opportunities, such as the library with its collection of Indian literature, Walker Street Gallery, the Drum Theatre, the big screen in Harmony Square, Dandenong Market, festival organisers, and community groups | Short term | Community Council |
| Promote active links and ongoing initiatives with Indian and Subcontinent traders outside the Foster St hub located throughout the Activity Centre | Short term | Community Taskforce |
| Establish ties with the forthcoming municipal Indian Precinct at Wyndham | Short, Medium and Long term | Community Taskforce Council State Government |
| Continually build a stakeholder inventory to include state and national cultural and representative associations, and cultural institutions such as places of worship | Short, Medium and Long term | Community Taskforce Council |
| Initiate ties with significant international cultural events organisers, such as the Kala Ghoda Festival in Mumbai, St+Art Foundation in Delhi, and the Brick Lane Curry Festival in London | Medium and Long term | Community Taskforce |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.5 PARTNER WITH AFGHAN BAZAAR CULTURAL PRECINCT

“It needs to be interconnected with other Precincts. I came specifically to see this precinct, and then I wonder well where’s the Afghan Precinct, where is that other precinct? - I see it on the website, it looks pretty cool - I want to actually touch those tiles, but I can’t find it”

| Initiatives | Timeframe | Responsibility |
|---|-------------|-----------------------------|
| Collaborate on related cultural events and festivals such as Eid | Short term | Community Taskforce Council |
| Entice Thomas Street shoppers and visitors to continue onto the Indian Cultural Precinct (and vice versa) in marketing strategies | Medium term | Community Council |
| Establish active links between precinct trader and cultural associations | Medium term | Community |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

3.6 CAR PARKING

“I remember everyone use to say, ‘Oh Dandenong, if you want to shop for Indian clothes it’s always Dandenong.’ My cousin just got married and they had fifteen people went shopping together. They’re not going to find parking spots for six cars around here, and they go to Footscray.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|-----------------------------|
| Actively engage traders in advertising and promoting parking availability and locations including Walker Street car park after 6pm on weekdays and weekends | Short term | Community Council |
| Promote parking options through online platforms as a key element to planning your visit to the Precinct | Short, Medium and Long term | Community Council |
| Promote public transport access and availability to Precinct visitors | Short, Medium and Long term | Community Council |
| Ensure adequate parking is provided with the future development in the Precinct | Medium and Long term | Council State Government |

3.7 TRAFFIC CIRCULATION

“It is very hard for people to know that they have to go further (Lonsdale Street) across Foster Street and then make a U-turn and come, and there are no clear indicators saying to make a U-turn to get to the Indian Precinct.”

| Initiatives | Timeframe | Responsibility |
|---|-------------|-----------------------------|
| Provide effective wayfinding at key vehicle entry points into the Precinct including the major carriageways carrying vehicles around the Precinct | Medium term | Council State Government |
| Link wayfinding to Precinct parking opportunities, such as the Walker Street Park to encourage people to visit the Precinct | Medium term | Council |

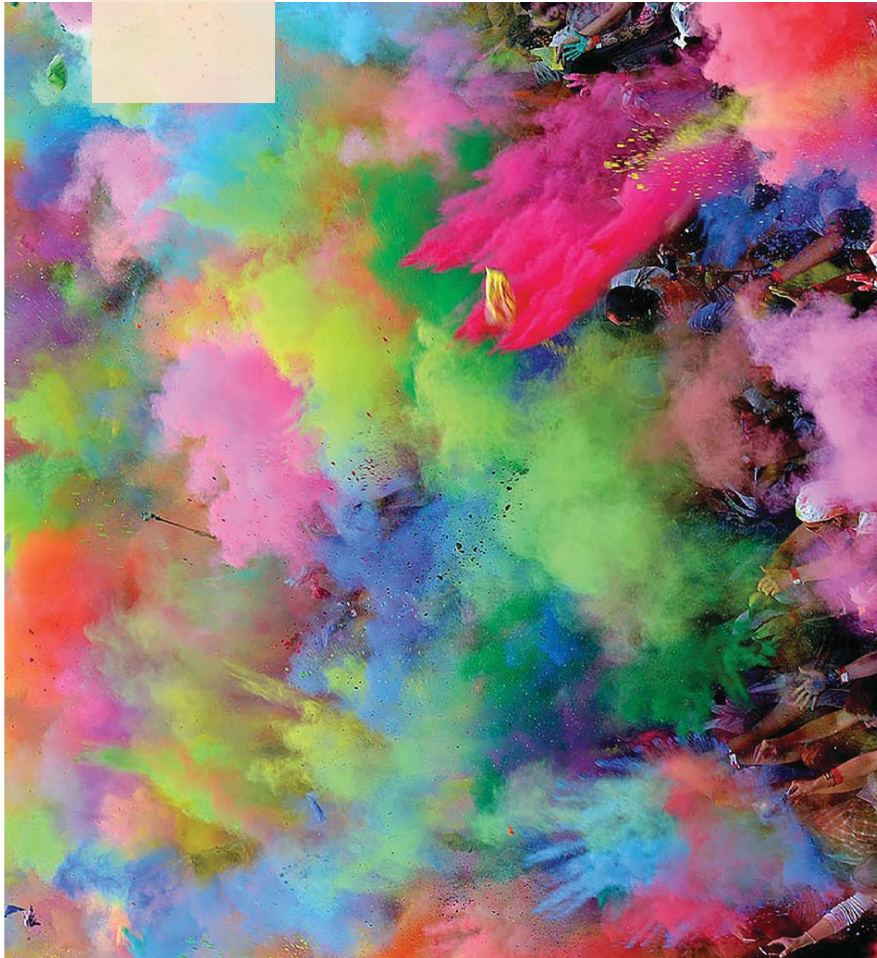
2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**4 FESTIVALS & EVENTS**

“I recently did the Indian Festival at the Queen Vic Market, and if you looked at the crowd, only 50% of it was Indian. The rest of it was Australian. And I think that’s the key thing.”

OBJECTIVE

To attract the vitality of festivals and events into the Precinct, program accompanying events to mark the beginning and duration of others held elsewhere, and use the Precinct’s adjacent public realm for a high level of social activity

Holi Festival (creativebeing.com)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

4.1 FESTIVALS

“I go to the west to see Holi; we don’t have Holi here – we got to get something here, we got to get people in.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|-----------------------------|
| Establish partnerships with event organisers of major festivals to utilise the Precinct as part of the festival program, for example, weekends to associate with longer Festivals such as Diwali and Holi | Short term | Community Council |
| Pursue government funding and sponsorship opportunities for Precinct based events | Short term | Taskforce Council |
| Establish performance measures to ensure investment in festivals strengthens the Precinct | Short term | Community Council |
| Create a Festival and Events Framework to trigger a program of cultural events to take place in the Precinct through investigating other festivals such as Ganesh chaturthi (10 day Hindu festival), Navratri (multi day autumn Hindu festival), and Durga Puja (Indian and subcontinent festival), and identify separate celebrations to provide an alternative to the larger gatherings | Short, Medium and Long term | Community Taskforce Council |
| Establish associations with regional festivals | Long term | Community Taskforce |
| Investigate opportunities to align with other multicultural festivals | Long term | Community |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

4.2 EVENTS

“Obviously Bollywood is a very, very big thing for Indian culture. So something like Bollywood workshops, dance workshops, even a small cinema where you can have screenings of Bollywood movies”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------|-----------------------------|
| Experiment and innovate with small niche events to physically and creatively interrupt movement and vistas around the Precinct | Short and Medium term | Community Taskforce Council |
| Indian and subcontinent themed weekend food events such as events curated in collaboration with the Melbourne Food and Wine Festival | Short and Medium term | Community Council |
| Develop a proposal for Precinct event sponsorship | Medium term | Community Council |
| Explore art based events and activities to leverage interest in street art | Medium term | Community Council |
| Explore street closures for a Precinct party of food, music and dancing for example, an annual Bollywood day, the longest curry lunch in Melbourne | Medium and Long term | Community Council |
| Establish connections with the South Asian Film Industry | Medium and Long term | Community Council |
| Establish links with existing venues such as Walker Street Gallery and the proposed Masonic Hall Art Gallery | Medium and Long term | Community Council |
| Establish international links to attract global artists and singers | Medium and Long term | Community Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

4.3 PROGRAMMING

“You get your own community to come and you grow year by year. It may not be ten thousand strong the first year, but it might be twenty thousand strong the next year; if you do it right the first year.”

| Initiatives | Timeframe | Responsibility |
|--|-------------|-----------------------------|
| Identify a precinct 'kick start' event | Short Term | Community Taskforce Council |
| Develop partnerships with cultural associations and support the community to create a calendar of events and happenings in and around the Precinct | Medium Term | Community Taskforce |

4.4 PLACES

“This will create that temporary memory of that place. If the memory is strong enough, then people will demand that, and they will come.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|-------------------|
| Undertake smaller experimental events to gain momentum | Short term | Community Council |
| Work with Council and relevant authorities to chart opportunities for the use and programming of streets and public spaces in and around the Precinct | Short and Medium term | Community Council |
| Develop small and large event layout plans to assist Precinct event planning | Short, Medium and Long term | Community Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

4.5 TEMPORARY TRADE INFRASTRUCTURE

“See the arches, we all understand that’s the marker we need. This could be in temporary material.... so these are temporary entrances. If they work very well, then you could draw a prototype later on, and that could be very easily done for the cost we are talking about.”

| Initiatives | Timeframe | Responsibility |
|---|----------------------|-------------------|
| Scope opportunities for temporary trade infrastructure and seek relevant funding | Medium and Long term | Community Council |
| Design a branded suite of trade and festival infrastructure | Medium and Long term | Community Council |
| Undertake a design program for temporary designs to prototype permanent opportunities | Long term | Community Council |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

5 COMMUNITY HUB

“If you do a benefit analysis of a community hall, it would become a place for screening movies; you can have exhibitions there, but all temporary; our kids learn dance, that’s a big 200 hundred audience at least; you find every ethnic group within India have their own get-together, not performances - simply get-togethers, 50-100 people.”

OBJECTIVE

To establish a place of constant cultural activity in, or close to the Precinct through programming an existing venue, with a view to establishing a purpose-designed venue to accommodate a range of cultural activities that consistently attracts high visitation to the Precinct

*Indian Heritage Centre, Singapore,
Greg Shand Architects & Urbanarc (aasarchitecture.com)*



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

5.1 PRECINCT COMMUNITY CENTRE

“If we have something close by where we can have enclosed functions because then the street would be more life-people coming there.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------|---------------------------------------|
| Audit existing spaces and venues in and around the Precinct to host community uses | Short term | Community Council |
| Explore the relationship with the redeveloped Masonic Hall Art Gallery | Short and Medium term | Community Taskforce Council |
| Explore developing a multifunctional facility fitted out to host a range of activities from small gatherings to weddings and cinema screenings | Medium and Long term | Community Council State Government |
| Consult with stakeholders to investigate the feasibility of a community facility integrated with a future development | Medium and Long term | Taskforce Council State Government |
| Scope size, design and facility requirements through discussions with the community, community groups and associations | Medium and Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

5.2 MAJOR ATTRACTOR

“I live in Dandenong and I go out of Dandenong for an Indian experience – whether its food, whether its fashion, whether its movies, whatever it is.”

| Initiatives | Timeframe | Responsibility |
|---|----------------------|---------------------------------------|
| Investigate what will attract the pedestrians moving around the Precinct to frequently visit | Medium Term | Community Council |
| Explore creative uses of the vacant development land parcels creating a major draw-card | Medium Term | Taskforce Council State Government |
| Explore all options for one or more major attractors such as a large food/market outlet, and a significant architectural icon | Medium and Long term | Community Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

5.3 CINEMA / THEATRE

“I would suggest bring in a good cinema. It’s Indian culture. You can have puppetry there, cultural shows - and that’s a high yield business - south Asian cinema – it’s a great revenue.”

| Initiatives | Timeframe | Responsibility |
|---|-----------------------------|--|
| Seek innovative ways to include cinema experiences in the Precinct and experiment with a summer outdoor screening program | Short term | Community Council State Government |
| Establish a specific local, national and international network of contacts to invest in and develop cinematic experiences | Short term | Community |
| Leverage greater Precinct outcomes via collaboration with India Film Festival Melbourne | Short term | Taskforce State Government Council |
| Investigate options for potential project contributors and collaborations | Short, Medium and Long term | Community Taskforce |

5.4 SOCIAL INFRASTRUCTURE

“Even a small temple would be good - on the way back, they have their food in Dandenong, they buy the groceries, and then ‘Oh lets go and look at the clothes too’, and then the whole day goes like that.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Explore social infrastructure opportunities to meet future development and community aspirations | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6 DEVELOPMENT

“There is a lot of potential – this is a prized location.”

OBJECTIVE

To secure greater confidence in the Precinct’s sustained future through a collaboration between authority stakeholders to investigate and encourage future development that embraces the Precinct’s cultural offer

Punjab Kesari Headquarters, Delhi, Studio Symbiosis (archdaily.com)



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2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6.1 DEVELOPMENT IMPACT

“Dandenong Revitalisation Program has created issues for the Precinct, because of construction, parking, blocking the roads, turning the buses away, and people soon walked away from here.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|--|
| Discussions between relevant authorities regarding development opportunities that can benefit all stakeholders | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6.2 CULTURAL DESIGN

“... it should be seen from a distance - like the Taj Mahal, so you say ‘Wow!’ Then all the Indian people say, ‘I want to live in the Taj Mahal’, so then we got a big Indian community living there - it would work, high end apartments, if it’s designed properly”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Explore options for future developments in and at the periphery of the Precinct to reflect cultural expression | Short, Medium and Long term | Community Taskforce Council State Government |
| Encourage future developments to create the visual icons required to attract more people | Short, Medium and Long term | Community Taskforce Council State Government |
| Investigate opportunities for specific design processes and develop partnerships to deliver innovative and culturally expressive design for future development | Short, Medium and Long term | Community Taskforce Council State Government |
| A relevant offer that speaks to Indian and Subcontinent families and young people | Short, Medium and Long term | Community Taskforce Council State Government |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6.3 CULTURAL MIXED-USE

“...could it be considered using that piece of land for community purposes? Can be a multi storey thing – community centre can be first level and second level, and if there is interest in more apartments – they could be retirees, they could be overseas students.”

| Initiatives | Timeframe | Responsibility |
|--|-----------------------------|---|
| Consult and collaborate with the private sector to investigate opportunities and viability for culturally based development | Short, Medium and Long term | Community Taskforce Council State Government |
| Support feasibility and economic exercises to establish innovative approaches to development | Short, Medium and Long term | Taskforce State Government |
| Encourage co-ordination for future development to integrate community facilities such as a Community Centre and Cinema/Theatre | Short, Medium and Long term | Community Taskforce Council State Government |
| Encourage innovative development proposals that actively look to embrace/incorporate the Indian Cultural Precinct into future building | Short, Medium and Long term | Community Taskforce Council State Government |
| Utilising the Indian and Subcontinent cultural associations and taskforce, actively seek further investment from the Indian and Subcontinent private sector for new development projects | Short, Medium and Long term | Community Taskforce |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

6.4 COMPLIMENTARY ATTRACTOR

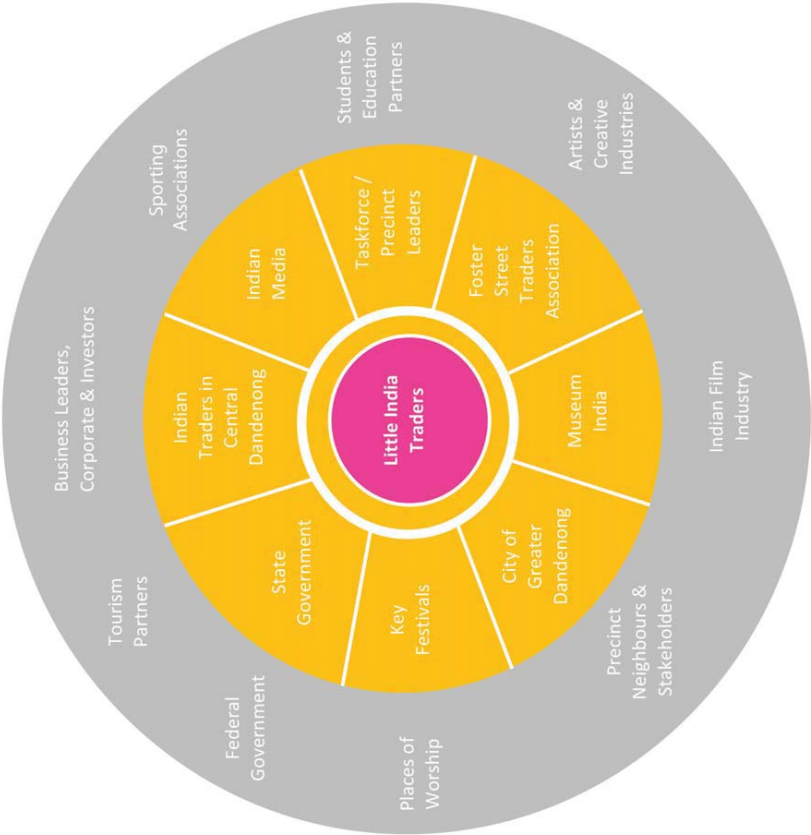
| “It is not just about Indian culture. On the big picture, what else might compliment it?” | | | |
|--|-----------------------------|--|--|
| Initiatives | Timeframe | Responsibility | |
| Explore opportunities for a significant project that attracts the local community, and Melbourne’s broader community that is different to, but complimentary to an extended Indian Cultural Precinct Offer | Short, Medium and Long term | Community Taskforce Council State Government | |

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)

STAKEHOLDER RELATIONSHIP MAP



2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)**IMPLEMENTATION, REPORTING AND MONITORING**

The Indian Cultural Precinct Taskforce will oversee the implementation, measurement and monitoring of the initiatives detailed in the Indian Cultural Precinct Framework. Implementation of the Framework will be a shared government responsibility in partnership with the community reflecting a holistic commitment to the contribution the Indian and subcontinent community makes to Victoria.

The Indian Cultural Precinct Taskforce will have a key role in the implementation of the initiatives, providing and ongoing advocacy role and direct connection to the business and broader Indian and subcontinent communities.

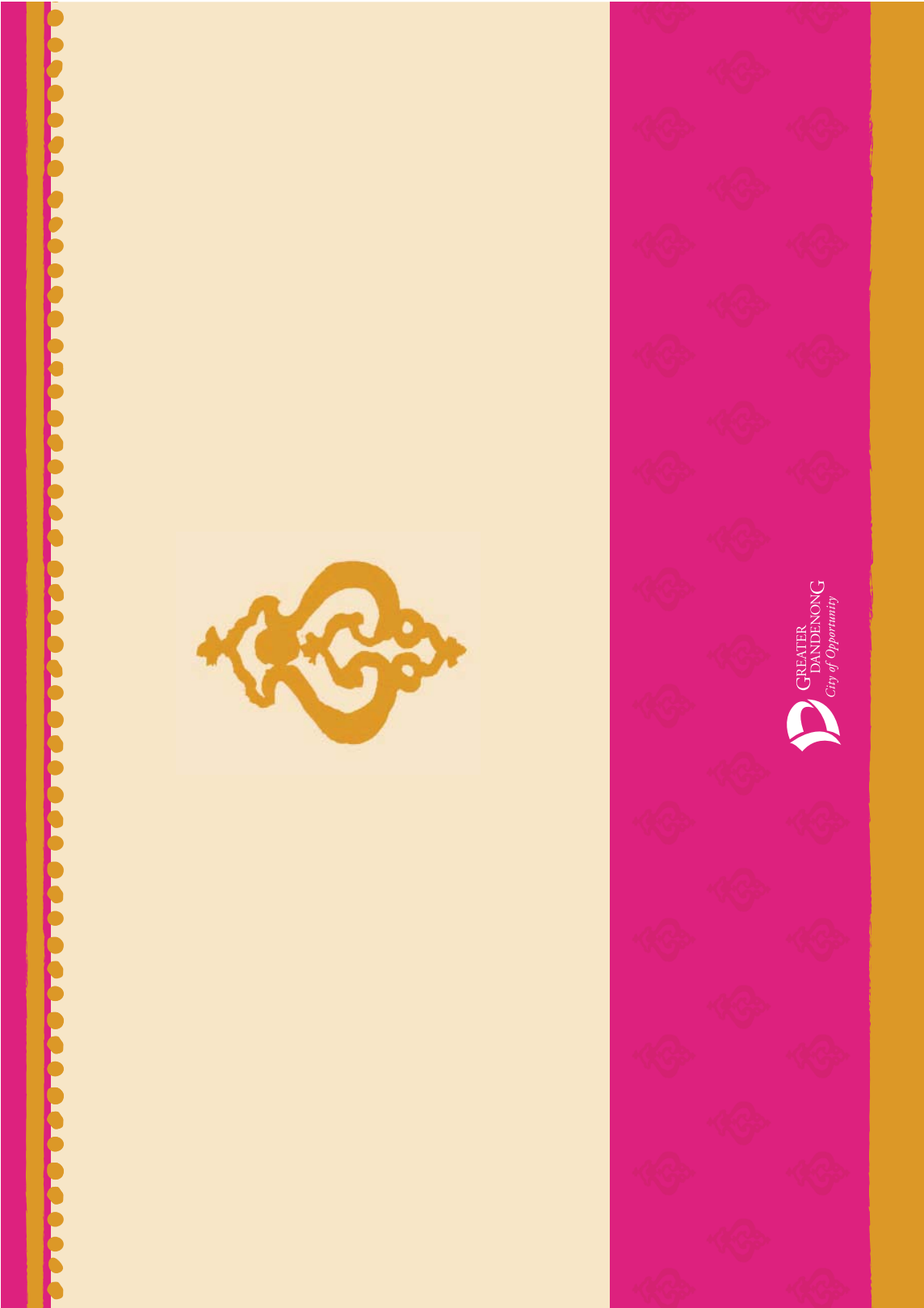
The six Precinct Objectives established in the Indian Cultural Precinct Framework will act as a filter for ideas to ensure all future investment and actions deliver on the communities shared vision and aspirations for Dandenong's Indian offer.

An annual progress update detailing implementation between 2018 – 2021 will be provided to state and local government, structured in response to the Office of Multicultural Affairs and Social Cohesion Division funding agreement.

The impact of implemented capital and non-capital initiatives will be measured through place making foundation measures for central Dandenong including;

- Place Score (base measure in 2017 - next collection 2020)
- Behaviour Mapping (base measure in 2017- next collection 2018)
- Business Audits (base measure in 2015 - next collection 2019)
- Pedestrian Movement Mapping (base measure in 2016 - next collection 2018)

2.6.1 Indian Cultural Precinct Framework 2018 (Cont.)



2.7 OTHER

2.7.1 Leave of Absence – Cr Roz Blades

File Id: A5036013

Responsible Officer: Director Corporate Services

Report Summary

Councillor (Cr) Roz Blades requests a Leave of Absence in August 2018 which includes the Ordinary Council Meetings of 13 and 27 August 2018, the Pre-Council Meetings of 13 and 27 August 2018 and the Councillor Briefing Session of 20 August 2018.

Recommendation Summary

This report recommends that a Leave of Absence be granted to Cr Blades for the period requested.

2.7.1 Leave of Absence – Cr Roz Blades (Cont.)

Background

This Leave of Absence has been requested for personal reasons.

This report is submitted in conjunction with Council's current Meeting Procedure Local Law and section 66B of the *Local Government Act 1989* (the Act). Further, under section 69(2) of the Act, Council must not unreasonably refuse to grant leave.

This Leave of Absence would include the scheduled Ordinary Meetings of Council of 13 and 27 August 2018, the scheduled Pre-Council Meetings of 13 and 27 August 2018 and the scheduled Councillor Briefing Session of 20 August 2018.

It is noted that Cr Dark will be an apology for the Ordinary Council Meeting of 13 August 2018 and Cr Long will be an apology for the Ordinary Council Meetings of 13 and 27 August 2018. A quorum is still expected for both of these meetings.

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

There are no financial implications associated with this report.

Conclusion

It is proposed that Cr Blades' request for a Leave of Absence for the Ordinary Council Meetings of 13 and 27 August be granted.

Recommendation

That Council grants a Leave of Absence to Cr Roz Blades for the Ordinary Council Meetings of 13 and 27 August 2018 and notes Cr Blades' apology for these meetings.

2.7.2 List of Registered Correspondence to Mayor and Councillors

| | |
|----------------------|--|
| File Id: | qA283304 |
| Responsible Officer: | Director Corporate Services |
| Attachments: | Correspondence Received 4-15 June 2018 |

Report Summary

Subsequent to resolutions made by Council on 11 November 2013 and 25 February 2014 in relation to a listing of incoming correspondence addressed to the Mayor and Councillors, Attachment 1 provides a list of this correspondence for the period 4-15 June 2018.

Recommendation

That the listed items provided in Attachment 1 for the period 4-15 June 2018 be received and noted.

2.7.2 List of Registered Correspondence to Mayor and Councillors (Cont.)

OTHER

**LIST OF REGISTERED CORRESPONDENCE TO MAYOR AND
COUNCILLORS**

ATTACHMENT 1

**CORRESPONDENCE RECEIVED
4-15 JUNE 2018**

PAGES 2 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.7.2 List of Registered Correspondence to Mayor and Councillors (Cont.)

Objective

CONNECTED. COLLABORATIVE. COMMUNITY.

Correspondences addressed to the Mayor and Councillors received between 04/06/18 & 15/06/18 - for officer action - total = 3

| Correspondence Name | Correspondence Dated | Date Record Created | Objective ID | User Assigned |
|--|----------------------|---------------------|--------------|----------------------------|
| Request for financial support from the Vietnamese Community in Australia for Rohingya refugees and young leaders in their community. | 05-Jun-18 | 06-Jun-18 | fA144066 | Community Services |
| Request for letter of support for the Tram Stop Project museum/cafe facility in Noble Park. | 06-Jun-18 | 06-Jun-18 | fA144073 | Mayor & Councillors Office |
| Letter of disappointment in Council and request for support from the Keysborough Animal Shelter. | 28-May-18 | 06-Jun-18 | fA144092 | Mayor & Councillors Office |

Objective

CONNECTED. COLLABORATIVE. COMMUNITY.

Correspondences addressed to the Mayor and Councillors received between 04/06/18 & 15/06/18 - for information only - total = 3

| Correspondence Name | Correspondence Dated | Date Record Created | Objective ID | User Assigned |
|---|----------------------|---------------------|--------------|----------------------------|
| Letter of acknowledgement from the Department of Environment, Land, Water and Planning regarding Mayor's letter to Minister regarding rooming houses. | 01-Jun-18 | 05-Jun-18 | A5028746 | Mayor & Councillors Office |
| Letter of response from the Treasurer to Mayor's letter concerning the Reserve Bank of Australia's (RBA) efforts to educate the public about counterfeit notes. | 30-May-18 | 05-Jun-18 | A5028747 | Mayor & Councillors Office |
| Letter of response from the Minister for Major Projects to Mayor's letter of 21/02/2018 regarding the Infrastructure Recovery Charge in central Dandenong. | 13-Jun-18 | 15-Jun-18 | A5049872 | Mayor & Councillors Office |

NB: Users assigned may have changed by the time of the Council Meeting. Correct at time of report production only.

2.7.3 Report on Matters Discussed at Councillor Briefing Sessions & Pre-Council Meetings - 12 June 2018

File Id: fA25545

Responsible Officer: Director Corporate Services

Report Summary

As part of Council's ongoing efforts to improve transparency in Council processes, matters discussed at Councillor Briefing Sessions (other than those matters designated to be of a confidential nature) are reported on at ordinary Council meetings.

The matters listed in this report were presented to Councillor Briefing Sessions and Pre-Council Meetings on 12 June 2018.

Recommendation Summary

This report recommends that the information contained within it be received and noted.

2.7.3 Report on Matters Discussed at Councillor Briefing Sessions & Pre-Council Meetings - 12 June 2018 (Cont.)**Matters Presented for Discussion**

| Item | | Briefing Session |
|----------|--|---------------------|
| 1 | Councillors and Council officers briefly discussed the following topics: a) Victorian Government Community Grants Initiative. b) Burst water main pipe repairs at Police Paddocks, Dandenong North. c) Proposed Local Area Traffic Management works in Gladstone Road, Dandenong. d) Agenda items for the Council meeting of 12 June 2018. | 12 June 2018 |

Apologies

Nil.

Recommendation**That the information contained in this report be received and noted.**

2.7.4 Sports Facilities Plan 2018

File Id:

Responsible Officer:

Director Community Services

Attachments:

Sports Facilities Plan – Implementation Plan
Update 2018

Report Summary

The Sports Facilities Plan was developed in 2015 to guide the planning and strategic delivery of new and improved sporting facilities throughout the City of Greater Dandenong. The priorities were reviewed in late 2017 and early 2018. This update specifically addresses the changes in the prioritisation of Capital Works Projects and also includes Lawn Bowls and Tennis infrastructure which was previously addressed in the Lawn Bowls Plan 2015 and Tennis Plan 2015.

Recommendation Summary

This report recommends that the Sports Facilities Plan – Implementation Plan Update 2018 be endorsed.

2.7.4 Sports Facilities Plan 2018 (Cont.)**Background**

The prioritisation of Capital Works Projects outlined in the Sports Facilities Plan 2015 has been reviewed. Identified projects aim to improve the quality and availability of sporting facilities throughout the municipality in accordance with identified standards and community needs.

The range of capital works projects has been expanded to include the following sporting facilities and supporting infrastructure:

- Sports pavilions
- Floodlighting
- Cricket practice nets
- Synthetic playing fields
- Tennis facilities
- Lawn Bowls facilities.

The Implementation Plan has also been updated to include lawn bowls and tennis capital works projects. All projects completed since the inception of the 2015 Plan have been removed.

The financial implications have been updated to provide more accurate indicative cost estimates for each proposed project based on current market rates.

Proposal

Council's aim is to ensure that all sporting reserves have the following minimum sporting infrastructure:

- A pavilion that meets the elements detailed in table 2.1 (as attached in original Sports Facility Plan 2015) Pavilions. This will ensure that facilities meet female and junior friendly, and Disability Discrimination Act requirements to provide inclusive facilities.
- Floodlighting to a training standard (except for Tennis and Lawn Bowls which are to be at Competition Standard).
- An electronic scoreboard per pitch/court/oval.
- That the existing playing surface is in good condition.

The Implementation Plan timelines have been modified accordingly, with a view to complete the following projects each financial year, subject to funding approval:

- up to two pavilion redevelopments/extensions/refurbishments
- up to two lighting projects
- two design projects (lighting and/or pavilions)
- one other project.

Financial implications have been reflected in Council's Long Term Financial Strategy.

2.7.4 Sports Facilities Plan 2018 (Cont.)

Based on the annual implementation plan detailed above, it is forecast that to achieve the aim of providing all Council sporting reserves with minimum infrastructure requirements (based on the current sporting pavilion and floodlight audit) that 20 Sporting Pavilions and 49 lighting projects are required.

At the current rate of up to two pavilion projects per financial year, the 20 pavilion projects will take at least 10 years to complete. This is based on an average of approximately \$4,000,000 per financial year for 10 years.

At the current rate of up to two lighting projects per financial year the 49 lighting projects will take at least 25 years to complete. This is based on an average of approximately \$1,400,000 per financial year.

Potential external funding opportunities are available through Sport and Recreation Victoria's Community Infrastructure Fund and the Female Friendly Facilities Fund.

Potential future Commonwealth funding opportunities are currently unknown.

The Sporting Capital Contributions Policy 2016 allows for project contributions to be made by sporting clubs. This could potentially reduce the level of funding required by Council.

Community Plan 'Imagine 2030' and Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

After consultation with the Greater Dandenong community on what kind of future they wanted to see for themselves and the City in 2030, the result was the Greater Dandenong Community Plan 'Imagine 2030'. This report is consistent with the following community visions:

Community Plan 'Imagine 2030'**People**

- *Outdoor Activity and Sports* – Recreation for everyone
- *Lifecycle and Social Support* – The generations supported

Place

- *Sense of Place* – One city many neighbourhoods
- *Appearance of Places* – Places and buildings

Opportunity

- *Leadership by the Council* – The leading Council

Council Plan 2017-2021

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. This report is consistent with the following goals:

2.7.4 Sports Facilities Plan 2018 (Cont.)

People

- A vibrant, connected and safe community

Place

- A healthy, liveable and sustainable city
- A city planned for the future

Opportunity

- An open and effective Council

The strategies and plans that contribute to these outcomes are as follows:

- Community Wellbeing Plan 2017-21
- Asset Management Strategy 2015-22
- Activate Sport and Active Recreation Strategy 2014-19
- Sport and Recreation Participation Study 2015
- Sports Facilities Plan 2015
- Tennis Plan 2015
- Lawn Bowls and Croquet Plan 2015.

Related Council Policies

- Sporting Capital Contributions Policy
- Sportsground Floodlighting Policy
- Sports Pavilion Management Policy.

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

There are no current resources included within the Annual Budget for this purpose. Consideration for funding will need to be referred to the Annual Budget process.

Consultation

Consultation was conducted with:

- Sport and Recreation Team
- Parks Department
- Project Management Team

2.7.4 Sports Facilities Plan 2018 (Cont.)

- Asset Management Coordinator
- Sport and Recreation Victoria
- Various sporting clubs including Tennis and Lawn Bowls clubs.

Conclusion

The revised Implementation Plan identifies that The City of Greater Dandenong have a significant backlog of sporting fields which need floodlighting upgrades to allow increased participation, particularly in the winter season. Whilst our pavilion building conditions are generally good, a large number of pavilions do not meet female friendly, junior friendly and/or industry functionality requirements.

As tennis facilities have not been included in the previous Sports Facilities Plan, Council has significant work to do to bring these up to standard to allow for acceptable usage and increased participation of these assets.

Recommendation

That Council endorses the Sports Facilities Plan – Implementation Plan Update 2018.

2.7.4 Sports Facilities Plan 2018 (Cont.)

OTHER

SPORTS FACILITIES PLAN 2018

ATTACHMENT 1

**SPORTS FACILITIES PLAN –
IMPLEMENTATION UPDATE 2018**

PAGES 27 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

2.7.4 Sports Facilities Plan 2018 (Cont.)



2018

Sports Facilities Plan

Implementation Plan Update



2.7.4 Sports Facilities Plan 2018 (Cont.)**Table of Contents**

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2.7.4 Sports Facilities Plan 2018 (Cont.)**Executive Summary**

Sport provides significant benefits for individuals and communities both directly and indirectly. These benefits include individual health and wellbeing, satisfaction and engagement in community life, community pride in volunteering and efficient use of economic and government resources with reduced poor health, absenteeism and anti-social behaviour. Sport also provides significant economic benefits by creating employment to build and operate facilities and through the secondary spend capacity of participants and spectators who are attracted to events, competitions and tournaments.

The City of Greater Dandenong recognises the critical role of sport in contributing to the health and wellbeing of the community and provides significant investment into the provision of sporting facilities throughout the municipality.

The City of Greater Dandenong currently provides 25 sporting reserves throughout the municipality, and supports the community use of five (5) school sites. These reserves provide a broad range of single and multi-use playing fields / areas that accommodate:

- 38 cricket grounds
- 18 Australian Rules football ovals
- 29 soccer pitches
- 22 netball courts (indoor and outdoor)
- 2 athletics tracks
- 5 softball diamonds
- 2 baseball diamonds
- 10 tennis clubs
- 2 bowling clubs
- 3 rugby fields
- 1 hockey field.

For summary of sporting reserves and facility allocations refer to Appendix 3.

Additionally, a range of supporting infrastructure is also provided including 34 sports pavilions, floodlighting of varying standards, cricket nets, scoreboards, coaches boxes, spectator seating, car parking / access roads and a range of open space infrastructure to support the informal use of sporting reserves.

This extensive range of facilities requires ongoing improvements to address ageing infrastructure, compliance with modern standards and to enable multi-purpose and maximum use. Additionally, new facilities are also required to cater for the growing population and respond to increasing participation levels and community demand.

This high and increasing number of sporting facilities requires a strategic and coordinated approach to ensure resources are appropriately targeted to maximise community benefit and respond to greatest need.

Review of the Sports Facilities Plan 2015

The Sports Facilities Plan 2015 was undertaken to guide the planning and strategic delivery of new and improved sporting facilities throughout the City of Greater Dandenong. This Implementation Plan Update will replace the previous Implementation Plan outlined in the Sports

2.7.4 Sports Facilities Plan 2018 (Cont.)

Facilities Plan 2015 and specifically addresses the changes in the prioritisation of Capital Works Projects. This Update also includes Lawn Bowls and Tennis infrastructure which was previously addressed in the Lawn Bowls Plan 2015 and Tennis Plan 2015.

1. Summary of Project Achievements

The City of Greater Dandenong has made significant progress in the implementation of priority actions outlined in the Sports Facilities Plan 2015. This includes an investment of over \$16,589,321 in sports facility improvements since the Plan was adopted in 2015. This figure includes \$5,555,150 in grants and contributions received from external stakeholders and represents approximately one-third of total project expenditure.

The following table provides a summary of the sports facility improvement projects undertaken since 2014/15, which equates to 75% of projects identified in the Sports Facilities Plan 2015 (for the same period).

Several additional projects have also been undertaken such as facility planning / feasibility studies, scoreboard upgrades and ongoing asset renewal works, which were outside the scope of the Sports Facilities Plan 2015.

| Pavilion improvements | |
|--|--------------|
| ✓ Tatterson Park – Construction of new pavilion | \$11,666,000 |
| ✓ Coomoora Reserve – Pavilion and amenity improvements (stage 2) | \$593,043 |
| ✓ Edinburgh Reserve – Pavilion upgrade | \$1,085,000 |
| ✓ Greaves Reserve – Alan Carter pavilion upgrade (stage 2) | \$1,411,978 |

| Floodlighting installations / upgrades | |
|---|-----------|
| ✓ Barry Powell Reserve – Main ground lighting upgrade | \$300,000 |
| ✓ Police Paddocks (Soccer) – Lighting upgrade pitches 2 and 3 | \$250,000 |
| ✓ Tatterson Park – Installation of lighting on oval 2 | \$400,000 |

| Other facility improvements | |
|---|-----------|
| ✓ Rosswood Tennis Club – Court resurfacing (stage 1) | \$250,000 |
| ✓ Police Paddocks (Soccer) – Soccer carpark and access road | \$45,000 |
| ✓ Frederick Wachter Reserve – Cricket nets upgrade | \$150,000 |
| ✓ Dandenong Park - Shepley Oval cricket nets upgrade and reorientation | \$20,000 |
| ✓ Barry Powell Reserve – Cricket nets upgrade | \$250,000 |
| ✓ Frederick Wachter Reserve - Keysborough Tennis Club - Court resurfacing | \$168,300 |

| Projects underway | |
|---|--|
| ✓ Tatterson Park – Synthetic soccer pitch construction | |
| ✓ Thomas Carroll Reserve – Pavilion upgrade design | |
| ✓ Alex Nelson Reserve – Pavilion redevelopment construction | |
| ✓ Robert Booth Reserve – Baseball pavilion redevelopment construction | |
| ✓ Greaves Reserve – Soccer pitch/ground lighting upgrade | |
| ✓ Noble Park Reserve – Cricket net upgrade (Turf) | |
| ✓ Warner Reserve - Springvale North Tennis Club - Lighting upgrade | |

Since the adoption of the Sports Facilities Plan 2015, Council has made significant progress overcoming some challenges surrounding the provision of sport and recreation facilities in

2.7.4 Sports Facilities Plan 2018 (Cont.)

Greater Dandenong. These include managing limited available space through the co-location of clubs at facilities, conversion of football ovals to multi-use sports fields (i.e. to include soccer pitches) and the upgrade of lighting to enable year-round usage at previously limited grounds.

Improvements to pavilions and floodlighting have primarily been undertaken at venues that cater for both male and female, and junior and senior participants. Pavilion improvement works at Coomoora Reserve have resulted in the provision of unisex change rooms providing flexibility for matches with both male and female teams, and catering for multiple teams and playing fields.



(Greaves Reserve, Dandenong)

2.7.4 Sports Facilities Plan 2018 (Cont.)**2. Facility Development Guidelines**

Facility development guidelines have been prepared in accordance with the facility hierarchy to ensure the development of new, and upgrade of existing facilities are undertaken to an appropriate standard. Such guidelines aim to optimise sporting facilities to ensure they meet identified sporting requirements and provide flexible, user friendly facilities for the broader community.

Facility guidelines have been adapted from those outlined in the Sports Facilities Plan 2015, with consideration given to the requirements of specific sports and current best practice.

It is acknowledged that many existing facilities do not comply with the following guidelines. These guidelines are intended to manage the future provision of new facilities and where practical, the upgrade of existing facilities and infrastructure.

2.1 Pavilions

| | Premier classification | Community classification |
|--|-------------------------------------|-------------------------------------|
| Change rooms - each (2 required per playing field) | | |
| - Australian Rules / Cricket | 55m ² + | 45m ² |
| - Soccer | 25m ² | 25m ² |
| - Rugby | 35m ² | |
| - Hockey / Baseball / Softball | 30m ² + | 30m ² + |
| Toilets / showers (unisex) | | |
| - Australian Rules / Cricket | 25m ² | 25m ² |
| - Soccer / Rugby / Hockey / Baseball / Softball | 20m ² | 15m ² – 20m ² |
| Internal accessible toilet / shower | 8m ² | 8m ² |
| Umpires / referees change room and amenities | | |
| - Australian Rules / Cricket | 15m ² | 15m ² |
| - Soccer | 20m ² | 20m ² |
| - Rugby / Hockey / Baseball / Softball | 15m ² – 20m ² | 15m ² – 20m ² |
| Medical / first aid room | 10m ² - 15m ² | 10m ² |
| Social / multi-purpose social space | Variable | Variable |
| Public toilets (male, female and accessible) | 35m ² | 25m ² - 35m ² |
| Kiosk / kitchen | 25m ² – 30m ² | 20m ² – 25m ² |
| Storage (tenant groups) | 20m ² | 15m ² – 20m ² |
| Utility / cleaners room | 5m ² | 5m ² |
| Meeting room / office | 20m ² | 15m ² – 20m ² |
| Covered spectator area | Variable, 75m ² + | Variable, 50m ² + |
| Waste / rubbish storage areas | ✓ | ✓ |
| Timekeepers / score (Australian Rules / Cricket) | ✓ | ✓ |
| Public address system | ✓ | |
| Soccer - media and operations viewing area | ✓ | |
| Soccer - broadcast point | ✓ | |
| Soccer - covered players race | ✓ | |

Note: Pavilion guidelines are based on servicing a single playing field. Two change rooms and associated player amenities are required for each playing field.

All facility improvements will be undertaken in accordance with relevant legislation and regulations (i.e. Building Code of Australia, Commonwealth Disability Discrimination Act) and consider universal design principles, ecologically sensitive design and crime prevention through environmental design etc.

2.7.4 Sports Facilities Plan 2018 (Cont.)

Table 2.1 Pavilions on the previous page summarises the type and approximate size of various elements to be contained within new/upgraded sporting pavilions. This table is intended to be used as a guide only and is subject to detailed planning and consultation. Information has been sourced from various reference documents from state sporting associations (i.e. AFL Preferred Facility Guidelines 2012; Football Federation Victoria Rules of Competition 2013) and from benchmarking with other local government authorities.

In addition to the above guidelines and principles for sporting facilities, Council will endeavour to develop sporting pavilions which:

- complement the natural and built forms of the surrounding area.
- include unisex wet areas and toilet facilities.
- incorporate accessible and inclusive design principles and a multi-use community facility (where possible).
- consolidate multiple buildings within recreation reserves (where feasible).
- include a community engagement / consultation plan incorporating a review of future management arrangements.

2.2 Floodlighting

| | Premier classification | Community classification |
|-----------------------------------|------------------------|--------------------------|
| Floodlighting | | |
| - Australian Rules, Rugby, Soccer | Competition, 200 lux | Training, 100 lux |
| - Baseball / Softball (infield) | Competition, 500 lux* | Training, 200 lux |
| - Hockey | Competition, 500 lux | - |
| - Netball (outdoor) | Competition, 200 lux | Training, 100 lux |

* Baseball / softball lux levels are based on Class 11 for regional level competition (infield average lux) as per Baseball Victoria Lighting Standards Policy 2014.

The following recommendations are in addition to the above lighting standards.

- All lighting projects be planned and implemented by qualified lighting contractors in consultation with relevant peak bodies and in accordance with the Australian Standard 2560 Series and other relevant reference documents (i.e. 'Sport and Recreation Victoria – Community Sporting Facility Lighting Guide for Australian Rules Football, Football (soccer) and Netball, 2012', and Baseball Victoria Lighting Standards Policy 2014).
- A combination switch (that allows 50 / 100 lux lighting levels) be considered for all new training lighting installations and upgrades to enable flexible and efficient use.
- Competition standard lighting be limited to the main playing area/s (at 'premier' facilities), that are intended to be used for night competition.
- All lighting projects be undertaken in accordance with clearly demonstrated need and as identified in the Sports Facilities Plan – Implementation Plan Appendix 1.

2.3 Other Facilities and Infrastructure

Dimensions for playing areas have not been included within this report, but are available from relevant peak bodies and associated reference material such as the AFL Preferred Facility Guidelines 2012; Football Federation Victoria Rules of Competition 2013; Netball Court Planning Guide 2009 and Baseball Victoria Regulations for New Baseball Fields 2014.

A range of other sporting infrastructure may also be required at sporting reserves depending on the type of use i.e. practice cricket nets, scoreboard, coaches' box / interchange shelter and undercover seating. Landscaping, shade trees and open space infrastructure greatly enhance the amenity of sporting reserves and encourage participation in informal sport and recreation

2.7.4 Sports Facilities Plan 2018 (Cont.)

activities. Such infrastructure includes elements such as seating, signage, shade structures, picnic facilities, drinking fountains, bike racks, outdoor gym equipment and playgrounds.

3. Prioritisation of Capital Works Projects

The Sports Facilities Plan 2018 proposes a large number of capital works projects. Such projects aim to improve the quality and availability of sporting facilities throughout the municipality in accordance with identified standards and community needs.

The range of capital works projects has been expanded to include the following sporting facilities and supporting infrastructure:

- Sports pavilions
- Floodlighting
- Cricket practice nets
- Synthetic playing fields
- Tennis facilities
- Lawn Bowls facilities
- Minor sporting infrastructure projects (i.e. scoreboards, coaches' boxes etc.).

Sportsgrounds / surface upgrades have been identified and referred to Council's Parks and City Improvement Departments for implementation.

The demand on Council to fund improvements to sporting facilities far exceeds available resources. Developing a process to prioritise projects that is fair and equitable ensures support for projects that demonstrate the greatest overall merit, whilst giving Council a solid foundation to apply for external funding assistance.

Council's aim is to ensure that all sporting reserves have the following minimum sporting infrastructure:

- A pavilion that meets the elements detailed in table 2.1 Pavilions. This will ensure that facilities meet female and junior friendly and Disability Discrimination Act requirements to provide inclusive facilities;
- Floodlighting to a training standard (except for Tennis & Lawn Bowls which are to be at Competition Standard);
- An electronic scoreboard per pitch/court/oval; and
- That the existing playing surface is in good condition.

A review of all sporting reserves has been conducted in regard to the pavilion elements as per table 2.1 Pavilions (appendix 1) and floodlighting (appendix 2).

Note 1: An audit of scoreboards and coaches' boxes at each reserve is underway and will be used to inform the assessment of minor infrastructure projects.

Note 2: An audit of sporting reserve playing surfaces will be conducted to provide guidance on surface improvements.

3.1 Sports Facility Prioritisation Criteria

The criteria used to assess identified capital works projects has been revised from the Sports Facilities Plan 2015 to incorporate a broader range of projects, whilst ensuring consistency with Council's principles for sport and active recreation.

2.7.4 Sports Facilities Plan 2018 (Cont.)

All projects have been assessed by applying a score to the following criteria, with a total score defining the priority of the project for funding purposes. Priorities ranging from 'low' to 'very high' were then provided for each project.

| | | |
|----------|---|--|
| 1 | Asset Management All projects (pavilions, floodlighting, cricket nets): a. Age and condition of existing infrastructure b. Design/functionality compliance c. Safety / risk management issues <i>(NB: The absence of required / identified facilities is also recognised within this criteria.)</i> | Sportsground improvements: a. Condition of existing surface b. Provision / condition of irrigation c. Provision / condition of drainage |
| 2 | Participation Demand for facilities based on current participation / utilisation levels and trends. | |
| 3 | Community Benefit and Club Usage Increasing capacity of facilities, ability to service multiple grounds and provision of health / community benefits including multi-use, access for females, juniors, people with a disability etc. Expressed demand / justified community need based on current issues, usage requirements, site potential and/or strategic influences. | |
| 4 | Hierarchy Level to which development guidelines are met according to facility classification / hierarchy (for premier, community and school sport facilities). | |
| 5 | Partnerships Potential for partnerships and funding support (capital and/or operational commitments). Eligibility for state funding grants. | |

Due to the nature of minor sporting infrastructure improvements (i.e. scoreboards, coaches' boxes etc.) these projects will be subject to a simplified assessment process based on the following criteria:

- a) Asset management – including risk management and compliance
- b) Participation
- c) Facility hierarchy
- d) Partnerships / club contribution.

The criteria 'Partnerships / club contribution' refers to the potential for club contributions as per the Sporting Capital Contributions Policy 2016. These minor infrastructure projects generally have lower costs, a limited ability to increase participation, improve health and wellbeing, or cater for multiple groups. Projects such as the installation of electronic scoreboards will generally benefit a single user group and should therefore be considered as part of the proposed policy.

All projects will initially be allocated a score of 0 under the proposed 'partnerships / club contributions' criteria and Council will endeavour to progressively implement projects in priority order (i.e. scoreboards or coaches' boxes at premier venues with high participation numbers and identified risk management issues will receive the highest priority). However, it is proposed that clubs who are prepared to contribute to these projects would receive an adjusted score which would subsequently reduce the timelines for implementation.

4. Implementation of Priority Projects

Specific actions for improvements to sporting facilities and supporting infrastructure are listed in the Implementation Plan on the following pages.

2.7.4 Sports Facilities Plan 2018 (Cont.)

All potential future projects have been assessed and prioritised in accordance with the 'Sports Facility Prioritisation Criteria' (Section 3.1) and these have been detailed with their level of priority as per appendix 3. Timelines for the implementation of all sports facility projects will be subject to available resources and funding availability.

Due to the high number of sporting facilities and potential improvement projects, the Implementation Plan is presented as follows:

Implementation Plan – by Sporting Reserve (Appendix 3)

The plan contains a summary of potential future works for each sporting reserve in Greater Dandenong using the following priority rating:

- High (priority score: 19 to 25)
- Medium (priority score: 13 to 18)
- Low (priority score: < 13)

The plan lists prioritised capital projected for implementation based on the budget outlined in Council's Long Term Financial Strategy (LTFS) and includes an allowance for external grants and contributions. Sports facility projects are proposed for each financial year (up to five years) based on the priority list of projects and will be submitted as part of the annual Capital Improvement Program. Additionally, an allowance has been made each year for the following:

- Minor Sporting Infrastructure Program - the upgrade / installation of electronic scoreboards, coaches' boxes and other minor infrastructure items.
- Cricket Net Improvement Program - the upgrade or installation of one set of cricket practice nets each year.

Council's Sport and Recreation Team will work in collaboration with a number of other Council departments to implement the projects identified in this update, in addition to sports ground / surface improvements (i.e. installation of drainage and irrigation) which will be undertaken with assistance from Council's Parks and City Improvement Departments.

Council's Sport and Recreation Team will also be responsible for regularly monitoring the Implementation Plan in response to changes to participation data and trends, detailed cost estimates, funding availability and the outcome of feasibility studies and reserve master plans etc.

The Implementation Plan timelines have been produced with a view to complete the following projects each financial year subject to funding approval:

- Up to two pavilion redevelopments
- Up to two lighting projects
- Two design projects
- One other project.

Based upon the annual implementation mix detailed above it is forecast that to achieve the aim of providing all Council sporting reserves with minimum infrastructure requirement that it will take, based on the current sporting pavilion and floodlight audit (appendix 1 & 2):

- Sporting Pavilions = 20 projects (minimum 10 years)
- Floodlights = 49 lighting projects (minimum 25 years)

At the current rate of up to two lighting projects per financial year the 49 lighting projects will take at least 25 years to complete. This is based on an average of \$1,384,285.70 per financial year. It

2.7.4 Sports Facilities Plan 2018 (Cont.)

is recommended that these projects be completed over a 10 year period which would result in an average of \$3,460,714.20 per financial year.

4.1 Financial Implications

The Sports Facilities Plan 2018 identifies a significant number of sporting facility improvement projects.

The City of Greater Dandenong will continue to direct resources towards the progressive improvement of sporting facilities throughout the municipality in accordance with Council's Long Term Financial Strategy. However the timelines to implement individual projects will be subject to funding availability, including the acquisition of external funding, such as government grants.

There may be instances where some longer term actions are undertaken earlier due to external funding being made available or taking into account other Council priorities. Conversely, some actions may be deferred due to funding being unavailable (i.e. due to unsuccessful grant applications).

The Implementation Plan contains indicative cost estimates for each proposed project based on the following:

- **Pavilion Upgrades / Redevelopments** – Based on actual costs of recent / current pavilion works which have ranged from \$800,000 (George Andrews – internal refurbishment) to \$2.4 million (Warner Reserve – redevelopment / new building). A summary of the scale and cost range of pavilion improvements is summarised in the following table which forms the basis for indicative cost estimates outlined in the Implementation Plan.

It should be noted that all pavilion upgrades are proposed to be implemented over a two-year period to enable the detailed design (and more accurate cost estimates) to be undertaken / sought in year one and building works to occur in year two.

Design for buildings has been factored as 10% of the total build.

| | |
|--|--|
| Internal refurbishment – minor upgrade | \$500,000 |
| Internal refurbishment – major upgrade | \$1,250,000 |
| Extension, expansion and refurbishment (including internal reconfiguration) <i>Additional allowance required for community facilities</i> | \$2,000,000 |
| Redevelopment of pavilion (demolish and rebuild) <i>Dependent on scale and standard</i> | \$3,000,000 |
| Development of major new pavilion (i.e. Tatterson Park) | <i>Dependent on scale and standard</i> |

- **Floodlighting Upgrades and Installations** – Cost estimates have been sought from a specialist lighting consultant and include an allowance for power upgrades.
 - \$300,000 for a soccer pitch. A 10% allowance of the total build cost is allowed for design.
 - \$700,000 for an AFL/Cricket oval. A 10% allowance of the total build cost is allowed for design.
 - Floodlighting upgrades for Tennis and Bowling Clubs are to include Light-emitting Diode (LED) lighting from an Ecologically Sustainable Development (ESD)

2.7.4 Sports Facilities Plan 2018 (Cont.)

standard. An allowance of \$200,000 per two courts has been allowed including design and construction.

- **Active Reserves Renewal Program** – An allowance of \$300,000 per annum has been provided based on the cost of recent projects including:
 - Electronic scoreboard \$40,000
 - Time keepers box \$100,000
 - Coaches box \$10,000
 - Cricket practice net upgrades \$200,000 (based on a set of three cricket nets)
 - Fencing: cost estimates are based on the meterage required and the height/type of fencing including installation and supply costs for Council's schedule of rates.
- **Tennis Court Resurfacing** – An allowance of \$80,000 per court (for synthetic grass) has been provided based on the cost of recent projects.
- **Project Inclusions and Additions**
 - Site Surrounds and Security: An allowance of \$50,000-\$100,000 for paths, landscaping, outdoor furniture, bins, security alarms and Closed-Circuit Television (CCTV).
 - Environmental Sustainability: An allowance of 6% of the total project for environmental sustainability inclusions such as timed showers, solar panels, solar hot water, water saving devices, rainwater tanks for wash down/toilet flush, sensor lighting and LED's.
 - Indoor Furniture: An allowance of \$20,000 for tables, chairs and other furniture requirements.
 - Appliances: An allowance of \$50,000 for kitchen appliances, such as dishwashers, fridges, ovens, stove tops, deep fryers and exhaust fans.
 - Specific Sport Requirements: Additional sport requirements may be required dependent on the proposed sports to be conducted at the adjacent fields. For example, football (soccer) fencing/players races. Cost will be dependent on the requirements.
 - Ground Upgrades: A holistic approach to provide a staged upgrade of the surrounding assets to the pavilion to ensure that the pavilion project can maximise utilisation by all stakeholders. For example, upgrade of oval/pitch drainage, lighting, fencing, scoreboards.

No allowance has been made for escalation or contingency costs and it is envisaged that these costs will be applied as part of the annual review and budgeting process.

We also need to consider the following ongoing costs:

- Operational Costs: Such as utilities, security monitoring, parks maintenance, change overs/inspections. Set at 1% per annum of the building cost.
- Building Maintenance Costs: Set at 1% per annum of the building cost.
- Building renewal: On a 20-year basis.

4.2 External Funding Opportunities

As previously advised, the Implementation Plan assumes an annual allowance of grant funding and contributions to assist with the execution of sporting facility improvements. Potential external funding sources are outlined below.

Grant Opportunities

- Sport and Recreation Victoria (SRV) Community Facility Funding Program

2.7.4 Sports Facilities Plan 2018 (Cont.)

- Major Facilities – Funding of up to \$800,000 available (where the total project cost is more than \$500,000 excluding GST). Funding ratio SRV \$1: \$3 local.
- Minor Facilities – Funding of up to \$250,000 available. Funding ratio SRV \$1: \$1 local.
- Female Friendly Facilities – Funding of up to \$500,000 available. Councils may apply for total maximum funding up \$500,000 consisting of one or more applications. Funding ratio SRV \$1: \$1 local.
- Planning – Funding of up to \$30,000 available for projects focusing on recreation planning or facility feasibility in one municipality. Funding ratio SRV \$1: \$1 local.

Potential Partnerships

- Peak sporting bodies / state sporting associations
- Department of Education / local schools for joint use projects at school sporting reserves
- Collaboration with industry groups, private providers etc. (i.e. through sponsorship).

Contributions from Clubs and Associations

- As outlined in Council's Sporting Capital Contributions Policy 2016.

2.7.4 Sports Facilities Plan 2018 (Cont.)

[illegible]

2.7.4 Sports Facilities Plan 2018 (Cont.)

Appendix 2 – Sporting Reserve Floodlighting Audit

Sports Reserve / Facility Hierarchy:

| | | |
|---------|-----------------------|---------------|
| Premier | Community Competition | School Sports |
|---------|-----------------------|---------------|

| Reserve | Sport | Sports Facilities | Lighting Level | Indicative Cost | Comments |
|------------------------|--------------------|--------------------------|---------------------------------------|-----------------|---|
| Dandenong | | | | | |
| Dandenong Park | Cricket | Field (Park: turf wkt) | Nil | \$770,000 | These grounds are not currently utilised in winter. Drainage works would need to be undertaken before they could be used. |
| | | Field (Wilson: turf wkt) | Nil | \$770,000 | |
| Shepley Oval | Cricket AFL | Field (turf wkt) | Less than 100 lux (training standard) | \$770,000 | |
| Thomas Carroll Reserve | Cricket AFL | Field – east (turf wkt) | Less than 100 lux (training standard) | \$770,000 | |
| | | Field – west (syn wkt) | Less than 100 lux (training standard) | \$770,000 | |
| Greaves Reserve | Netball | Netball complex | | | |
| | Cricket | Field 4 (turf wkt) | Nil | N/A | 200 lux when completed 17/18FY |
| | Rugby | | | | |
| | AFL | Field 1 (turf wkt) | Nil | \$770,000 | |
| | Soccer | Field 2 (syn wkt) | Less than 100 lux (training standard) | \$770,000 | |
| | Rugby | | | | |
| | Tennis | Field 3 (syn wkt) | Nil | N/A | 200 lux when completed 17/18FY |
| Mills Reserve | Hockey Soccer | Tennis courts | Not audited | \$600,000 | 6 courts |
| | | Field - syn | 500 lux (competition standard) | N/A | |
| | | Indoor court | N/A | | |
| Robert Booth Reserve | Athletics Baseball | Field - grass | Nil | \$330,000 | Track not utilised in winter. |
| | | Athletics track (grass) | Nil | \$770,000 | |
| | | Baseball diamond 1 | Less than 100 lux (training standard) | \$815,000 | Proposed to be 500 lux (competition standard) as part of 18/19 FY CIP. |
| | | Baseball diamond 2 | Nil | \$815,000 | |
| George Andrews Reserve | Soccer | Field 1 (main) | 250 lux (competition standard) | | |
| | | Field 2 (junior) | Nil | \$770,000 | |
| Dandenong North | | | | | |
| Lois Twohig Reserve | Cricket AFL | Field 1 (turf wkt) | Less than 100 lux (training standard) | \$770,000 | |
| | Soccer | Field 2 (syn wkt) | Nil | \$770,000 | |
| | Tennis | Field 3 – soccer | Less than 100 lux | \$330,000 | |

2.7.4 Sports Facilities Plan 2018 (Cont.)

| | | | | (training standard) | | | |
|---------------------------|----------|--------------------|--|---------------------------------------|--|-----------|--|
| Police Paddocks | Cricket | Tennis courts | | Not audited | | | No tenant club |
| | | Field 1 (syn. wkt) | | Nil | | \$400,000 | Fields not utilised in winter in evening. These reserves are just for casual bookings. |
| | Softball | Field 2 (syn. wkt) | | Nil | | \$770,000 | |
| | | Field 1 | | Nil | | \$770,000 | |
| | | Field 2 | | Nil | | \$815,000 | |
| Lyndale Secondary College | Soccer | Field 3 | | Nil | | \$815,000 | |
| | | Field – Soccer 1 | | 250 lux (competition standard) | | | |
| | | Field – Soccer 2 | | 100 lux (training standard) | | \$330,000 | |
| | Soccer | Field – Soccer 3 | | Less than 100 lux (training standard) | | \$330,000 | |
| | | Field – Soccer 1 | | Less than 100 lux (training standard) | | \$330,000 | |
| Keysborough | Cricket | Field – Soccer 2 | | Less than 100 lux (training standard) | | \$330,000 | |
| | | Field 1 (turf wkt) | | Less than 100 lux (training standard) | | \$330,000 | Proposed to be 100 lux (training standard) as part of 18/19 FY CIP. |
| | | Field 2 (syn wkt) | | Less than 100 lux (training standard) | | \$330,000 | |
| | Cricket | Field 1 (turf wkt) | | Less than 100 lux (training standard) | | \$770,000 | |
| | | Field 2 (syn wkt) | | Nil | | \$770,000 | |
| | | Tennis courts | | Not audited | | \$400,000 | 4 courts with no lighting |
| | Cricket | Field (turf wkt) | | Less than 100 lux (training standard) | | \$770,000 | |
| | | Netball court | | Not audited | | | |
| | | Bowling pitches | | One pitch out of two | | \$100,000 | Proposed additional pitch as part of 18/19 FY CIP. |
| | Cricket | Field (syn wkt) | | Nil | | \$330,000 | Field not utilised in winter. |
| | | Oval 1 | | Nil | | \$770,000 | Proposed to be 100 lux (training standard) as part of 18/19 FY CIP. |
| | | Oval 2 | | 200 lux (competition standards) | | | |
| | Cricket | Oval 3 | | 100 lux (training standard) | | \$770,000 | |
| | | Field (syn wkt) | | Nil | | \$330,000 | Fields not utilised in winter in evening. |

2.7.4 Sports Facilities Plan 2018 (Cont.)

| | | | | | | |
|---------------------------------|---------------------|-----------------------------|--|-----------|--|----------------|
| Noble Park | | | | | | |
| Fotheringham Reserve | Cricket AFL | Field (turf wkt) | Less than 100 lux (training standard) | \$770,000 | | No tenant club |
| Noble Park Reserve | Tennis | Tennis court | Nil | \$150,000 | | |
| | Cricket AFL | Field (turf wkt) | 100 lux (training standard) | \$770,000 | | |
| Parkfield Reserve | Cricket Soccer | Field (turf wkt) | Less than 100 lux (training standard) | \$770,000 | | |
| | Tennis | Tennis courts | Nil | \$600,000 | | 6 courts |
| Ross Reserve | Athletics Soccer | Field – soccer (main) | 100 lux (training standard) | | | |
| | | Athletics track (syn) | Nil | \$770,000 | | |
| | AFL Cricket | Field - top (turf wkt) | Less than 100 lux (training standard) | \$770,000 | | |
| Wal Turner Reserve | Cricket Soccer | Field - bottom (syn wkt) | 200 lux (competition standards) | | | |
| | | Field (syn wkt) | Less than 100 lux (training standard) | \$770,000 | | |
| Noble Park Secondary College | Cricket | Field (syn wkt) | Nil | \$330,000 | | |
| Yarraman Primary School | Cricket | Field (syn wkt) | Nil | \$330,000 | | |
| Noble Park North | | | | | | |
| Barry Powell Reserve | Cricket AFL | Field 1 (turf wkt) | 200 lux (competition standards) | | | |
| | Tennis | Field 2 (syn wkt) | Nil | \$770,000 | | |
| | | Tennis | Nil | | | No tenant club |
| Springvale | | | | | | |
| Edinburgh Reserve | Cricket AFL | Field (syn wkt) | 100 lux (training standard) | | | |
| Norman Luth Reserve | Soccer | Field (north) | Less than 100 lux (training standard) | \$770,000 | | |
| | | Field (south) | Nil | | | |
| Springvale Reserve | Cricket AFL | Field (turf wkt) | Less than 100 lux (training standard) | \$770,000 | | |

2.7.4 Sports Facilities Plan 2018 (Cont.)

| Warner Reserve | Cricket Soccer Tennis | Field (turf wkt) Tennis courts | 200 lux (competition standards) Not audited | | | |
|-----------------------------------|-----------------------------|-----------------------------------|--|--|--|-------------------------|
| | | | | \$400,000 | | 4 courts without lights |
| Springvale South | | | | | | |
| Alex Nelson Reserve | Cricket Soccer | Field (turf wkt) | Less than 100 lux (training standard) | \$770,000 | | |
| Burden Park Reserve | Bowls Tennis | Bowls Tennis | | \$100,000 \$600,000 | | |
| Keysborough College (Heatherhill) | Cricket Soccer | Field (syn wkt) | Nil | \$770,000 | | |
| | | Number of lighting projects = 49 | | Total Cost = \$33,915,000 | | |
| | | | | Average of \$1,384,285.70 per financial year over 25 years (based on two lighting projects) | | |
| | | | | Recommended - Average of \$3,460,714.20 per financial year over 10 years (based on five lighting projects) | | |

Note: Lighting Levels are based on LUX auditing conducted on a regular basis across all reserves by an authorised consultant.

2.7.4 Sports Facilities Plan 2018 (Cont.)**Appendix 3 - Implementation Plan – by Sporting Reserve**

| Reserve | Project | Priority |
|----------------------------|---|----------|
| Dandenong | | |
| Dandenong Park | Greg Dickson pavilion upgrade (subject to feasibility study) | Medium |
| | Installation of lighting (training standard) | Low |
| Shepley Oval | Lighting upgrade (competition) | Medium |
| | Indoor cricket/multipurpose training centre (subject to feasibility study) | Medium |
| Thomas Carroll Reserve | Pavilion redevelopment | High |
| | Cricket practice net upgrade | Medium |
| | Install electronic score boards on each oval | Medium |
| | Ground 2 (west) lighting upgrade (training standard) | Medium |
| | Ground 1 (east) lighting upgrade (training standard) | Medium |
| Greaves Reserve | Dandenong Tennis Club – court resurfacing and removal of sloped area | High |
| | Dandenong Tennis Club – pavilion upgrade | High |
| | Dandenong Tennis Club – lighting installation (2 courts) | Medium |
| | Dandenong Tennis Club – ensure accessibility of site (exterior) with Disability Discrimination Act requirements | High |
| | Dandenong Tennis Club – fencing repair/replacement | Medium |
| | WR Monahan pavilion upgrade | Medium |
| | Ground 1 lighting upgrade | Medium |
| | Ground 2 lighting upgrade | Medium |
| Mills Reserve | Indoor stadium upgrade (subject to feasibility study) | Medium |
| | Upgrade playing fields and install lighting on second pitch (subject to feasibility study) | Medium |
| Robert Booth Reserve | Floodlighting installation (diamond 1) | High |
| | Athletics pavilion upgrade | Medium |
| George Andrews Reserve | Floodlighting installation (diamond 2) | Medium |
| | Upgrade lighting (training standard) - pitch 2 | Medium |
| Dandenong North | | |
| Lois Twohig Reserve | Lighting upgrade (training standard) – oval 1 | Medium |
| | Soccer pavilion upgrade | Medium |
| Police Paddocks - Softball | Lighting installation (training standard) – 4 diamonds | High |
| | Pavilion upgrade | High |
| | Install additional fencing on diamonds 3-6 | High |
| | Design and construct covered/shelter for dug out on diamonds 1 and 2 | High |
| | Install home run fence (4 diamonds) | High |
| | Enlarge/level practice throw space on diamonds 1 and 2 | Medium |
| | Lighting installation (training standard) – 4 diamonds | Medium |
| | Install directional signage | Medium |
| Police Paddocks - Soccer | Pavilion redevelopment | Medium |
| | Lighting upgrade (training standard) - ground 3 | Medium |
| Rosswood Tennis Club | Upgrade key system for entry and courts | Medium |
| | Resurface courts 1, 2 and 3 and fencing replacement | Medium |
| | Clubrooms extension | Medium |
| Lyndale Secondary College | Pavilion upgrade | Low |
| | Lighting upgrade (both pitches) | Low |
| Keysborough | | |
| Coomoora Reserve | Cricket practice net upgrade | Medium |
| | Lighting upgrade (training standard) | Medium |
| Frederick Wachter Reserve | Keysborough Tennis Club - construction of accessible toilet and ramps | High |
| | Pavilion redevelopment | Medium |
| | Keysborough Tennis Club – resurface of two remaining courts to synthetic grass | Medium |
| | Lighting upgrade (training standard) – oval 1 | Medium |

2.7.4 Sports Facilities Plan 2018 (Cont.)

| | | |
|---|--|--------|
| | Lighting upgrade (training standard) – oval 2 | Low |
| | Lighting upgrade (training standard) | Medium |
| Rowley Allan Reserve | Football and cricket pavilion redevelopment | Medium |
| | Lighting upgrade (training standard) - oval 1 | Medium |
| Tatterson Park | Installation of cricket practice nets | Medium |
| | Installation of electronic score board - oval 2 | Medium |
| | Construct storage building for synthetic pitch | Medium |
| Keysborough College (Chandler) | Development of amenities block | Low |
| Noble Park | | |
| | Cricket practice net upgrade | Medium |
| Fotheringham Reserve | Pavilion upgrade | Medium |
| | Remove fencing around public access tennis courts | Low |
| | Lighting upgrade (training standard) | Low |
| Parkfield Reserve | Cricket nets upgrade | Medium |
| | Noble Park Tennis Club – fencing repair and replacement | Medium |
| | Pavilion upgrade | Medium |
| | Lighting upgrade (training standard) | Medium |
| Ross Reserve | Athletics and soccer pavilion redevelopment | Medium |
| | Athletics track replacement | High |
| | Football and soccer pavilion redevelopment | Medium |
| | Soccer and cricket lighting upgrade (training standard) | Medium |
| Wal Turner Reserve | Pavilion upgrade | Low |
| | Lighting upgrade (training standard) | Low |
| Noble Park Tennis Club | Clubhouse redevelopment | Medium |
| | Lighting installation – courts 5 and 6 | Medium |
| Noble Park North | | |
| Barry Powell Reserve | Pavilion redevelopment | Medium |
| Springvale | | |
| Edinburgh Reserve | Cricket practice net replacement | Low |
| Norman Luth Reserve | Lighting upgrade (training standard) | Medium |
| | Social pavilion upgrade | High |
| Springvale Reserve | Cricket practice nets upgrade | Medium |
| | Lighting upgrade (training standard) | Medium |
| Warner Reserve | Springvale North Tennis Club – pavilion upgrade | Medium |
| | Springvale North Tennis Club – fencing replacement | Medium |
| | Springvale North Tennis Club – resurface courts 5-8 | Medium |
| | Springvale North Tennis Club – lighting upgrade (courts 1,2,5,6) | Medium |
| | Springvale North Tennis Club – lighting installation (courts 7 and 8) | Medium |
| Springvale South | | |
| Alex Nelson Reserve | Cricket net replacement | High |
| | Lighting upgrade (training standard) | Medium |
| Burden Park Reserve | Burden Park Tennis Club - replacement of clay tennis courts with synthetic | High |
| | Burden Park Tennis Club – pavilion upgrade | High |
| | Burden Park Tennis Club – lighting upgrade (competition) | Medium |
| | Burden Park Bowling Club – lighting upgrade | Medium |
| | Burden Park Bowling Club – replace court 1 with synthetic grass | Medium |
| Keysborough College (Heatherhill/Banksia) | Pavilion upgrade | Low |
| | Lighting upgrade (training standard) | Low |

2.7.4 Sports Facilities Plan 2018 (Cont.)

Appendix 4 - Summary of Sporting Reserves and 2017/18 Facility Allocations

| Sports Reserve / Facility Hierarchy: | | | | | | | | | |
|--------------------------------------|---------------------------|---|--|-----------------------|---|--|-----|-------|--------------|
| Reserve | | Sport | Sports Facilities | Community Competition | | School Sports | | | |
| | | | | Summer | Reserve Allocation – Club / Association | | # | Clubs | Total P'ants |
| Dandenong | | | | | | | | | |
| Dandenong Park | Cricket | Field (Park: turf wkt) | Buckley Ridges Cricket Club | 249 | - | | 0 | 1 | 249 |
| | | Field (Wilson: turf wkt) | Dandenong Cricket Club* | | - | | | | |
| Shepley Oval | Cricket AFL | Field (turf wkt) | Dandenong Cricket Club | 155 | | Dandenong Stingrays Football Club | 614 | 2 | 769 |
| Thomas Carroll Reserve | Cricket AFL | Field – east (turf wkt) | St Mary's Cricket Club | 116 | | St John Old Collegians Football Club | 120 | 2 | 236 |
| Greaves Reserve | Netball Cricket Rugby | Field – west (syn wkt) | Lion's Sports Club | 90 | - | | 0 | 1 | 90 |
| | | Netball complex | Dandenong and District Netball Association | - | | Dandenong and District Netball Association | - | | |
| | AFL Soccer Rugby Tennis | Field 4 (turf wkt) | Dandenong Cricket Club* | | | South East Titans Rugby Club | 489 | 1 | 489 |
| | | Field 1 (turf wkt) | Dandenong West Cricket Club | 174 | | Dandenong Football Club | 120 | 2 | 294 |
| | | Field 2 (syn wkt) | | | | South East Titans Rugby Club* | 0 | | |
| | | Field 3 (syn wkt) | Dandenong Cricket Club* Melbourne Blues Cricket Club | 104 | | White Star Dandenong Soccer Club | 255 | 1 | 255 |
| | Hockey Soccer | | Dandenong West Cricket Club* | | | | | 1 | 104 |
| | | Tennis courts | Dandenong Tennis Club | | | Dandenong Tennis Club | | | |
| Field - syn | | Greater Dandenong Warriors Hockey Club | 213 | | Greater Dandenong Warriors Hockey Club | 281 | 1 | 281 | |
| Mills Reserve | Indoor court | Big Issue Soccer | 45 | | Big Issue Soccer | 45 | 1 | 45 | |
| | | Greater Dandenong Warriors Hockey Club* | | | | | | | |
| | | Field - grass | Afghan Australian Social Sports Club Inc. | 42 | | Afghan Australian Social Sports Club Inc. | 43 | 1 | 43 |
| Robert Booth Reserve | Athletics Baseball Soccer | Athletics track (grass) | Dandenong Little Athletics | 48 | - | | | 1 | 48 |
| George Andrews Reserve | Soccer | Baseball diamonds | Mulgrave Rebels Baseball Club | 142 | | Dandenong Baseball Club | 165 | 2 | 207 |
| | | Field 1 (junior) | - | | | Dandenong Thunder Soccer Club | 283 | 1 | 283 |
| | | Field 2 (junior) | - | | | Dandenong Thunder Soccer Club* | | | |

2.7.4 Sports Facilities Plan 2018 (Cont.)

| | | | | | | | | |
|--|----------|----------------------|----------------------------------|-----|--|-----|---|-----|
| Dandenong North Lois Twohig Reserve | Cricket | Field 1 (turf wkt) | Dandenong North Cricket Club | 205 | Dandenong Junior Football Club (and Auskick) | 85 | 2 | 290 |
| | AFL | Field 2 (syn wkt) | - | - | Dandenong Inter Warriors Soccer Club | 118 | 1 | 118 |
| | Soccer | Field 3 – soccer | - | - | Springers Promise Church Soccer Club | 149 | 1 | 149 |
| | Tennis | Tennis courts | Public (managed by YMCA) | - | - | - | - | - |
| | Cricket | Field 1 (syn. wkt) | - | - | - | - | - | - |
| | Softball | Field 2 (syn. wkt) | Dandenong Softball Association | 135 | Dandenong Softball Association | 129 | 1 | 129 |
| | Soccer | Field – Soccer 1 | Dandenong City Soccer Club | 365 | Dandenong City Soccer Club | 295 | 1 | 690 |
| | | Field – Soccer 2 | - | - | - | - | - | - |
| | | Field – Soccer 3 | - | - | - | - | - | - |
| | Soccer | Field – Soccer 1 | Lyndale United Soccer Club | 122 | Lyndale United Soccer Club | 107 | 1 | 107 |
| Keysborough Coomoora Reserve | Cricket | Field 1 (turf wkt) | Coomoora Cricket Club | 127 | Keysborough Soccer Club | 169 | 2 | 296 |
| | Soccer | Field 2 (syn wkt) | Melbourne Eagles Cricket Club | 42 | - | - | 1 | 42 |
| | Cricket | Field 1 (turf wkt) | Springvale South Cricket Club | 200 | Parkmore Junior Football Club (and Auskick) | 370 | 2 | 200 |
| | AFL | Field 2 (syn wkt) | Parkmore Pirates Cricket Club | 72 | - | - | - | 442 |
| | Tennis | Tennis courts | Noble Park Cricket Club* | - | - | - | - | - |
| | Cricket | Field (turf wkt) | Keysborough Tennis Club | 234 | Keysborough Football and Netball Club | 251 | 2 | 485 |
| | AFL | Field (turf wkt) | Keysborough Cricket Club | - | Keysborough Junior Football Club & Auskick | 143 | 1 | 143 |
| | Netball | Netball court | - | - | Keysborough Football and Netball Club* | - | - | - |
| | Bowling | Bowling pitches | Keysborough Bowling Club | - | - | - | - | - |
| | Cricket | Field (syn wkt) | Keysborough Cricket Club* | - | - | - | - | - |
| Keysborough Parish Reserve Tattersall Park | Cricket | Field 1 - Soccer | Melbourne Blues Cricket Club* | - | - | - | - | - |
| | AFL | Field 2 – AFL | Dandenong Thunder Soccer Club* | - | - | - | - | - |
| | Soccer | Field 3 – (no goals) | Dandenong City Soccer Club* | - | - | - | - | - |
| | Cricket | Field (syn wkt) | Keysborough Cricket Club* | - | - | - | - | - |
| | | | Parkfield Cricket Club* | - | - | - | - | - |
| | | | Melbourne Dazzlers Cricket Club | 110 | Dandenong Thunder Soccer Club* | 108 | 1 | 108 |
| | | | Melbourne Premier Cricket League | 100 | Dandenong City Soccer Club* | - | - | - |
| | | | - | - | Melbourne Premier Cricket League | 107 | 1 | 107 |
| | | | - | - | - | - | - | - |
| | | | - | - | - | - | - | - |

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2.7.4 Sports Facilities Plan 2018 (Cont.)

| | | | | | | | | |
|--------------------------------------|-----------------------------|-----------------------------------|--|-----|---|------------|--------|------------|
| Springvale | | | | | | | | |
| Edinburgh Reserve | Cricket AFL | Field (syn wkt) | Sandown Park Cricket Club Melbourne Blues Cricket Club* Silverton Cricket Club* Lyndale Cricket Club* | 39 | Sandown Cobras Football Club Sandown Cobras Access All Abilities | 202 42 | 2 1 | 241 42 |
| | Soccer | Field (north) Field (south) | - - | 0 | Noble Park Soccer Club | 165 | 1 | 165 |
| | Cricket AFL | Field (turf wkt) | Springvale Cricket Club | 69 | Springvale District Football Club | 395 | 2 | 395 |
| | Cricket Soccer Tennis | Field (turf wkt) Tennis courts | Noble Park Cricket Club* Springvale South Soccer Club Springvale North Tennis Club | 431 | Springvale South Soccer Club | 431 154 | 1 1 | 431 154 |
| Springvale South | | | | | | | | |
| Alex Nelson Reserve | Cricket Soccer | Field (turf wkt) | Springvale South Cricket Club | 200 | Harrisfield Hurricanes Soccer Club | 485 | 2 | 685 |
| Keysborough College (Weatherhill) | Cricket Soccer | Field (syn wkt) | Bati Trakya Football Club Springvale South Cricket Club* | 36 | Bati Trakya Football Club | 477 | 1 | 513 |

* Indicates club using facility as a secondary or overflow ground. Participation numbers are shown for both primary and secondary grounds. (All participation numbers are derived from 2017/18 summer and 2017 winter player registration numbers.)

3 NOTICES OF MOTION

A notice of motion is a notice setting out the text of a motion proposed to be moved at the next relevant meeting. It must be in writing, signed by a Councillor, and be lodged with the Chief Executive Officer in sufficient time for him or her to give each Councillor at least 72 hours notice of such notice.

The guidelines for submitting a notice of motion to a Council meeting are included in the current Meeting Procedure Local Law.

4 REPORTS FROM COUNCILLORS/DELEGATES AND COUNCILLORS' QUESTIONS

At each Ordinary Meeting of Council all Councillors will have the opportunity to speak for exactly four (4) minutes on any meetings, conferences or events they have recently attended.

If a Councillor chooses to speak, the name of the conference/event and the Councillor will be noted in the Minutes for that meeting. If a Councillor requires additional information on the conference/event to be listed in the Minutes, they must submit it in writing to a Member of Governance by 9am the day following the meeting.

Question time is provided to enable Councillors to address questions to the Administration. The guidelines for asking questions at a Council meeting are included in the current Meeting Procedure Local Law.

5 QUESTION TIME - PUBLIC

Question Time at Council meetings provides an opportunity for members of the public in the gallery to address questions to the councillors and/or officers of the City of Greater Dandenong.

Questions from the Gallery

1. Members of the public may submit questions from the gallery by completing a '*Ask a Question at a Council meeting*' form available at Council meetings and at www.greaterdandenong.com under Council - Council Meetings. Questions are limited to a maximum of three (3) questions per individual and a maximum of 300 words per question including the preamble.

2. Questions will be read aloud and in most cases an answer will be given on the spot. However, sometimes a councillor/officer may indicate that they require further time to research an answer. In this case the answer will be made in writing to the person who asked the question and may also appear in the Question Time Responses section at www.greaterdandenong.com under Council - Council Meetings.

3. Questions will be answered unless the Chairperson and/or Chief Executive Officer has determined that the relevant question relates to:

- personnel matters,
- the personal hardship of any resident or ratepayers,
- industrial matters,
- contractual matters,
- proposed developments,
- legal advice,
- matters affecting the security of Council property,
- any other matter which Council considers would prejudice the Council or any person,
- a matter which may disadvantage Council or any person,
- a matter in respect of which Council has no power to act,
- a question that is defamatory, indecent, abusive or objectionable in language or substance and is asked to embarrass a Councillor or Council officer,
- a question that is repetitive of a question already answered (whether at the same or an earlier meeting).

No debate or discussion of a question or an answer shall be permitted other than for the purposes of clarification.

Every question will receive a written reply, even if it is answered at the meeting.

6 URGENT BUSINESS

No business may be admitted as urgent business unless it:

1. Relates to or arises out of a matter which has arisen since distribution of the Agenda.
2. Cannot safely or conveniently be deferred until the next ordinary meeting and unless agreed to by a majority of those Councillors present at the meeting.