

AGENDA 27 APRIL 2020

Statement – Coronavirus (COVID-19)

At the time of printing this Agenda and, as per advice received from the Federal and State Governments regarding public gatherings and social distancing, the Council Meeting to be held on Monday 27 April 2020 will proceed and remain open to the public. However, we encourage all members of the public to view the meeting via Council's live webcast rather than attend the meeting in person.

To view the webcast please visit Council's website:

https://greaterdandenong.com/cgdmeetinglive

Please note that the advice provided above could change quickly as we are regularly updated by the Federal and State Governments. Please stay informed about the status of the Council Meeting by visiting Council's website at https://greaterdandenong.com/cgdagendasminutes

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1 MEETING OPENING

1.1 ATTENDANCE

Apologies

1.2 ACKNOWLEDGEMENT OF TRADITIONAL OWNERS OF THE LAND

Council acknowledges and pays respect to the past, present and future Traditional Custodians and Elders of this nation and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

1.3 OFFERING OF PRAYER

As part of Council's commitment to recognising the cultural and spiritual diversity of our community, the prayer this evening was provided prior to the meeting by Pastor David Owens from the Combined Churches of Greater Dandenong.

1.4 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

Ordinary Meeting of Council held 14 April 2020.

Recommendation

That the minutes of the Ordinary Meeting of Council held 14 April 2020 be confirmed.

1.5 ASSEMBLIES OF COUNCIL

The following assemblies of Council occurred in the period 14 April to 22 April 2020:

Date	Meeting Type	Councillors Attending	Councillors Absent	Topics Discussed & Disclosures of Conflict of Interest
14/04/20	Pre-Council Meeting	Tim Dark, Matthew Kirwan, Angela Long, Jim Memeti, Sean O'Reilly, Maria Sampey, Sophie Tan	Youhorn Chea, Zaynoun Melhem, Loi Truong	 Proposal for creation of jobs across the south east metro region of councils. Agenda items for the Council Meeting of 14 April 2020.

1.5 ASSEMBLIES OF COUNCIL (Cont.)

Date	Meeting Type	Councillors Attending	Councillors Absent	Topics Discussed & Disclosures of Conflict of Interest
20/04/20	Councillor Briefing Session	Youhorn Chea (remotely), Tim Dark (part), Matthew Kirwan, Angela Long, Zaynoun Melhem, Jim Memeti, Sean O'Reilly, Maria Sampey, Sophie Tan	Peter Brown	 Springvale Major Projects Advisory Group Project Update. Communication protocols in a Pre-Election period. Sports ground pavilion management policy. Agenda items for the Council Meeting of 27 April 2020.

1.5 ASSEMBLIES OF COUNCIL (Cont.)

Date	Meeting Type	Councillors Attending	Councillors Absent	Topics Discussed & Disclosures of Conflict of Interest
TBA	TBA	TBA	TBA	TBA

Recommendation

That the assemblies of Council listed above be noted.

1.6 DISCLOSURES OF INTEREST

Any interest that a Councillor or staff member has deemed to be significant and has disclosed as either a direct or an indirect interest is now considered to be a conflict of interest. Conflict of Interest legislation is detailed in sections 77A, 77B, 78, 78A-E & 79 of the Local Government Act 1989. This legislation can be obtained by contacting the Greater Dandenong Governance Unit on 8571 5216 or by accessing the Victorian Legislation and Parliamentary Documents website at www.legislation.vic.gov.au.

If a Councillor discloses any interest in an item discussed at any Council Meeting (whether they attend or not) they must:

- complete a disclosure of interest form prior to the meeting.
- advise the chairperson of the interest immediately before the particular item is considered (if attending the meeting).
- leave the chamber while the item is being discussed and during any vote taken (if attending the meeting).

The Councillor will be advised to return to the chamber or meeting room immediately after the item has been considered and the vote is complete.

1.7 ADOPTION OF AUDIT ADVISORY COMMITTEE MEETING MINUTES

The Audit Advisory Committee held a meeting on 13 March 2020. Minutes of this meeting are presented to Council for adoption.

Recommendation

That the unconfirmed minutes of the Audit Advisory Committee meeting held on 13 March 2020 be adopted.

Item	Topic
1	The Risk Management report was tabled to the Committee providing an update
	on several aspects of risk, including the status of Council's insurances and
	claims.
2	The VAGO Audit Strategy Memorandum was tabled and discussed.
3	Councils Internal Auditor Crowe presented a status update on the Internal
	Audit program, which included a progress report and a summary of recent
	reports and publications which may have an impact on local government.
	Crowe tabled an Internal Audit Report on Financial Controls Review for the
	Dandenong Market and a Review on Climate Change for the Audit Advisory
	Committees consideration.
4	The outcomes of the December 2019 quarterly financial report were tabled.
5	A report was presented to the Committee on the outcomes of the 2020 Audit
	Advisory Committee Self- Assessment. A report was also presented on the
	impact of the new Local Government Act on the Audit Advisory Committee.
6	The Audit Advisory Committee received a follow up report in respect of Internal
	Audit Risk Recommendations.
7	The Committee considered and endorsed the Follow up of outstanding actions
	arising from Integrity Body Reports.

2 OFFICERS' REPORTS - PART ONE

2.1 DOCUMENTS FOR SEALING

2.1.1 Documents for Sealing

File Id: A2683601

Responsible Officer: Director Corporate Services

Report Summary

Under the Victorian Local Government Act, each Council is a body corporate and a legal entity in its own right. Each Council must therefore have a common seal (like any corporate entity) that is an official sanction of that Council.

Sealing a document makes it an official document of Council as a corporate body. Documents that require sealing include agreements, contracts, leases or any other contractual or legally binding document that binds Council to another party.

Recommendation Summary

This report recommends that the listed documents be signed and sealed.

2.1.1 Documents for Sealing (Cont.)

ORDINARY COUNCIL MEETING - AGENDA

Item Summary

There are five [5] items being presented to Council's meeting of 27 April 2020 for signing and sealing as follows:

- 1. A letter of recognition to Anh Nguyen, Community Services for 10 years of service to the City of Greater Dandenong;
- 2. A letter of recognition to Myrna Yolanda Rodriguez, Community Services for 10 years of service to the City of Greater Dandenong;
- 3. An Instrument of Appointment of Authorised Officer under the provisions of the Local Government Act 1989, the Environment Protection Act 1970, the Infringements Act 2006, the Planning and Environment Act 1987, the Public Health and Wellbeing Act 2008, the Road Management Act 2004, the Road Safety Act 1986, the Sex Work Act 1994, the Subdivisions Act 1988, the Summary Offences Act 1966, the Victorian Civil and Administrative Tribunal Act 1998 and the Regulations made under each of these Acts; the Local Laws made under the Local Government Act 1989; and any other Act, Regulation or delegated legislation (including the Greater Dandenong Planning Scheme) which relates to the powers of the Council made under the provisions and enactments described. This instrument enables the following Council officer to carry out the statutory responsibilities of the above Acts and is subject to policy and delegations previously adopted by Council:
 - Clint Martin;
- 4. An amended Instrument of Appointment of Authorised Officer under the provisions of the Local Government Act 1989, the Environment Protection Act 1970, the Infringements Act 2006, the Planning and Environment Act 1987, the Public Health and Wellbeing Act 2008, the Road Management Act 2004, the Road Safety Act 1986, the Sex Work Act 1994, the Subdivisions Act 1988, the Summary Offences Act 1966, the Victorian Civil and Administrative Tribunal Act 1998 and the Regulations made under each of these Acts; the Local Laws made under the Local Government Act 1989; and any other Act, Regulation or delegated legislation (including the Greater Dandenong Planning Scheme) which relates to the powers of the Council made under the provisions and enactments described. This amended instrument enables the following Council officer to carry out the statutory responsibilities of the above Acts and is subject to policy and delegations previously adopted by Council:
 - Julie Carolyne Stamper; and
- 5. A letter of recognition to Thomas Bray, Engineering Services for 10 years of service to the City of Greater Dandenong.

2.1.1 Documents for Sealing (Cont.)

Recommendation

That the listed documents be signed and sealed.

2.2 DOCUMENTS FOR TABLING

2.2.1 Petitions and Joint Letters

File Id: qA228025

Responsible Officer: Director Corporate Services

Attachments: Petitions and Joint Letters

Report Summary

Council receives a number of petitions and joint letters on a regular basis that deal with a variety of issues which have an impact upon the City.

Issues raised by petitions and joint letters will be investigated and reported back to Council if required.

A table containing all details relevant to current petitions and joint letters is provided in Attachment 1. It includes:

- 1. the full text of any petitions or joint letters received;
- 2. petitions or joint letters still being considered for Council response as pending a final response along with the date they were received; and
- 3. the final complete response to any outstanding petition or joint letter previously tabled along with the full text of the original petition or joint letter and the date it was responded to.

Note: On occasions, submissions are received that are addressed to Councillors which do not qualify as petitions or joint letters under Council's current Meeting Procedure Local Law. These are also tabled.

Petitions and Joint Letters Tabled

Council received no new petitions, no joint letters, no submissions and one petition update prior to the Council Meeting of 27 April 2020.

N.B: Where relevant, a summary of the progress of ongoing change.org petitions and any other relevant petitions/joint letters/submissions will be provided in the attachment to this report.

Recommendation

That the listed items detailed in Attachment 1 and the current status of each, be received and noted.

DOCUMENTS FOR TABLING

PETITIONS AND JOINT LETTERS

ATTACHMENT 1

PETITIONS AND JOINT LETTERS

PAGES 6 (including cover)

Date Received	Petition Text (Prayer)	No. of Petitioner	Status	Responsible Officer Response
17/02/20	PETITION FOR A HARRISFIELD KINDERGARTEN CARPARK AND/OR DROP OFF POINT: TERM 4 – 2019	267	In progress	Tabled Council Meeting 24 February 2020
	Dear whom it may concern,			17/02/20
	I have attached our Harrisfield Kindergarten's Car Park Petition. We have any many issues and dangerous situations regarding not having space for property families and staff to park their one. We have the trained for a small			Responsible Officer – Director Community Services.
	parents, tarinites and stail to para triel cars. We have the room for a small parampark to be built on our reserve land – Ardgower Road side of the service.			17/02/20 Acknowledgement Email sent to the
	Please let me know if there is any other information vou require. We are			head petitioner by Governance.
	very keen to get our petition out there and hopefully can resolve our ongoing issue with unsafe parking.			30/03/20 Council officers had a meeting
	Kindest Regards.			scheduled with the kindergarten last week to discuss this matter; however,
	Our service has been operating for approx. 60 years and is a wonderful Kindergarten community in Noble Park. We are desperately seeking signatures in a Petition for us to have a carpark or drop off area for parents to park at drop off and pick up times. Our staff also need a safe spot to park their cars for the whole day – whist at work.			due the COVID-19, the kindergarten requested the meeting be postponed until term two. As soon as they are back up and running another meeting will be organised.
	62 Bowmore Road – Our main address is a 'No Standing Zone' and parents cannot park anywhere along there. There is also a large bend that makes it unsafe for children to be crossing the road, parents stopping their cars to unload children etc.			

If the details of the attachment are unclear please contact Governance on 8571 1000.

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Responsible Officer Response	
Status	
No. of Petitioner s	
Petition Text (Prayer)	
Date Received	

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2.3 STATUTORY PLANNING APPLICATIONS

2.3.1 Planning Delegated Decisions Issued - March 2020

File Id: qA280

Responsible Officer: Director City Planning, Design and Amenity

Attachments: Planning Delegated Decisions Issued - March

2020

Report Summary

This report provides Council with an update on the exercise of delegation by Council officers.

It provides a listing of Town Planning applications that were either decided or closed under delegation or withdrawn by applicants in March 2020.

It should be noted that where permits and notices of decision to grant permits have been issued, these applications have been assessed as being generally consistent with the Planning Scheme and Council's policies.

Application numbers with a PLN#.01 or similar, are applications making amendments to previously approved planning permits.

The annotation 'SPEAR' (Streamlined Planning through Electronic Applications and Referrals) identifies where an application has been submitted electronically. SPEAR allows users to process planning permits and subdivision applications online.

Recommendation

That the items be received and noted.

STATUTORY PLANNING APPLICATIONS

PLANNING DELEGATED DECISIONS ISSUED - MARCH 2020

ATTACHMENT 1

PLANNING DELEGATED DECISIONS ISSUED MARCH 2020

PAGES 7 (including cover)

	_	Planning Delegated 🗅	ecisions Issued fror	Delegated Decisions Issued from 1/03/2020 to 31/03/2020	.020	City of	City of Greater Dandenong	. Dande	guou
Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN05/0933.01	9 Z	6/10-12 South Link DANDENONG SOUTH VIC 3175	Byrnskin Pty Ltd	AMENDMENT TO: Buildings & Works (Industrial Building) & Restricted Retail Premises (Tyre & Auto Repair Centre)	Amend endorsed plans to reflect what was constructed on the site	Applicant	Withdrawn	23/03/2020	RedGum
PLN06/0290.04	2	216-246 South Gippsland Highway DANDENONG SOUTH VIC 3175	Katoomba Foods	AMENDMENT TO: Buildings & Works (Industrial/Warehouse Buildings)	Amend endorsed plans to reflect current internal layout, reduce retail sales area and amend Conditions	Delegate	AmendPerm	20/03/2020	RedGum
PLN13/0394.01	o N	34 Garside Street DANDENONG VIC 3175	Install A Veranda	AMENDMENT TO The construction of four (4) double storey dwellings.	Child application closed to allow application for secondary consent on parent application	Delegate	Closed	24/03/2020	RedGum
PLN14/0215.02	o Z	18 Eckford Street DANDENONG VIC 3175	Duroble Design Pty Ltd	AMENDMENT TO: Multi Dwelling Development x 3 (Double storey) New	Delete permit Condition 1.1 relating to removal of internal wall	Delegate	AmendPerm	17/03/2020	RedGum
PLN18/0579.01	o Z	1/29 Balmoral Avenue SPRINGVALE VIC 3171	Morriss AD Pty Ltd	AMENDMENT TO Development of the land for medical centre/retail and twenty-two (22) apartments over four storeys and one level of basement car parking	Amend permit preamble for development of 21 apartments instead of 22 apartments	Delegate	AmendPerm	30/03/2020	Lightwood
PLN19/0032.01	<u>8</u>	65 Jelikoe Street NOBLE PARK Greatwall Constructions VIC 3174	Greatwall Constructions	This permit application seeks to amend permit no. PLN14/0789 pursuant to s.72 of the Planning and Environment Act by way of the following: To debete condition 1.1 of permit To instal a carport to Dwelling 1 To instal a carport to Dwelling 2	Amend permit to allow a verandah	Delegate	AmendPerm	06/03/2020	Paperbark
PLN19/0085.01	2	9 Kleine Street NOBLE PARK VIC 3174	Ismet Bajrektarevic	Amendment to PLN19/0085 for buildings and works to dwelling 2	Amend permit to allow layout Delegate change of unit 2 and inclusion of a carport	Delegate	AmendPerm	31/03/2020	Paperbark

Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN19/0162	2	207 Bangholme Road BANGHOLME VIC 3175	S & M Dugar	Use and development of the land for Leisure and Recreation (Meditation Facility), display of one (1) business identification sign and the removal of native vegetation	Green Wedge Zone, Urban Floodway Zone, 1664sqm, meditation park	Applicant	Withdrawn	04/03/2020	RedGum
PLN19/0369	<u>0</u>	9 Kingswood Crescent NOBLE PARK NORTH VIC 3174	MBDG	Development of the land for two (2) dwellings (one double storey dwelling and one single storey dwelling to the rear)	Neighbourhood Residential 1 Delegate Zone, 589.42sqm	Delegate	PlanPermit	18/03/2020	Silverleaf
PLN19/0429	<u>8</u>	875 Taylors Road DANDENONG SOUTH VIC 3175	Frasers Property Australia	Development of the land for three (3) warehouses and associated buildings and works, reduction to the number of car space required and the display of business identification signs	Public Use Zone - Service and Utility, Urban Floodway Zone, Industrial 1 Zone, 32760sqm, warehouse x3	Delegate	PlanPermit	30/03/2020	RedGum
PLN19/0446	<u>8</u>	80 Railway Parade DANDENONG VIC 3175	Archiden Architecture	Development of the land for two (2) double storey dwellings and one (1) single storey dwelling to the rear	General Residential 1 Zone, 828sqm	Delegate	QON	04/03/2020	RedGum
PLN19/0456	<u>0</u>	39 St Johns Avenue SPRINGVALE VIC 3171	Simon Greenwood Architects	Development of the land for a three storey building containing eight (8) apartments and one (1) office/shop	Commercial 1 Zone, 580sqm, 8 x double storey apartments and 1 x office/shop	Delegate	PlanPermit	17/03/2020	Lightwood
PLN19/0479	Ŝ	84 Ann Street DANDENONG VIC 3175	Integrative Health Pry Ltd	Use and development of the land for a car park to the rear of an existing dwelling	The proposal fails to comply with Clause 11 (Settlemen), Clauses 18.02 (Car Parking), Clause 21.04 (Land Use), Clause 21.07 (Infrastructure & Transportation), Clause 32.08 (GRZ) and Clause 65 (Decision Guidelines)	Delegate	Refusal	05/03/2020	RedGum
PLN19/0517	<u>8</u>	10 Seventh Avenue DANDENONG VIC 3175	Strait-Line Builders & Drafters Pty Ltd	Development of the land for three (3) double storey dwellings	General Residential 1 Zone, 659sqm	Delegate	PlanPermit	11/03/2020	RedGum
PLN19/0541	92	12A Kitchen Road DANDENONG SOUTH VIC 3175	Otter Fencing	To display two (2) business identification signs	Industrial 1 Zone, business identification sign	Delegate	PlanPermit	31/03/2020	RedGum
FANTOS			0				1/04/2020	020	

Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN19/0554	8	1/237-253 Outlook Drive DANDENONG NORTH VIC 3175	Association For Christian Senior Citizen	Development of the land for verandahs and a gazebo associated with a Residential Village	Neighbourhood Residential 1 Zone, pergolas to the rear of the retirement village and to add a rotunda	Delegate	PlanPermit	31/03/2020	Silverleaf
PLN19/0584	o Z	26 Grace Park Avenue SPRINGVALE VIC 3171	Bayside Town Planning Pty Ltd	Development of the land for two (2) double storey dwellings	Residential Growth 1 Zone, 613sqm	Delegate	QON	13/03/2020	Lightwood
PLN19/0614	8	131-149 National Drive DANDENONG SOUTH VIC 3175	Pellicano Investments Pty Ltd	Buildings and Works (Warehouse) and Reduction in Car Parking Requirements	Industrial 1 Zone, 20899sqm, warehouse, ancillary office and reduction in car parking requirements	Delegate	PlanPermit	13/03/2020	RedGum
PLN19/0630	o Z	2/22 Henry Street NOBLE PARK VIC 3174	Allweather Shelters	Construction of a veranda to a dwelling	Residential Growth 1 Zone, Carport and Verandah	Delegate	PlanPermit	18/03/2020	Paperbark
PLN19/0638	8	Hub Arcade 43/15-23 Langhorne Street DANDENONG VIC 3175	Lateef Mohammed	Reduction of the number of car spaces required and a waiver of the number of bloycle spaces required in association with the use of land as an Education Centre DECLARED AREA	Comprehensive Development 2 Zone, college	Delegate	PlanPermit	10/03/2020	RedGum
PLN19/0639	<u>0</u>	80 South Gippsland Highway DANDENONG SOUTH VIC 3175	Safety Steel Structures Pty Ltd	Construction of buildings and works	Industrial 1 Zone, 607sqm	Delegate	PlanPermit	27/03/2020	RedGum
PLN19/0641	<u>o</u>	Hall 5 Mason Street DANDENONG VIC 3175	City of Greater Dandenong	Development of the land for an Art Gallery, including additions and alterations to existing building; Reduction to the number of car spaces required. TRANSFERRED TO PDA20/0001	Comprehensive Development 2 Zone, 613sqm	Minister	ToMinister	03/03/2020	RedGum
PLN19/0646	o Z	11 Nina Link DANDENONG SOUTH VIC 3175	CBS International Pty Ltd	Reduction in car parking requirements for Warehouse 3	Industrial 1 Zone, reduction in car parking requirements for associated use	Delegate	PlanPermit	18/03/2020	RedGum
PLN20/0017	8	247-283 Greens Road DANDENONG SOUTH VIC 3175	The Safety Hub (Vic) Pty Ltd	Use of the land for a Retail Premises	Industrial 3 Zone, retail premises to front of site	Delegate	PlanPermit	19/03/2020	RedGum
FANTOS			m				1/04/2020	020	

Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN20/0018	<u>o</u>	120 Railway Parade NOBLE PARK VIC 3174	Calvin Raven Pty Ltd	Subdivision of the land into five (5) lots SPEAR	Residential	Delegate	PlanPermit	03/03/2020	RedGum
PLN20/0023	o Z	A 10/2A Westall Road SPRINGVALE VIC 3171	iBikesAustralia Pty Ltd	Use of the land for a Restricted Retail Premises	Industrial 1 Zone, sale of bikes, cycling goods and accessories	Delegate	PlanPermit	31/03/2020 Lightwood	Lightwood
PLN20/0025	<u>8</u>	855-891 Springvale Road KEYSBOROUGH VIC 3173	Haileybury College	Construct buildings and works comprising a sports court cover	General Residential 1 Zone, 608sqm, sports court weather protection structure	Delegate	PlanPermit	31/03/2020	RedGum
PLN20/0035	<u>8</u>	4 McLean Crescent DANDENONG NORTH VIC 3175	Nobelius Land Surveyors Pty Ltd	Subdivision of the land into two (2) lots SPEAR	Residential	Delegate	PlanPermit	11/03/2020	RedGum
PLN20/0036	<u>o</u>	13-19 Keysborough Avenue KEYSBOROUGH VIC 3173	Arden Cleanrooms (Australia) Pty Ltd	Use of the land for industry (Food and beverage production)	Commercial 2 Zone, packing of supplements and vitamins	Delegate	PlanPermit	30/03/2020	Paperbark
PLN20/0051	<u>o</u>	1/43 Hillside Street SPRINGVALE VIC 3171	Farren Group Pty Ltd	Subdivision x 2 SPEAR	Residential	Delegate	PlanPermit	18/03/2020	Lightwood
PLN20/0052	<u>8</u>	1 Esk Court DANDENONG VIC 3175	Carson Development Consultants Pty Ltd	Subdivision of the land into two (2) lots, to re-subdivide lots 1 and 2 and Common Property on RP 14159, creating lots 1A and 2A SPEAR	Residential	Delegate	PlanPermit	30/03/2020	RedGum
PLN20/0054	<u>8</u>	13 Burden Street SPRINGVALE VIC 3171	Nobelius Land Surveyors Pty Ltd	Subdivision of the land into four (4) Residential lots SPEAR	Residential	Applicant	Withdrawn	11/03/2020	Lightwood
PLN20/0058	Š	28 Hillside Avenue DANDENONG NORTH VIC 3175	Arie Cafe & Associates Pty Ltd	Subdivision of land into two (2) lots Residential SPEAR	Residential	Delegate	PlanPermit	17/03/2020	RedGum
FANTOS			7				1/04/2020	0202	

Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN20/0059	<u>8</u>	12 Leed Street DANDENONG VIC 3175	Arie Cafe & Associates Pty Ltd	Subdivision of the land into two (2) lots SPEAR	Residential	Delegate	PlanPermit	12/03/2020	RedGum
PLN20/0068	<u>8</u>	20 View Road SPRINGVALE VIC 3171	Nobelius Land Surveyors Pty Ltd	Subdivision of the land into four (4) Residential lots SPEAR	Residential	Delegate	PlanPermit	18/03/2020 Lightwood	Lightwood
PLN20/0070	<u>0</u>	13-17 Manning Drive NOBLE PARK NORTH VIC 3174	Cotter Reid Architects	Buildings and works for alterations and extensions of an existing education centre	General Residential 1 zone, 179sqm	Delegate	PlanPermit	30/03/2020	Silverleaf
PLN20/0071	Yes	1/55 Glendale Road SPRINGVALE VIC 3171	Nhu Ngoc Do Tran	To construct a front fence exceeding 1.2 metres in height VICSMART	The proposal is inconsitent with Clause 22.09 (Neighbourhood Character & Design Principles)	Delegate	Refusal	24/03/2020	Lightwood
PLN20/0075	Yes	139 Chapel Road KEYSBOROUGH VIC 3173	Interactive 3D Solution	Buildings and Works (Shade Sail) VICSMART	General Residential 2 Zone, shade sail	Delegate	PlanPermit	03/03/2020	RedGum
PLN20/0079	<u>8</u>	228 Springvale Road SPRINGVALE VIC 3171	Vincent Eng Lim	Buildings and Works (Shop Facade)	Commercial 1 Zone, 31.5sgm, paint over the wom paint on the brick wall shop facade	Applicant	Withdrawn	11/03/2020	Lightwood
PLN20/0083	<u>0</u>	109 Ann Street DANDENONG VIC 3175	JSK Constructions Pty Ltd	Subdivision of the land into four (4) Residential lots SPEAR	Residential	Delegate	PlanPermit	06/03/2020	RedGum
PLN20/0085	<u>0</u>	14 Wall Street NOBLE PARK VIC 3174	Victorian Survey Group Pty Ltd	Subdivision x 3 SPEAR	Residential	Delegate	PlanPermit	31/03/2020	Paperbark
PLN20/0092	<u>S</u>	30 St James Avenue SPRINGVALE VIC 3171	Nobelius Land Surveyors Pty Ltd	Subdivision x 2 SPEAR	Residential	Delegate	PlanPermit	18/03/2020	Lightwood
FANTOS			ιc				1/04/2020	2020	

Application ID	VicSmart	Property Address	Applicant	Description	Notes	Authority	Decision	Date	Ward
PLN20/0094	Yes	10/191-195 Greens Road DANDENONG SOUTH VIC 3175	Caterer's Choice Superannuation Fund	Buildings and Works (Mezzanine) VISCMART	Industrial 1 Zone, 36sqm, mezzanine	Delegate	PlanPermit	11/03/2020	RedGum
PLN20/0098	Yes	1/22 King George Parade DANDENONG VIC 3175	Isa Jusufovski	Subdivision of the land into two (2) Residential lots SPEAR (VICSMART)	Residential	Delegate	PlanPermit	16/03/2020	RedGum
PLN20/0105	<u>8</u>	22 Wilma Avenue DANDENONG VIC 3175	M J Reddie Surveys Pty Ltd	Subdivision of the land into twelve (12) lots	Residential	Delegate	PlanPermit	31/03/2020	RedGum
PLN20/0107	Yes	40-46 Cheltenham Road DANDENONG VIC 3175	Cheltenham Road Pty Ltd	To carry out works to the existing building comprising alterations to the south facing façade VICSMART (DECLARED AREA)	Comprehensive Development 2 Zone, 126sqm, alterations to south facing wall to install 3 new doors	Delegate	PlanPermit	17/03/2020	RedGum
PLN20/0110	<u>0</u>	13 Fifth avenue DANDENONG VIC 3175	Lakson Investments Australia Pty Ltd	Subdivision of the land into three (3) lots SPEAR	Residential	Delegate	PlanPermit	30/03/2020	RedGum
PLN20/0119	Yes	90 Fox Drive DANDENONG SOUTH VIC 3175	Quinfield Developments Pty Ltd	Subdivision of land into two (2) lots Industrial SPEAR VICSMART	Industrial	Delegate	PlanPermit	24/03/2020	RedGum
PLN20/0121	2	5 Welwyn Court KEYSBOROUGH VIC 3173	AMS Pty Ltd	Subdivision of the land into two (2) Residential lots SPEAR	Residential	Delegate	PlanPermit	24/03/2020	Paperbark
64									
EANTOS			9				1/04/	1/04/2020	

2.3.2 Planning Decisions Issued by Planning Minister's Delegate - March 2020

File Id: qA280444

Responsible Officer: Director City Planning, Design and Amenity

Attachments: Planning Declared Area Delegated Decisions

March 2020

Report Summary

This report provides Council with an update on the exercise of delegation by Planning Minister's delegate.

It provides a listing of Town Planning applications that were either decided or closed under delegation or withdrawn by applicants in March 2020.

It should be noted that where permits and notices of decision to grant permits have been issued, these applications have been assessed as being generally consistent with the Planning Scheme and Council's policies.

Application numbers with a PDA#.01 or similar, are applications making amendments to previously approved planning permits.

Recommendation

That the items be received and noted.

2.3.2 Planning Decisions Issued by Planning Minister's Delegate - March 2020 (Cont.)

STATUTORY PLANNING APPLICATIONS

PLANNING DECISIONS ISSUED BY PLANNING MINISTER'S DELEGATE – MARCH 2020

ATTACHMENT 1

PDA DELEGATED DECISIONS ISSUED MARCH 2020

PAGES 2 (including cover)

2.3.2 Planning Decisions Issued by Planning Minister's Delegate - March 2020 (Cont.)

	PDA E	Delegated Decision	PDA Delegated Decisions Issued 1/03/2020 to 31/03/2020	03/2020	Ö	ty of Gre	eater Dar	City of Greater Dandenong
Application ID	Property Address	Applicant	Description	Notes	Authority	Authority Decision	Decision Notified	Ward
PDA19/0005	153 Foster Street DANDENONG VIC 3175	SJB Planning Pty Ltd	Mixed Use Development (5 storey) containing a children's court and office, with an an associated reduction in car parking requirement.	Comprehensive Development Zone 2, 1116sqm	Delegate	NOD	19/03/2020	RedGum
						Total :	-	
LNICHO			-					1/04/2020

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527)

File Id: 127975

Responsible Officer: Director City Planning, Design and Amenity

Attachments: Submitted Plans

Location of Objectors Clause 22.09 Assessment Clause 52.06 Assessment Clause 55 Assessment

Application Summary

Applicant: KMT Design Pty Ltd

Proposal: Development of the land for three (3) new dwellings comprising two

(2) double storey dwellings and one (1) single storey dwelling to

the rear

Zone: General Residential Zone 1

Overlay: No overlays apply

Ward: Lightwood

The application proposes the development of the land for three (3) dwellings comprising two (2) double storey dwellings and one (1) single storey dwelling to the rear.

A permit is required pursuant to Clause 32.08-6 of the Greater Dandenong Planning Scheme for the construction of two or more dwellings on a lot in a General Residential Zone.

This application has been brought to a Council meeting as it has received three (3) objections.

Objectors Summary

The application was advertised to the surrounding area through the erection of a notice on-site; and the mailing of notices to adjoining and surrounding owners and occupiers. Three (3) objections were received to the application. Issues raised generally relate to matters of traffic and parking issues; loss of amenity; overshadowing; neighbourhood character; vegetation impacts; and litter.

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

Recommendation Summary

As assessed, the proposal is consistent with and appropriately responds to the provisions of the Greater Dandenong Planning Scheme. The proposal appropriately responds to strategic policy for residential development in the area with this report recommending that the application be supported, and a **Notice of Decision** (which provides appeal rights to objectors) to grant a permit be issued containing the conditions as set out in the recommendation.

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

Subject Site and Surrounds

Subject Site

The subject site is located on the northern side of Wareham Street, Springvale (Lot 28 on LP 10392). It has a southern frontage to Wareham Street of 15.24m, a western side boundary of 48.29m, a northern rear boundary of 15.24m and an eastern side boundary of 48.29m, giving it an area of 736m².

The site is oriented north-south, is rectangular in shape, has a moderate slope and is not affected by any easements.

The site is currently occupied by an existing single storey weatherboard dwelling and associated outbuildings.

The site is currently accessed via a crossover on the eastern side of the southern frontage.

There is no significant vegetation on the subject site.

Surrounding Area

The subject site is located within a residential area of Springvale which is bounded by Princes Highway to the north, Sandown Motor Raceway to the east, Warner Reserve to the south and the Springvale Road to the west.

The subject site itself is surrounded by residential uses to the north, west, south and east.

Existing dwellings in the area include single and double storey dwellings, and a variety of front fence types, or no front fences at all.

The area is beginning to experience infill development, particularly along Springvale Road, Wareham Street and Gray Street.

This is due to its proximity to the Springvale North Shopping Centre which is located approximately 280m north of the subject site and the 902 Smartbus Route which is located along Springvale Road only 70m to the west of the subject site.

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

Locality Plan



p Subject Site Melways Map 80A6 North é Background

Previous Applications

application for the site:

A search of Council records revealed that Council has previously considered the following planning

- Planning Permit Application No. PLN17/0600 for the 'Development of the land for three (3) dwellings (two double storey and one single storey dwelling to the rear) was refused on 01/05/2018. This application was refused as it did not comply with Clauses 21.05 (Built Form), 22.09 (Residential Development and Neighbourhood Character Policy), 52.06 (Car Parking) and 55 (Two or More Dwellings on a Lot and Residential Buildings). Significant changes from the previous proposal include:
 - Reverse living arrangement for dwellings 1 and 2 replaced with traditional living arrangements with ground floor living and kitchen areas;
 - Ground floor private open space areas have access to a north orientation, and provide the minimum area required in Schedule 1 to the General Residential Zone;
 - o Deletion of balconies at first floor for dwellings 1 and 2; and
 - The accessway modified to allow an adequate level of manoeuvrability for all vehicles.

The current application has addressed the previous grounds of refusal and demonstrates a high level of compliance with these clauses.

Proposal

The application proposes the development of the land for three (3) dwellings comprising two (2) double storey dwellings and one (1) single storey dwelling to the rear as follows:

	Details
Type of proposal	Multi dwellings
Number of dwellings	Three (3)
Levels	Double storey – Dwellings 1 and 2
	Single storey – Dwelling 3
Height	7.9 metres
Orientated to	Wareham Street – Dwelling 1
	Shared driveway – Dwellings 2 and 3
External materials	Brick at ground floor level and horizontal weatherboard cladding at first floor level
Set backs	Dwelling 1 – 7.5m front (southern) setback, 3.07m side (western) setback and 4.3m side (eastern) setback
	Dwelling 2 - 3.07m side (western) setback and 4.3m side (eastern) setback
	Dwelling 3 – 1m side (western) setback, 1.5m rear (northern) setback and 1m side (eastern) setback.
Open space type	Dwelling 1 – 91m² front yard and 56m² backyard
	Dwelling 2 - 53m² backyard
	Dwelling 3 - 61m² backyard
Number of Car parking Spaces provided	5
Number of Car parking Spaces required	5

Type of car parking	Dwellings 1 and 2 – Double garage each Dwelling 3 – Single garage
Access	Access located to the east of the development Connects to Wareham Street Minimum width is 3 metres
Front Fence	A 1.2 metre high front fence is proposed
Garden Area:	
Provided	260 square metres or 35%
Required	257.6 square metres or 35%

A copy of the submitted plans are included as Attachment 1.

Victorian Charter of Human Rights and Responsibilities

All matters relevant to the Victorian Human Rights Charter have been considered in the preparation of this report and are consistent with the standards set by the Charter.

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

No financial resources are impacted by this report.

Planning Scheme and Policy Frameworks

Pursuant to the Greater Dandenong Planning Scheme, a planning permit is required:

• Under Clause 32.08-6 (General Residential Zone) to construct two or more dwellings on a lot.

The relevant controls and policies are as follows:

Zoning Controls

The subject site is located in a General Residential Zone Schedule 1, as is the surrounding area to the north, west, east and south (i.e. Wareham Street).

The purpose of the General Residential Zone outlined at Clause 32.08 is:

• To implement the Municipal Planning Strategy and the Planning Policy Framework.

- To encourage development that respects the neighbourhood character of the area.
- To encourage a diversity of housing types and housing growth particularly in locations offering good access to services and transport.
- To allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

Pursuant to Clause 32.08-4, a permit is required to construct two or more dwellings on a lot.

It is noted that in the schedule to the zone, different requirements are set out as following:

- Standard B6 (Minimum Street Setback) As per B6 or 7.5 metres, whichever is the lesser;
- Standard B9 (Permeability) Minimum of 30%;
- Standard B13 (Landscaping) 70% of ground level front setback, and side and rear boundaries planted with substantial landscaping and canopy trees;
- Standard B28 (Private Open Space) An area of 50 square metres of ground level, private open space, with one part of the private open space to consist of secluded private open space at the side or rear of the dwelling with a minimum area of 30 square metres, a minimum dimension of 5 metres and convenient access from a living room; or B28 A balcony with a minimum area of 10 square metres with a minimum width of 2 metres and convenient access from a living room; or A roof-top area of 10 square metres with a minimum width of 2 metres and convenient access from a living room.
- Standard B32 (Front Fence Height) Maximum 1.5 metre height in streets in Road Zone Category; 1.2 metre maximum height for other streets.

Overlay Controls

No overlays affect the subject site or surrounding area.

Planning Policy Framework

The **Operation of the Planning Policy Framework** outlined at Clause 71.02 seeks to ensure that the objectives of planning in Victoria are fostered through appropriate land use and development planning policies and practices which integrate relevant environmental, social and economic factors in the interests of net community benefit and sustainable development.

In order to achieve these objectives, there are a number of more specific objectives contained within the Planning Policy Framework that need to be considered under this application.

State Planning Policy Framework

Clause 11 Settlement

Clause 11 (Settlement) encourages planning to facilitate sustainable development that takes full advantage of existing settlement patterns and investment in transport, utility, social, community and commercial infrastructure and services. It also encourages planning to contribute towards diversity of choice, energy efficiency, a high standard of urban design and amenity, and land use and transport integration.

Further guidance is provided by **Clause 11.01-1S (Settlement)**, which seeks to promote the sustainable growth and development of Victoria and deliver choice and opportunity for all Victorians through a network of settlements. It includes strategies to develop compact urban areas that are based around existing or planned activity centres to maximise accessibility to facilities and services.

Clause 14.02-1S (Catchment planning and management) seeks the protection and restoration of catchments, water bodies, groundwater, and the marine environment. Strategies include retaining natural drainage corridors with vegetated buffer zones at least 30-metre-wide along each side of a waterway to:

- Manage the natural drainage function, stream habitat and wildlife corridors and landscape values,
- Minimise erosion of stream banks and verges, and
- Reduce polluted surface runoff from adjacent land uses.

Clause 15 Built Environment and Heritage

Clause 15 (Built Environment and Heritage) states that planning is to recognise the role of urban design, building design, heritage and energy and resource efficiency in delivering liveable and sustainable cities, towns and neighbourhoods.

It adds that planning should ensure all land use and development appropriately responds to its surrounding landscape and character, valued built form and cultural context. Planning should promote development that is environmentally sustainable and should minimise detrimental impacts on the built and natural environment.

According to the clause, planning should promote excellence in the built environment and create places that:

- Are enjoyable, engaging and comfortable to be in.
- Accommodate people of abilities, ages and cultures.
- Contribute positively to local character and sense of place.
- Reflect the particular characteristics and cultural identity of the community.
- Enhance the function, amenity and safety of the public realm.

These overall objectives are reinforced by a number of sub-clauses, including Clause 15.01-1S (Urban design) and Clause 15.01-1R (Urban design – Metropolitan Melbourne), which seek to create urban environments that are safe, healthy, functional and enjoyable and that contribute to a sense of place and cultural identity.

Clause 15.01-2S (Building design) aims to achieve building design outcomes that contribute positively to the local context and enhance the public realm, while Clause 15.01-5S (Neighbourhood character) has an objective to recognise, support and protect neighbourhood character, cultural identity, and sense of place.

Clause 15.01-4S (Healthy neighbourhoods) has an objective to achieve neighbourhoods that foster healthy and active living and community wellbeing. Clause 15.01-4R (Healthy neighbourhoods - Metropolitan Melbourne) reinforces this, with a strategy to create a city of 20 minute neighbourhoods that give people the ability to meet most of their everyday needs within a 20 minute walk, cycle or local public transport trip from their home.

Sustainability is promoted by **Clause 15.02-1S (Energy and resource efficiency)**, which seeks to encourage land use and development that is energy and resource efficient, supports a cooler environment and minimises greenhouse gas emissions.

Clause 16 Housing

Clause 16 (Housing) contains three key objectives, which can be summarised as relating to housing diversity, sustainability of housing and the provision of land for affordable housing.

These objectives are reinforced by a number of sub-clauses, including **Clause 16.01-1S (Integrated housing)**, which seeks to promote a housing market that meets community needs, and **Clause 16.01-1R (Integrated housing - Metropolitan Melbourne)**, which has a strategy to allow for a range of minimal, incremental and high change residential areas that balance the need to protect valued areas with the need to ensure choice and growth in housing.

Clause 16.01-2S (Location of residential development) promotes new housing in designated locations that offer good access to jobs, services and transport, while Clause 16.01-2R (Housing opportunity areas - Metropolitan Melbourne) seeks to facilitate increased housing in established areas to create a city of 20-minute neighbourhoods close to existing services, jobs, public transport and with appropriate infrastructure

Clause 18 Transport

Clause 18.01-1S (Land use and transport planning) has a strategy to plan urban development to make jobs and community services more accessible by ensuring access is provided to developments in accordance with forecast demand, taking advantage of all available modes of transport and to minimise adverse impacts on existing transport networks and the amenity of surrounding areas.

Local Planning Policy Framework

The Local Planning Policy Framework (LPPF) includes the Municipal Strategic Statement (MSS) and Local Policies.

The MSS is contained within Clause 21 of the Scheme. The MSS at **Clause 21.02** focuses on the **Municipal Profile**, within which the following is noted:

- There is considerable diversity within Greater Dandenong's housing stock. Most housing stock is aged between 30 to 50 years old, though there are some areas with dwellings in excess of 100 years old. Areas of newer housing are located in the north-east and central-southern areas, with in-fill development occurring across the municipality (Clause 21.02-3).
- Higher density housing is generally located in proximity to railway stations and major shopping centres, in particular in central Dandenong (Clause 21.02-3).

- Whilst there is a clear pre-dominance of single detached dwellings, there are a range of other types of dwellings including dual occupancies, villa-units, town houses and apartments. The highest concentration of older villa units and apartments and more recent multi-unit redevelopments have occurred around central Dandenong, Springvale and Noble Park activity centres (Clause 21.02-4).
- With diverse cultural groups that call Greater Dandenong home, there are certain distinct precincts that are emerging that have their own character. Their built form is characterised by buildings with flat unarticulated facades, prominent balconies, limited frontage/side setbacks, limited or no landscaping (Clause 21.02-4).

A **Vision for Greater Dandenong** is outlined at **Clause 21.03**. The vision is that Greater Dandenong will be a municipality where housing diversity and choice is promoted in its various attractive neighbourhoods.

The objectives and strategies of the MSS are under four (4) main themes including: land use; built form; open space and natural environment; and, infrastructure and transportation (considered individually under Clauses 21.04 to 21.07). Of particular relevance to this application are Clauses 21.04 – Land Use and 21.05 – Built Form:

Clause 21.04-1 Housing and community

- Greater Dandenong's population is expected to rise by 22 percent, from 147,000 to 179,000 in the decade to 2024, placing pressure on transport networks, infrastructure, services and public open space.
- Approximately 9,950 new households will need to be accommodated across the municipality by 2024 (Greater Dandenong Housing Strategy 2014-2024).
- Supporting urban consolidation and providing housing in existing areas close to activity centres means that people do not need to travel as far to work, shop or to take part in sports/leisure activities thus reducing the environmental impacts of transport.
- Increases in housing density must be balanced by adequate provision of open space, good urban design and improvements to the public realm.
- Encourage the provision of housing that is adaptable to support the needs of the changing needs of present and future residents.
- Encourage innovative redevelopment and renewal of deteriorating housing stock and older styled higher-density apartments and multi-unit developments.
- Encourage new residential development that incorporates adequate space for the planting and the long term viability and safe retention of canopy trees.
- Respect the valued, existing neighbourhood character within incremental and minimal change areas.
- Requiring medium-density developments to be site and locality responsive and to respect existing and proposed neighbourhood character.

Clause 21.05-1 – Urban design, character, streetscapes and landscapes – contains the following relevant objectives and strategies:

- To facilitate high quality building design and architecture.
 - Ensure building design is consistent with the identified future character of an area and fully integrates with surrounding environment.
 - Encourage high standards of building design and architecture, which allows for flexibility and adaptation in use.
 - Encourage innovative architecture and building design.
 - Encourage development to incorporate sustainable design elements that enhance occupant comfort and environmental performance.
- To facilitate high quality development, which has regard for the surrounding environment and built form.
 - Promote views of high quality landscapes and pleasing vistas from both the public and private realm.
 - Promote all aspects of character physical, environmental, social and cultural.
 - Encourage planting and landscape themes, which complement and improve the environment.
 - Encourage developments to provide for canopy trees.
 - Recognising valued existing neighbourhood character and promoting identified future character as defined in the Residential Development and Neighbourhood Character Policy at Clause 22.09.
- To protect and improve streetscapes
 - Ensure that new developments improve streetscapes through generous landscape setbacks and canopy tree planting.
 - Ensure landscaping within private property that complements and improves the streetscapes and landscaping of public areas.
- To ensure landscaping that enhances the built environment
 - Encourage new developments to establish a landscape setting, which reflects the local and wider landscape character.
 - Encourage landscaping that integrates canopy trees and an appropriate mix of shrubs and ground covers and complements and integrates with existing or proposed landscaping in public areas.

Clause 22.09 – Residential Development & Neighbourhood Character Policy – contains the following objectives at Clause 22.09-2:

- To guide the location and design of different types of residential development within Greater Dandenong, having regard to State and local planning policies, while respecting the valued characteristics and identified future character of residential neighbourhoods.
- To ensure that new residential development is consistent with the identified future character and preferred built form envisaged for the three Future Change Areas.
- To provide certainty about which areas are identified for, or protected from, increased residential development consistent with the purpose of the applicable zone.
- To facilitate high quality, well designed residential development and on-site landscaping.
- To promote a range of housing types to accommodate the future needs of the municipality's changing population.
- To ensure that residential development uses innovative, responsive and functional siting and design solutions that:
 - Achieve high quality internal amenity and private open space outcomes for future residents;
 - Make a positive contribution to the streetscape through quality design, contextual responsiveness and visual interest;
 - Promote public realm safety by maximising passive surveillance.
 - Demonstrate responsiveness to the site, adjoining interfaces, streetscape and landscape context:
 - Respect the amenity of adjoining residents and the reasonable development potential of adjoining properties;
 - Achieve environmentally sustainable design outcomes;
 - Use quality, durable building materials that are integrated into the overall building form and facade: and
 - Minimise the visual dominance of vehicle accessways and storage facilities, such as garages, car ports and basement entrances.

Clause 22.09-3.1 (Design Principles) provides design principles, which apply to all Future Change Areas.

Clause 22.09-3.3 (Incremental Change Areas) provides design principles, some of which also relate to the variances to the requirements of standards to Clause 55 under the schedule to the General Residential Zone. The guidelines are as follows:

- Preferred housing type The preferred housing type for the Incremental Change Area is medium density.
- Building Height The preferred maximum building height for land within the GRZ1 and GRZ2 is up to 2 storeys, including ground level.

- Landscaping Residential development should use landscaping to create a landscaped character, particularly canopy trees in front and rear gardens; and to protect the outlook of adjoining properties.
- Setbacks, front boundary and width Parking, paving and car access within the front boundary setback should be limited in order to maximise the opportunity for soft landscaping and prevent the over dominance of carport and garages in the street.
- Private Open Space Residential development should provide secluded private open space at the side or rear of each dwelling to avoid the need for excessive screening or high front fencing.
- Bulk Residential development should:
 - Ensure that the built form respects the scale of existing prevailing built form character and responds to site circumstances and streetscape;
 - Provide separation between dwellings at upper level;
 - Retain spines of open space at the rear of properties to maximise landscaping opportunities and protect private secluded open space;
 - Position more intense and higher elements of built form towards the front and centre of a site, transitioning to single storey elements to the rear of the lot.
- The rearmost dwelling on a lot should be single storey to ensure the identified future character
 of the area and the amenity of adjoining properties is respected by maximising landscaping
 opportunities and protecting adjoining private secluded open space.
- Two storey dwellings to the rear of a lot may be considered where:
 - The visual impact of the building bulk does not adversely affect the identified future character of the area;
 - Overlooking and/or overshadowing does not adversely affect the amenity of neighbouring properties;
 - The building bulk does not adversely affect the planting and future growth of canopy trees to maturity;
 - Sufficient side and rear boundary landscaping can be provided to screen adjoining properties;
 - Upper storey components are well recessed from adjoining sensitive interfaces.
- Residential development should be well articulated through the use of contrast, texture, variation in forms, materials and colours.

An assessment against Clause 22.09 is included as Attachment 3 to this report.

Particular Provisions

Car Parking (Clause 52.06)

The purposes of this provision, Clause 52.06, are:

• To ensure that car parking is provided in accordance with the Municipal Planning Strategy and the Planning Policy Framework.

- To ensure the provision of an appropriate number of car parking spaces having regard to the demand likely to be generated, the activities on the land and the nature of the locality.
- To support sustainable transport alternatives to the motor car.
- To promote the efficient use of car parking spaces through the consolidation of car parking facilities.
- To ensure that car parking does not adversely affect the amenity of the locality.
- To ensure that the design and location of car parking is of a high standard, creates a safe environment for users and enables easy and efficient use.

Clause 52.06-2 notes that a new use must not commence or the floor area of an existing use must not be increased until the required car spaces have been provided on the land.

The required spaces are identified in the table to Clause 52.06-5. Clause 52.06-3 further notes that a permit may be granted to reduce or waive the number of car spaces required by the table.

The table at Clause 52.06-5 notes that a dwelling with 1 or 2 bedrooms requires 1 car space and a dwelling with 3 or more bedrooms requires 2 spaces to each dwelling. 1 visitor car space is required for visitors to every 5 dwellings for developments of 5 or more dwellings.

Car parking is to be designed and constructed in accordance with the requirements of Clause 52.06-9 and 52.06-11 of the Scheme.

An assessment against Clause 52.06 is included as Attachment 4 to this report.

Two or more dwellings on a lot and residential buildings (Clause 55)

Pursuant to Clause 55 of the Greater Dandenong Planning Scheme, the provisions of this Clause apply to an application:

• To construct two or more dwellings on a lot.

The purposes of this clause are:

- To implement the Municipal Planning Strategy and the Planning Policy Framework.
- To achieve residential development that respects the existing neighbourhood character or which contributes to a preferred neighbourhood character.
- To encourage residential development that provides reasonable standards of amenity for existing and new residents.
- To encourage residential development that is responsive to the site and the neighbourhood.

A development:

- Must meet all of the objectives of this clause.
- Should meet all of the standards of this clause.

If a zone or a schedule to a zone specifies a requirement of a standard different from a requirement set out in this clause, the requirement in the zone or a schedule to the zone applies.

An assessment against Clause 55 is included as Attachment 5 to this report.

General Provisions

Clause 65 – Decision Guidelines needs to be considered, as is the case with all applications. For this application the requirements of Clause 65.01 for the approval of an application or plan is of relevance. This Clause outlines the requirements that the responsible authority must consider when determining the application.

Council Plan 2017-2021 - Strategic Objectives, Strategies and Plans

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. In accordance with the commitment in Council's Annual Plan, all applications are considered on their merits.

Diversity (Access & Equity)

It is not considered that the proposal raises any diversity issues affecting the planning assessment of this application.

Community Safety

It is considered that there would be no adverse community safety implications in permitting the proposal subject to strict conditions on any planning permit issued.

Safe Design Guidelines

Consideration of the relevant requirements of these Guidelines has been undertaken within the Assessment of this application.

Referrals

The application was not required to be referred to any external referral authorities pursuant to Section 55 of the Planning and Environment Act 1987.

Internal

The application was internally referred to the following Council departments for their consideration. The comments provided will be considered in the assessment of the application.

Internal Referrals	
ESD/Sustainability	No objection, subject to conditions (see Conditions 1.1 and 3)
Civil Development	No objection, subject to conditions and notes on permit
	(see Conditions 6, 7 and 9; and Notes 8 and 9)

Transport Planning	No objection, subject to conditions (see Conditions 13)
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Advertising

The application has been advertised pursuant to Section 52 of the *Planning and Environment Act* 1987, by:

- Sending notices to the owners and occupiers of adjoining and surrounding land.
- Placing a sign on site facing Wareham Street.

The notification has been carried out correctly.

Council has received three (3) objections to the application.

The location of the objectors is shown in Attachment 2.

Consultation

A consultative meeting was not held for this application as the threshold of four (4) objections received was not met.

Summary of Grounds of Submissions/Objections

The objections are summarised below (**bold**), followed by the Town Planner's Response (in *italics*).

Existing traffic and parking issues along Wareham Street

It is noted that Dwellings 1 and 2 would be 3 bedroom dwellings with 2 car parking spaces each in a double garage and Dwelling 3 would be a 2 bedroom dwelling with a single garage. Therefore, sufficient car parking is provided for residents on site in accordance with the requirement of Clause 52.06 of the Greater Dandenong Planning Scheme. On-site visitor car parking is not required as less than 5 dwellings are proposed.

Council's Transport Planning Unit has reviewed the proposed development and they had no concerns with the proposed development including the provision of car parking on the subject site or the effect of traffic from the proposed development on the surrounding area.

Public nuisance and disorderly conduct

Concerns raised regarding alleged public urination and vomiting in the wider area may be an existing social issue which is outside the scope of the Planning Scheme to consider.

Overshadowing

There would be no overshadowing impacts from the proposed development on this objector's property.

The site to the north at 6 Gray Street would have no overshadowing from the proposed development.

The site to the west at 3 Wareham Street would have some overshadowing from the proposed development at 9am, however would have no overshadowing at 12pm or 3pm.

The site to the east at 7 Wareham Street would have some overshadowing from the proposed development at 3pm, however would have no overshadowing at 9am or 12pm.

Overall, 75% of the secluded private open space areas of the adjoining properties would receive at least 5 hours of sunlight between 9am and 3pm on September 22 in accordance with Standard B21 of Clause 55.

Neighbourhood Character

The proposed three (3) dwellings comprising two (2) double storey dwellings and one (1) single storey dwelling to the rear would be appropriate to the neighbourhood and the site. The property to the east at 7 Wareham Street contains a single storey dwelling. The property to the west at 3 Wareham Street also contains a double storey dwelling.

There are also double storey dwellings at 1A Wareham Street, 1 Wareham Street, 2A Wareham Street, 10 Wareham Street, 11 Wareham Street, 12 Wareham Street, 15 Wareham Street and 16 Wareham Street.

The proposed three (3) dwellings comprising two (2) double storey dwellings to the front and one (1) single storey dwelling to the rear would respect the existing and preferred neighbourhood character and respond to the features of the site.

Existing vegetation impacts

A landscape plan will be required as a condition of permit, if granted, and will include the removal of existing vegetation within the front setback. Additionally, any proposed vegetation in close proximity to the front boundary is physically constrained within the site by the proposed 1.2m high front fence.

Litter

It is unlikely that litter from the proposed dwelling would be an issue as bins for each dwelling have been shown on the plans in accordance with Standard B34 of Clause 55 Assessment

Assessment

The subject site is located within an established residential area and is well suited for the development of medium density housing given that the site is located within easy walking distance of many community facilities and public transport. The proposal also seeks to reduce pressure on the urban fringe by providing three (3) dwellings where previously one (1) existed through the redevelopment of the site, thereby ensuring that the housing required for the growing population is facilitated.

As required by the relevant provisions of the Planning Scheme, the proposed development has been assessed against the following:

- Clause 55 (full assessment attached as attachment 5) as well as Schedule 1 to the General Residential Zone;
- Clause 52.06 (full assessment attached as attachment 4); and
- Clause 22.09 (full assessment attached as attachment 3).

The proposal complies with all requirements of these clauses except in the instances detailed below, where variations or conditions are required.

Use

As outlined in Clause 32.08-2 (General Residential Zone), a dwelling is listed as a Section 1 use, and a planning permit is not required for the use of the proposal. However, a planning permit is required for the buildings and works, which is discussed below.

Development

Planning Policy Framework / Local Planning Policy Framework

In considering the Planning Policy Framework and the Local Planning Policy Framework, Council can establish that an acceptable proposal will be guided by:

- Clause 55 Two or more dwellings on a lot; and
- Clause 22.09 Residential Development and Neighbourhood Character.

Each of these Clauses ensure that Council facilitates the orderly development of urban areas, which is a specific objective of Clause 11.02 Settlement.

The objectives of Clause 15.01-1S Urban Design, Clause 15.01-2S Building Design and Clause 21.05-1 Built Form outline the key considerations in which a development must respond to urban design, character, streetscapes and landscape issues.

It is considered that the proposed design response respects the preferred neighbourhood character of the incremental change area by providing a medium density housing typology.

The proposal is of a high quality urban design, with physical recession, articulation, varied use of materials, textures and other visual interest.

The overall layout allows space for acceptable landscaping treatments such as a significant canopy tree and shrubbery plantings within well-proportioned setback areas to allow growth to maturity.

The proposal is also located within an area subject to incremental change with other multi-unit developments of a similar scale and massing being found within the surrounding residential area. The proposal's compliance with Clause 22.09 and Clause 55 (subject to conditions) ensures that the development would achieve the objectives set out in Clause 15.01 and Clause 21.05-1.

As such, Council officers recommend that the application be approved subject to planning permit conditions as necessary.

Clause 22.09 Assessment

An assessment against the design principles of Clause 22.09 is included at Attachment 3 of this report. This proposal provides a design response which is consistent with the preferred character envisaged by Clause 22.09, and is considered to comply with all of the requirements of this clause.

Clause 55 Assessment

The proposal is considered to comply with all of the requirements of this Clause.

Car Parking

The proposal provides five (5) on site car parking spaces, and as such complies with the requirements of Clause 52.06 with respect to the number of car parking spaces required (Clause 52.06-5) and design standard of car parking (Clause 52.06-9).

Aboriginal Cultural Heritage Sensitivity

The subject site is not within an area of Aboriginal Cultural Heritage Sensitivity.

Environmentally Sustainable Development

A Built Environment Sustainability Scorecard (BESS) assessment has been submitted with the application. A BESS score of 51% would be achieved by the proposed development which exceeds the best practice requirement of 50%.

Measures being included to achieve this BESS score include (but are not limited to) the provision of 2,000L rainwater tanks for each dwelling (to be increased to 3,000L each as per Condition 1.1); all paints, adhesives and sealants having low or no volatile organic compounds; openable windows for cross-ventilation; use of light internal colours for improved daylight reflection, and double glazed windows to reduce artificial heating and cooling. Condition 3 of any permit granted would require further information regarding the disposal of food and garden waste on site, and would require the development to be constructed and maintained in accordance with the approved Sustainable Design Assessment.

Conclusion

The proposal is consistent with the provisions of the Greater Dandenong Planning Scheme, including the zoning requirements, local policy direction, application of Clauses 22.09, 52.06 and 55, and the decision guidelines of Clause 65.

Recommendation

That Council resolves to issue a Notice of Decision to grant a permit in respect of the land known and described as No. 5 Wareham Street, Springvale for the Development of the land for three (3) dwellings comprising two (2) double storey dwellings and one (1) single storey dwelling to the rear in accordance with the plans submitted with the application subject to the following conditions:

1. Before the development starts, amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. The amended plans must be drawn to scale with dimensions provided. The amended plans must be generally in accordance with the plans submitted and assessed with the application but modified to show:

1.1. Increased capacity of the

rainwater tanks to 3,000L each in accordance with the Sustainable

Design Assessment.

1.2. A landscape plan in accordance

with Condition 2.

When approved, these plans will be endorsed and will form part of this permit.

2. Before the approved development starts, and before any trees or vegetation are removed, a landscape plan to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. The landscape plan must be prepared by a person or firm with suitable qualifications to the satisfaction of the Responsible Authority, drawn to scale with dimensions provided. The landscape plan must show:

2.1. plans to accord with Condition 1

of this permit;

2.2. the site at a scale of 1:100/200,

including site boundaries, existing and proposed buildings, neighbouring buildings, car parking, access and exit points, indicative topography and spot levels at the site corners, existing and proposed vegetation, nature strip trees, easements and

landscape setbacks;

2.3. details of the proposed layout,

type and height of fencing;

2.4.	legend of all plant types, surfaces, materials and landscape items to be used;
2.5.	a plant schedule giving a description of botanical name, common name, mature height and spread, pot size, purchase height (if a tree) and individual plant quantities;
2.6.	at least one (1) advanced canopy tree with a minimum planting height of 1.5 metres within the rear secluded open space areas of each dwelling;
2.7.	existing vegetation within the front setback of dwelling 1 replaced with advanced landscaping, including at least two (2) advanced canopy trees with a planting height of 1.5 metres;
2.8.	improved shrubbery plantings capable of maturing along the side and rear boundaries of each dwelling;
2.9.	substantial, high quality planting along each side of the accessway of each dwelling; and
2.10.	any paving or deck areas within the secluded open space area of the proposed dwelling on a permeable base.

When approved, the landscape plan will be endorsed and will form part of this permit.

The provisions, recommendations and requirements of the landscape plan must be implemented and complied with to the satisfaction of the Responsible Authority.

Landscaping in accordance with the endorsed landscaping plan and schedule must be completed before the dwellings are occupied.

- 3. Prior to the endorsement of plans under Condition 1, a revised Sustainable Design Assessment (SDA) must be submitted to and approved by the Responsible Authority. The revised SDA must be in accordance with the SDA (prepared by Empire Thermal Group, Dated November 2019) but modified to include:
 - 3.1.

A revised waste management section, including BESS waste section that provides further information on how the development proposes to provide on-site food and garden waste disposal facilities.

The provisions, recommendations and requirements of the revised SDA must be implemented and complied with to the satisfaction of the Responsible Authority. The endorsed SDA must not be altered without the prior written consent of the responsible authority.

- 4. Except with the prior written consent of the Responsible Authority, the layout of the land and the size, design and location of the buildings and works permitted must always accord with the endorsed plans and must not be altered or modified.
- 5. Except with the prior written consent of the Responsible Authority, the approved dwellings must not be occupied until all buildings and works and the conditions of this permit have been complied with.
- 6. Provision must be made for the drainage for proposed development including landscaped and paved areas, all to the satisfaction of the Responsible Authority.
- 7. The connection of the internal drainage infrastructure to the Legal Point of Discharge (LPD) must be to the satisfaction of the Responsible Authority. Collected stormwater must be retained onsite and discharged into the drainage system at pre development peak discharge rates as stated in the LPD approval letter.
- 8. Before the approved dwellings are occupied, all piping and ducting above the ground floor storey of the dwellings, except downpipes, must be concealed to the satisfaction of the Responsible Authority.
- 9. Access to the site and any associated roadwork must be constructed, all to the satisfaction of the Responsible Authority. Note all existing vehicle crossing will need to be removed and reinstated with kerb in accordance with Council Standards.
- 10. Except with the prior written consent of the Responsible Authority, floor levels shown on the endorsed plan/s must not be altered or modified.

- 11. Before the approved dwellings are occupied, the development must be provided with external lighting capable of illuminating access to each garage, car parking space and pedestrian walkway. Lighting must be located, directed and shielded to the satisfaction of the Responsible Authority so as to prevent any adverse effect outside the land.
- 12. Before the approved dwellings are occupied, the obscure glazing to the windows shown on the endorsed plans must be provided through frosted glass or similarly treated glass. Adhesive film or similar removable material must not be used.
 - All glazing must at all times be maintained to the satisfaction of the Responsible Authority.
- 13. Letterboxes and all other structures (including visually obstructive fencing and landscaping) should be constructed to a maximum height of 900mm or relocated clear of a splayed area (2m x 2.5m) along the frontage road at access points in accordance with Dandenong Planning Scheme Clause 52.06-9.
- 14. This permit will expire if:
 - 14.1. The development or any stage of it does not start within two (2) years of the date of this permit, or
 - 14.2. The development or any stage of it is not completed within four (4) years of the date of this permit.

Before the permit expires or within six (6) months afterwards the owner or occupier of the land may in writing request the Responsible Authority to extend the expiry date.

The owner or occupier of the land may in writing request the Responsible Authority to extend the expiry date to complete the development or a stage of the development if:

- (a) the request for the extension is made within twelve (12) months after the permit expires; and
- (b) the development or stage started lawfully before the permit expired.

Permit Notes

- A Building Approval is required prior to the commencement of the approved development. This planning permit does not constitute any building approval.
- Approval of any retention system within the property boundary is required by the relevant building surveyor.

- Before commencement of the development occurs, the applicant should contact the City of Greater Dandenong's Civil Development and Design Unit regarding legal point of discharge, new crossings, building over easements, etc.
- As this is an established site, the proposed internal drainage should be connected to the existing legal point of discharge. The applicant may apply for local drainage information, if available; otherwise on site verification should be undertaken by the applicant.
- A Vehicle Crossing Permit must be obtained from Council for all vehicular crossings prior to construction of the crossings. You may be required to apply for a Asset Protection Permit from Council's engineering services. Queries regarding engineering requirements can be directed to Council's general phone number on 8571 1000.
- No buildings or works shall be constructed over any easement without the written consent of the relevant authorities.
 - This permit has been granted on the basis that consent to build over any easement will be obtained from the relevant authority. If consent is not able to be obtained, the development plan will be required to be amended.
- Any works undertaken within the road reservation and easements will require the developer to obtain a Civil Works Permit from Council.
- Prior to works commencing the developer will need to obtain an Asset Protection Permit from Council.
- An application must be made with Council's Parks Department for any street tree removal. Street trees must only be removed by or under the supervision of the Council. Prior to removal of any tree the replacement cost must be paid to Council.

ORDINARY COUNCIL MEETING - AGENDA

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

STATUTORY PLANNING APPLICATIONS

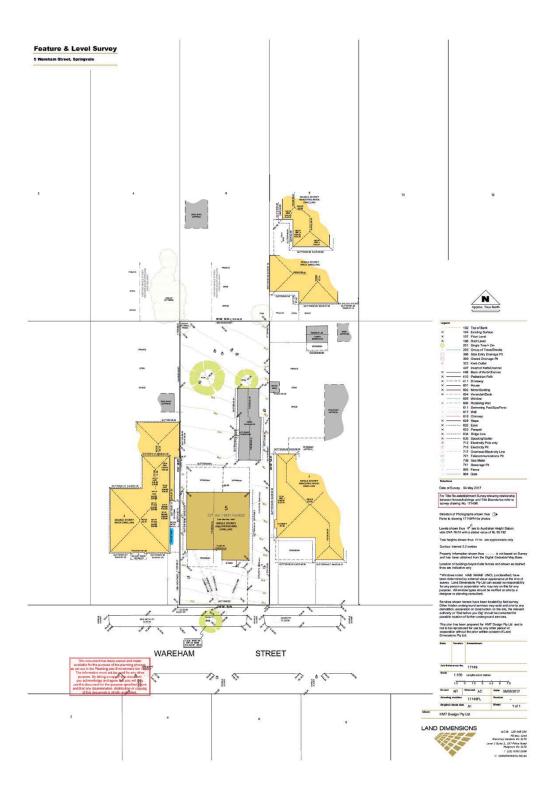
TOWN PLANNING APPLICATION - NO. 5 WAREHAM STREET, SPRINGVALE 3171 (PLANNING APPLICATION NO. PLN19/0527)

ATTACHMENT 1

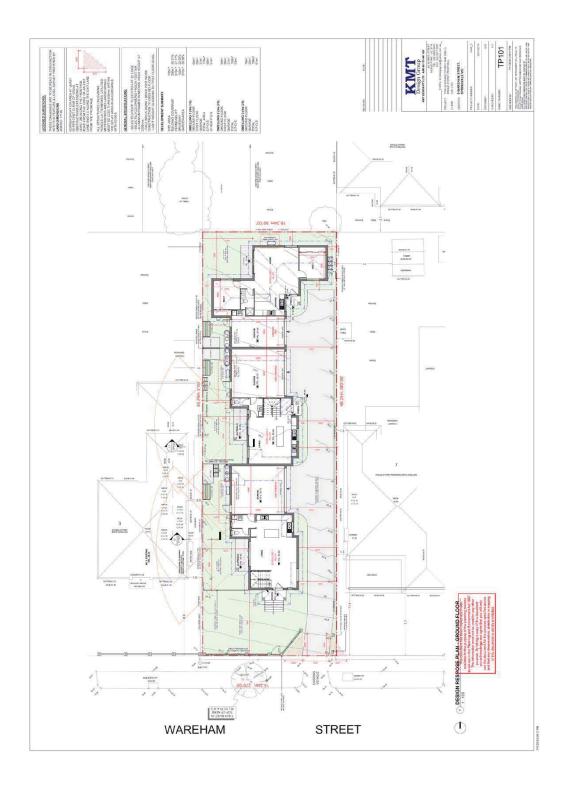
SUBMITTED PLANS

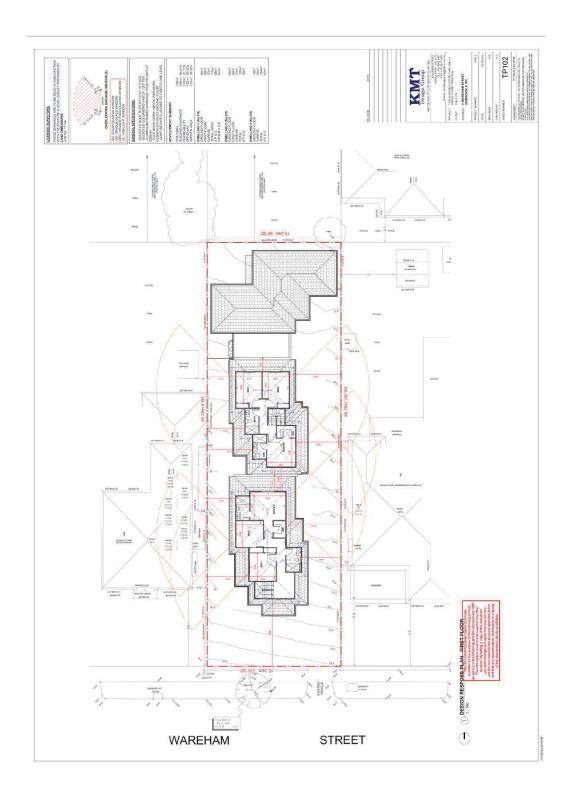
PAGES 8 (including cover)

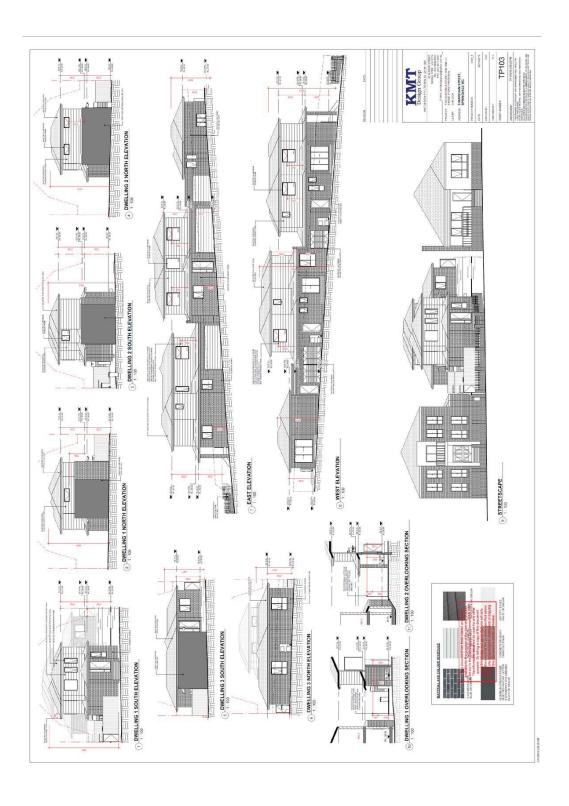
If the details of the attachment are unclear please contact Governance on 8571 5235.

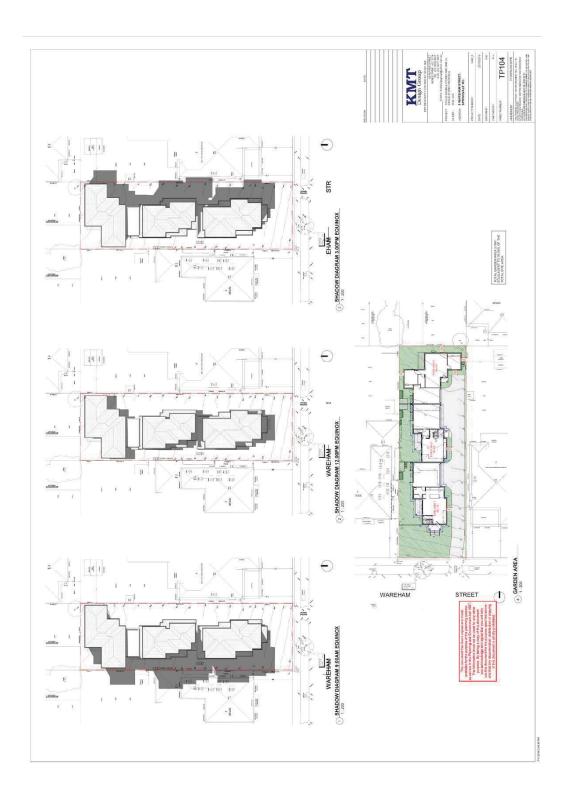












Site Photographs

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)



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STATUTORY PLANNING APPLICATIONS

TOWN PLANNING APPLICATION – NO. 5 WAREHAM STREET, SPRINGVALE 3171 (PLANNING PERMIT NO. PLN19/0527)

ATTACHMENT 2

LOCATION OF OBJECTORS

PAGES 2 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.



ORDINARY COUNCIL MEETING - AGENDA

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

STATUTORY PLANNING APPLICATIONS

TOWN PLANNING APPLICATION - NO. 5 WAREHAM STREET, SPRINGVALE 3171 (PLANNING APPLICATION NO. PLN19/0527)

ATTACHMENT 3

CLAUSE 22.09 ASSESSMENT

PAGES 11 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5309.

Assessment Table for Clause 22

Clause 22.09-3.1 Design Principles for all residential developments

Title /Objective	Principles	Principle met/Principle not met/NA
Safety	To encourage the provision of safer residential neighbourhoods, new development should enable passive surveillance through designs that:	
	Incorporate active frontages including ground floor habitable room windows.	✓ Principle met
		All dwellings would incorporate active frontages including ground floor habitable room windows.
	Maximise the number of habitable room windows on all levels of residential buildings that overlook the	✓ Principle met
	public realm, streets, laneways, internal access ways and car parking areas.	The proposed development maximises the number of habitable room windows on all levels which would overlook the public realm, street, internal accessways and car parking areas.
	Use semi-transparent fences to the street frontage.	✓ Principle met
		A 1.2m high brick pier with iron infill front fence is proposed.
	Light communal spaces including main entrances and car parking areas with high mounted sensor-	✓ Principle met
	lights.	The plans show security and sensor lighting to each dwelling's main entrance and car parking area.
	Ensure that all main entrances are visible and easily identifiable from the street.	✓ Principle met
		Each dwelling's main entrance would be visible and easily identifiable from the street.
	Locate non-habitable rooms such as bathrooms, away from entrances and street frontage.	✓ Principle met
		Non-habitable rooms such as bathrooms are located away from entrances and street frontage.
Landscaping	Residential development should:	

If the details of the attachment are unclear please contact Governance on 8571 5309.

		Journal of the state of the sta
Lō	riovide substantial, ingriquanty ori-site taluscaping, including societi planting and canopy trees along ground level front and side and rear boundaries.	Fillicipie met
		In the proposed development would be capable of providing substantial, high quality on-site landscaping, including screen planting and canopy trees along the ground level southern frontage boundary, eastern
		and western side boundaries and northern rear setback.
Δ.	Provide substantial, high quality landscaping along vehicular accessways.	✓ Principle met
		The proposed development would be capable of providing substantial, high quality landscaping along the vehicular accessway.
_	Include the planting of at least one substantial canopy tree to each front setback and ground level	✓ Principle met
Ó	secluded private open space area.	The proposed development would be able to include the planting of at least one substantial canopy tree to the front setback of Dwelling 1 and to each ground level secluded private open space area.
Δ.	Planting trees that are common to and perform well in the area.	✓ Principle met
		The proposed development would be capable of planting trees that are common to and perform well in the area.
⋖	Avoid the removal of existing mature trees by incorporating their retention into the site design.	✓ Principle met
		The proposed development would avoid the removal of existing mature trees wherever possible.
	Use landscaping to soften the appearance of the built form when viewed from the street and to respect	✓ Principle met
5	ine amenity of adjoining properties.	The proposed development would be capable of using landscaping to soften the appearance of the built form when viewed from the street and to respect the amenity of adjoining properties.
Ш	Ensure that landscaping also addresses the Safety Design Principles.	✓ Principle met
		The proposed development would be capable of providing landscaping that addresses the Safety Design Principles.

If the details of the attachment are unclear please contact Governance on 8571 5309.

	Canopy trees should be planted in well proportioned setbacks/private open space that are sufficient to	✓ Principle met
	accommodate their future growth to maturity.	The proposed development would be capable of providing canopy trees planted in well proportioned setbacks/private open space that would be sufficient to accommodate their future growth to maturity.
	Landscaping should minimise the impact of increased storm water runoff through water sensitive urban	✓ Principle met
	design and reduced impervious surfaces.	The proposed development would be capable of providing landscaping which would minimise the impact of increased storm water runoff through water sensitive urban design and reduced impervious surfaces.
	Landscaping should be sustainable, drought tolerant, and include indigenous species and be supported	✓ Principle met
	through the provision of rainwater tanks.	The proposed development would be capable of providing landscaping which would be sustainable, drought tolerant and include indigenous species. It would be supported through the provision of rainwater tanks for each dwelling.
Car parking	The existing level of on-street car parking should be maintained by avoiding second crossovers on	✓ Principle met
	allotments with frontage widths less than 17 metres.	The application only proposes one (1) crossover on its southern frontage to Wareham Street.
	On-site car parking should be:	✓ Principle met
	 Well integrated into the design of the building, 	On-site car parking would be well integrated
	 Generally hidden from view or appropriately screened where necessary, 	into the design of the dwellings, generally hidden from view and located to the side so
	 Located to the side or rear of the site so as to not dominate the streetscape and to maximise soft landscaping opportunities at ground level. 	as to not dominate the streetscape and maximise soft landscaping opportunities at ground level.
	Where car parking is located within the front setback it should be:	✓ Principle met
	 Fully located within the site boundary; and 	Car parking is not proposed within the front
	 Capable of fully accommodating a vehicle between a garage or carport and the site boundary. 	selback.
	Developments with basement car parking should consider flooding concerns where applicable.	✓ Principle met
		Basement car parking is not proposed.

If the details of the attachment are unclear please contact Governance on 8571 5309.

Provide a front setback with fence design and width Maintain the apparent frontage width pattern. Maintain the apparent frontage width pattern. Provide appropriate side setbacks between b least one generous side setback to enable the trees to maturity. Provide open or low scale front fences to allo gardens and street tree planting. All residential developments should provide g directly accessible from the main living area. Ground level private open space areas should services and outdoor furniture so as to maxim	Provide a front setback with fence design and height in keeping with the predominant street pattern.	Principle met The proposed development would provide a
Maintain Provide least on trees to trees to agardens gardens All resid directly if Ground I services		The proposed development would provide a
Maintain Provide least one trees to least one trees to larger and least one directly a d		front setback which would be in keeping with the predominant street pattern.
Provide least one trees to trees to a gardens and a directly a directly a services	tage width pattern.	✓ Principle met
Provide least on trees to trees to gardens adjunctly adj		The apparent frontage width pattern would not be maintained.
least one trees to trees to trees to agardens gardens All resid directly a Ground I services	Provide appropriate side setbacks between buildings to enable screen planting where required, and at	✓ Principle met
Provide gardens gardens sopen All resid directly is Ground Services	least one generous side setback to enable the retention of trees and/or the planting and future growth of trees to maturity.	Appropriate side setbacks would be provided between buildings to enable screen planting and generous side setbacks are provided along the western boundary to enable the planting and future growth of trees to maturity.
gardens sopen All resid directly if Ground I	Provide open or low scale front fences to allow a visual connection between landscaping in front	✓ Principle met
s open All resid directly a direc	anting.	A 1.2m high front fence is proposed.
Ground	All residential developments should provide good quality, useable private open space for each dwelling	✓ Principle met
Ground level private open spa services and outdoor furniture	e main living area.	Each dwelling would provide good quality,
Ground level private open spar services and outdoor furniture		useable private open space for each dwelling which would be directly accessible from the main living areas.
services and outdoor furniture	level private open space areas should be able to accommodate boundary landscaping, domestic	✓ Principle met
	services and outdoor Turniture so as to maximise the useability of the space.	Ground level private open space areas would be able to accommodate boundary landscaping, domestic services and outdoor furniture so as to maximise the useability of the space.
Private open space should be	Private open space should be positioned to maximise solar access.	✓ Principle met
		Private open space would be positioned to maximise solar access.
Upper floor levels of the same	Upper floor levels of the same dwelling should avoid encroaching secluded private open space areas to	✓ Principle met
ensure the solar access, usear	ne solar access, useability and amenity of the space is not adversely affected.	The upper floors of each dwelling would avoid encroaching over their respective secluded private open space areas.

If the details of the attachment are unclear please contact Governance on 8571 5309.

	[Invoir layer durallings should anoted anoted the societies arising and species of a society lawer	/ Drinoin lo mot
	oppor level awarings strate avoid entering the sectionary private level assets as separate lewer level.	
	ופעפן משפווווון של מס מס נט פוזטעופן שטטע שטמו מטטפטט מווע מוופוווון זיט נוופ וטשפו ופעפן משפוווון.	There are no upper level dwellings proposed
		above a separate lower rever aweiiing
Bulk & Built Form	All residential developments should respect the dominant façade pattern of the streetscape by:	✓ Principle met
	 Using similarly proportioned roof forms , windows, doors and verandahs; and Maintaining the proportion of wall space to windows and door openings. 	The proposed dwellings would respect the dominant façade pattern of the streetscape by using similarly proportioned roof forms, windows, doors and front porch and maintaining a similar proportion of wall space to windows and door openings.
	Balconies should be designed to reduce the need for screening from adjoining dwellings and properties.	✓ Principle met
		No balconies are proposed.
	The development of new dwellings to the rear of existing retained dwellings is discouraged where:	✓ Principle met
	 The siting of the retained dwelling would not enable an acceptable future site layout for either the proposed or future dwelling; or 	The application does not propose to retain the existing dwelling.
	 The retention of the existing dwelling detracts from the identified future character. 	
	On sites adjacent to identified heritage buildings, infill development should respect the adjoining heritage	✓ Principle met
	by: Not exceeding the height of the neighbouring significant building;	The site is not adjacent to any identified heritage buildings.
	 Minimising the visibility of higher sections of the new building; and 	
	 Setting higher sections back at least the depth of one room from the frontage. 	
Site Design	Residential development should:	
	Preserve the amenity of adjoining dwellings through responsive site design that considers the privacy,	✓ Principle met
	solar access and outlook of adjoining properties.	The proposed development would preserve the amenity of adjoining dwellings through a responsive site design that considers the privacy, solar access and outlook of adjoining properties.
	Maximise thermal performance and energy efficiency of the built form by addressing orientation, passive	✓ Principle met
	design and fabric performance	The proposed development would maximise thermal performance and energy efficiency of the built form by addressing orientation and passive design.

If the details of the attachment are unclear please contact Governance on 8571 5309.

	Ensure that building neight, massing articulation responds sensitively to existing residential interfaces, site circumstances, setbacks and streetscape and reduces the need for screening.	The proposed development would ensure that building height, massing and articulation responds sensitively to existing residential interfaces, site circumstances, setbacks and streetscape and reduces the need for screening.
	Provide sufficient setbacks (including the location of basements) to ensure the retention of existing trees and to accommodate the future growth of new trees.	Principle met The proposed development would provide sufficient setbacks to accommodate the future growth of new trees.
	Provide suitable storage provisions for the management of operational waste	Principle met The locations for bins are shown for each dwelling.
	Appropriately located suitable facilities to encourage public transport use, cycling and walking.	✓ Principle met Bus routes 813, 814, 885 and 902 run along Springvale Road approximately 70m west of the subject site. Residents would be able to walk and cycle to and from the subject site.
Materials & Finishes	Residential development should:	
	Use quality, durable building materials and finishes that are designed for residential purposes.	Principle met The proposed development would comprise of brick at ground floor level and horizontal cladding at first floor level.
	Avoid the use of commercial or industrial style building materials and finishes.	 Principle met The proposed development would not include any commercial or industrial style building materials or finishes.
	Avoid using materials such as rendered cement sheeting, unarticulated surfaces and excessive repetitive use of materials.	✓ Principle met The proposed development would not include any rendered cement sheeting, unarticulated surfaces or excessive repetitive use of materials.

If the details of the attachment are unclear please contact Governance on 8571 5309.

	He a consistant simple palatte of materials colours finishes and architectural detailing	V Principle met
		The proposed development would use a consistent simple palette of materials, colour finishes and architectural detailing.
	Maximise the ongoing affordability and sustainability of residential developments through the selection of low maintenance, resource and energy efficient materials and finishes that can be reasonably expected to endure for the life of the building.	V Principle met The proposed development would maximise the ongoing affordability and sustainability of residential developments through selection of low maintenance, resource and energy efficient materials and finishes that can be reasonable expected to endure for the life of the building.
Domestic services normal	In order to minimise the impact of domestic and building services on the streetscape, adjacent properties, public realm and amenity of future residents, new residential development should:	
to a dwelling and Building services	Ensure that all domestic and building services are visually integrated into the design of the building and appropriately positioned or screened so as to not be seen from the street or adjoining properties.	✓ Principle met Domestic and building services could be visually integrated into the design of the development and appropriately positioned or screened so as not be seen from the street or adjoining properties.
	 Be designed to avoid the location of domestic and building services: Within secluded private open space areas, including balconies; and Where they may have noise impacts on adjoining habitable rooms and secluded private open space areas. 	V Principle met The proposed development has been designed to generally avoid the location of domestic and building services within secluded private open space areas and where they may have noise impacts on adjoining habitable rooms and secluded private open space areas.
Internal Amenity	Residential development should:	
	Ensure that dwelling layouts have connectivity between the main living area and private open space.	V Principle met The proposed development would ensure that dwelling layouts have connectivity between the main living areas and private open space.

If the details of the attachment are unclear please contact Governance on 8571 5309.

Be designed to avoid reliance on borrowed light to habitable rooms.	✓ Principle met
	The proposed development has been designed to avoid reliance on borrowed light to habitable rooms.
Ensure that balconies and habitable room windows are designed and located to reduce the need for	✓ Principle met
excessive screening.	No balconies are proposed. Habitable room windows would be designed and located to
	reduce the need for excessive screening.
Ensure that dwellings without ground level main living areas meet the Standards of Clauses 55.03-5,	✓ Principle met
55.U4-1, 6 & 7, 55.U5-3, 4 & 5.	No dwellings without ground level main living areas are proposed.

Clause 22.09-3.3	-3.3 Design principles for Incremental Change Areas – General Residential Zone (GRZ)	Itial Zone (GRZ)
Titles & Objectives	Principles	Principle met/Principle not met/NA
Preferred	The preferred housing type for the Incremental Change Area is medium density.	✓ Principle met
housing type		The proposed development would be a medium density development.
Building Height	The preferred maximum building height for land within the GRZ1 and GRZ2 is up to 2 storeys, including	✓ Principle met
	ground level.	The proposed development would be a maximum of two storeys in height, including ground level.
Landscaping	Residential development should use landscaping to create a landscaped character, particularly canopy	✓ Principle met
	trees in front and rear gardens; and to protect the outlook of adjoining properties	The proposed development would be capable of using landscaping to create a landscape character, particularly canopy trees in front and rear gardens.
Setbacks, front	Parking, paving and car access within the front boundary setback should be limited in order to maximise	✓ Principle met
boundary and width	the opportunity for soft landscaping and prevent the over dominance of carports and garages in the street.	Parking, paving and car access within the front setback would be limited to a single accessway which would maximise the apportunity for soft landscaping and prevent the ower dominance of parades.
		und over domination of galages in the street.

If the details of the attachment are unclear please contact Governance on 8571 5309.

Private open	Residential development should provide secluded private open space at the side or rear of each	✓ Principle met
space	dwelling to avoid the need for excessive screening or high front fencing.	The proposed development would provide secluded private open space at the side or rear of each dwelling to avoid the need for excessive screening or high front fencing.
Bulk & Built	Residential development should:	
Form	Ensure that the built form respects the scale of existing prevailing built form character and responds to	✓ Principle met
	site circumstances and streetscape;	The proposed development would respect the scale of existing prevailing built form character and would respond to site circumstances and streetscape.
	Provide separation between dwellings at the upper level;	✓ Principle met
		Each dwelling would be separated at the upper level.
	Retain spines of open space at the rear of properties to maximise landscaping opportunities and protect	✓ Principle met
	private sediuded open space;	A spine of open space is proposed at the rear of the subject site.
	Position more intense and higher elements of built form towards the front and centre of a site,	✓ Principle met
	transitioning to single storey elements to the Fear of the Iot.	Dwellings 1 and 2 would be double storey, whilst Dwelling 3 to the rear would be single storey.
	The rearmost dwelling on a lot should be single storey to ensure the identified future character of the	✓ Principle met
	area and the amenity of adjoining properties is respected by maximising landscaping opportunities and protecting adjoining private secluded open space.	Dwelling 3 would be a single storey dwelling.
	Two storey dwellings to the rear of a lot may be considered where:	
	 The visual impact of the building bulk does not adversely affect the identified future character of the area; 	
	 Overlooking and/or overshadowing does not adversely affect the amenity of neighbouring properties; 	
	 The building bulk does not adversely affect the planting and future growth of canopy trees to maturity; 	
	 Sufficient side and rear boundary landscaping can be provided to screen adjoining properties; 	
	 Upper storey components are well recessed from adjoining sensitive interfaces. 	

If the details of the attachment are unclear please contact Governance on 8571 5309.

✓ Principle met	The proposed development would be well articulated through the use of contrast,	texture, variation in forms, materials and colours.	
Residential development should be well articulated through the use of contrast, texture, variation in	forms, materials and colours.		Note: Other requirements also apply. These can be found at the schedule to the applicable zone.

If the details of the attachment are unclear please contact Governance on 8571 5309.

STATUTORY PLANNING APPLICATIONS

TOWN PLANNING APPLICATION - NO. 5 WAREHAM STREET, SPRINGVALE 3171 (PLANNING APPLICATION NO. PLN19/0527)

ATTACHMENT 4

CLAUSE 52.06 ASSESSMENT

PAGES 6 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5309.

Assessment Table - Clause 52

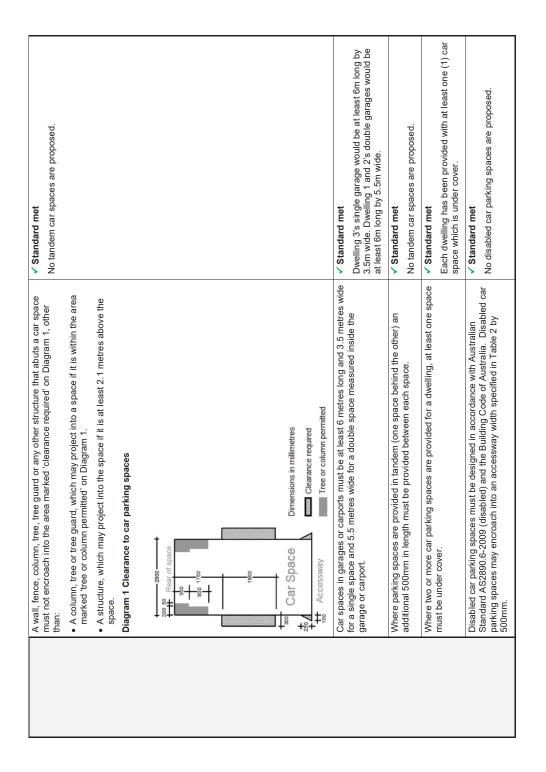
Clause 52.06-9 Design standards for car parking

Plans prepared in accordance with Clause 52.06-8 must meet the design standards of Clause 52.06-9, unless the responsible authority agrees otherwise. Design standards 1, 3, 6 and 7 do not apply to an application to construct one dwelling on a lot.

Design Standards	Assessment	Requirement met/Requirement not met/NA
Design standard 1 -	Accessways must:	✓ Standard met
Accessways	• Be at least 3 metres wide.	The proposed accessway would be a minimum of 3m wide along its entire length.
	• Have an internal radius of at least 4 metres at changes of direction or intersection or	✓ Standard met
	be at least 4.2 metres wide.	The proposed accessway would be at least 4.2m wide at changes of direction.
	 Allow vehicles parked in the last space of a dead-end accessway in public car parks 	✓ Standard met
	to exit in a forward direction with one manoeuvre.	Vehicles associated with Dwelling 3 would be able to exit the site in a forward direction with one manoeuvre.
	• Provide at least 2.1 metres headroom beneath overhead obstructions, calculated for	✓ Standard met
	a vehicle with a wheel base of 2.8 metres.	No overhead obstructions are proposed above the accessway.
	• If the accessway serves four or more car spaces or connects to a road in a Road	✓ Standard met
	Zone, the accessway must be designed to that cars can exit the site in a forward direction.	The accessway would serve 5 car spaces. Cars associated with each dwelling would be able to exit the site in a forward direction.
	 Provide a passing area at the entrance at least 5 metres wide and 7 metres long if 	✓ Standard met
	the accessway serves ten or more car parking spaces and is either more than 50 metres long or connects to a road in Road Zone.	A passing area is not required as less than 10 spaces are proposed.
	 Have a corner splay or area at least 50 percent clear of visual obstructions 	✓ Standard met
	extending at least 2 metres along the frontage road from the edge of an exit lane and 2.5 metres along the exit lane from the frontage, to provide a clear view of pedestrians on the footpath of the frontage road. The area clear of visual obstructions may include an adjacent entry or exit lane where more than one lane is provided, or adjacent landscaped areas, provided the landscaping in those areas is less than 900mm in height.	Comer splays have been shown along the frontage road from the edge of the exit lanes.
	If an accessway to four or more car parking spaces is from land in a Road Zone, the	✓ Standard met
	access to the car spaces must be at least 6 metres from the road carriageway.	Wareham Street is not in a Road Zone.

If the details of the attachment are unclear please contact Governance on 8571 5309.

	If entry to the car space i	s from a road, the widtl	entry to the car space is from a road, the width of the accessway may include the	include the	✓ Standard met
	road.				The entry to the car spaces is not directly from the road.
Design standard 2 – Car parking spaces	Car parking spaces and accessways must have the minimum dimensions as outlined in Table 2.	accessways must have	the minimum dimensio	ns as outlined	✓ Standard met No tandem car spaces are proposed
	Table 2: Minimum dimensions of car parking spaces and accessways	ensions of car parkir	ig spaces and access	ways	
	Angle of car parking spaces to access way	Accessway width	Car space width	Car space length	
	Parallel	3.6 m	2.3 m	6.7 m	
	45°	3.5 m	2.6 m	4.9 m	
	°09	4.9 m	2.6 m	4.9 m	
	°06	6.4 m	2.6 m	4.9 m	
		5.8 m	2.8 m	4.9 m	
		5.2 m	3.0 m	4.9 m	
		4.8 m	3.2 m	4.9 m	
	Note to Table 2: Some dimensions in Table 2 vary from those shown in the Australian Standard AS2890.1-2004 (off street). The dimensions shown in Table 2 allocate more space to aisle widths and less to marked spaces to provide improved operation and access. The dimensions in Table 2 are to be used in preference to the Australian Standard AS2890.1-2004 (off street) except for disabled spaces which must achieve Australian Standard AS2890.6-2009 (disabled).	mensions in Table 2 va (off street). The dimen ess to marked spaces to 2 are to be used in , 1) except for disabled ; disabled).	ry from those shown in Islons shown in Table 2 provide improved operation preference to the Austropages which must achieved.	the Australian allocate more ion and access. Itian Standard eve Australian	



Design standard 3: Gradients	Accessway grades must not be steeper than 1:10 (10 per cent) within 5 metres of the frontage to ensure safety for pedestrians and vehicles. The design must have regard to the wheelbase of the vehicle being designed for; pedestrian and vehicular traffic volumes; the nature of the car park; and the slope and configuration of the vehicle crossover at the site frontage. This does not apply to accessways serving three dwellings or less.		✓ Standard met The accessway would only service 3 dwellings.	
	Ramps (except within 5 metres of the frontage) must have the maximum grades as outlined in Table 3 and be designed for vehicles travelling in a forward direction. Table 3: Ramp gradients	grades as ection.	✓ Standard met No ramps are proposed.	
	Type of car park Length of ramp Maximum grade	9		
	Public car parks 20 metres or less 1:5 (20%)			
	longer than 20 metres 1:6 (16.7%)			
	Private or residential car 20 metres or less 1:4 (25%) parks			
	longer than 20 metres 1:5 (20%)			
	Where the difference in grade between two sections of ramp or floor is greater than 1:8 (12.5 per cent) for a summit grade change, or greater than 1:6.7 (15 per cent) for a sag grade change, the ramp must include a transition section of at least 2 metres to prevent vehicles scraping or bottoming.	eater than er cent) for 2 metres to	✓ Standard met No ramps are proposed.	
	Plans must include an assessment of grade changes of greater than 1:5.6 (18 per cent) or less than 3 metres apart for clearances, to the satisfaction of the responsible authority.	(18 per responsible	✓ Standard met No ramps are proposed.	
Design standard 4:	Mechanical parking may be used to meet the car parking requirement provided:	vided:	✓ Standard met	Т
Mechanical parking	 At least 25 per cent of the mechanical car parking spaces can accommodate a vehicle clearance height of at least 1.8 metres. 	odate a	No mechanical parking is proposed.	
	Car parking spaces the require the operation of the system are not allowed to visitors unless used in a valet parking situation.	ved to	Standard met No mechanical parking is proposed.	
	The design and operation is to the satisfaction of the responsible authority.	ity.	✓ Standard met No mechanical parking is proposed.	
				1
Design standard 5: Urban design	Ground level car parking, garage doors and accessways must not visually dominate public space.	' dominate	 Standard met Ground level car parking, garage doors and the accessways would not visually dominate public space. 	
				T

	Car parking within buildings (including visible portions of partly submerged	✓ Standard met
	basements) must be screened or obscured where possible, including through the use of occupied tenancies, landscaping, architectural treatments and artworks.	Car parking within each dwelling's garage would be screened with a horizontal cladded garage door.
	Design of car parks must take into account their use as entry points to the site.	✓ Standard met
		The proposed development does not include car parking at the entry point of the site
	Design of new internal streets in developments must maximise on street parking	✓ Standard met
	opportunities.	The provision of one crossover for the development would maximise on street parking opportunities.
Design standard 6:	Car parking must be well lit and clearly signed.	✓ Standard met
Safety		The car parking areas would be capable of being well lit.
	The design of car parks must maximise natural surveillance and pedestrian visibility	✓ Standard met
	rrom adjacent bulldings.	The design of the car parking areas would maximise natural surveillance and pedestrian visibility from the adjacent dwellings.
	Pedestrian access to car parking areas from the street must be convenient.	✓ Standard met
		Pedestrian access to the car parking areas from the street would be via the accessway.
	Pedestrian routes through car parking areas and building entries and other	✓ Standard met
	destination points must be clearly marked and separated from traffic in nign activity parking areas.	The accessway and car parking within the proposed development would not be high activity parking areas.
Design standard 7:	The layout of car parking areas must provide for water sensitive urban design	✓ Standard met
Landscaping	treatment and landscaping.	The layout of the car parking areas would provide for landscaping.
	Landscaping and trees must be planted to provide shade and shelter, soften the	✓ Standard met
	appearance or ground level car parking and ald in the clear identification of pedestrian paths.	Landscaping and trees could be planted along the accessway to provide shade and shelter and soften the appearance of ground level car parking.
	Ground level car parking spaces must include trees planted with flush grilles. Spacing	✓ Standard met
	of trees must be determined having regard to the expected size of the selected species at maturity.	Trees planted with flush grilles are not required for residential developments such as the current proposal.

STATUTORY PLANNING APPLICATIONS

TOWN PLANNING APPLICATION - NO. 5 WAREHAM STREET, SPRINGVALE 3171 (PLANNING PERMIT APPLICATION NO. PLN19/0527)

ATTACHMENT 5

CLAUSE 55 ASSESSMENT

PAGES 39 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5309.

Assessment Table - Two or More Dwellings on a Lot and Residential Buildings (Clause 55)

Clause 55.02-	Clause 55.02-1 Neighbourhood character objectives	
Title & Objective	Standard (Summarised)	Standard Met/Standard Not Met/NA
Standard B1	The design response must be appropriate to the neighbourhood and the site.	✓ Standard met
		The proposed three (3) dwellings comprising two (2) double storey dwellings to the front and one (1) single storey dwelling to the rear would be appropriate to the neighbourhood and the site. The property to the east at 7 Wareham Street contains a single storey dwelling. The existing property to the west at 3 Wareham Street also contains a double storey dwelling.
		There are also double storey dwellings at 1A Wareham Street, 1 Wareham Street, 2A Wareham Street, 10 Wareham Street, 12 Wareham Street, 15 Wareham Street and 16 Wareham Street.
	The proposed design response must respect the existing or preferred neighbourhood	✓ Standard met
	character and respond to the features of the site.	The proposed three (3) dwellings comprising two (2) double storey dwellings to the front and one (1) single storey dwelling to the rear would respect the existing or preferred neighbourhood character or respond to the features of the site.
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
Guidelines	The neighbourhood and site description.	
	The design response.	
Objectives	To ensure that the design respects the existing neighbourhood character or contributes to a preferred neighbourhood character.	
	To ensure that development responds to the features of the site and the surrounding area.	

If the details of the attachment are unclear please contact Governance on 8571 5309.

Clause 55.02-2 Resi	2 Residential policy objectives	
Title & Objective Standards	Standards	Standard Met/Standard Not Met/NA
Standard B2	An application must be accompanied by a written statement to the satisfaction of the responsible authority that describes how the development is consistent with any relevant policy for housing in the SPPF and the LPPF, including the MSS and local planning policies.	 Standard met A Planning Report was submitted with the application.
Decision	The SPPF and the LPPF including the MSS and local planning policies.	
Sallianino	The design response.	
Objectives	To ensure that residential development is provided in accordance with any policy for housing in the SFFP and the LPPF, including the MSS and local planning policies.	
	To support medium densities in areas where development can take advantage of public and community infrastructure and services.	

Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B3	Developments of ten or more dwellings should provide a range of dwelling sizes and types, including: • Dwellings with a different number of bedrooms.	Standard met The proposed development is for only three (3) dwellings.
	 At least one dwelling that contains a kitchen, bath or shower, and a toilet and wash basin at ground floor level. 	
Objective	To encourage a range of dwellings sizes and types in developments of ten or more dwellings.	

ORDINARY COUNCIL MEETING - AGENDA

2.3.3 Town Planning Application - No. 5 Wareham Street, Springvale (Planning Application No. PLN19/0527) (Cont.)

Title & Objective Standarc	Standards	Standard Met/Standard Not Met/NA
Standard B4	Development should be connected to reticulated services, including reticulated sewerage, drainage, electricity and gas, if available.	Standard met The proposed development would be connected to reticulated services in this established residential area.
	Development should not unreasonably exceed the capacity of utility services and infrastructure, including reticulated services and roads.	Standard met The proposed development of the site for three (3) dwellings would not unreasonably exceed the capacity of utility services and infrastructure.
	In areas where utility services or infrastructure have little or no spare capacity, developments should provide for the upgrading of or mitigation of the impact on services or infrastructure.	 Standard met There is no evidence to suggest that the subject site is located in an area where utility services or infrastructure have little or no spare capacity.
Decision Guidelines	The capacity of the existing infrastructure. In the absence of reticulated sewerage, the capacity of the development to treat and retain all wastewater in accordance with the SEPP (Waters of Victoria) under the EPA 1970. If the drainage system has little or no spare capacity, the capacity of the development to provide for stormwater drainage mitigation or upgrading of the local drainage system.	
Objectives	To ensure development is provided with appropriate utility services and infrastructure. To ensure development does not unreasonably overload the capacity of utility services and infrastructure.	

Clause 55.02-4 Infrastructure objectives

Clause 55.02	Clause 55.02-5 Integration with the street objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B5	Developments should provide adequate vehicle and pedestrian links that maintain or	✓ Standard met
	enhance local accessibility.	Each dwelling would have pedestrian and vehicular access via the common accessway.
	Developments should be oriented to front existing and proposed streets.	✓ Standard met
		Dwelling 1 would front Wareham Street whilst Dwellings 2 and 3 would front the common accessway.
	High fencing in front of dwellings should be avoided if practicable.	✓ Standard met
		A 1.2m high front fence is proposed.
	Development next to existing public open space should be laid out to complement the open	✓ Standard met
	space.	The subject site does not adjoin any public open space.
Decision	Any relevant urban design objective, policy or statement set out in this scheme.	
cuideillies	The design response.	
Objective	To integrate the layout of development with the street.	

Title & Objective				Standard Met/Standard Not Met/NA
Standard B6	Walls of buildings should be set be schedule to the zone:	buildings should be set back from streets at least the distance specified in a \circ to the zone:	distance specified in a	Standard met Dwelling 1 would have a front eathart from Wareham
	RGZ: 5 metres or as per Table B1, whichever is the lesser.	B1, whichever is the lesse		Street of 7.5m.
	GRZ: 7.5 metres or as per Table B1, whichever is the lesser.	le B1, whichever is the less	ser.	
	NRZ: As per Table B1.			
	Table B1 Street setback			
	Development context	Minimum setback from front street (metres)	Minimum setback from a side street (metres)	
	There is an existing building on both the abuting allotments facing the same street, and the site is not on a corner.	The average distance of the setbacks of the front walls of the existing buildings on the abuting alloments facing the front street or 9 metres, whichever is the lesser.	Not applicable	
	There is an existing building on one abutting allotment facing the same street and no existing building on the other abutting allotment facing the same street, and the site is not on a corner.	The same distance as the setback of the front wall of the existing building on the abutting allotment facing the front street or 9 metres, whichever is the lesser.	Not applicable	
	There is no existing building on either of the abutting allotments facing the same street, and the site is not on a corner.	6 metres for streets in a Road Zone, Category 1, and 4 metres for other streets.	Not applicable	
	The site is on a comer.	If there is a building on the abuting allotment facing the front street, the same distance as the setback of the front wall of the existing building on the abuting allotment facing the front street or 9 metres, whichever is the lesser. If there is no building on the abuting allotment facing the front street of metres for streets in a Road Zone, Category 1, and 4 metres for other streets.	Front walls of new development fronting the side street of a corner site should be setback at least the same distance as the setback of the front wall of any existing building on the abutting allotment facing the side street or 3 metres, whichever is the lesser. Side walls of new development on a corner site should be setback the same distance as the setback of the front wall of any existing building on the	
			the side street or 2 metres, whichever is the lesser.	

Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.
saulianing	The design response.
	Whether a different setback would be more appropriate taking into account the prevailing setbacks of existing buildings on nearby lots.
	The visual impact of the building when viewed from the street and from adjoining properties.
	The value of retaining vegetation within the front setback.
Objective	To ensure that the setbacks of buildings from a street respect the existing or preferred neighbourhood character and make efficient use of the site.

Clause 55.03	Clause 55.03-2 Building height objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B7	The maximum building height should not exceed the maximum height specified in the zone, schedule to the zone or an overlay that applies to the land.	✓ Standard met The proposed maximum height is 7 0m
	RGZ: 13.5 metres discretionary maximum (refer Clause 32.07-8 for details)	
	GRZ: 11 metres / 3 storeys <u>mandatory</u> maximum (refer Clause 32.08-9)	
	NRZ: 9 metres / 2 storeys mandatory maximum (refer Clause 32.09-9)	
	If no maximum height is specified in the zone, schedule to the zone or an overlay, the maximum building height should not exceed 9 metres, unless the slope of the natural ground level at any cross section wider than 8 metres of the site of the building is 2.5 degrees or more, in which case the maximum building height should not exceed 10 metres.	N/A
	Changes of building height between existing buildings and new buildings should be	✓ Standard met
	graduated.	The existing property to the east at 7 Wareham Street contains a single storey dwelling. The existing property to the west at 3 Wareham Street contains a double storey dwelling.
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
saullapino	Any maximum building height specified in the zone, a schedule to the zone or an overlay applying to the land.	
	The design response.	
	The effect of the slope of the site on the height of the building.	
	The relationship between the proposed building height and the height of existing adjacent buildings.	
	The visual impact of the building when viewed from the street and from adjoining properties.	
Objective	To ensure that the height of buildings respects the existing or preferred neighbourhood character	

Clause 55.03-3 Site	-3 Site coverage objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B8	The site area covered by buildings should not exceed:	✓ Standard met
	 The maximum site coverage specified in a schedule to the zone, or 	The proposed site coverage would be 40.21%.
	 If no maximum site coverage is specified in a schedule to the zone, 60 per cent. 	
	GRZ1: 60% (none specified)	
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
Guidelines	The design response.	
	The existing site coverage and any constraints imposed by existing development or the features of the site.	
	The site coverage of adjacent properties	
	The effect of the visual bulk of the building and whether this is acceptable in the neighbourhood.	
Objective	To ensure that the site coverage respects the existing or preferred neighbourhood character and responds to the features of the site.	

Clause 55.03-	Clause 55.03-4 Permeability objectives	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B9	The site area covered by the pervious surfaces should be at least:	✓ Standard met
	 The minimum areas specified in a schedule to the zone, or 	The proposed permeable area would be 37.77%.
	• If no minimum is specified in a schedule to the zone, 20 per cent of the site.	
	<u>GRZ1</u> : 30%	
Decision	The design response.	
cuideillies	The existing site coverage and any constraints imposed by existing development.	
	The capacity of the drainage network to accommodate additional stormwater.	
	The capacity of the site to absorb run-off.	
	The practicality of achieving the minimum site coverage of pervious surfaces, particularly on lots of less than 300 square metres.	
Objectives	To reduce the impact of increased stormwater run-off on the drainage system.	
	To facilitate on-site stormwater infiltration.	

Clause 55.03-5 Energy efficiency objectives

Title & Objective	Characterial	Ctandard Mot/Ctandard Not Mot/NA
Title & Objective	Statitualus	Stalldard Med Stalldard NOt Med NA
Standard B10	Buildings should be:	✓ Standard met
	 Oriented to make appropriate use of solar energy. 	The proposed dwellings would be oriented to take
	 Sited and designed to ensure that the energy efficiency of existing dwellings on adjoining lots is not unreasonably reduced. 	advantage of solar energy from the east, north and west. They have been sited and designed to ensure that the energy efficiency of existing dwellings on adjoining lots is not unreasonably reduced.
	Living areas and private open space should be located on the north side of the development,	✓ Standard met
	if practicable.	Dwelling 1 and 2's living areas would be located on the western side of the dwellings, whilst Dwelling 3's living area would be located on the northern side of the dwelling. Dwelling 1 and 2's living areas would have access to west facing windows and Dwelling 3's living area would have access to west and north facing windows.
		Dwellings 1 and 2 would include private open space to the west of the dwellings with a northern aspect.
		Dwelling 3 would include private open space areas to the north of the dwelling with a northern aspect.
	Developments should be designed so that solar access to north-facing windows is	✓ Standard met
	тахтівед.	Dwelling 1 would have no north-facing windows which would have solar access at ground floor level and one (1) north-facing window at first floor level.
		Dwelling 2 would have no north-facing windows which would have solar access at ground floor level and two (2) north-facing windows at first floor level.
		Dwellings 3 would have two (2) north facing windows at ground floor level.
Decision	The design response.	
Sallidellines	The size, orientation and slope of the lot.	
	The existing amount of solar access to abutting properties.	
	The availability of solar access to north-facing windows on the site.	
Objectives	To achieve and protect energy efficient dwellings and residential buildings.	
	To ensure the orientation and layout of development reduce fossil fuel energy use and make appropriate use of daylight and solar energy.	

Clause 55.03-6 Oper	-6 Open space objective	
Title & Objective Standards	Standards	Standard Met/Standard Not Met/NA
Standard B11	If any public or communal open space is provided on site, it should:	✓ Standard met
	 Be substantially fronted by dwellings, where appropriate. 	No public or communal open space is proposed on site.
	 Provide outlook for as many dwellings as practicable. 	
	 Be designed to protect any natural features on the site. 	
	• Be accessible and useable.	
Decision Guidelines	Any relevant plan or policy for open space in the SPPF and the LPPF, including the MSS and local planning policies.	
	The design response.	
Objective	To integrate the layout of development with any public and communal open space provided in or adjacent to the development.	

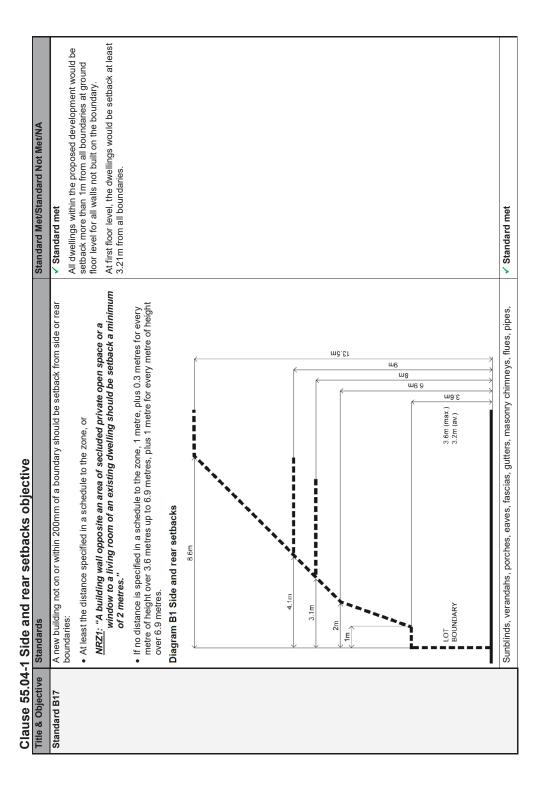
Clause 55.03	Clause 55.03-7 Safety objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B12	Entrances to dwellings and residential buildings should not be obscured or isolated from the	✓ Standard met
	street and internal accessways.	The entry to each dwelling would be visible from Wareham Street.
	Planting which creates unsafe spaces along streets and accessways should be avoided.	✓ Standard met
		The application does not propose any planting which would create unsafe spaces along Wareham Street or the accessway.
	Developments should be designed to provide good lighting, visibility and surveillance of car	✓ Standard met
	parks and internal accessways.	Dwelling 1 would have two (2) windows at ground floor level and three (3) windows at first floor level which would face its accessway.
		Dwelling 2 would have two (2) windows at ground floor level and three (3) windows at first floor level which would face the accessway.
		Dwelling 3 would have three (3) windows at ground floor level which would face the accessway.
	Private spaces within developments should be protected from inappropriate use as public	✓ Standard met
	morogintares.	Each dwelling's private open space would be protected from inappropriate use as a public thoroughfare.
Decision Guidelines	The design response.	
Objectives	To ensure the layout of development provides for the safety and security of residents and property.	

Clause 55.03-6 Landscaping objectives

Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B13	The landscape layout and design should:	✓ Standard met
	 Protect any predominant landscape features of the neighbourhood. 	A Landscape Plan can be required as a condition of
	 Take into account the soil type and drainage patterns of the site. 	permit, if granted.
	 Allow for intended vegetation growth and structural protection of buildings. 	
	 In locations of habitat importance, maintain existing habitat and provide for new habitat for plants and animals. 	
	 Provide a safe, attractive and functional environment for residents. 	
	Development should provide for the retention or planting of trees, where these are part of the	✓ Standard met
	character of the neighbourhood.	A Landscape Plan can be required as a condition of permit, if granted.
	Development should provide for the replacement of any significant trees that have been	✓ Standard met
	removed in the 12 months prior to the application being made	It does not appear as though any trees have been removed from the site in the 12 months prior to the application being made.
	The landscape design should specify landscape themes, vegetation (location and species),	✓ Standard met
	paving and lighting.	A Landscape Plan can be required as a condition of permit, if granted.
	Development should meet any additional landscape requirements specified in a schedule to	✓ Standard met
	the zone. All erhadulae to all racidantial zonae:	More than 70% of the ground level southern front sethack would be capable of being planted with
	# 300 of ground level from setherk and side and rear setherks planted with	substantial landscaping and canopy trees.
		The eastern and western side setbacks and the northern rear setback would also be capable of being planted with substantial landscaping and canopy trees.
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
Salidellines	Any relevant plan or policy for landscape design in the SPPF and the LPPF, including the MSS and local planning policies.	
	The design response.	
	The location and size of gardens and the predominant plant types in the neighbourhood.	
	The health of any trees to be removed.	
	Whether a tree was removed to gain a development advantage.	
Objectives	To encourage development that respects the landscape character of the neighbourhood.	

	To encourage development that maintains and enhances habitat for plants and animals in locations of habitat importance.	
	To provide appropriate landscaping.	
	To encourage the retention of mature vegetation on the site.	
Clause 55.03-	Clause 55.03-9 Access objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B14	The width of accessways or car spaces should not exceed:	✓ Standard met
	• 33 per cent of the street frontage, or	Less than 40% Wareham Street southern street frontage
	• if the width of the street frontage is less than 20 metres, 40 per cent of the street frontage.	would be taken up by the accessway.
	No more than one single-width crossover should be provided for each dwelling fronting a	✓ Standard met
	street.	Only one (1) single width accessway is proposed.
	The location of crossovers should maximise retention of on-street car parking spaces.	✓ Standard met
		The retention of the existing crossover would maximise the retention of on-street car parking spaces.
	The number of access points to a road in a Road Zone should be minimised.	✓ Standard met
		Wareham Street is not in a Road Zone.
	Developments must provide for access for service, emergency and delivery vehicles.	✓ Standard met
		The proposed development would provide appropriate access for service, emergency and delivery vehicles.
Decision	The design response.	
Sauldellide	The impact on neighbourhood character.	
	The reduction of on-street car parking spaces.	
	The effect on any significant vegetation on the site and footpath.	
Objectives	To ensure the number and design of vehicle crossovers respects the neighbourhood character.	

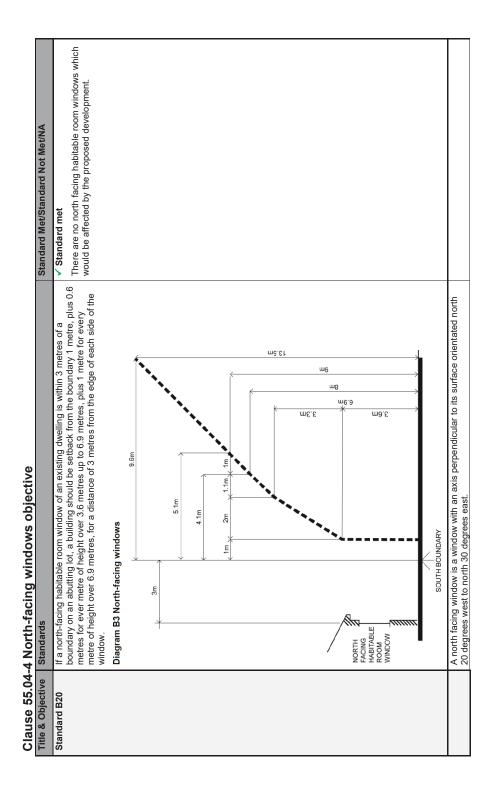
Clause 55.03-	Clause 55.03-10 Parking location objectives	
Title & Objective Standards	Standards	Standard Met/Standard Not Met/NA
Standard B15	Car parking facilities should:	✓ Standard met
	 Be reasonably close and convenient to dwellings and residential buildings. 	Car parking facilities for each dwelling would be close
	Be secure.	and convenient for each dwelling. The garages of each dwelling would be secure and would be capable of being
	 Be well ventilated if enclosed. 	well ventilated.
		✓ Standard met
	located at least 1.5 metres from the windows of habitable rooms. This setback may be reduced to 1 metre where there is a fence at least 1.5 metres high or where window sills are	Dwelling 1's east facing Living Area window, Dwelling 2's east-facing Kitchen window and Dwelling 3's south-
	at least 1.4 metres above the accessway.	facing Bedroom 2 window would all be setback 1m from the common accessway and would have minimum sill
		heights of at least 1.4m above the common accessway.
Decision Guidelines	The design response.	
Objectives	To provide convenient parking for residents and visitors vehicles.	
	To protect residents from vehicular noise within developments.	



	domestic fuel or water tanks, and heating or cooling equipment or other services may encroach not more than 0.5 metres into the setbacks of this standard.	The proposed development would achieve a minimum 1m setback at ground floor level and minimum 3.21m setback at first floor level.
		✓ Standard met
	stalrways, ramps, pergolas, snade salls and carports may encroach into the setbacks of this standard.	These are not proposed.
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
Sallien	The design response.	
	The impact on the amenity of the habitable room windows and secluded private open space of existing dwellings.	
	Whether the wall is opposite an existing or simultaneously constructed wall built to the boundary.	
	Whether the wall abuts a side or rear lane.	
Objectives	To ensure that the height and setback of a building from a boundary respects the existing or preferred neighbourhood character and limits the impact on the amenity of existing dwellings.	

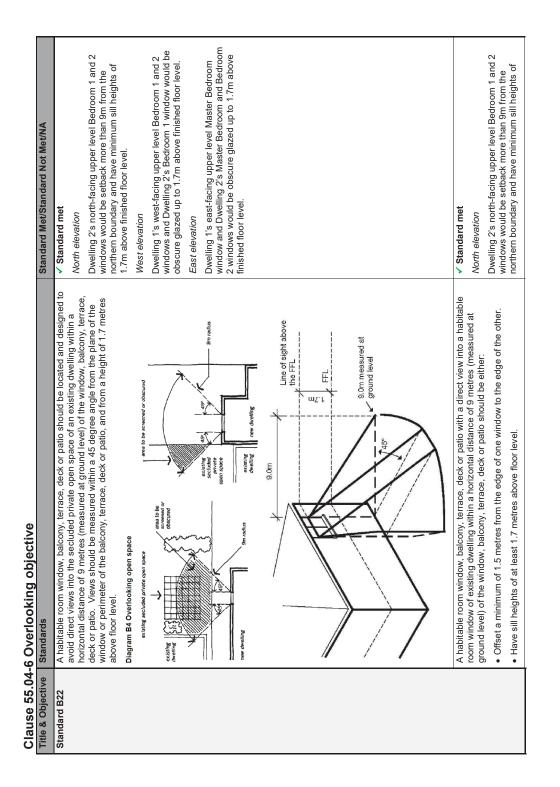
Clause 55.04-2 Wal	-2 Walls on boundaries objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B18	A new wall constructed on or within 200mm of a side or rear boundary of a lot or a carport constructed on or within 1 metre of a side or rear boundary of lot should not abut the boundary:	 Standard met No walls on boundary are proposed.
	 For a length of more than the distance specified in the schedule to the zone; or 	
	• If no distance is specified in a schedule to the zone, for a length of more than:	
	- 10 metres plus 25 per cent of the remaining length of the boundary of an adjoining lot, or	
	 Where there are existing or simultaneously constructed walls or carports abutting the boundary on an abutting lot, the length of the existing or simultaneously constructed walls or carports, 	
	whichever is the greater.	
	A new wall or carport may fully abut a side or rear boundary where slope and retaining walls or fences would result in the effective height of the wall or carport being less than 2 metres on the abutting property.	Standard met No walls on boundary are proposed.
	A building on a boundary includes a building set back up to 200mm from a boundary.	✓ Standard met
		No walls on boundary are proposed.
	The height of a new wall constructed on or within 200 mm of a side or rear boundary or a carport constructed on or within 1 metre of a side or rear boundary should not exceed an average of 3.2 metres with no part higher than 3.6 metres unless abutting a higher existing or simultaneously constructed wall.	Standard met No walls on boundary are proposed.
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
euideiines	The design response.	
	The extent to which walls on boundaries are part of the neighbourhood character.	
	The impact on the amenity of existing dwellings.	
	The opportunity to minimise the length of walls on boundaries by aligning a new wall on a boundary with an existing wall on a lot of an adjoining property.	
	The orientation of the boundary that the wall is being built on.	
	The width of the lot.	
	The extent to which the slope and retaining walls or fences reduce the effective height of the wall.	
	Whether the wall abuts a side or rear lane.	
	The need to increase the wall height to screen a box gutter.	
Objectives	To ensure that the location, length and height of a wall on a boundary respects the existing or preferred neighbourhood character and limits the impact on the amenity of existing dwellings.	

Title & Objective Standar	Standards	Standard Met/Standard Not Met/NA
Standard B19	Buildings opposite an existing habitable room window should provide for a light court to the	✓ Standard met
	existing window that has a minimum area of 3 square metres and minimum dimension of 1 metre clear to the sky. The calculation of the area may include land on the abutting lot.	The existing dwelling to the north at 6 Gray Street does not have any south facing habitable room windows within 25m of the subject site.
		There are east-facing habitable room windows for the dwelling to the west at 3 Wareham Street which are setback 1.9m from the boundary with the subject site. These windows would have at least 1m clear to the sky.
		There is a west-facing habitable room window for the dwelling to the east at 7 Wareham Street which is setback 1.3m from the boundary with the subject site. This window would have at least 1m clear to the sky.
	Walls or carports more than 3 metres in height opposite an existing habitable room window	✓ Standard met
	should be set back from the window at least 50 per cent of the neight of the new wall it the wall is within a 55 degree arc from the centre of the existing window. The arc may be swung to within 35 degrees of the plane of the wall containing the existing window.	The existing dwelling to the north at 6 Gray Street does not have any south facing habitable room windows within 25m of the subject site.
	Diagram BZ Daylight to existing windows	There are east-facing habitable room windows for the
	Existing Proposed	owelling to the west at 3 wateriam Sueet which are setback 1.9m from the boundary with the subject site. The nearest wall on the subject site is Dwelling 1's 3m
	The wall within 35° within 35° of the plane of the wall contrained the	fight garage wan writch would be setback 3.0.7ff from the shared boundary. The combined distance of 4.97m is greater than 50% of the height of the wall (1.5m).
	1	There is a west-facing habitable room window for the dwelling to the east at 7 Wareham Street which is eathack 13m from the houndary with the subject site.
	Wall setback from Wall setback from the window half the window half the height of the the wall wall	The nearest wall on the subject site is Dwelling 1's 3m high garage wall which would be setback 5.7m from the
	Where the existing window is above ground floor level, the wall height is measured from the floor level of the room containing the window.	shared boundary. The compined distance of 7111 is greater than 50% of the height of the wall (1.5m).
Decision	The design response.	
Guidelines	The extent to which the existing dwelling has provided for reasonable daylight access to its habitable rooms through the siting and orientation of its habitable room windows.	
	The impact on the amenity of existing dwellings.	
Objective	To allow adequate daylight into existing habitable room windows.	



	Applies where existing HRW is between 20° west and 30° east from north	
Decision	The design response.	
sallianing	Existing sunlight to the north-facing habitable room window of the existing dwelling.	
	The impact on the amenity of existing dwellings.	
Objective	To allow adequate solar access to existing north-facing habitable room windows.	

Clause 55.04	Clause 55.04-5 Overshadowing open space objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B21	Where sunlight to the secluded private open space of an existing dwelling is reduced, at least	✓ Standard met
	75 per cent, or 40 square metres with a minimum dimension of 3 metres, whichever is the lesser area, of the secluded private open space should receive a minimum of five hours of sunlight between 9am and 3bm on 22. Sept.	The site to the north at 6 Gray Street would have no overshadowing from the proposed development.
		The site to the west at 3 Wareham Street would have some overshadowing from the proposed development at 9am, but would have no overshadowing at 12pm or 3pm.
		The site to the east at 7 Wareham Street would have some overshadowing from the proposed development at 3pm, but would have no overshadowing at 9am or 12pm.
		Overall, 75% of the secluded private open space areas of the adjoining properties would receive at least 5 hours of sunlight between 9am and 3pm on September 22.
	If existing sunlight to the secluded private open space of an existing dwelling is less than the	✓ Standard met
	requirements of this standard, the amount of sunlight should not be further reduced.	The existing sunlight to the secluded private open space of the existing adjoining properties is not currently less than the requirements of this standard.
Decision	The design response.	
euideiines	The impact on the amenity of existing dwellings.	
	Existing sunlight penetration to the secluded private open space of the existing dwelling.	
	The time of day that sunlight will be available to the secluded private open space of the existing dwelling.	
	The effect of a reduction in sunlight on the existing use of the existing secluded private open space.	
Objective	To ensure buildings do not significantly overshadow existing secluded private open space.	



	Have fixed, obscure glazing in any part of the window below 1.7 metre above floor level.	1.7m above finished floor level.
	 Have permanently fixed external screens to at least 1.7 metres above floor level and be no 	West elevation
	more than 25 per cent transparent.	Dwelling 1's west-facing upper level Bedroom 1 and 2 windows and Dwelling 2's Bedroom 1 window would be obscure glazed up to 1.7m above finished floor level.
		East elevation
		Dwelling 1's east-facing upper level Master Bedroom window and Dwelling 2's Master Bedroom and Bedroom 2 windows would be obscure glazed up to 1.7m above finished floor level.
	Obscure glazing in any part of the window below 1.7 metres above floor level may be	✓ Standard met
	openable provided that there are no direct views as specified in this standard.	Obscure glazing for habitable room windows is not proposed to be openable below 1.7m.
	Screens used to obscure a view should be:	✓ Standard met
	 Perforated panels or trellis with a maximum of 25 per cent openings or solid translucent panels. 	No external screens are proposed.
	 Permanent, fixed and durable. 	
	 Designed and coloured to blend in with the development. 	
	The standard does not apply to a new habitable room window, balcony, terrace, deck or patio which faces a property boundary where there is a visual barrier at least 1.8 metres high and the floor level of the habitable room, balcony, terrace, deck or patio is less than 0.8 metres above ground level at the boundary.	✓ Standard met The minimum 1.8m high fences on the eastern, northern and western boundaries should prevent potential ground floor overlooking.
Decision	The design response.	
enidelines	The impact on the amenity of the secluded private open space or habitable room window.	
	The existing extent of overlooking into the secluded private open space and habitable room window of existing dwellings.	
	The internal daylight to and amenity of the proposed dwelling or residential building.	
Objective	To limit views into existing secluded private open space and habitable room windows.	

Clause 55.04	Clause 55.04-7 Internal views objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B23	Windows and balconies should be designed to prevent overlooking of more than 50 per cent	✓ Standard met
	of the secluded private open space of a lower-level dwelling or residential building directly below and within the same development.	Dwelling 1 would have a north-facing upper level Master Bedroom window which would be a highlight window with a minimum sill height of 1.7m above finished floor level and would not overlook Dwelling 2's secluded private open space area.
		Dwelling 2 would have a south-facing upper level Ensuite window which would be fully obscure glazed and would not overlook Dwelling 1's secluded private open space area.
		Dwelling 2's north-facing upper level Bedroom 1 and 2 windows would have minimum sill heights of 1.7m above finished floor level and would not overlook Dwelling 3's secluded private open space area.
		Dwelling 3 would be a single storey dwelling.
Decision Guidelines	The design response.	
Objective	To limit views into the secluded private open space and habitable room windows of dwellings and residential buildings within a development.	

Clause 55.04-	Clause 55.04-8 Noise impacts objectives	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B24	Noise sources, such as mechanical plant, should not be located near bedrooms of immediately adjacent existing dwellings.	 Standard met No mechanical plant is proposed to be located near the
		bedrooms of any immediately adjacent existing dwellings.
	Noise sensitive rooms and secluded private open spaces of new dwellings and residential	✓ Standard met
	buildings should take into account of noise sources on immediately adjacent properties.	The proposed development has taken this into account.
	Dwellings and residential buildings close to busy roads, railway lines or industry should be	✓ Standard met
	designed to limit noise levels in habitable rooms.	The subject site is not located near a busy road, railway line or industrial area.
Decision Guidelines	The design response.	
Objectives	To contain noise sources within development that may affect existing dwellings.	
	To protect residents from external noise.	

Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B25	The dwelling entries of the ground floor of dwellings and residential buildings should be accessible or able to be easily made accessible to people with limited mobility.	Standard met The dwelling entries of the ground floor of each dwelling would be accessible or able to be easily made accessible to people with limited mobility.
Objective	To encourage the consideration of the needs of people with limited mobility in the design of developments.	

Clause 55.05-2 Dw	-2 Dwelling entry objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B26	Entries to dwellings and residential buildings should:	✓ Standard met
	 Be visible and easily identifiable from streets and other public areas. Drovide challer a cense of pareonal address and a transitional energy around the entry. 	The entry to each dwelling would be visible from the street and other public areas.
	• Frovide sheller, a seried or personal address and a datismorial space around the only.	Each dwelling would have a porch adjoining each front entry which would provide shelter, a sense of personal
		address and a transitional space around the entry.
Objective	To provide each dwelling or residential building with its own sense of identity.	

Clause 55.05-3 Dayl	-3 Daylight to new windows objective	
Title & Objective Standards	Standards	Standard Met/Standard Not Met/NA
Standard B27	A window in a habitable room should be located to face:	✓ Standard met
	 An outdoor space clear to the sky or a light court with a minimum area of 3 square metres and minimum dimension of 1 metre clear to the sky, not including land on an abutting lot, or 	All habitable room windows within the proposed development would face an outdoor space clear to the
	A verandah provided it is open for at least on third of its perimeter, or	sky or a light court with a minimum area of 3 square metres and a minimum dimension of 1m clear to the sky.
	 A carport provided it has two or more open sides and is open for at least on third of its perimeter. 	
Decision	The design response.	
Guidelines	Whether there are other windows in the habitable room which have access to daylight.	
Objective	To allow adequate daylight into new habitable room windows.	

Clause 55.05-4 Private open space objective

Title & Objective Standards	Standards	Standard Met/Standard Not Met/NA
Standard B28	A dwelling or residential building should have private open space of an area and dimensions specified in a schedule to the zone.	✓ Standard met Dwelling 1 would have a 01m² front vard and a 56m²
	RGZ1: None specified	backyard for a total private open space provision of
	RGZ2: "As per B28; or a balcony or rooftop with a minimum area of 10 square metres with a minimum width of 2 metres that is directly accessible from a living room."	147m² which is greater than the 50m² required for this dwelling. The secluded private open space area at the side of the dwelling would have an area greater than side of, with a minimum dimension of 5m in both
	RGZ3: "As per B28; or a balcony or rooftop with a minimum area of 10 square metres with a minimum width of 2 metres that is directly accessible from the main living area."	directions. Dwelling 2 would have a 53m² backyard which is greater
	GRZ1: "An area of <u>50</u> square metres of ground level, private open space, with an area of secluded private open space at the side or rear of the dwelling with a minimum area of 30 square metres and a minimum dimension of 5 metres and convenient access from a living room; or	than the 50m² required for this dwelling. The secluded private open space area at the side of the dwelling would have an area greater than 30m², with a minimum dimension of 5m in both directions.
	A balcony or rooftop with a minimum area of 10 square metres with a minimum width of 2 metres that is directly accessible from the main living area."	Dwelling 3 would have a 61 m² backyard which is greater than the 50m² required for this dwelling. The secluded private open space area at the side of the dwelling would
	GRZ2: "As per the B28 40 sq m requirement, with the 25 sq m of secluded private open space at ground level having a minimum dimension of 5 metres; or A balcony or rooftop with a minimum area of 10 square metres with a minimum width of 2 metres that is directly accessible from the main living area."	have an area greater than 30m², with a minimum dimension of 5m in both directions.
	NRZI: "An area of 60 square metres of ground level, private open space, with an area of secluded private open space at the side or rear of the dwelling with a minimum area of 40 square metres with a minimum dimension of 5 metres and convenient access from a living room; or	
	A balcony or rooftop with a minimum area of 10 square metres with a minimum width of 2 metres that is directly accessible from the main living area."	

	If no area or dimensions are specified in a schedule to the zone, a dwelling or residential building should have private open space consisting of:	
	 An area of 40 square metres, with one part of the private open space to consist of secluded private open space at the side or rear of the dwelling or residential building with a minimum area of 25 square metres, a minimum dimension of 3 metres and convenient access from a living room, or 	
	A balcony of 8 square metres with a minimum width of 1.6 metres and convenient access from a living room, or	
	 A roof-top area of 10 square metres with a minimum width of 2 metres and convenient access from a living room. 	
	The balcony requirements in Clause 55.05-4 do not apply to an apartment development.	
Decision	The design response.	
enidellines	The useability of the private open space, including its size and accessibility.	
	The availability of and access to public or communal open space.	
	The orientation of the lot to the street and the sun.	
Objective	To provide adequate private open space for the reasonable recreation and service needs of residents.	

Clause 55.05	Ciause 55.05-5 Solar access to open space objective	VIII 7-14 F1-F1-70/7-14 F1-F1-70
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B29	The private open space should be located on the north side of the dwelling or residential	✓ Standard met
	bullaing, if appropriate.	Dwellings 1 and 2 would include private open space to the west of the dwelling with a northern aspect.
		Dwelling 3 would have an area of private open space located to the north of the dwelling with a northern aspect.
	The southern boundary of secluded private open space should be set back from any wall on	✓ Standard met
	the north of the space at least (2 +0.9h) metres, where 'h' is the height of the wall.	Dwelling 1's secluded private open space area is
	Diagram B5 Solar access to open space	bounded to the north by the southern wall of Dwelling 1 which has a height of 3.6m. Therefore the setback
	Well to the morth of	required is (2 + 0.9 x 3.6) or 5.24m. A setback of 5.83m is proposed.
	secluded private open Space Southern boundary of	Dwelling 2's secluded private open space area is
	sectuded private open space Southern boundary of Sectuded private open space	bounded to the north by the southern wall of Dwelling 2 which has a height of 3.6m. Therefore the setback
	Approximate angle of sun at equinox	required is $(2 + 0.9 \times 3.6)$ or $5.24m$. A setback of $6.31m$ is proposed.
		There would be no walls to the north of Dwelling 3's
	Completed A services	seciuded private open space area.
	Setback 0.9h + 2m 2m	
Decision	The design response.	
saulidellines	The useability and amenity of the secluded private open space based on the sunlight it will receive.	
Objective	To allow solar access into the secluded private open space of new dwellings and residential buildings.	

Title & Objective Standards Standard B30 Each dwelling should have conven accessible, secure storage space.		A 14/4 - 14 - 14 - 14 - 14 - 14 - 14 - 14
Each dv accessit		Standard Met/Standard Not Met/NA
accessible, secure storage	velling should have convenient access to at least 6 cubic metres of externally	✓ Standard met
	je space.	Each dwelling would have convenient access to at least 6m³ of externally accessible, secure storage space.
Objective To provide adequate stora	de adequate storage facilities for each dwelling.	

Clause 55.06	Clause 55.06-1 Design detail objective	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B31	The design of buildings, including:	✓ Standard met
	 Façade articulation and detailing, 	The design of the proposed dwellings, including façade
	Window and door proportions,	articulation and detailing, window and door proportions, roof form and verandahs, eaves and parapets, would
	Roof form, and	respect the existing and preferred neighbourhood
	 Verandahs, eaves and parapets, 	Cialactei.
	should respect the existing or preferred neighbourhood character.	
	Garages and carports should be visually compatible with the development and the existing or	✓ Standard met
	preferred neighbourhood character.	The proposed garages would be visually compatible with the development and the existing or preferred beighbourhood character
Decision	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
salliapino	The design response.	
	The effect on the visual bulk of the building and whether this is acceptable in the neighbourhood setting.	
	Whether the design is innovative and of a high architectural standard.	
Objective	To encourage design detail that respects the existing or preferred neighbourhood character.	

Clause 55.06-2 Front fences objective

Title & Objective	Standards		Standard Met/Standard Not Met/NA
Standard B32	The design of front fences should con	The design of front fences should complement the design of the dwelling or residential	✓ Standard met
	building and any front fences on adjoining properties.	ınıng properties.	A 1.2m high front fence is proposed.
	A front fence within 3 metres of a street should not exceed:	et should not exceed:	✓ Standard met
	 The maximum height specified in a schedule to the zone, or 	schedule to the zone, or	A 1.2m high front fence is proposed.
	All schedules to all residential zones:	ones:	
	"Maximum 1.5 metre height in streets in Road Zone Category 1 1.2 metre maximum height for other streets"	reets in Road Zone Category 1 her streets"	
	 If no maximum height is specified in in Table B3. 	 If no maximum height is specified in a schedule to the zone, the maximum height specified in Table B3. 	
	Table B3 Maximum front fence height	eight	
	Street Context	Maximum front fence height	
	Streets in a Road Zone, Category 1	2 metres	
	Other streets	1.5 metres	
Decision	Any relevant neighbourhood characte	Any relevant neighbourhood character objective, policy or statement set out in this scheme.	
Guidelines	The design response.		
	The setback, height and appearance	The setback, height and appearance of front fences on adjacent properties.	
	The extent to which slope and retainir	The extent to which slope and retaining walls reduce the effective height of the front fence.	
	Whether the fence is needed to minimise noise intrusion.	nise noise intrusion.	
Objective	To encourage front fence design that character.	To encourage front fence design that respects the existing or preferred neighbourhood character.	

Title & Objective Standard	Standards	Standard Met/Standard Not Met/NA
Standard B33	Developments should clearly delineate public, communal and private areas.	✓ Standard met
		The proposed development would clearly delineate public, communal and private areas.
	Common property, where provided, should be functional and capable of efficient	✓ Standard met
	management.	Common property would be functional and capable of efficient management.
Objectives	To ensure that communal open space, car parking, access areas and site facilities are practical, attractive and easily maintained.	
	To avoid future management difficulties in areas of common ownership.	

Clause 55.06-4 Site	-4 Site services objectives	
Title & Objective	Standards	Standard Met/Standard Not Met/NA
Standard B34	The design and layout of dwellings and residential buildings should provide sufficient space	✓ Standard met
	(including easements where required) and facilities for services to be installed and maintained efficiently and economically.	The design and layout of the proposed development would provide sufficient space and facilities for services to be installed and maintained efficiently and economically.
	Bin and recycling enclosures, mailboxes and other site facilities should be adequate in size,	✓ Standard met
	durable, waterproof and blend in with the development.	Site facilities such as clotheslines, storage facilities, mailboxes, common group meter box, bins, rainwater tanks, hot water systems and air conditioning units for each dwelling have been shown on the plans.
	Bin and recycling enclosures should be located for convenient access by residents.	✓ Standard met
		Bins for each dwelling have been shown on the plans.
	Mailboxes should be provided and located for convenient access as required by Australia	✓ Standard met
	Post.	Mailboxes have been shown on the plans.
Decision Guidelines	The design response.	
Objectives	To ensure that site services can be installed and easily maintained.	
	To ensure that site facilities are accessible, adequate and attractive.	

3 QUESTION TIME - PUBLIC

Question Time at Council meetings provides an opportunity for members of the public in the gallery to address questions to the councillors and/or officers of the Greater Dandenong City Council. Questions must comply with clause 31 of Council's current Meeting Procedure Local Law.

QUESTIONS FROM THE GALLERY

Questions are limited to a maximum of three (3) questions per individual. Where time constraints deem it likely that not all questions can be answered within the time allowed for Question Time, the Mayor at his/her discretion may determine only the first question may be presented verbally with others deferred to be managed in the same manner as public questions not verbally presented. Priority will be given to questions that relate to items on the Council Agenda for that meeting. Questions including any preamble should not exceed 300 words.

- b) All such questions must be received in writing on the prescribed form or as provided for on Council's website and at Ordinary meetings of Council. Where there are more than three (3) questions received from any one individual person, the Chief Executive Officer will determine the three (3) questions to be considered at the meeting.
- c) All such questions must clearly note a request to verbally present the question and must be received by the Chief Executive Officer or other person authorised for this purpose by the Chief Executive Officer no later than:
- i) the commencement time (7.00pm) of the Ordinary meeting if questions are submitted in person; or
- ii) noon on the day of the Ordinary meeting if questions are submitted by electronic medium.
- d) A question can only be presented to the meeting if the Chairperson and/or Chief Executive Officer has determined that the question:
- i) does not relate to a matter of the type described in section 89(2) of the Act (confidential matters);
- ii) does not relate to a matter in respect of which Council has no power to act:
- iii) is not defamatory, indecent, abusive or objectionable in language or substance, and is not asked to embarrass a Councillor or Council officer; and
- iv) is not repetitive of a question already asked or answered (whether at the same or an earlier meeting).
- e) If the Chairperson and/or Chief Executive Officer has determined that the question may not be presented to the Meeting, then the Chairperson and/or Chief Executive Officer:
- i) must advise the Meeting accordingly; and
- ii) will make the question available to Councillors upon request.
- f) The Chairperson shall call on members of the gallery who have submitted an accepted question to ask their question verbally if they wish.
- g) The Chairperson, Chief Executive Officer or delegate may then direct that question to be answered by a nominated Councillor or member of Council staff.

3 QUESTION TIME - PUBLIC (Cont.)

- h) No debate on, or discussion of, a question or an answer will be permitted other than for the purposes of clarification.
- i) A Councillor or member of Council staff nominated to answer a question may:
- i) seek clarification of the question from the person who submitted it;
- ii) seek the assistance of another person in answering the question; and
- iii) defer answering the question, so that the answer may be researched and a written response be provided within ten (10) working days following the Meeting (the question thereby being taken on notice).
- j) Question time for verbal presentations is limited in duration to not more than twenty (20) minutes. If it appears likely that this time is to be exceeded then a resolution from Council will be required to extend that time if it is deemed appropriate to complete this item.
- k) The text of each question asked and the response will be recorded in the minutes of the Meeting.

4 OFFICERS' REPORTS - PART TWO

4.1 CONTRACTS

4.1.1 Contract No. 1920-40 Supply Implementation and Maintenance of an Asset Management System

File Id: qA414523

Responsible Officer: Director Business, Engineering and Major

Projects

Attachment: Tender Evaluation Comments (CONFIDENTIAL)

Report Summary

This report outlines the Tender process undertaken to select a suitably qualified and experienced vendor for the provision of Consultancy Services for the supply and implementation of a replacement Asset Management System (AMS), as well as licence fees and maintenance for ten (10) years.

Recommendation Summary

This report recommends that Council approves **Assetic Australia Pty Ltd** as the **preferred tenderer** for Contract 1920-40 for the Supply, Implementation & Maintenance of an Asset Management System not exceeding two million, six hundred and thirty five thousand, four hundred and forty one dollars (\$2,635,441) including GST; and that the Chief Executive Officer or their delegate be authorised to negotiate the final costs, terms and conditions of the contract.

A 'preferred tenderer' is the tenderer who has submitted the most advantageous tender, on the basis of the pre-determined award criteria that was specified in the tender documents.

The appointment of the tenderer as the preferred tenderer is not to be taken as a representation that the Principal will award the Contract to the preferred tenderer and does not bind the Principal to do so.

Introduction

Council currently uses multiple systems to manage assets, including:

- Conquest Councils corporate asset register since 2000
- Synergy Works Management System
- SMEC Pavement Management System
- Maloney Assets
- WinCan Drainage Management System
- Trisoft (AusFleet) Fleet register.

A single system is being sourced to replace these systems that are either obsolete, unsupported or no longer fit for purpose; to ensure Council meets its long term obligations under the Asset Management Policies and related legislative requirements and provide:

- Centralised, integrated and accurate asset register system with condition information
- Consistent classification of asset groups to adhere to Local Government financial reporting regulations
- Full financial management of assets including depreciation and capitalisation
- Integrated works management with mobile functionality, and
- Strategic asset management.

Expression of Interest (EOI) Process

An Expression of Interest (EOI) was advertised in the Age Newspaper on Saturday 19 October 2019 and on Council's Website portal to identify potential suppliers. At the close of the EOI on Friday 8 November 2019, Eleven (11) EOI submissions were received. Of these submissions, four (4) respondents were invited to demonstrate their solution.

At the conclusion of the demonstration / evaluation process, the evaluation panel agreed that three (3) respondents should be invited to tender. A report was prepared and presented to Council's Director Business, Engineering & Major Projects for approval recommending that three (3) EOI respondents be invited to submit a tender.

Tender Process

An invitation to tender was sent to the following three (3) approved companies on Tuesday 17 December 2019:

- Assetic Australia Pty Ltd
- Trillium Software Pty Ltd (previously Pitney Bowes Australia Pty Ltd)
- RAMM Software Pty Ltd.

As part of their quotation submission, tenderers were required to fully complete the following Council Schedules:

- **Schedule 6 AMS Pricing**, thoroughly covering costs in areas including initial purchase of software, configuration, integrations, testing, training, data conversion, migration and licencing.
- Schedule 7 AMS Requirements, detailing Council's requirements where respondents were instructed to select their response regarding functionality from a predetermined list including Out of the Box, Configuration or Customisation (simple, medium or complex).

At the close of the tender period, submissions were received from all invited companies.

Tender Evaluation

The evaluation panel comprised of the Coordinator Asset Management, Team Leader Asset Data & GIS, Senior Information Technology Coordinator, Asset Systems Administrator and Contracts Officer. All submissions were evaluated using Council's Weighted Attributed Value Selection Method. The advertised evaluation criteria and the allocated weightings for evaluation are as follows:

Item	Evaluation Criteria	Weighting
1	Total Price	
а	Cost of software and support for 10 years (20%)	45%
b	Consultancy and travel costs to deliver solution (25%)	
2	Conformance to Specification	
а	Demonstration Rating (15%) Summary and average of scores from questionnaires completed by stakeholders at the end of each demonstration based on how well the vendor addresses Council's requirements.	30%
b	Requirements Conformance (15%) Percentage score based on vendor's ability to deliver requirements, calculated directly from vendor's response to Schedule 7 – AMS Requirements.	
3	Relevant Experience Vendors were scored dependant on their relevant experience, qualifications, and previous projects delivered.	25%

Note: Social Procurement and Local Industry were assessed as part of the EOI evaluation process.

Each criterion is ranked on a point score between 0 (Not Acceptable) and 5 (Excellent). These rankings are then multiplied by the weighting to give a weighted attribute ranking for each criterion and totalled to give an overall evaluation score for all criteria.

Score	Scoring Parameter Description
5	Excellent
4	Very Good
3	Good, Better than Average
2	Acceptable
1	Marginally Acceptable (Success Not Assured)
0	Not Acceptable

Evaluation Demonstration Sessions (Consultation)

All three (3) tenderers were invited to demonstrate their product as part of the tender evaluation process. Twelve (12) demonstration sessions were held over three (3) days for each tenderer over a three week period. Key subject matter experts and stakeholders from multiple business units were invited to relevant demonstrations sessions and requested to provide feedback by rating the content of the demonstration and its suitability. Responses were collected and collated, with an average score calculated per tenderer per session. The results were fed into the evaluation spreadsheet under "Demonstration Rating". At the conclusion of the demonstration sessions, Assetic Australia was found to have rated the highest in every session.

Social Procurement (from Assetic Australia's EOI response)

Assetic is a socially responsible business where we identify and manage business impacts, both positive and negative on human, social, economic & environmental. Assetic social practices are just embedded into our business and people.

Assetic is a software and services company and our sustainable practices can continue indefinitely specially around level of resource consumption which reflects environmental and resource balance. Assetic believes that our business practices meets the needs of the present without compromising the ability of future generations to meet theirs. At the core of the Assetic Solution are Asset Long Term modelling and optimisation algorithms which supports achieving greater value for money for ratepayers.

Local Industry

Currently, Assetic Australia does not have any local presence such as regional office, etc. in the Greater Dandenong municipal boundary, however Assetic Australia are based in Melbourne, Victoria.

Evaluation Assessment

Each submission was assessed against all evaluation criteria. The weighted attribute point scores resulting from the assessment are shown in rank order in the following table.

Tenderer	Price Point Score	Non-Price Point Score	Total Score
Assetic Australia	1.22	2.33	3.55
RAMM Software	1.13	1.82	2.95
Trillium Software	0.00	1.87	1.87

Financial Implications

A CIP budget of \$2,019,170 (including GST) has been approved for the next 3 years. Based on current estimates, this amount will cover the cost to implement the new Asset Management System, however Assetic Australia's implementation and configuration costs will be re-structured and refined after an initial project kick-off meeting.

Conclusion

At the conclusion of this extensive tender evaluation, the evaluation panel has concluded that Assetic Australia's Asset Management solution is recommended for the following reasons:

- the tender submission from Assetic Australia scored the highest in all evaluation criteria
- Assetic Australia submitted the least expensive solution
- Assetic Australia are based in Melbourne and will provide local support
- Assetic Australia specialises in delivering market-leading strategic asset management solutions based on ISO55000/PAS55 principles to organisations responsible for managing large-scale infrastructure asset portfolios
- Other local governments currently using the Assetic software include:
 - City of Whittlesea
 - o Moreland City Council
 - City of Melton
 - City of Tea Tree Gully (SA)
 - Mackay Regional Council (QLD).

Recommendation

That Council:

1. declares that Assetic Australia Pty Ltd be appointed as the preferred tenderer for Contract 1920-40 for the Supply, Implementation and Maintenance of a replacement Asset Management System;

- 2. authorises the Chief Executive Officer or their delegate to negotiate with Assetic Australia Pty Ltd and finalise the contract price, terms and conditions; where the cost of delivering and maintaining the solution for 10 years will not exceed two million, six hundred and thirty five thousand, four hundred and forty one dollars (\$2,635,441) including GST; and
- 3. authorises the Chief Executive Officer or their delegate to sign and seal the contract documents when negotiations are successfully completed and documents prepared.

CONTRACTS

CONTRACT NO. 1920-40 SUPPLY, IMPLEMENTATION AND MAINTENANCE OF AN ASSET MANAGEMENT SYSTEM

ATTACHMENT 1

TENDER EVALUATION COMMENTS (CONFIDENTIAL)

PAGES 2 (including cover)

Under Section 39 (2) (h) of the Local Government Act 1989 this attachment has not been provided to members of the public.

If the details of the attachment are unclear please contact Governance on 8571 5235

4.2 FINANCE AND BUDGET

4.2.1 2020-21 Proposed Capital Works Program

File Id:

Responsible Officer: Director Corporate Services

Attachments: 2020-21 Proposed Capital Works Program

Report Summary

As part of the process of preparing the 2020-21 Annual Budget a key element of the Budget is the proposed capital works expenditure for 2020-21.

Given these works relate to specific areas of Council's business, there is a higher potential for works to create a conflict of interest for Councillors to declare. In order that all Councillors may vote on the 2020-21 Budget, the purpose of this report is to seek 'pre-endorsement' of the capital program, which then provides all Councillors with an exemption from declaring an interest in respect of the preparation of the Budget

Recommendation Summary

This report recommends that Council adopts the proposed schedule of capital works to be included in the 2020-21 Annual Budget.

Background

Section 79C (2) of the Local Government Act 1989, provides that:

"If a budget or revised budget to be approved by a Council includes funding for a matter in respect of which a Councillor has a conflict of interest, the Councillor is taken not to have a conflict of interest for the purposes of approving the budget or revised budget if:

The Council approved the matter and the proposed funding previously, and

The Councillor disclosed the nature of conflict of interest under this Division when the decision in respect of the funding was originally considered and made.

Accordingly, the proposed 2020-21 capital works program is tabled separately for Council endorsement prior to consideration of the 2020-21 Annual Budget.

A full copy of the proposed 2020-21 capital program is attached to this report. In summary the capital works program proposes a total of \$42.69 million of works.

There are several key projects included in the program which are:

•	\$5.76 million	Road Resurfacing Program (including Roads to Recovery works and funding of \$508,000).
•	\$4.81 million	Abbotts Road (Section 2 between Taylors Road and National Drive) – Widening Construction (Stage 1 of 3) (partly funded by DCP contribution income of \$910,000, a transfer of \$730,000 from the DCP reserve and \$500,000 in Roads to Recovery grant funding).
•	\$2.58 million	Keysborough South Community Hub Development – Construction (Stage 1 of 2) (fully funded from the DCP Reserve).
•	\$2.42 million	Building Renewal Program.
•	\$2.25 million	Kerb and Channel Renewal and Resurfacing Programs.
•	\$2.00 million	Dandenong Oasis Replacement – Detailed Design.
•	\$2.30 million	Ross Reserve New Pavilion (Football) – Construction (Stage 1 of 2) and Ross Reserve All Abilities Playground – Changing Places Toilet.

•	\$1.60 million	Footpath Renewal Program and Active Transport Infrastructure Priority Program.
•	\$1.50 million	Greater Dandenong Gallery of Art (5 Mason Street) – Construction (Stage 2 of 2)
•	\$1.18 million	Vanity Lane – Construction of Streetscape (Stage 3 of 3) (fully funded by a transfer from the Dandenong Activity Centre Parking and Development Reserve).
•	\$1.05 million	Parkfield Reserve – Construction of Oval (partly funded by State Government grant funding of \$350,000).
•	\$1.00 million	Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan Construction Year 4 and Concept Design for Riverside Park (partly funded by a \$200,000 transfer from the Open Space – Planning, Development and Improvements Reserve).
•	\$810,000	Dandenong Market – Various projects including resurfacing of V row flooring, roof renewal works, provision of services design (Stage 3 of 4), Back of House upgrade to office and cool rooms and resheet rubbish compound.
•	\$600,000	Springvale Library / Civic Centre – Complete building and landscape works (construction) and storage provisions for Civic Facilities, Events, Parks, Cleansing and Emergency Relief.

Proposal

That Council adopt the proposed 2020-21 Capital Works Program.

Community Plan 'Imagine 2030' and Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

After consultation with the Greater Dandenong community on what kind of future they wanted to see for themselves and the City in 2030, the result was the Greater Dandenong Community Plan 'Imagine 2030'. This report is consistent with the following community visions:

Community Plan 'Imagine 2030'

People

- Pride Best place best people
- Cultural Diversity Model multicultural community
- Outdoor Activity and Sports Recreation for everyone
- Lifecycle and Social Support The generations supported

Place

- Sense of Place One city many neighbourhoods
- Safety in Streets and Places Feeling and being safe
- Appearance of Places Places and buildings
- Travel and Transport Easy to get around

Opportunity

- Education, Learning and Information Knowledge
- Jobs and Business Opportunities Prosperous and affordable
- Tourism and visitors Diverse and interesting experiences
- Leadership by the Council The leading Council

Council Plan 2017-2021

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. This report is consistent with the following goals:

People

- A vibrant, connected and safe community
- A creative city that respects and embraces diversity

Place

- A healthy, liveable and sustainable city
- A city planned for the future

Opportunity

- A diverse and growing economy
- An open and effective Council

The strategies and plans that contribute to these outcomes are as follows:

- Long Term Financial Strategy 2020-21 to 2024-25
- Annual Budget 2020-21]

Related Council Policies

Financial Management - Policy]

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

The proposed 2020-21 Capital Works Program has been fully funded in the Proposed 2020-21 Annual Budget.

Consultation

Whilst Council can 'pre-adopt' the 2020-21 Capital Works Program, the full program of works still forms a component of the Annual Budget and as such will be placed out for public submissions for a 28-day period concluding on 26 May 2020. Council will consider any submissions received prior to adopting the Budget on the 22 June 2020.

Conclusion

The recommendation below for Council consideration has been split into two components to allow Councillors to vote on sections of the Capital Works Program in order for individual Councillors to declare conflicts of interest.

Recommendation

That Councils adopts:

- the proposed 2020-21 capital works program for inclusion in the draft 2020-21 Annual Budget with the exceptions of projects 3, 4, 5, 6 and 7 (Dandenong Market projects); and
- 2. the capital works included in projects 3, 4, 5, 6 and 7 in respect of the Dandenong Market.

FINANCE AND STRATEGY

2020-21 PROPOSED CAPITAL WORKS PROGRAM

ATTACHMENT 1

2020-21 PROPOSED CAPITAL WORKS PROGRAM

PAGES 8 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		Asset	Asset expenditure type	be			Fu	Funding sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
PROPERTY	€	↔	↔	↔	↔	↔	↔	↔	↔	↔
Buildings										
	30,000		30,000			30,000			30,000	
2 Building Renewal Program	2,420,300		2,420,300			2,420,300			2,420,300	
 Dandenong Market (Fruit and Veg) - Resurfacing of V Row Flooring 	000'09		000'09			000'09			000'09	
4 Dandenong Market (Fruit and Veg) - Roof Renewal Works	70,000		70,000			70,000			70,000	
5 Dandenong Market (Market Square) - Provision of Services Design (Stage 3 of 4)	100,000			100,000		100,000			100,000	
6 Dandenong Market (Meat, Fish and Deli Hall, Admin, Cool Rooms) - Back of House (BOH) Upgrade to Office and Cool Rooms	500,000	•	1	200,000	ı	200,000	•	•	200,000	
7 Dandenong Market (Meat, Fish and Deli Hall, Admin, Cool Rooms) - Resheet Rubbish Compound	80,000	,	80,000	,		80,000	1	,	80,000	,
8 Dandenong Oasis Replacement - Detailed Design (Stage 2 of 6)	2,000,000		2,000,000			2,000,000			2,000,000	
 Greater Dandenong Gallery of Art (5 Mason Street) - Construction (Stage 2 of 2) 	1,500,000	ı		1,500,000	1	1,500,000		ı	1,500,000	1
 Keysborough South Community Hub Development - Construction (Stage 1 of 2) 	2,575,108	2,575,108				2,575,108				2,575,108
13 Robert Booth Reserve Baseball Pavilion - Design and Construct Signage	20,000	20,000				20,000			20,000	1
14 Ross Reserve All Abilities Playground - Changing Places Toilet	300,000		300,000			300,000			300,000	
15 Ross Reserve New Pavilion (Football) - Construction (Stage 1 of 2)	2,000,000			2,000,000		2,000,000	375,000		1,625,000	
17 Springvale City Hall - Installation of Instantaneous Hot Water	25,000	25,000				25,000			25,000	
18 Springvale Library / Civic Centre - Complete Building and Landscape Works (Construct)	200,000	200,000				200,000			200,000	
19 Springvale Library / Civic Centre - Storage Provisions for Civic Facilities, Events, Parks, Cleansing and Emergency Relief	100,000	100,000				100,000			100,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure Grant funding is subject to review and funding body approval

Asset exp Total New								
New	Asset expenditure type				Fur	Funding sources	S	
	Renewal	Upgrade Expansion	ısion	Total	Grants *	Contrib'ns	Council	Reserves
\$	↔	₩	₩	↔	₩	↔	₩	↔
		400,000		400,000			400,000	
330,000		330,000		330,000		•	330,000	
13,010,408 3,220,108 4,	4,960,300	4,830,000		13,010,408	375,000		10,060,300	2,575,108
202,385 -		202,385		202,385	100,000		102,385	
202,385 -		202,385		202,385	100,000		102,385	
2 220 400		200000		0 040 400	475 000		40.462.605	0 575 400
3.220.108		202,385			202,385			100,000 - 100,000

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Grant tunding is subject to review and funding body approval

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		Asset	Asset expenditure type	ed			Fu	Funding sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
PLANT AND EQUIPMENT	↔	↔	↔	₩	↔	↔	↔	↔	↔	↔
Plant, machinery and equipment										
74 Fleet Purchase - New Cleansing Fleet for the Springvale Precinct	84,000	84,000				84,000			84,000	
75 Fleet Renewal Program	2,662,410		2,662,410			2,662,410			2,662,410	
161 Fleet Purchase - Mobile Eco Centre/Community Environment Centre	160,000	160,000				160,000			160,000	
Sub-total plant, machinery and equipment	2,906,410	244,000	2,662,410			2,906,410			2,906,410	
Fixtures, fittings and furniture										
71 Furniture Renewal Program	400,000		400,000			400,000			400,000	
72 Springvale Library/Civic Centre - Equipment for Exhibition Space	10,000	10,000				10,000			10,000	
158 Chandler Kindergarten and MCH - Install Double Blinds on MCH Windows	8,000			8,000		8,000			8,000	
159 Darren Reserve Kindergarten - Install Double Blinds on MCH Windows	8,000			8,000		8,000			8,000	
Sub-total fixtures, fittings and furniture	426,000	10,000	400,000	16,000		426,000			400,000	
Computers and telecommunications										
62 39a Clow Street - Security Equipment, Software Renewal and Radio Link Installation	15,000			15,000		15,000			15,000	
63 Civic Facilities - Replacement of Meeting Room Audio Visual Equipment	25,000		25,000			25,000			25,000	
64 Customer Digital Portal for Website	100,000	100,000				100,000			100,000	
65 Dandenong Civic Centre - Security Equipment and Software Renewal	110,000		110,000			110,000			110,000	
66 Dandenong Stadium (Eastern Courts) - Wi-Fi (Stage 2 of 2)	10,000	10,000				10,000			10,000	
67 Emergency Relief Centres - Provision of Equipment	000'09	000'09				000'09	•		000'09	
68 Menzies Avenue - Transmission of CCTV Footage	20,000	20,000				20,000			20,000	
69 Noble Park Aquatic Centre (NPAC) - Wi-Fi	20,000	20,000				20,000			20,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Grant tunding is subject to review and funding body approval

	Ö	TY OF GRE CAF	CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM	SENONG 20	020-21 BUD GRAM	GET				
		Asset	Asset expenditure type	ed			Fu	Funding sources		
Item Project name	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
	₩	↔	↔	₩	↔	↔	↔	↔	↔	↔
70 Supply, Implementation and Maintenance of Replacement Asset Management System (Stage 2 of 3)	216,612		216,612	1		216,612		•	216,612	
Sub-total computers and telecomm.	576,612	210,000	351,612	15,000		576,612			576,612	
Library books										
73 Library Strategy	859,560		859,560			859,560			859,560	
Sub-total library books	859,560		859,560			859,560			859,560	
TOTAL PLANT AND EQUIPMENT	4,768,582	464,000	4,273,582	31,000		4,768,582			4,768,582	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Grant tunding is subject to review and funding body approval

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		Asset	Asset expenditure type	De			2	Funding sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
INFRASTRUCTURE	()	€	€	↔	↔	€	€	↔	€	↔
Roads 54 Abbotts Road (Section 2 Between Taylors Road and National Drive) - Widening Construction (Stage 1 of 3)	4,806,087			4,806,087		4,806,087	200,000	910,244	2,666,008	729,835
55 Kerb and Channel Renewal Program	200,000	1	200,000			200,000			200,000	1
56 Kerb and Channel Resurfacing Program	1,750,000		1,750,000			1,750,000			1,750,000	
 Local Area Traffic Management (LATM) Program 	450,000	450,000				450,000			450,000	
58 Road Reconstruction Program - Geotechnical Investigations	20,000		20,000			20,000			20,000	
59 Road Resurfacing Program	5,250,000		5,250,000			5,250,000			5,250,000	
60 Roads to Recovery Resurfacing Program	507,817		507,817			507,817	507,817			
61 Villiers Road - Access Road to Springers Leisure Centre for Keysborough South Community Hub	2,000,000	2,000,000		1		2,000,000		ı		2,000,000
150 Bakers Road - Open Service Road	180,000			180,000		180,000			180,000	
154 Implement Parking Sensors (Stage 2 of 3)	200,000	200,000				200,000			200,000	
Sub-total roads	15,693,904	2,650,000	8,057,817	4,986,087		15,693,904	1,007,817	910,244	11,046,008	2,729,835
Bridges										
21 Bridge Renewal Program	100,000		100,000			100,000			100,000	
Sub-total bridges	100,000		100,000			100,000			100,000	
Footpaths and cycleways										
24 Active Transport Infrastructure Priority Program (ATIPP)	200,000	200,000				200,000	i		200,000	1
25 Footpath Renewal Program	1,400,000		1,400,000			1,400,000		•	1,400,000	
Sub-total footpaths and cycleways	1,600,000	200,000	1,400,000			1,600,000			1,600,000	٠
Drainage										
22 Drainage Reactive Works Program	250,000		250,000			250,000			250,000	
23 Drainage Renewal Works Program	410,000		410,000			410,000			410,000	
Sub-total drainage	000'099		000'099			000'099			000'099	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Grant tunding is subject to review and funding body approval

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		\(\bar{\chi}\)								
		Asset	Asset expenditure type	ed.			Fu	Funding sources		
Item Project name	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
Recreational, leisure & community facilities	↔	↔	↔	€	↔	€	↔	€	↔	↔
47 Active Reserves Renewal Program	335,000		335,000			335,000			335,000	
49 Ian Tatterson Leisure Park (Oval 1) - Installation of Synthetic Cricket Wicket	000,00	000'09			•	000'09	30,000	•	30,000	•
51 Thomas Carroll Reserve - Cricket Net Relocation	180,000		180,000			180,000		•	180,000	
52 Thomas Carroll Reserve - Neighbourhood Renewal of Playground, Park Fumiture and Fencing	250,000	ı	250,000			250,000	•		250,000	1
53 Warner Reserve - Multi-court Recreation Space (Stage 1 of 2)	350,900	350,900				350,900	175,450		175,450	
146 Red Gum Rest - Shade at Playground	120,000	120,000				120,000			120,000	
147 Tirhatuan Park - New Basketball Court	175,000	175,000				175,000			175,000	
Sub-total recreational, leis & comm facilities	1,470,900	705,900	765,000			1,470,900	205,450		1,265,450	
Parks, open space and streetscapes										
27 Burden Park Tennis - Design for the Upgrade of Lights, Fencing and Resurfacing of Courts (Stage 1 of 3)	20,000		1	20,000		20,000			20,000	
28 Clarendon Reserve - Dog Off Leash Park	100,000	100,000				100,000			100,000	
29 Dandenong Activity Centre - Installation of Landscaping and Furniture to Activate Activity Centre	25,000		1	25,000		25,000	ı		,	25,000
30 Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan Construction Year 4 and Concept Design for Riverside Park	1,000,000		•	1,000,000		1,000,000			800,000	200,000
31 Fifth Avenue (6-8) Reserve - Park Furniture and Landscape Works	100,000	100,000				100,000				100,000
33 Frederick Wachter Reserve (Wetlands) - Construction and Landscape Improvements (Stage 2 of 2)	510,000	ı	1	510,000		510,000		ı	510,000	ı
34 Hemmings Street Shopping Precinct - Streetscape Upgrade (Stage 2 of 4)	100,000			100,000		100,000			100,000	
36 Noble Park Activity Centre - Installation of Landscaping and Furniture to Activate Activity Centre	25,000	25,000				25,000			25,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Gant tunding is subject to review and funding body approval

4.2.1 2020-21 Proposed Capital Works Program (Cont.)

ER DANDENONG 2020-21 BUDGET	AL WORKS PROGRAM
GREATER DA	CAPITAL
SITY OF	

		Asset	Asset expenditure type	ype			Fu	Funding sources	8	
Item Project name	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
no.	•	*	*	•	•	*	•	•	casu	*
	: 0	:0	: •	₩	: ••	:0	:0	:0	:0	:0
37 Norman Luth Reserve - Lighting Upgrade	376,365			376,365		376,365	188,182	1	188,183	•
38 Parkfield Reserve - Construction of Oval	1,050,000			1,050,000		1,050,000	350,000		700,000	
39 Passive Open Space Renewal Program	160,000		160,000			160,000			160,000	
40 Signage Renewal Program	110,000		110,000			110,000			110,000	
41 Springvale Activity Centre - Installation of	25,000			25,000		25,000			25,000	
Landscaping and Furniture to Activate Activity Centre										
42 Thomas Carroll Reserve - Oval East Lighting	15,000			15,000		15,000			15,000	
43 Tirhatuan Park - Dog Off Leash Strategy Implementation (Stage 2 of 2)	20,000	20,000		1		20,000			20,000	
44 Vanity Lane - Construction of Streetscape (Stage 3 of 3)	1,175,000		1	1,175,000		1,175,000				1,175,000
126 89 Douglas Street - Implementation of Landscape Design for New Reserve	80,000	80,000	•			80,000			80,000	•
127 90 Gove Street - Park Furniture and Landscape Works	100,000	100,000				100,000				100,000
128 Alan Corrigan Reserve - Exercise Equipment	000'09	000'09				000'09			000'09	
140 Dandenong / Dandenong North - Sensory Nature Trail	100,000	100,000				100,000			100,000	
Sub-total parks, open space & streetscapes	5,181,365	615,000	270,000	4,296,365		5,181,365	538,182		3,043,183	1,600,000
TOTAL INFRASTRUCTURE	24,706,169	4,170,900	11,252,817	9,282,452		24,706,169	1,751,449	910,244	17,714,641	4,329,835
GRAND TOTAL	42,687,544	7,855,008	20,486,699	14,345,837		42,687,544	2,226,449	910,244	32,645,908	6,904,943

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Gant tunding is subject to review and funding body approval

4.2.2 Proposed 2020-21 Annual Budget

File Id:

Responsible Officer: Director Corporate Services

Attachments: Proposed Budget 2020-21

Report Summary

Council is required to produce a budget for each financial year and to have that budget adopted by Council by 30 June. Whilst it is noted that this has been extended in 2020 until 31 August, Council is proposing to still remain within existing timeframes in order to allow Council to commence the new financial year with a budget in place.

The Local Government Act 1989 (the 'Act') requires Council to prepare a draft Budget prior to it being made available for public comment. Following this initial preparation by Council, prescribed advertising needs to occur disclosing information about the Proposed Budget and providing an opportunity for submissions to be received by Council. A minimum period of twenty-eight (28) days is prescribed for this process.

The Proposed Budget 2020-21 is included as Attachment 1 to this report.

It is recommended that public notice be given of the proposed Budget in accordance with Section 129 of the Local Government Act 1989 (the 'Act').

Recommendation Summary

This report recommends that Council adopt, for the purpose of public notice, the Proposed Budget 2020-21.

Background

The Proposed Annual Budget 2020–21 which forms an integral part of Council's overall strategic planning framework has been prepared and aligns to and will deliver on, the final year of the Council Plan 2017-21 (Revised). It's a pleasure to present it to the Greater Dandenong City community for comment.

The Proposed Annual Budget 2020-21 has been developed in a period of great uncertainty. We acknowledge the uncertain times facing all the community due to the coronavirus (COVID-19). COVID-19 continues to cause enormous disruption to every facet of normal life and business and Greater Dandenong City Council is certainly not immune to its impacts in both a service delivery and financial sense. Local Governments are complex businesses, we have many customers, large number of employees, key services, and costs and revenues to be managed during this time. While we face many unique challenges, many are also very similar to what other business are experiencing and similar approaches will need to be taken.

A comprehensive understanding of the full impact of the pandemic won't be known for many months, as such we recognise Council's proposed financial direction for 2020-21 may require changes. Council will explore any potential impact while the Proposed Budget is on public notice and make any necessary changes in accordance with Local Government Act 1989 when the Budget is presented to Council for adoption on the 22 June 2020. It is anticipated that some financial impacts may very well flow onto the first quarter of 2020-21 and beyond.

Local economic support was unveiled on the 16 April 2020 with more than \$4 million in relief to help our most vulnerable community members during the COVID-19 pandemic. A series of measures have been introduced through to the forecast year ending 30 June 2020 with further review at that point to ease the financial burden on residents and ratepayers including:

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- \$250,000 allocated to support the provision of material aid in the City of Greater Dandenong.
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- Waiver of rents for many of Council's commercial leaseholders and for those still trading, rent reduced to 50 per cent.
- Rental rebates offered to sporting clubs for seasonal venue hire and for other leisure facilities that may haven forced to close.

The Proposed Annual Budget 2020-21 further provides a contingency fund for COVID-19 of \$5.3 million coupled with the community relief package mentioned above will be funded by a reduced investment in capital spending for the 2020-21 year by nearly \$6.8 million.

The past several years has seen strong capital investment in the city including the Dandenong Civic Centre and Library, redevelopment of the Dandenong Market, construction of the Noble Park Aquatic Centre, construction of Tatterson Park Community Sports Complex and more recently, the final stages of the Springvale Community Precinct project. The 2020-21 Budget continues to build on that strong investment with a capital works program which will deliver more than \$43 million in capital works.

This includes more than \$20 million on asset renewal in the city. The most significant projects relate to road assets with the widening of Abbotts Road between Taylors Road and National Drive and Council's road resurfacing program (including Roads to Recovery works) totalling \$10.5 million combined (Abbotts Road is part funded by grants, contributions and reserve transfers of \$2.14 million).

Council remains in a healthy financial position for 2020-21 through sound and prudent leadership by Council and its staff, although this will continue to be tested by the compounding effect of rate capping and the COVID-19 pandemic. Council has largely been protected from the impacts of rate capping to this point due to higher levels of supplementary rates. However, Council will either have to make significant changes to its operational services or accept that timelines for new projects will face longer term delays in order to be affordable for Council.

New facilities such as the Springvale Community Precinct will add considerable costs (approximately \$1.6 million annually) to Council's operational budgets without the ability to offset this via increased rates. Council's forward capital investment decisions and their consequential operational and infrastructure servicing expenditure (whole of life costing) will necessitate a shift in strategic thinking in the medium to long term.

Property Revaluations and the Rate Rise

Average rates in 2020-21 will increase by 2.00 per cent, in line with the rate cap set by the Victorian Government under the Fair Go Rates System.

The City of Greater Dandenong has moved from biennial to annual valuations in line with the state government changes introduced from 1 July 2018. The valuation function is now centralised with the Valuer-General of Victoria. Valuation figures used in this 2020-21 proposed budget report are preliminary valuations provided by the Valuer General's office and are yet to be certified. Certification is expected to be received during May. Any changes to the preliminary valuations will be adjusted and reflected in the final budget report scheduled for the Council Meeting on 22 June 2020. Total rates revenue collected by the Council will not increase as a result of any valuation changes.

It should be noted that since the introduction of rate capping it is important for residents to understand that these two matters are quite independent of each other. The rate cap is applied to the total rates that Council can raise and not to individual properties. A resident's rate bill may vary by more or less than the rate cap due to the relative property valuation, the type of property classification (residential, commercial, industrial, etc) and other charges not subject to the rate cap (for example, the waste charge). This means that ratepayers will experience changes to their rates that vary from the standard increase of 2.00 per cent (both higher and lower). In practice, the total Council rates collected will increase by 2.00 per cent while individual property movements may vary greatly.

The following table highlights that overall Council properties have increased by 2.55 per cent from the 2019-20 Forecast valuations, however, the various classes of land have experienced different movements compared to the overall average outcome. For example, farm properties increased by over 12 per cent whereas general and commercial properties increased by just over 1 per cent.

Type or class of land	Budget 2019-20 \$	Forecast 2019-20 \$	Budget 2020-21 \$	Change
General	32,577,413,000		33,535,243,500	1.63%
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Industrial	11,239,176,000	11,450,430,400	12,062,325,700	5.34%
Vacant residential	514,483,000	398,028,000	414,518,500	4.14%
Farm	309,668,000	305,733,000	343,568,000	12.38%
Total value of land	48,808,265,000	49,324,977,400	50,583,003,700	2.55%

By way of example the table below highlights the rating impact on the various rating types should Council retain the current rate differential structure (outcomes based on an annual increase in rates of 2.00 per cent.

Type or class of land	Proposed 2020-21 rates	% increase 2019-20 to 2020-21
General	56,329,294	0.41%
Commercial	13,491,320	0.04%
Industrial	55,718,137	4.07%
Vacant residential	1,009,589	2.89%
Farm	461,674	11.02%
Total	127,010,014	2.00%

As shown in the table above, the rating experiences between rating groups is reasonably dynamic with residential properties on average marginally increasing by 0.41 per cent and farm increasing by 11.02 per cent.

Council has sought a rating model that more evenly applies the proposed rate increase to each of the major rating sectors (General, Commercial and Industrial).

On this basis, the Rating Strategy recommends the following differential rates be applied.

Type or class of land	Existing rating differential 2019-20	Proposed rating differential 2020-21	% increase 2019-20 to 2020-21
General	100%	100%	0.40%
Commercial	190%	190%	0.03%
Industrial	275%	275%	4.07%
Vacant residential	145%	150%	6.43%
Farm	80%	75%	4.08%
			2.00%

The proposed changes to the differential rates mainly impact the vacant residential and farm classes, with the top three classes maintaining similar increases under the existing differentials. Under the proposed differential changes, the vacant residential class will increase by 6.43 per cent and farm rates come down to 4.08 per cent. On this basis, it is recommended that the existing differential rating structure be amended to take account of the impacts of the 2020 Council revaluation.

Waste charges

The 2020-21 Budget proposes an increase of \$48.00 (or 12.44 per cent) in the default annual waste charge (inclusive of the State Government landfill levy) which is linked directly to the cost of providing the waste services, priced on a cost recovery basis.

The Victorian State Governments introduction of Recycling Victoria – A New Economy details an increase in the landfill levy landfill levy by more than 30% from the prior year (\$65.90 per tonne) to \$85.90 per tonne, which now represents \$58 per household (\$39 in 2019-20).

As documented in the past three years, disruptions in the recycling processing market are "disrupters on a global scale". These challenging events are still foreseeable into the future. The 2020-21 budget allows for the costs associated with continuing Council's current recycling contract while continuing to be sustainably responsible in the process.

Residential rate in the dollar		Fore cast		Budget	%		\$
		2019-20		2020-21	Variance		Variance
Median residential valuation in Greater Dandenong	\$	581,100	S	600,000			
Residential rate in the dollar		0.0017002		0.0016796			
General rates	S	987.98	S	1,007.78	2.00%	S	19.79
Waste charge (including State Government landfill levy) *	\$	386.00	\$	434.00	12.44%	S	48.00
Total rates and charges median residential property	\$	1,373.98	\$	1,441.78	4.93%	s	67.79

^{*} Includes State Government landfill levy of \$58.00. Council has also not yet been advised of the 2020-2021 increase in the Fire Services Levy, but it is expected that it may well be above 2.00 per cent.

Overall, the increase in general rates and charges for the median residential valued property is 4.93 per cent. The total annual impact is \$67.79 or \$1.30 cents per week.

Investing in infrastructure and meeting the asset renewal challenge

Council retains a strong focus on the future needs for this municipality. The 2020-21 Budget continues with significant investment in the infrastructure of our city, despite the constraints imposed by rate capping. An extensive Capital Works Program totalling \$42.69 million will be undertaken in 2020-21. This capital investment includes Council funding from rate revenue of \$32.65 million which is a significant drop from the capital investment from rates in 2019-20 (\$40.71 million). This large drop is mainly attributable to contingency funding required for COVID-19 financial impacts and some transfers to operating expenditure for projects not considered to be capital in nature.

The challenge to fund the appropriate replacement of existing assets (roads, drains, buildings, etc) is one that City of Greater Dandenong shares with many other municipalities. In our case, the challenge is beginning to become urgent as much of our key infrastructure was built in the 1960's and 1970's and will soon reach the end of their useful lives.

The 2020-21 Council Budget continues to address the asset renewal challenge. A total of \$20.49 million has been allocated in the 2020-21 Budget to renewing our assets.

In order to achieve Council's objectives of meeting the asset renewal challenge whilst at the same point delivering key new infrastructure, it is essential that Council strongly scrutinise its operational budgets annually and look to achieve efficiencies.

Capital expenditure	Original Budget	Budget	Strategic Resource Plan Projections			
funding sources	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Capital grants	2,794	2,226	1,093	1,018	826	-
Capital contributions	828	910	2,390	-	-	-
Transfer from reserves	14,961	6,905	3,240	11,000	6,000	1,000
Loan proceeds	10,000	-	-	15,000	15,000	-
Funded from operational surplus	40,706	32,646	41,171	39,998	40,330	40,329
Total capital works funding	69,289	42,687	47,894	67,016	62,156	41,329

Note: future years may be subject to heavy reductions due to the impacts of rate capping under the Fair Go Rates System. The investment in 2024-25 is retained at a similar level to the preceding years. Future spending may be impacted by the COVID-19 pandemic.

The table highlights that capital works funded from operational surplus has plateaued across the years presented at approximately \$40 million. The reduction in capital works funded from operational surplus in the 2020-21 Budget to \$32.65 is due to the negative financial impacts of COVID-19 and the requirement for contingency funding.

Loan proceeds totalling \$30.00 million over the 2022-23 to 2023-24 years will part fund significant works associated with the redevelopment of Dandenong Oasis.

Key capital projects included in the 2020-21 Budget

The 2020-21 Council Budget provides funding for a range of key capital projects that are worthy of highlight and include:

•	\$5.76 million	Road Resurfacing Program (including Roads to Recovery works and funding of \$508,000).
•	\$4.81 million	Abbotts Road (Section 2 between Taylors Road and National Drive) – Widening Construction (Stage 1 of 3) (partly funded by DCP contribution income of \$910,000, a transfer of \$730,000 from the DCP reserve and \$500,000 in Roads to Recovery grant funding).
•	\$2.58 million	Keysborough South Community Hub Development – Construction (Stage 1 of 2) (fully funded from the DCP Reserve).
•	\$2.42 million	Building Renewal Program.
•	\$2.25 million	Kerb and Channel Renewal and Resurfacing Programs.
•	\$2.00 million	Dandenong Oasis Replacement – Detailed Design.
•	\$2.30 million	Ross Reserve New Pavilion (Football) – Construction (Stage 1 of 2) and Ross Reserve All Abilities Playground – Changing Places Toilet.
•	\$2.00 million	Villiers Road – Access Road to Springers Leisure Centre for Keysborough South Community Hub.
•	\$1.60 million	Footpath Renewal Program and Active Transport Infrastructure Priority Program.
•	\$1.50 million	Greater Dandenong Gallery of Art (5 Mason Street) – Construction (Stage 2 of 2)
•	\$1.18 million	Vanity Lane – Construction of Streetscape (Stage 3 of 3) (fully funded by a transfer from the Dandenong Activity Centre Parking and Development Reserve).
•	\$1.05 million	Parkfield Reserve – Construction of Oval (partly funded by State Government grant funding of \$350,000).

•	\$1.00 million	Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan Construction Year 4 and Concept Design for Riverside Park (partly funded by a \$200,000 transfer from the Open Space – Planning, Development and Improvements Reserve).
•	\$810,000	Dandenong Market – Various projects including resurfacing of V row flooring, roof renewal works, provision of services design (Stage 3 of 4), Back of House upgrade to office and cool rooms and resheet rubbish compound.
•	\$600,000	Springvale Library / Civic Centre – Complete building and landscape works (construction) and storage provisions for Civic Facilities, Events, Parks, Cleansing and Emergency Relief.

Several new operating initiatives totalling \$735,000 have also been included in the 2020-21 Budget (refer **Appendix D** for details).

In summary the 2020-21 Budget has been developed during a time of great uncertainty with short and long-term effects of COVID-19 across our community very much unknown at this point. This Budget is well positioned for recovery when restrictions relax, and that Council can quickly support the return of a strong long economy. Capital spending will stimulate local employment, businesses and suppliers. The Budget is one that strikes a good balance between ensuring Council continues to provide operational services and support to the community and a capital spending program to provide much needed local infrastructure.

Proposal

This report proposes that Council adopt the 2020-21 Annual Budget for the purposes of placing the budget on public display for the required 28 days and receive and consider public submissions in respect of the Budget prior to final adoption on 22 June 2020.

Community Plan 'Imagine 2030' and Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

After consultation with the Greater Dandenong community on what kind of future they wanted to see for themselves and the City in 2030, the result was the Greater Dandenong Community Plan 'Imagine 2030'. This report is consistent with the following community visions:

Community Plan 'Imagine 2030'

Opportunity

• Leadership by the Council – The leading Council

Council Plan 2017-2021

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. This report is consistent with the following goals:

Opportunity

An open and effective Council

The strategies and plans that contribute to these outcomes are as follows:

- Annual Budget
- Long Term Financial Strategy

Related Council Policies

Financial Management - Policy

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to its contents.

Financial Implications

The Proposed 2020-21 Annual Budget accords with the financial framework established by Council in its Long Term Financial Strategy and continues to address the infrastructure renewal challenge despite the constraints imposed by rate capping under the Fair Go Rates System.

Consultation

Council is required under Sections 126 and 127 of the Local Government Act 1989 to seek written public comment on the Proposed Budget. Council is required to give public notice that the proposed document will be made available for inspection for 28 days and that Council will receive submissions made under Section 223 in respect of the Budget. A person who has made a written submission may also request to be heard by a Committee of Council appointed to consider and hear submissions.

Advertisement providing formal notice of the adoption of the Proposed Budget for consultation will be placed in the Dandenong Journal on Tuesday 28 April 2020.

It is proposed that Council hear submissions at a Special Committee Meeting on Thursday 4 June 2020 at 6.00 pm at the Dandenong Council Office, 225 Lonsdale Street, Dandenong. Submissions will be received until 5.00pm Thursday 28 May 2020. Anyone wishing to speak to Council in support of their submission should indicate so in their submission. With the Victorian Governments stage 3 restrictions currently in place, submitters are encouraged to present via videoconferencing or teleconferencing

Conclusion

In summary the 2020-21 Budget has been developed during a time of great uncertainty with short and long-term effects of COVID-19 across our community very much unknown at this point. This Budget is well positioned for recovery when restrictions relax, and that Council can quickly support the return of a strong long economy. Capital spending will stimulate local employment, businesses and suppliers. The Budget is one that strikes a good balance between ensuring Council continues to provide operational services and support to the community and a capital spending program to provide much needed local infrastructure.

Recommendation

That Council endorses the Proposed Budget 2020-21 for public notice as follows:

- 1. The Proposed Budget 2020-21 (Attachment 1) be the Proposed Budget prepared by Council for the purposes of Section 127 of the Local Government Act 1989.
- 2. The Chief Executive Officer or such other person that the Chief Executive Officer selects, be authorised to give public notice of the preparation of the Proposed Budget 2020-21 in accordance with Sections 129 and 223 of the Local Government Act 1989 that Council has prepared a proposed Budget for the 2020-21 year, noting the dates for public notice are Tuesday 28 April 2020 to Tuesday 26 May 2020.
- 3. Pursuant to Section 223 (1)(b) of the Local Government Act 1989 determine that the Special Committee comprising the whole of Council will consider, and if requested, hear any submissions received in relation to the Proposed Budget 2020-21, on Thursday 4 June 2020, at 6.00pm at the Dandenong Council Office, 225 Lonsdale Street, Dandenong.
- 4. Consider for adoption the Proposed Budget 2020-21 at the Council Meeting on Monday 22 June 2020 after consideration of any submissions received by the Special Committee at its Meeting on Thursday 4 June 2020.

FINANCE AND STRATEGY

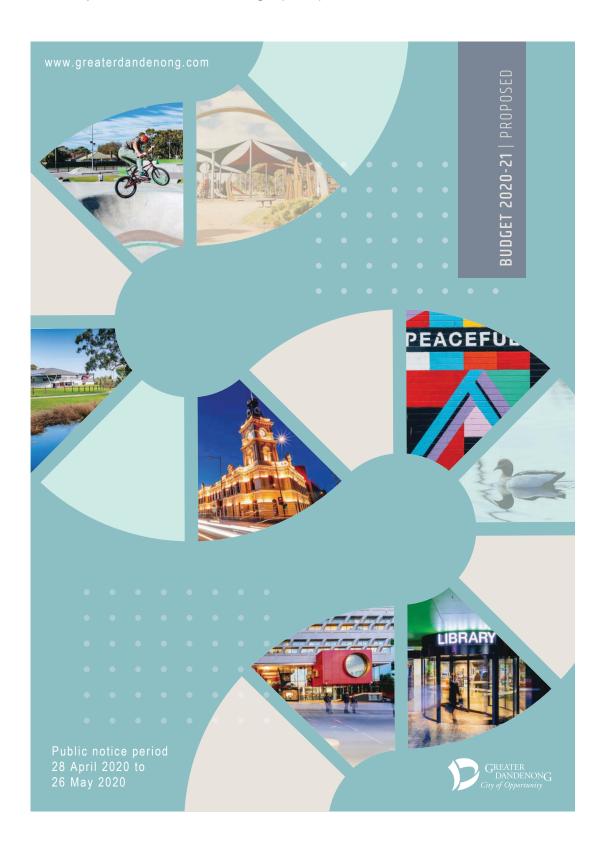
PROPOSED 2020-21 ANNUAL BUDGET

ATTACHMENT 1

PROPOSED BUDGET 2020-21

PAGES 229 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.



4.2.2 Proposed 2020-21	Annual Budg	et (Cont.)
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Appendices

Appendix A – Financial statements

Appendix B – Statutory disclosures

Appendix C – Capital works program

Appendix D – Operating initiatives

Appendix E – Fees and charges schedule

Appendix F – Performance indicators

Appendix G – Glossary of terms

4.2.2 Proposed 2020-21 Annual Budget (C	Cont.)
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Executive summary

The Proposed Annual Budget 2020–21 which forms an integral part of Council's overall strategic planning framework has been prepared and aligns to and will deliver on, the final year of the Council Plan 2017-21 (Revised). It's a pleasure to present it to the Greater Dandenong City community for comment

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The proposed changes to the differential rates mainly impact the vacant residential and farm classes, with the top three classes maintaining similar increases under the existing differentials. Under the proposed differential changes, the vacant residential class will increase by 6.43 per cent and farm rates come down to 4.08 per cent. On this basis, it is recommended that the existing differential rating structure be amended to take account of the impacts of the 2020 Council revaluation.

Waste charges

The 2020-21 Budget proposes an increase of \$48.00 (or 12.44 per cent) in the default annual waste charge (inclusive of the State Government landfill levy) which is linked directly to the cost of providing the waste services, priced on a cost recovery basis.

The Victorian State Governments introduction of Recycling Victoria – A New Economy details an increase in the landfill levy landfill levy by more than 30% from the prior year (\$65.90 per tonne) to \$85.90 per tonne, which now represents \$58 per household (\$39 in 2019-20).

As documented in the past three years, disruptions in the recycling processing market are "disrupters on a global scale". These challenging events are still foreseeable into the future. The 2020-21 budget allows for the costs associated with continuing Council's current recycling contract while continuing to be sustainably responsible in the process.

Residential rate in the dollar	Forecast	Budget	%	\$
	2019-20	2020-21	Variance	Variance
Median residential valuation in Greater Dandenong	\$ 581,100	\$ 600,000		
Residential rate in the dollar	0.0017002	0.0016796		
General rates	\$ 987.98	\$ 1,007.78	2.00%	\$ 19.79
Waste charge (including State Government landfill levy) *	\$ 386.00	\$ 434.00	12.44%	\$ 48.00
Total rates and charges median residential property	\$ 1.373.98	\$ 1.441.78	4.93%	\$ 67.79

* Includes State Government landfill levy of \$58.00. Council has also not yet been advised of the 2020-2021 increase in the Fire Services Levy, but it is expected that it may well be above 2.00 per cent.

Overall, the increase in general rates and charges for the median residential valued property is 4.93 per cent. The total annual impact is \$67.79 or \$1.30 cents per week.



Investing in infrastructure and meeting the asset renewal challenge

Council retains a strong focus on the future needs for this municipality. The 2020-21 Budget continues with significant investment in the infrastructure of our city, despite the constraints imposed by rate capping. An extensive Capital Works Program totalling \$42.69 million will be undertaken in 2020-21. This capital investment includes Council funding from rate revenue of \$32.65 million which is a significant drop from the capital investment from rates in 2019-20 (\$40.71 million). This large drop is mainly attributable to contingency funding required for COVID-19 financial impacts and some transfers to operating expenditure for projects not considered to be capital in nature.

The challenge to fund the appropriate replacement of existing assets (roads, drains, buildings, etc) is one that City of Greater Dandenong shares with many other municipalities. In our case, the challenge is beginning to become urgent as much of our key infrastructure was built in the 1960's and 1970's and will soon reach the end of their useful lives.

The 2020-21 Council Budget continues to address the asset renewal challenge. A total of \$20.49 million has been allocated in the 2020-21 Budget to renewing our assets.

In order to achieve Council's objectives of meeting the asset renewal challenge whilst at the same point delivering key new infrastructure, it is essential that Council strongly scrutinise its operational budgets annually and look to achieve efficiencies.

Capital expenditure	Original Budget Bud		St	ource Plan ions	•	
funding sources	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Capital grants	2,794	2,226	1,093	1,018	826	-
Capital contributions	828	910	2,390	-	-	-
Transfer from reserves	14,961	6,905	3,240	11,000	6,000	1,000
Loan proceeds	10,000	-	-	15,000	15,000	-
Funded from operational surplus	40,706	32,646	41,171	39,998	40,330	40,329
Total capital works funding	69,289	42,687	47,894	67,016	62,156	41,329

Note: future years may be subject to heavy reductions due to the impacts of rate capping under the Fair Go Rates System. The investment in 2024-25 is retained at a similar level to the preceding years. Future spending may be impacted by the COVID-19 pandemic.

The table highlights that capital works funded from operational surplus has plateaued across the years presented at approximately \$40 million. The reduction in capital works funded from operational surplus in the 2020-21 Budget to \$32.65 is due to the negative financial impacts of COVID-19 and the requirement for contingency funding.

Loan proceeds totalling \$30.00 million over the 2022-23 to 2023-24 years will part fund significant works associated with the redevelopment of Dandenong Oasis.

Key capital projects included in the 2020-21 Budget

The 2020-21 Council Budget provides funding for a range of key capital projects that are worthy of highlight and include:

•	\$5.76 million	Road Resultacing Program (including Roads to Recovery works and funding of \$508,000).
•	\$4.81 million	Abbotts Road (Section 2 between Taylors Road and National Drive) – Widening

Construction (Stage 1 of 3) (partly funded by DCP contribution income of \$910,000, a transfer of \$730,000 from the DCP reserve and \$500,000 in Roads to Recovery grant funding).

• \$2.58 million Keysborough South Community Hub Development – Construction (Stage 1 of 2) (fully funded from the DCP Reserve).

City of Greater Dandenong				
• \$2.42 million	Building Renewal Program.			
• \$2.25 million	Kerb and Channel Renewal and Resurfacing Programs.			
 \$2.00 million 	Dandenong Oasis Replacement – Detailed Design.			

nong Oasis Replacement – Detailed Design.

Ross Reserve New Pavilion (Football) - Construction (Stage 1 of 2) and Ross • \$2.30 million Reserve All Abilities Playground - Changing Places Toilet.

\$2.00 million Villiers Road – Access Road to Springers Leisure Centre for Keysborough South

• \$1.60 million Footpath Renewal Program and Active Transport Infrastructure Priority Program.

Greater Dandenong Gallery of Art (5 Mason Street) - Construction (Stage 2 of \$1.50 million

Vanity Lane - Construction of Streetscape (Stage 3 of 3) (fully funded by a transfer from the Dandenong Activity Centre Parking and Development • \$1.18 million

Parkfield Reserve - Construction of Oval (partly funded by State Government \$1.05 million grant funding of \$350,000).

Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan • \$1.00 million Construction Year 4 and Concept Design for Riverside Park (partly funded by a \$200,000 transfer from the Open Space – Planning, Development and

Improvements Reserve).

Dandenong Market - Various projects including resurfacing of V row flooring, • \$810,000 roof renewal works, provision of services design (Stage 3 of 4), Back of House upgrade to office and cool rooms and resheet rubbish compound

Springvale Library / Civic Centre - Complete building and landscape works • \$600,000 (construction) and storage provisions for Civic Facilities, Events, Parks, Cleansing

and Emergency Relief.

Several new operating initiatives totalling \$735,000 have also been included in the 2020-21 Budget (refer Appendix D for details).

In summary the 2020-21 Budget has been developed during a time of great uncertainty with short and long-term effects of COVID-19 across our community very much unknown at this point. This Budget is well positioned for recovery when restrictions relax, and that Council can quickly support the return of a strong long economy. Capital spending will stimulate local employment, businesses and suppliers. The Budget is one that strikes a good balance between ensuring Council continues to provide operational services and support to the community and a capital spending program to provide much needed local infrastructure

I commend the 2020-21 Budget to Council and the community.

John Bennie PSM **Chief Executive Officer**

Budget 2020-21

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Budget processes

Council Plan outcomes

The Council Plan sets out the key activities that the Council will undertake during the year to implement the strategic four-year directions established in the Plan, which in turn progresses Council towards contributing to outcomes as detailed in Imagine 2030. The Annual Budget converts these actions into financial terms to ensure that there are sufficient resources for their achievement.

Basis of budget preparation

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2020-21 Budget, which is included in this report, is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2021 in accordance with the Act and Regulations and are consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

Pending Accounting Standards

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities
 – will change the way that Council recognises income and addresses matters such as grant funding,
 contribution of assets and volunteer services. A key change is replacement for some transactions
 of the criteria of control as a determinant of the timing of income recognition, with the criteria of
 satisfying performance obligations in an enforceable agreement.

These new standards have the potential to impact the timing of how the Council recognises income.

Standards that are likely to impact on the 2020-21 financial statements, also not considered in the preparation of the budget include AASB 1059 Service Concession Arrangements: Grantors.

In advance of preparing the budget, officers firstly review and update Council's long-term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during January and February. A draft budget is then



prepared, and various iterations are considered by Council at informal briefings during March and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. Due to the COVID pandemic, the Local Government Minister announced on the 9 April an extended deadline for 2020-21 Council budgets until 31 August. However, at this point Council will progress with the current timeline and adopt its Budget by 30 June.

The budget includes consideration of several long-term strategies to assist Council in considering the budget in a proper financial management context.

Key dates for the Annual Budget process:

Budget process	Timing
Budget submitted to Council for approval "in principle"	27 April
Public notice advising of intention to adopt Budget	29 April
Budget available for public inspection and comment	28 April – 26 May
Public submission process undertaken	April/May
Submissions period closes (28 days)	26 May
Submissions considered by Council/Committee	4 June
Budget and submissions presented to Council for adoption	22 June
Copy of adopted Budget submitted to the Minister	Prior to 30 June



1. Linkage to Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Imagine 2030), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

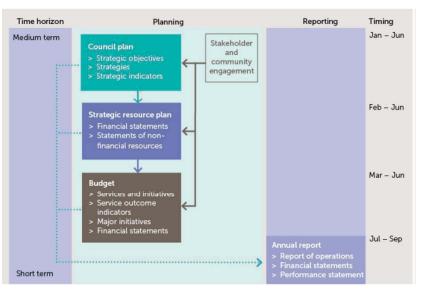
1.1 Planning and accountability framework

In reading the 2020-21 Annual Budget it is important to note that the document forms part of an overall planning framework that exists at the City of Greater Dandenong.

Council prepared its first Community Plan in February 2009, which describes the vision held by the community for the future of this City (Imagine 2030). It is a long-term plan which incorporates a range of aspirations, some of which are in the domain of Council to address whilst others require Council to lobby on behalf of their constituents.

In terms of a shorter time frame, the Council Plan 2017-21 expresses Council's four-year strategic objectives and these are aligned to the Strategic Resource Plan in terms of financial resources.

The Strategic Resource Plan, included in the Council Plan, is a rolling five-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

In addition to the above, Council has a long-term plan (Imagine 2030) which articulates the community's vision, mission and values. The Council Plan is prepared with reference to Council's long-term community plan and an Annual Plan is developed each financial year which highlights key activities for the twelve-month period. These activities provide specific information on how Council will deliver on its four-year priorities.



City of Greater Dandenong

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

1.2 Our purpose

Our vision

Greater Dandenong is a safe, vibrant city of opportunity for all – to visit, work, live and play.

Our values

At the City of Greater Dandenong, we have adopted a set of values we call 'REACH' which define who we are and how we interact with each other and our community. REACH stands for:

- Respectful
- Engaged
- Accountable
- Creative
- Honest

Our strategic objectives

Theme	Strategic objectives
People	A vibrant, connected and safe community. A creative city that respects and embraces its diversity.
Place	A healthy, liveable and sustainable city. A city planned.
Opportunity	A diverse and growing economy. An open and effective Council.



2. Budget influences

2.1 Greater Dandenong - snapshot

People

Greater Dandenong has a population of approximately 177,000 (2020 estimate). This is forecast to increase to an estimated total of 213,000 by 2030, largely as a result of residential developments in Sandown, Noble Park and Dandenong.

There were 2,436 births to Greater Dandenong residents in 2018-19, with 82 per cent of these being to residents born overseas, from countries such as Vietnam, India, Cambodia, Sri Lanka, Afghanistan and China.

The Greater Dandenong population total includes an estimated 33,000 children and adolescents aged 0-14 years, 22,000 young people aged 15-24 years, 96,000 people aged 25-64 years and 25,000 over 64 years of age.

Over half of the residents of Greater Dandenong were born overseas, making this the most culturally diverse municipality in Victoria, with residents from 167 different birthplaces.

Reflecting its cultural diversity Greater Dandenong also has a wide diversity of spoken languages, with two-thirds of residents speaking languages other than English in their homes. Among the languages widely spoken in this community are Vietnamese, Khmer, Mandarin, Cantonese, Greek, Punjabi and Sinhalese.

Place

OF GREATER DANDENONG 2020-21 BUDGE

Greater Dandenong encompasses an area of 129 square kilometres in Melbourne's south-east, approximately 24 kilometres from the central business district. It is bounded by Police Road in the north, Dandenong Creek and South Gippsland Freeway to the east, Thompson Road in the south, and by Westall and Springvale Roads to the west.

The suburbs of Greater Dandenong are Dandenong, Dandenong South, Bangholme, Springvale, Springvale South, Noble Park, Noble Park North and Keysborough.

Housing

In 2016, 54 per cent of residents own or are purchasing their homes and 32 per cent of residents rent their accommodation, similar to the metropolitan level.

Rises in the cost of housing over recent years have exceeded the rates in income growth, placing additional pressure on the local rental markets.

Though housing costs in Greater Dandenong are lower than the metropolitan average, the cost of purchasing a home in this city has trebled in the past two decades, placing financial strain on many families

Parks and reserves

Greater Dandenong maintains over 35 sports reserves, 188 kilometres of bike and shared paths, 1,100 kilometres of footpaths, 152 playgrounds, 197 parks and 33 bushland areas.



Opportunity

Employment within Greater Dandenong

Greater Dandenong provides 22,694 jobs in manufacturing for the region. This represents a 23 per cent share of all jobs in the city, which is renowned as the manufacturing hub of Victoria.

The following sectors also provide a significant proportion of jobs: wholesale trade at 7900, health care and social assistance at 9200, transport, postal and warehousing at 6900 and retail trade at 8700.

Education

While the level of participation by young people in university is slightly lower than the metropolitan average, attendance at TAFE is substantially higher than the Victorian level.

The 2016 Census revealed that of residents aged 25-44 years, 33 per cent hold a degree qualification, with 38 per cent having no post-school qualifications at all.

Employment and income rates of Greater Dandenong residents

In 2016, 60,000 residents were in paid work, a third of them employed within the city, while the others journeyed outside the city to work. Manufacturing is the largest industry accounting for 17 per cent of employment among residents, followed by health care and social assistance at 12 per cent, retail trade at 11 per cent and wholesale trade at four per cent.

In 2016, the median weekly income in Greater Dandenong was the lowest across the state and less than two thirds of the metropolitan average.

Comprehensive demographic information about the City of Greater Dandenong is available on Council's website www.greaterdandenong.com.



City of Greater Dandenong

External influences

In preparing the 2020-21 Budget, several external influences have been taken into consideration. These

- The impacts of COVID-19 is currently unknown for the financial year 2020-21 impact assessments are currently underway on resource allocations, economic impact on rates and impacts on revenuebased services. We recognise Council's proposed financial direction for 2020-21 may require changes. Council will explore any potential impact while the Proposed Budget is on public notice and make any necessary changes in accordance with Local Government Act 1989 when the Budget is presented to Council for adoption on the 22 June 2020. It is anticipated that some financial impacts may very well flow onto the first quarter of 2020-21 and beyond.
- \$4 million in community relief support provided for in the forecast 2019-20 year relating to the COVID-19 pandemic to support Greater Dandenong's most vulnerable community members
- Local Authorities Superannuation Fund Defined Benefit Plan (LASF DB) Vested Benefit Index (VBI) update (COVID-19) – Visions Super have reported the impact of COVID-19 has continued to cause significant volatility in investment markets around the world. Vision Super will continue to monitor the plan's financial position. In the event the VBI falls below the nominated shortfall threshold (ie: 97%), an interim investigation is required to be carried out by the Fund Actuary, unless the next scheduled investigation is due within six months. If the VBI falls below 97% prior to 30 June 2020, LASF DB sub-plan's next scheduled investigation as at 30 June 2020 will satisfy this requirement
- The Victorian State Government cap on the average property rate increase for 2020-21 has been set at 2.00 per cent (2019-20 2.50 per cent).
- Consumer Price Index Melbourne All Groups (CPI) increases on goods and services of 2 per cent through the year to the December quarter 2019 (ABS). State-wide CPI is forecast to be 2.25 per cent for the 2020-21 year (Victorian Budget Papers 2019-20).
- The Valuer General of Victoria has now taken over the rateable property general valuation process changing to annually rather than every two years, impacting Council's supplementary valuation process timing compared to past years and creating valuation changes.
- A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services.
- Increase in maintenance costs of parks and gardens due to continued trend of receiving gifted open space assets from developers
- Over the last 30 years, recycling has been considered a critical service experienced by all. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on the global scale. These challenging events are still foreseeable into the future; however, Greater Dandenong will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. The waste service charge for 2020-21, incorporating kerbside collection and recycling, will increase by an average 12.44 per cent or \$48.00 (default waste charge). This significant increase in the waste charge has been caused by higher recycling costs, an increase in the State Government landfill levy of over 30 per cent and the introduction of Food Organics Garden Organics (FOGO).
- Since 2014-15, Greater Dandenong has benefited from \$6.17 million in Roads to Recovery (R2R) funding improving road safety and undertaking local road upgrades. The Commonwealth Government provides R2R funding to the local government sector. The current R2R program commenced 1 July 2019 and will continue through to 30 June 2024. Council's life of program allocation for the period 1 July 2019 to 30 June 2024 is a confirmed \$5.09 million. A total amount of \$1.01 million has been allocated in 2020-21
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government in accordance with the Fire Services Property Levy Act 2012. Council has not yet been advised of the 2020-21 increase in the Fire Services Levy, but it is expected that it may well be above 2.00 per cent.



City of Greater Dandenong

Internal influences

In addition to the external factors noted, there are several internal factors which also impact on the setting of the 2020-21 Council Budget.

These include the following

- Council is committed to maintaining services to current standards (as a minimum) in the areas of parks, roads and drainage maintenance. This will require Council to make a higher investment in the ongoing renewal of these assets through its Capital Works Program.
- The Enterprise Agreement 2018 commenced 1 July 2018 for a four-year term. This agreement provides for a minimum of 2.25 percent or the rate cap whichever is higher. The financial impact of the quantum of this increase results in an increase higher than the rate cap for 2020-21 (2.00 per cent).
- Financial Assistance (FA) grant funding via the Victoria Grants Commission was restored from indexation freezing in 2017-18. Council's FA grant allocation for the 2019-20 financial year only increased by 1.35 per cent (\$161,000) which does not match the cost increases of CPI. The 2020-21 forecast is set at a conservative economic outlook.
- The consequential operational servicing expenditure for the Springvale Community Precinct which is due for completion mid 2020 has been factored into this Budget. Initially, the annual costs were forecast at \$1.4 million (funded via a reduction in the forward capital works program). This has now increased to just \$1.6 million in 2020-21.

Budget principles

The 2020-21 Budget aims to meet the objectives of Council's Long-Term Financial Strategy which are:

- The maintenance of an ongoing underlying operational surplus.
- An increase in capital works investment funded from Council's operations.
- Increased funding for asset renewal.
- The achievement of a financial structure where annual asset renewal needs are met from the base operating outcome of Council and non-renewable sources of funds such as reserves and asset sales are used to fund new or significantly upgraded facilities.
- The retention of service provision at present levels in preparing the 2020-21 Council Budget. All operational budgets are reviewed by the Executive Management Team and Council and are subjected to scrutiny and justification. Focus on using fewer resources with an emphasis on innovation and efficiency.
- New revenue sources to be identified where possible.



In terms of the direct parameters upon which the 2020-21 Budget is based, the below table highlights the broad escalation percentages in respect of key areas.

Description	2020-21
CPI forecast	2.00%
Rate revenue cap	2.00%
Fees and charges - Council *	2.75%
Fees and fines - statutory	2.00%
Financial Assistance Grants funding	1.00%
Grants and subsidies	1.00%
Employee costs **	2.25%
Employee costs (incremental costs)	0.50%
Electricity	6.00%
Street lighting	5.00%
Water	7.00%
Gas	5.00%
Fuel	5.00%

- Council fees and charges are fully documented in **Appendix E**.
 As per the Enterprise Agreement (EA) 2018 which expires 30 June 2022. A 2.25 per cent salary increment applies in the 2020-21 financial year (plus an allowance for salary relativities). The 2.25 per cent is higher than the declared rate cap due to the nominated minimum of 2.25 per cent in the EA.



City of Greater Dandenong

Major 2020-21 Budget outcomes

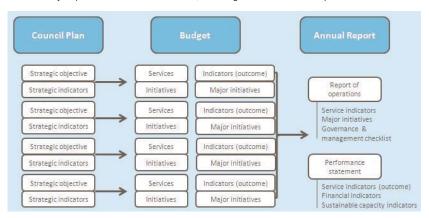
The major outcomes of the 2020-21 Council Budget are:

- Council rates are capped to 2.00 per cent as per the Fair Go Rates System.
- The default residential waste charge (including State Government landfill levy) will increase by \$48.00 (or 12.44 per cent) from \$386.00 to \$434.00. This increase is due primarily to higher recycling costs, increased Stated Government landfill levy and the introduction of Food Organics Garden Organics (FOGO).
- Council's total capital expenditure in 2020-21 is estimated to be \$42.69 million with \$32.65 million being funded from Council rate revenue. Council's capital spending has reduced by nearly \$6.8 million as is reflected in funding from Council's rate revenue. This reduced investment in capital spending for the 2020-21 will be put aside as a contingency for the negative financial impacts relating to COVID-19. This will be reviewed when more information comes to hand.
- Council will repay \$3.13 million in loan redemption during 2020-21.
- Council will maintain funding for road asset renewal with funds of \$8.06 million budgeted for in 2020-21.
- Council continues to record an underlying operational surplus in terms of the accounting result.

City of Greater Dandenong

3. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020-21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure).

City of Greater Dandenong

Theme: People

Strategic Objective 1: A vibrant, connected and safe community

Council acknowledges that creating a healthy and safe community is at the core of everything we do. We make a commitment to the social model of health as a framework to inform our policy making, our service planning and delivery. These principles are also reflected in our Community Wellbeing Plan.

Strategic Objective 2: A creative city that respects and embraces its diversity

The cultural diversity of Greater Dandenong is the defining point of difference for this city. There are many aspects of diversity in addition to multiculturalism. Diversity of culture, ability, age, gender, faith and sexuality are all acknowledged and considered in the development and delivery of our services.

Services (operating budget)

Service category	Description	Net cost \$'000
Community Services Executive	This function provides the oversight and leadership of the provision of Community Services to the municipality.	\$445
Community Arts, Cultural and Libraries	The Arts, Culture and Libraries business unit supports the management of cultural venues, the Drum Theatre, festivals and events, public art, cultural development and cultural planning. Library services provide access to a wide range of information for all ages and cultures in a range of formats and locations and are committed to lifelong learning and self-improvement opportunities. Branches include Springvale, Dandenong and online.	\$9,344
Community Wellbeing	This department focuses on developing and supporting a range of initiatives and services to enhance the health and wellbeing of families. This includes family day care, family support services, kindergarten and child care committee support, preschool field officer program, 'Best Start' and early years projects, immunisation, festivals and events, maternal and child health, parenting programs and youth services.	\$5,000
Community Development, Sport and Recreation	This department focuses on community advocacy, leisure planning, sport and recreation programs and community grant funding.	\$7,532
Community Care	Community Care provides services and programs to assist older people and people with a disability to remain living in the community. These include home based and centre based services, specialised community transport and support for clubs and groups within the city.	\$4,238
Regulatory Services	Provides compliance, education and enforcement functions related to animal management, fire prevention, local laws, parking management, planning compliance, public safety and security, litter prevention and school crossings.	(\$1,917)
Total PEOPLE		\$24,642



Strategic Objective 1: A vibrant, connected and safe community

Major Initiatives

- Develop and implement the Domestic Animal Management Plan 2020-21.
- Endorse and implement the next Reconciliation Action Plan.
- Provide ongoing funds for road treatments via the Local Area Traffic Management prioritisation 3) Provide origining funds for road deatherns via the Local Area Traine Management program for road safety.

 Maintain the Safe City CCTV system in accordance with specified performance standards. Implement year one of the Make Your Move Physical Activity Strategy.

 Implement the endorsed recommendations of the Community Transport Review 2020.

Initiatives

- Host the 2020 Walk Against Family Violence. Continue to develop and implement an Anti-Poverty Collective Impact program. 8)
- Maintain eSmart libraries accreditation.
- Manage the new permanent Pop Up park (constructed by Development Victoria).

Strategic Objective 2: A creative city that respects and embraces its diversity

Major Initiatives

- 11) Host the 2020 Children's Forum.
- Deliver the Home exhibition featuring artists of Refugee and Asylum Seeker backgrounds.
- 13) Deliver the 2020 Short Cuts Film Festival.

Initiatives

- Implement year four of the Positive Ageing Strategy.
- Implement year four of the Disability Action Plan.
- Deliver at least 12 arts and cultural heritage exhibitions across Council's cultural facilities.

Service Performance Outcome Indicators

Service	Indicator	Performance measure	Computation
Maternal and Child Health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x 100
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x 100

City of Greater Dandenong

Service	Indicator	Performance measure	Computation
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[The sum of the number of active library borrowers in the last three financial years / The sum of the population in the last three financial years] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to pool facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and Safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions / Total number of animal management prosecutions] x 100
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x 100

City of Greater Dandenong

Theme: Place

Strategic Objective 3: A healthy, liveable and sustainable city

Council is committed to a proactive and collaborative approach to climate change. We have prepared a new Sustainability Strategy that provides guidance on many key priorities, such as reducing waste, increasing transport options, improving our built environment and protecting our natural environment.

Strategic Objective 4: A city planned for the future

The appearance and amenity of the city defines its space. Council strives for best practice urban design and planning to create a city for the future that has high quality amenity for current and future residents, and appropriate levels of development. Planning and development within the city are regulated through the Greater Dandenong Planning Scheme which sets out the vision for the city through zoning, style and type of development, and regulatory functions.

Services (operating budget)

Service category	Description	Net cost \$'000
Business, Engineering and Major Projects Executive	This service category commenced 2 December 2019 as a result of the merging of the Engineering Services directorate and the Greater Dandenong Business Group. The new Business, Engineering and Major Projects directorate is focused on: the built and natural environment and provides the oversight of the engineering and infrastructure functions of Council. Council's major activity centres, economic development, investment attraction and future growth.	\$424
Infrastructure Services and Planning *	Responsible for: Waste collection services. Spring valley landfill maintenance and rehabilitation. Fleet management. Asset management and strategic asset planning. *Please note this net cost excludes \$22.81 million in waste income (included in rates and charges income total).	\$31,895
Roads	Responsible for the maintenance of the city's road, drainage, and footpath network. Road maintenance is a key function of Council, funding the ongoing upkeep of local roads.	\$6,122
Parks	The Parks Service unit maintains the City of Greater Dandenong's parks and public open spaces in order to: Improve the health and wellbeing of the community. Provide accessible, usable open spaces for residents. Improve the value of assets within the municipality.	\$13,363

City of Greater Dandenong

Service category	Description	Net cost \$'000
Building Maintenance	Building Maintenance services cover everyday building issues and helps maintain other Council properties and structures, including bus shelters, fencing and building lighting. Includes nominated building demolitions and the new Springvale Library and Community Hub maintenance and operating costs.	\$8,632
Transport and Civil Development	This unit is responsible for the long term planning and advocacy of Council's transport network, asset protection and civil development and design. The unit provides engineering input to planning and development and civil work applications.	\$715
City Planning Design and Amenity Executive	This function provides the oversight of the planning, development, building and regulatory services activities.	\$482
Building and Compliance Services	Building and Compliance Services maintain standards of amenity, habitation and safety in buildings. The unit provides services including building inspections, enforcement of safety standards, advice and consultation on building regulations issues and issuing of building permits. This unit is also responsible for environmental health and food legislation.	\$1,275
Planning and Design	This unit provides statutory, strategic, design and sustainability planning services to the city as well as monitoring and enforcement of planning legislation and permissions.	\$3,669
City Improvement	The project delivery team performs a project management function with the primary purpose of delivering Council's Capital Works program associated with its roads, drains, facilities and open space.	\$2,289
Major Projects	This service commenced from 2 December 2019 and is responsible for coordinating the planning, advocacy / funding and development of major projects that provide social, community and economic benefits for Greater Dandenong in line with the strategic priorities of Council. Also, includes Team 11 which was the working title of a bid to bring an A-League Team to South East Melbourne. This bid process has now closed, however, the project concept will continue in 2020-21.	\$415
Total PLACE		\$69,281

CITY OF GREATER DANDENONG 2020-21 BUDGE

4.2.2 Proposed 2020-21 Annual Budget (Cont.)

City of Greater Dandenong

Strategic Objective 3: A healthy, liveable and sustainable city

Major Initiatives

- 17) Implement the Greater Dandenong Sustainability Strategy 2016-30 and undertake the five-year
- 18) Finalise and begin implementing the Climate Change Strategy and Action Plan.
- Develop and deliver a 2020-21 Waste Education Program. Deliver Council's Capital Works Program. 19)
- 20)
- 21)
- Finalise the Urban Forest Strategy.

 Develop the Electric Vehicle Fleet Transition Plan.

Initiatives

- 23) Undertake the annual Sustainability Festival and Awards.
- Implement year three of the Urban Tree Strategy 2018-23.
- Review the recycling charges, whilst considering opportunities to introduce an incentive for increased recycling.
- Offer a Food Organics Garden Organics (FOGO) service to our community as a means to divert 26) this resource from landfill.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Strategic Objective 4: A city planned for the future

Major Initiatives

- 27) Develop Vanity Lane as a new pedestrian link between Thomas and Lonsdale Streets, Dandenong.
- Complete the Springvale Community Hub project. 28)
- Implement staged delivery of the Springvale Boulevard project. 29)
- Construct the Greater Dandenong Gallery of Art. 30)
- Process the Planning Scheme Amendment for the Sandown Master Plan.
- Finalise the design and commence construction of the Keysborough South Community Hub.

Initiatives

- Finalise the revised Open Space Strategy and commence the Planning Scheme Amendment.
- Continue planning for a Dandenong Community Hub by developing the business case and concept plans
- Review the Greater Dandenong Housing Strategy

City of Greater Dandenong

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at Victorian Civic and Administrative Tribunal (VCAT) (Percentage of planning application decisions subject to review by VCAT that were upheld in favour of Council)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

City of Greater Dandenong

Theme: Opportunity

Strategic Objective 5: A diverse and growing economy

As outlined in Council's long term strategy "Achieving Greater Dandenong's Potential - A Local Economic and Employment Development Strategy for our City": Greater Dandenong will be a place where people of all ages and backgrounds can reach their potential, gain the skills and education they need for success in life, and be part of a prosperous economy where all trade, manufacturing and business activity flourishes.

Strategic Objective 6: An open and effective Council

Council is committed to proactive engagement with residents to ensure that communication about all of council's services, planning activities and decisions are accessible to everyone. Community input into decision making is actively encouraged through a range of consultation opportunities throughout the year.

Services (operating budget)

Service category	Description	Net cost \$'000
Office of the Chief Executive	The Office of the Chief Executive has overall responsibility for the operations of the organisation, and carriage of the Strategic Risk Register. Each member of the executive management team reports to the CEO.	\$788
Corporate Services Executive	Corporate Services is responsible for Council business, financial planning, budgets, rates, and the systems used to manage and administer the organisation. Another key role is to provide Councillor support and governance services for Council decision making and representation. Communications, community consultation and corporate planning are also coordinated by the directorate.	\$609
Media and Communications, Customer Service, Civic Facilities	The Media and Communications unit is responsible for all media management, marketing and communications campaigns and activities, web management, print shop services, community engagement and corporate planning and reporting. The Customer Service unit is responsible for the corporate call centre and three face to face customer service centres. The Civic and Community Facilities unit manages a diverse range of facilities for use or hire by Council and the community.	\$5,349
Governance	Governance and Commercial Property is responsible for the overall governance of the organisation and the management of Council's commercial property portfolio. The unit is also responsible for the management, storage and disposal of corporate records to support business transactions and for evidentiary purposes. Also includes return from Dandenong Market.	(\$95)

City of Greater Dandenong

Service category	Description	Net cost \$'000
Information Technology	The Information Technology unit is responsible for the provision of cost-effective information and telecommunication solutions to staff and councillors.	\$5,186
People and Procurement Services	People and Procurement Services is responsible for supporting the human resource capital within the organisation. This function also includes: Occupational health and safety Purchasing and procurement systems Industrial relations Professional development Payroll Contract management Insurance and risk management Continuous improvement.	\$5,139
Economic Development	The Economic Development team markets the city as a business destination, facilitates business attraction, investment and employment creation, supports existing businesses and measures and monitors the local and regional economy to enhance the economic prosperity of the city. This area also promotes the city's cultural precincts and coordinates the cultural tours.	\$1,471
South East Business Networks (SEBN)	Through its unique and collaborative network models, SEBN brings people and companies together to protect the economic viability of the region by ensuring a stronger, more resilient and globally engaged business community. SEBN promotes the role of women in business and the development and integration of our diverse community into the workplace.	\$697
Activity Centres Revitalisation	The department leads and coordinates the revitalisation of the Dandenong, Springvale and Noble Park activity centres through the stewardship of property development, infrastructure planning, stakeholder engagement and place making.	\$1,096
Financial Services	Financial Services exists to enable Council to comply with statutory requirements, provide strategic financial direction, undertake essential business processes and support the organisation with financial assistance and advice. Property Revenue includes the administration of rates and valuation services.	\$2,526
Total OPPORTUNITY		\$22,767



Strategic Objective 5: A diverse and growing economy

Major Initiatives

- 36) Implement the One Percent project and continue to develop the capability and capacity of the disadvantaged/disengaged jobseekers in our community.
- Develop and deliver a program for social enterprises.
- 38) Develop an investment attraction prospectus for the city.

Initiatives

- Continue to implement the refreshed Local Economic and Employment Development Strategy.
- 40) Host the CGD-industry 'Take a Swing' golf day event to raise funds in support of the local community
- Continue to implement the Tourism and Regional Food Strategies.
- Publish four editions of 'Talking Business' magazine.

Strategic Objective 6: An open and effective Council

Major Initiatives

- 43) Implement Council's Information Technology and Digital Strategy 2020-25.
- Develop a Revenue and Rating Strategy. Complete a Workforce Management Plan. 45)
- Manage the Victorian Electoral Commission (VEC) contract for conduct of the 2020 Council elections and conduct candidate forums across the Greater Dandenong community. 46)
- 47) Develop the new Council Plan 2021-25 and Annual Plan 2021-22.

Initiatives

- 48)
- Develop a professional development and training program for Councillors. Grow Council's social media following by 10 per cent from a base figure of 26,000. Manage the effective leasing of Council's commercial property portfolio.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community



3.1 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2020-21 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 9) and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

3.2 Reconciliation with budgeted operating result

	2020-21
	Net cost
	\$'000
People	24,642
Place	69,281
Opportunity	22,767
Total services and initiatives	116,690
Total Scivices and initiatives	110,000
Non-attributable expenditure	
Depreciation	31,433
Written down value of assets sold/scrapped	309
Borrowing costs	3,051
COVID-19 contingency fund	5,300
Other non attributable *	2,269
Total non-attributable expenditure	42,362
Deficit before funding sources	159,052
Funding sources	
Rates and charges	152,702
Financial Assistance Grants (via Victoria Grants Commission)	12,201
Interest earnings	2,067
Asset sales	686
Contributions non-monetary	15,000
Contributions - monetary	2,910
Capital grant funding	2,226
Total funding sources	187,792
Surplus for the year	28,740

Other non-attributable includes bank charges, external audit fees, annual leave and long service leave provisions and fire services levy payable on Council owned properties.



4. Analysis of operating budget

This section of the Annual Budget analyses the expected revenues and expenses of the Council for the 2020-21 year.

4.1 Budgeted income statement

	Ref	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Operating				
Total income	4.2	225.263	230.461	5,198
Total expenses	4.3	(198,722)	(201,721)	(2,999)
Surplus for the year		26,541	28,740	2,199
Less non-operating income and expenditure				
Grants - capital non-recurrent	4.2.5	(3,279)	(1,218)	2,061
Contributions - non-monetary	4.2.7	(15,000)	(15,000)	-
Capital contributions - other sources	4.2.6	(7,309)	(2,910)	4,399
Adjusted underlying surplus (deficit)		953	9,612	8,659

4.1.1 Adjusted underlying result (\$8.66 million increase)

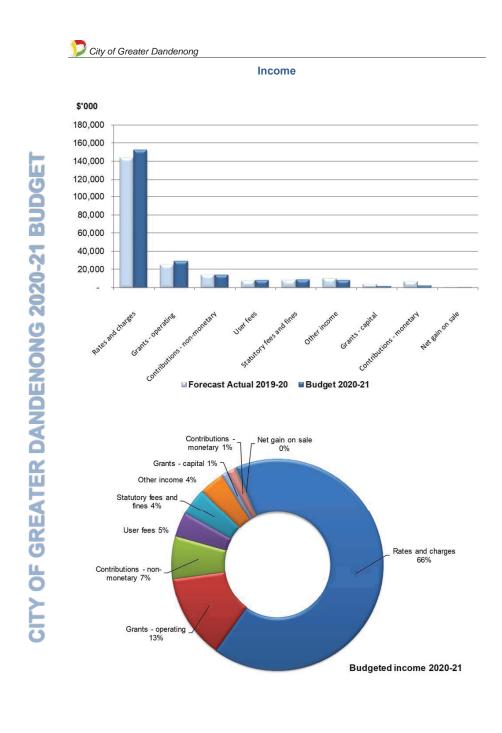
The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can mask the operating result.

The adjusted result for the 2020-21 year is a surplus of \$9.61 million which is an increase of \$8.66 million from the 2019-20 Forecast. The increase is mostly attributable rate and waste charges revenue and higher operating grant income resulting from the timing of Financial Assistance grant funding distributions (refer to section 4.2.4 for further details). In calculating the underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

4.2 Income

		Forecast Actual	Budget	
Income types	Ref	2019-20	2020-21	Variance
		\$'000	\$'000	\$'000
Rates and charges	4.2.1	144,283	152,702	8,419
Statutory fees and fines	4.2.2	8,885	9,732	847
User fees	4.2.3	8,248	8,749	501
Grants - operating	4.2.4	25,983	29,875	3,892
Grants - capital	4.2.5	4,498	2,226	(2,272)
Contributions - monetary	4.2.6	7,309	2,910	(4,399)
Contributions - non-monetary	4.2.7	15,000	15,000	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	4.2.8	317	377	60
Other income	4.2.9	10,740	8,890	(1,850)
Total income		225,263	230,461	5,198

Source: Appendix A - Financial Statements





4.2.1 Rates and charges (\$8.42 million increase)

Council's rate revenue of \$152.70 million is made up using the following assumptions:

- An average increase in rates across all property types of 2.00 per cent
- Residential waste charge of \$434.00 per annum for the Option A standard service charge 120 litre bin (an increase of \$48.00 or 12.44 per cent). The waste charge fee is based on full cost recovery. The waste charge includes a fortnightly garden waste and recycling service, and an annual hard waste collection. These charges also include the landfill levy impost by the State Government which has increased by over 30 per cent from the prior year and represents \$58 per household.
- \$1.00 million is estimated to be derived from supplementary rates (from new developments and improvements to existing properties).
- An estimated \$1.58 million is expected to be collected from the Keysborough Maintenance Levy
 at a rate of \$350 per household. These funds will be transferred to a reserve and fully expended
 on costs relating to this area.

The below table highlights the impacts of the rate increase on the average residential property in City of Greater Dandenong.

Residential rate in the dollar		Forecast	Budget	%	\$
		2019-20	2020-21	Variance	Variance
Median residential valuation in Greater Dandenong	\$	581,100	\$ 600,000		
Residential rate in the dollar		0.0017002	0.0016796		
General rates	\$	987.98	\$ 1,007.78	2.00%	\$ 19.79
Waste charge (including State Government landfill levy) *	\$	386.00	\$ 434.00	12.44%	\$ 48.00
Total rates and charges median residential property	\$	1,373.98	\$ 1,441.78	4.93%	\$ 67.79

^{*} Includes a State Government landfill levy of \$58.00.

4.2.2 Statutory fees and fines (\$847,000 increase)

A detailed schedule of fees and charges is contained in **Appendix E**. This schedule highlights the GST status of each fee category and whether the fee is determined by Council or is fixed by State Government legislation.

The table below shows the statutory fees and fines received by Council with the primary source from infringements and costs of \$5.06 million plus \$1.76 million in Infringement Court recoveries expected to be received. Parking infringements make up \$4.09 million of the infringements and costs in the 2020-21 Budget with the balance relating to other fines including local laws, litter, animal control and food and health. Building and town planning fees represent another major source of statutory fees (\$2.09 million). Refer to **Appendix E** - Fees and charges for further details.

Statutory fees and fines type	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Infringements and costs	4,468	5,061	593
Court recoveries	1,848	1,763	(85)
Building and town planning fees	1,845	2,087	242
Land information certificates	109	111	2
Sub-division fees	329	418	89
Permits	286	292	6
Total statutory fees and fines	8,885	9,732	847

Note: The above will be impacted upon by COVID-19 and will be revised prior to Budget adoption

City of Greater Dandenong

4.2.3 User fees (\$501,000 increase)

Council derives user fees from several sources including on-street parking, multi-deck car parks, aged care services, family day care, hire of Council halls, meeting rooms (Drum Theatre, The Castle) and community facilities (Dandenong Basketball Stadium, sportsgrounds).

User fees are projected to increase by \$501,000 in 2020-21 from the 2019-20 forecast due to a combination of higher Aged and Health Services fee income in 2020-21 based on anticipated target achievement and reduced fee income in 2019-20 from parking machines/meters fee income and Building Permit and Inspection fee income due to current economic activity levels.

A detailed schedule of fees and charges is contained in Appendix E.

	Forecast		
	Actual	Budget	
User fees type	2019-20	2020-21	Variance
	\$'000	\$'000	\$'000
Aged and health services	1,022	1,142	120
Child care/children's programs	1,115	1,146	31
Parking	3,121	3,285	164
Registration and other permits	2,112	2,291	179
Asset protection fees	472	450	(22)
Other fees and charges	406	435	29
Total user fees	8,248	8,749	501

Note: The above will be impacted upon by COVID-19 and will be revised prior to Budget adoption.

4.2.4 Grants - operating (\$3.89 million increase)

Operating grants include all monies received from State and Commonwealth sources, as well as some grants from other organisations, for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by \$3.89 million compared to 2019-20 due mainly to the early distribution of Financial Assistance grant funding in 2018-19 resulting in only 50% being included in the 2019-20 Forecast. A full year's allocation (100%) of Financial Assistance grant funding is included in the 2020-21 Budget (further details regarding grant category movements are provided on the following page). Operating grants are listed below by type and source, classified into recurrent and non-recurrent.

Operating grants	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Recurrent			
Commonwealth Government			
Financial Assistance Grant	5,704	12,201	6,497
Family Day Care	4,323	3,306	(1,017)
Home and community care	5,841	6,450	609
Family and children	90	80	(10)
Community health	20	20	0
State Government			
Home and community care	2,098	2,054	(44)
Maternal and child health	2,448	2,506	58
Family and children	1,762	1,630	(132)
Libraries	1,036	1,009	(27)
School crossings	451	450	(1)
Community health	110	122	12
Total recurrent operating grants	23,883	29,828	5,945

City of Greater Dandenong

	Forecast Actual 2019-20	Budget 2020-21	Variance
Operating grants	\$'000	\$'000	\$'000
Non recurrent			
Commonwealth Government			
Family and children	417	-	(417)
Libraries	170	-	(170)
Community health	6	-	(6)
Senior citizens	14	-	(14)
Environment	200	-	(200)
State Government			
Community health	142	_	(142)
Education and employment	246	-	(246)
Maternal and child health	105	-	(105)
Environment	207	-	(207)
Waste and recycling	355	-	(355)
Family and children	18	-	(18)
Home and community care	73	-	(73)
Libraries	52	32	(20)
Community safety	15	15	
Emergency management	40	-	(40)
Sport and recreation	3	-	(3)
Other			
Disability employment	35	-	(35)
Family violence	2	-	(2)
Total non-recurrent operating grants	2,100	47	(2,053)
Total operating grants	25,983	29,875	3,892

Recurrent operating grants

Total recurrent operating grants are estimated to increase by \$5.95 million compared to the 2019-20 forecast mainly due to:

• The early distribution of \$6.25 million (50%) of Council's 2019-20 Financial Assistance Grant funding allocation in June 2019 (2018-19), resulting in only 50% being included in the 2019-20 Forecast. \$12.20 million or 100% of the estimated 2020-21 Financial Assistance grant funding allocation has been included in the 2020-21 Budget. Excluding the effect of the timing of Financial Assistance grants, the movement in recurrent operating grant income is actually a \$306,000 decrease (1.02 per cent). The amount included in the 2020-21 Budget for Financial Assistance Grant funding is based on the actual 2019-20 Financial Assistance grant funding received with a conservative increase of 1.00 per cent. This grant is a general-purpose grant that is not tied to specific programs and includes a component for roads maintenance.

Partly offset by:

 Lower grant funding expected for the Family Day Care (FDC) program (\$1.02 million decrease) mainly in relation to FDC growth funding received in 2019-20, not expected to continue in 2020-21. This grant funding is offset by payments to educators.



City of Greater Dandenong

Non-recurrent operating grants

The reduction in non-recurrent operating grant funding of \$2.05 million is due mainly to grant funding or grant funded programs that will conclude in 2019-20 including:

- Waste (recycling and E-waste) \$355,000
- Communities Environment Program \$200,000
- New Directions Mothers and Babies \$330,000
- Community Revitalisation \$230,000
- Libraries Let's Read Program \$170,000
- Drug Strategy \$131,000
- Right @ Home \$105,000
- Our Catchments Our Communities \$92,000

4.2.5 Grants - capital (\$2.27 million decrease)

Capital grants include all monies received from State, Commonwealth and community sources for the purposes of funding the capital works program. Overall, the level of capital grants has decreased by \$2.27 million compared to 2019-20. Section 5 "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2020-21 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

	Forecast		
	Actual	Budget	
	2019-20	2020-21	Variance
Capital grants	\$'000	\$'000	\$'000
Recurrent			
Commonwealth Government			
Roads to Recovery *	1,219	1,008	(211)
Total recurrent capital grants	1,219	1,008	(211)
Non-recurrent			
Commonwealth Government			
Roads	146	-	(146)
State Government			
Sport and recreation	2,800	1,218	(1,582)
Roads	300	-	(300)
Family and children	33	-	(33)
Total non-recurrent capital grants	3,279	1,218	(2,061)
Total capital grants	4,498	2,226	(2,272)

^{*} Note – Council has been allocated \$5.09 million in Roads to Recovery grant funding over the period 2019-20 to 2023-24, with \$1.01 million to be received in 2020-21. Certain conditions must be followed, and annual reports

The capital grants forecast in 2020-21 for 'Sport and Recreation' include State Government funding for:

•	\$375,000	Ross Reserve New Pavilion (Football) – Construction (Stage 1 of 2).
•	\$350,000	Parkfield Reserve – Construction of Oval.
•	\$188,182	Normal Luth Reserve – Lighting upgrade.
•	\$175,450	Warner Reserve – Multi-court Recreation Space (Stage 1 of 2).
•	\$100,000	Police Paddocks Reserve (Soccer) – Refurbishment of Male Toilets and Showers in
		the Home and Away Changerooms.
•	\$30,000	lan Tatterson Leisure Park (Oval 1) – Installation of Synthetic Cricket Wicket.



City of Greater Dandenong

4.2.6 Contributions - monetary (\$4.40 million decrease)

The \$4.40 million decrease in monetary contributions is mainly attributable to DCP contribution income of \$3.88 million relating to a number of capital works projects and \$315,000 in contributions received from developers to fund future maintenance of offset reserves at Logis and Somerfield that is forecast for 2019-20 but is not expected to occur again in 2020-21.

Depending on the amount of development activity in progress, Council receives contributions from developers. These represent funds to enable Council to improve the necessary integrated infrastructure for new developments. They are for very specific purposes and often require Council to outlay funds for infrastructure works some time before the receipt of these contributions. These contributions are statutory contributions and are transferred to reserves until utilised for a complying purpose through the capital works program. The 2020-21 Budget estimates that the level of open space contributions will be around \$2.00 million.

4.2.7 Contributions - non-monetary (No movement)

These contributions (non-cash) primarily relate to the Development Contribution Plan's in Dandenong South and Keysborough and will be in the form of infrastructure assets (gifted assets). Non-monetary assets are difficult to budget and cannot be accurately predicted. This is a non-cash accounting entry.

4.2.8 Net gain (loss) on disposal of property, infrastructure, plant and equipment (\$60,000 increase)

Net gain/(loss) on the disposal of property, infrastructure, plant and equipment assets represents the net sale proceeds after deducting the written down value (WDV) of the assets being sold. The 2020-21 Budget represents the net gain on sale of Council's program of fleet replacement: \$686,000 proceeds less \$309,000 WDV, resulting in \$377,000 net gain on sale. The 2020-21 Budget anticipates a higher level of asset sale proceeds than 2019-20.

4.2.9 Other income (\$1.85 decrease)

The major sources of other income include:

- Interest income on investments.
- Drum Theatre recoveries and other income.
- Rental income from commercial properties.
- Asset protection reinstatements
- Supplementary valuation recoveries from South East Water

The decrease in other income of \$1.85 million in 2020-21 compared to the 2019-20 forecast is due to:

Reduced recovery income (\$2.14 million) in relation to works required at Spring Valley Landfill to comply with the Pollution Abatement Notice (PAN) issued by the Environment Protection Authority (EPA) that are expected to occur in 2019-20. The cost of these works is offset by recovery income from partner councils (80.12 per cent is recovered) and a transfer from reserves for Council's share. The level of recovery income in 2020-21 reduces significantly based on a reduction in the landfill maintenance costs required in 2020-21.

Partly offset by:

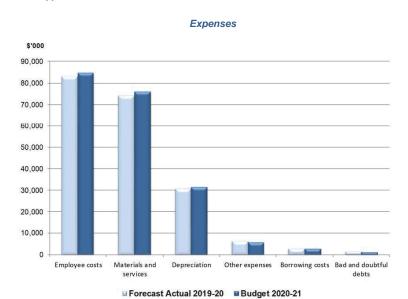
Reduced rental income from Dandenong Market in 2019-20 due to negative financial impacts on the Market from the COVID-19 pandemic. It is not yet known whether the 2020-21 budget rental return from the Market will also be impacted. This is coupled with a return of the July to December income which is forecast to be refunded (refer 4.3.6 Other Expenses).

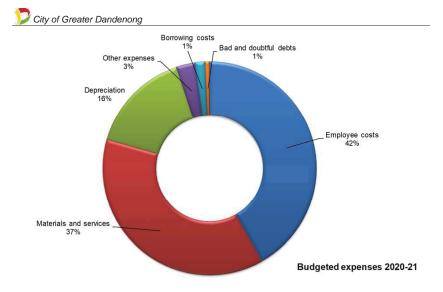
City of Greater Dandenong

4.3 Operating expenditure

Ex penses type	Ref	Fore cast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Employee costs	4.3.1	82,988	84,402	1,414
Materials and services	4.3.2	74,057	75,737	1,680
Bad and doubtful debts	4.3.3	1,535	1,363	(172)
Depreciation	4.3.4	30,816	31,433	617
Borrowing costs	4.3.5	3,058	3,051	(7)
Other expenses	4.3.6	6,268	5,735	(533)
Total expenses		198,722	201,721	2,999

Source: Appendix A Financial Statements





4.3.1 Employee costs (\$1.41 million increase)

Employee costs include salaries and Council's statutory obligations in providing WorkCover insurance, employer superannuation, leave entitlements including leave loading and long service leave as well as staff development and training costs. These costs are largely driven by Council's Enterprise Agreement (EA). The Enterprise Agreement 2018 expires on 30 June 2022. The EA increase for 2020-21 is 2.25 per cent in line with guaranteed minimum in the EA (which presents a funding challenge as it exceeds the rate cap of 2.00 per cent in 2020-21). Annual award increases for banded staff also contribute to an increase in employee costs. Increase in resources in relation to areas where Council annually inherits new service requirements such as areas of parklands handed from developers has also been provided for. The compulsory Superannuation Guarantee Scheme rate is expected to remain at 9.50 per cent in 2020-21.

A summary of planned human resources expenditure categorised according to the organisational structure of Council is included below.

	_	Compris	es
	Budget	Permanent	Permanent
Directorate	2020-21	Full time	Part time
	\$'000	\$'000	\$'000
Chief Executive	574	574	-
City Planning, Design and Amenity	13,063	11,146	1,917
Community Services	32,588	17,016	15,572
Corporate Services	12,878	10,258	2,620
Engineering Services	16,679	15,860	819
Greater Dandenong Business	2,777	2,268	509
Total permanent staff expenditure	78,559	57,122	21,437
Casuals and other expenditure	5,843		
Total employee cost expenditure	84.402		

City of Greater Dandenong

A summary of the number of full time equivalent (FTE) Council staff in relation to the employee cost expenditure in 2020-21 is included below.

		Compris	se s
	Budget	Permanent	Permanent
Directorate	2020-21	Full time	Part time
	FTE	FTE	FTE
Chief Executive	2.0	2.0	-
City Planning, Design and Amenity	121.2	99.0	22.2
Community Services	318.6	154.0	164.6
Corporate Services	112.0	85.0	27.0
Engineering Services	160.6	152.0	8.6
Greater Dandenong Business	21.3	17.0	4.3
Total permanent staff expenditure	735.7	509.0	226.7
Casuals and other expenditure	11.5		
Total employee cost expenditure	747.2		

Note - FTE: Full time equivalent

4.3.2 Materials and services (\$1.68 million increase)

Materials and services represent the materials and consumables required for maintenance and repair of Council buildings, roads, drains, footpaths, playground equipment and occupancy costs including utilities. Other costs included are a range of expert services to assist in systems related advice and support, audit services, debt collection, and legal services. It also includes the cost of materials used in providing home-based community care and food services to the elderly people.

The majority of materials and services costs were increased by the forecast CPI (2.00 per cent) in the 2020-21 Budget, except for contract costs which are based on prevailing contract conditions, electricity (6 per cent), street lighting (5 per cent), water (7 per cent) and gas and fuel costs (5 per cent).

	Forecast Actual	Budget	
Materials and services	2019-20	2020-21	Variance
	\$'000	\$'000	\$'000
Contract payments	47,143	45,455	(1,688)
Materials and services	6,339	6,614	275
Office administration	4,968	5,012	44
Consultants and professional services	6,765	9,494	2,729
Utilities	4,306	4,411	105
Information technology	3,167	3,539	372
Insurance	1,369	1,212	(157)
Total	74,057	75,737	1,680



Overall, there is an increase in the materials and services category of \$1.68 million as a result of:

- Consultants and professional services (increase of \$2.79 million)
 - Increase of \$5.30 million due to a COVID-19 pandemic contingency fund in anticipation for negative financial and economic impacts. Due to the uncertainty around the nature of this spending it has been provided for under the professional services category.

Partly offset by

- Lower consultants, legal and professional services costs (\$1.04 million) due to grant funded programs that are due to cease at 30 June 2020. Examples include Community Revitalisation, Indian Cultural Precinct, Market Street Operational, Drug Strategy, New Directions – Mothers and Babies and Metropolitan Partnerships Development Fund (MPDF) Social Isolation.
- A building disposal program in 2019-20 (\$680,000) which comprises one-year projects to demolish buildings at 280 Lonsdale Street Dandenong, 275 Lonsdale Street Dandenong, 12-14 Stuart Street Dandenong, 77 Herbert Street Dandenong, 89 Douglas Street Noble Park, Dandenong West Kindergarten, Sandown Park Kindergarten and Springvale Reserve Scoreboard Garage.
- Information Technology (increase of \$372,000)
 - Due to increase in software maintenance costs to include annual subscriptions for Mimecast Security Information and Event Management (SIEM) and Endpoint Detection and Response (\$183.000).
 - An increase in software maintenance costs of \$71,000 in the Fleet Management area due to a one-off budget provision in 2020-21 for a new fleet management system combined with forecast lower expenditure in 2019-20 as a result of GPS maintenance not yet required as not yet installed.

Partly offset by the following:

- Contract payments (decrease of \$1.69 million)
 - A reduction in forecast expenditure for works required at Spring Valley Landfill (\$2.67 million) to comply with the Pollution Abatement Notice (PAN) issued by the Environment Protection Authority (EPA) which is expected to occur in 2019-20. These contract payment costs are offset by recovery income from partner councils (80.12 per cent is recovered) and a transfer from reserves for Council's share. Once the landfill cap rehabilitation works are complete in 2019-20, the maintenance costs in 2020-21 are expected to reduce back down to a lower level (and associated recovery income will also decrease accordingly).
 - A decrease of \$1.02 million in payments to educators in the Family Day Care program due to growth funding received in 2019-20 which is not expected to continue in 2020-21.
 - Lower contract services costs (\$518,000) due to once off grant funded programs in the Parks area, that are due to cease at 30 June 2020. Examples include Connecting to Country, Caring for our Local Environment, Corridors of Green, Communities Environment Program, Peri Urban Weed Management and Our Catchments our Communities.

Partly offset by the following unfavourable variances:

- An increase of \$1.91 million in waste management costs, in particular, tipping fees due to the State Government landfill levy fee increase of over 30 per cent, recycling costs, hard waste collection and garden waste disposal costs. This increase in waste management costs is recovered via the waste charge, which is based on full cost recovery.
- An increase in contract services and cleaning costs of \$158,000 at the new Springvale Community Precinct which is due to open late in 2019-20, due to a full year budget provision in 2020-21 (2019-20 included a part year pro-rata budget allocation).
- An increase in cleaning costs of Council's buildings of \$135,000 due to an increase in the number of Civic Facilities for hire and required cleaning requirements.



4.3.3 Bad and doubtful debts (\$172,000 decrease)

Bad and doubtful debts are expected to decrease compared to the 2019-20 forecast which is due to an expected once off write off in Food Services of \$230,000 in 2019-20.

4.3.4 Depreciation (\$617,000 increase)

Depreciation measures the allocation of the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains, from delivering services to the community. The increase of \$617,000 for 2020-21 is based on a revised estimate considering several factors including the current property, infrastructure, plant and equipment balances in the asset register and the anticipated impact of the capital works program.

4.3.5. Borrowing costs (\$7,000 decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. Interest expense is budgeted to decrease slightly by \$7,000 compared to 2019-20.

4.3.6 Other expenses (\$533,000 decrease)

This expenditure category includes other expenses such as lease rentals, audit costs, accommodation costs, councillor allowances and Council election costs. The community grants program which funds diverse community groups towards promoting sporting, religious, cultural and leisure activities within the city is also provided for under this category. Costs associated with the Fire Services Property Levy on Council owned properties are also included in this category.

The \$533,000 decrease in other expenses is due to:

- A Council stimulus package for the Dandenong Market in 2019-20 to help keep the market open amid the COVID-19 pandemic, which means that \$724,000 in rental income received from the Dandenong Market for the first half of 2019-20 is forecast to be refunded.
- A decrease in contributions across the organisation of \$269,000 in 2020-21 mainly due to several 2019-20 contributions that are either not expected to occur again or are expected to reduce in amount in 2020-21. Examples include contributions to shared Emergency Management resource (a 1 EFT position will now be employed by Council in 2020-21), a reduction in the Melbourne Food and Wine Festival contribution (in order to fund a second year of the Dandenong Night Market in 2021), the provision of a motor vehicle for the Victoria Police, works on an adjacent temple at Spring Valley landfill, a contribution to Friends of Refugees and contributions relating to grant funded projects including the Stronger Communities Program and Neighbourhood House.

Partly offset by:

 An increase in council election costs of \$602,000 due to the anticipated costs of holding the 2020 Council election which occurs once every four years.



5. Analysis of capital budget

5.1 Capital works expenditure

This section of the report analyses the planned capital expenditure budget for the 2020-21 year and the sources of funding for the capital budget. Further detail on the capital works program can be found in **Appendix C**.

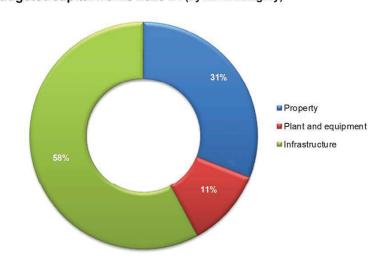
		Forecast Actual	Budget	
	Ref	2019-20	2020-21	Variance
	IXCI	\$'000	\$'000	\$'000
Property				
Land		4,049	-	(4,049)
Total land		4,049	-	(4,049)
Buildings		42,800	13,011	(29,789)
Leasehold improvements		500	202	(298)
Total buildings		43,300	13,213	(30,087)
Total property	5.1.1	47,349	13,213	(68,272)
Plant and equipment				
Plant, machinery and equipment		2,524	2,906	382
Fixtures, fittings and furniture		150	426	276
Computers and telecommunications		1,918	577	(1,341)
Library books		974	860	(114)
Total plant and equipment	5.1.2	5,566	4,769	(797)
Information .				
Infrastructure Roads		44 745	45.000	0.040
Bridges		11,745	15,693	3,948
•		487	100	(387)
Footpaths and cycleways		2,025	1,600 660	(425)
Drainage Recreational, leisure and community facilities		2,701		(2,041)
		6,117	1,471	(4,646)
Parks, open space and streetscapes Off street car parks		18,570	5,181	(13,389)
Total infrastructure	5.1.3	2,359	- 04 705	(2,359)
Total Infrastructure	5.1.3	44,004	24,705	(19,299)
Total capital works expenditure		96,919	42,687	(54,232)
Total capital works expellulture		30,313	42,007	(34,232)
Represented by:				
New asset expenditure		35,243	7,854	(27,389)
Asset renewal expenditure		36.264	20,487	(15,777)
Asset upgrade expenditure		24,664	14,346	(10,318)
Asset expansion expenditure		748		(748)
Total capital works expenditure		96,919	42,687	(54,232)
. o.a. oap.an nono oxponantaro		55,515	72,007	(0-1,202)

CITY OF GREATER DANDENONG 2020-21 BUDGET

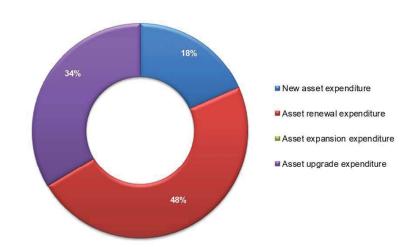
4.2.2 Proposed 2020-21 Annual Budget (Cont.)

City of Greater Dandenong

Budgeted capital works 2020-21 (by asset category)



Budgeted capital works 2020-21 (by asset expenditure type)



Source: Appendix A. A more detailed listing of the capital works program is included in Appendix C.



\$2.58 million

5.1.1. Property - \$13.21 million

The property class comprises land acquisitions, building and building improvements including community facilities, sports facilities and pavilions.

Keysborough South Community Hub Development – Construction (Stage 1 of 2)

The more significant projects in 2020-21 include:

	(fully funded from the Development Contribution Plan (DCP) Reserve).
 \$2.42 million 	Building Renewal Program.
 \$2.00 million 	Dandenong Oasis Replacement – detailed design.
• \$2.30 million	Ross Reserve New Pavilion (Football) – Construction (Stage 1 of 2) and Ross Reserve All Abilities Playground – Changing Places Toilet.
• \$1.50 million	Greater Dandenong Gallery of Art (5 Mason Street) – Construction (Stage 2 of 2)
• \$810,000	Dandenong Market – Various projects including resurfacing of V row flooring, roof renewal works, provision of services design (Stage 3 of 4), Back of House upgrade to office and cool rooms and resheet rubbish compound.
• \$600,000	Springvale Library / Civic Centre – Complete building and landscape works (construction) and storage provisions for Civic Facilities, Events, Parks, Cleansing and Emergency Relief.

5.1.2 Plant and equipment - \$4.77 million

The plant and equipment category include the ongoing replacement program of Council's heavy plant (trucks, sweepers, etc.) and motor vehicle fleet (\$2.66 million). It also includes expenditure on computer and telecommunications (\$577,000), fixtures, fittings and furniture (\$426,000) and library resources (\$860,000).

The \$1.34 million decrease in computers and telecommunications relates to a greater investment in technology in the 2019-20 year, particularly in relation to a new Asset Management System (\$821,000), digital infrastructure for the website (\$256,000), Wi-Fi infrastructure and connections (\$230,000), security software (\$200,000) and multi-media and broadcast program (\$196,000).

5.1.3 Infrastructure - \$24.71 million

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes and off-street car parks.

Most of the expenditure in this category is critical in terms of meeting Council's asset renewal challenge and ensuring a high level of amenity to the residents of City of Greater Dandenong.

Significant projects in 2020-21 include:

Roads, bridges, drainage, footpaths and cycle ways, off street car parks

•	\$5.76 million	Road Resurfacing Program (including Roads to Recovery works and funding of \$508,000).
•	\$4.81 million	Abbotts Road (Section 2 between Taylors Road and National Drive) – Widening Construction (Stage 1 of 3) (partly funded by DCP contribution income of \$910,000, a transfer of \$730,000 from the DCP reserve and \$500,000 in Roads to Recovery grant funding).
•	\$2.25 million	Kerb and Channel Renewal and Resurfacing Programs.
•	\$2.00 million	Villiers Road – Access Road to Springers Leisure Centre for Keysborough South Community Hub.
•	\$1.60 million	Footpath Renewal Program and Active Transport Infrastructure Priority Program.

City of Greater Dandenong

Recreational, leisure and community facilities and Parks, open space and streetscapes

• \$1.18 million Vanity Lane – Construction of Streetscape (Stage 3 of 3) (fully funded by a transfer from the Dandenong Activity Centre Parking and Development Reserve)

• \$1.05 million Parkfield Reserve – Construction of Oval (partly funded by State Government grant funding of \$350,000).

\$1.00 million
 Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan
 Construction Year 4 and Concept Design for Riverside Park (partly funded by a
 \$200,000 transfer from the Open Space – Planning, Development and
 Improvements Reserve).

5.2 Capital works funding sources

Council's capital expenditure program for 2020-21 will be funded as follows:

Sources of funding	Ref	Original Budget 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
External				
Capital grants	5.2.1	2,794	2,226	(568)
Capital contributions	5.2.1	828	910	82
Borrowings	5.2.2	10,000	-	(10,000)
Total external		13,622	3,136	(10,486)
Internal				
Transfer from reserves	5.2.3	14,961	6,905	(8,056)
Council cash	5.2.4	40,706	32,646	(8,060)
Total internal		55,667	39,551	(16,116)
Total capital works		69,289	42,687	(26,602)

A detailed listing of all projects that comprise the above totals of expenditure for the various asset groupings is included as **Appendix C**. Whilst the decrease in total capital works expenditure from 2019-20 to 2020-21 is noteworthy, the table above highlights the source of funds for the various total expenditure amounts. Funding from rate revenue for capital expenditure in 2020-21 is estimated at \$32.65 million, which represents an \$8.06 million decrease from the 2019-20 Original Budget due to a reduced investment to help fund impacts relating to COVID-19.

5.2.1 Capital grants and contributions (non-recurrent) (\$3.14 million)

Capital grants and contributions funding includes:

•	\$1.01 million	Federal Government Roads to Recovery grant funding (year 2 of 5).
•	\$910,244	Development Contribution Plan (DCP) contribution income for Abbotts Road (Section 2 between Taylors Road and National Drive) – Widening construction (Stage 1 of 3).
•	\$375,000	Ross Reserve New Pavilion (Football) – Construction (Stage 1 of 2).
•	\$350,000	Parkfield Reserve – Construction of Oval.
•	\$188,182	Normal Luth Reserve – Lighting upgrade.
•	\$175,450	Warner Reserve – Multi-court Recreation Space (Stage 1 of 2).
•	\$100,000	Police Paddocks Reserve (Soccer) – Refurbishment of Male Toilets and Showers in the Home and Away Changerooms.



• \$30,000 lan Tatterson Leisure Park (Oval 1) - Installation of Synthetic Cricket Wicket.

5.2.2 Borrowings (\$nil)

No new borrowings are forecast for 2020-21. New borrowings of \$10.00 million will be drawn down in June 2020 to finalise major project works at the Springvale Community Precinct.

5.2.3 Reserve funds (\$6.91 million)

The transfer from reserves of \$6.91 million comprises:

- DCP reserve funds of \$3.30 million for:
- \$2.58 million Keysborough South Community Hub Development Construction (Stage 1 of 2)
 - \$729,835 Abbotts Road (Section 2 between Taylors Road and National Drive) Widening construction (Stage 1 of 3)
- Major Projects Reserve funds of \$2 million for:
 - \$2 million Villiers Road Access Road to Springers Leisure Centre for Keysborough South Community Hub.
- Dandenong Activity Centre Parking and Development Reserve funding of \$1.20 million for:

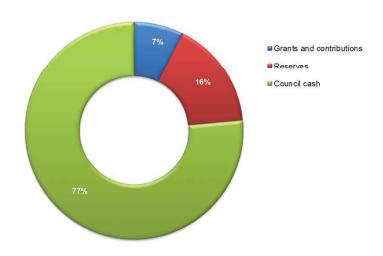
 - \$1.18 million Vanity Lane Construction of Streetscape (Stage 3 of 3)
 \$25,000 Dandenong Activity Centre Installation of Landscaping and Furniture to Activate **Activity Centre**
- Open Space Planning, Development and Improvements Reserve funding of \$400,000 for:
 - \$200,000 Dandenong Park (Northern Parkland / Riverside Precinct) Master Plan
 - Construction Year 4 and Concept Design for Riverside Park \$100,000 Fifth Avenue (6-8) Reserve Park Furniture and Landscape Works
 - o \$100,000 90 Gove Street Park Furniture and Landscape Works

5.2.4 Rate funding applied to capital works

The 2020-21 Budget provides for \$32.65 million of works funded by Council rates which represents a decrease of \$8.06 million (19.80 per cent) from the 2019-20 Adopted Budget (\$40.71 million). The decrease is mainly due to a reduction in capital works funded from rates to provide funding for a COVID-19 contingency and the approval of several one-off projects that are not capital in nature which have

City of Greater Dandenong

Budgeted total funding sources 2020-21



6. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves to provide operational cash flow.

The analysis is based on three main categories of cash flows:

- Operating activities refers to the cash generated or used in the normal service delivery functions
 of Council. Cash remaining after paying for the provision of services for the community may be
 available for investment in capital works or repayment of debt.
- Investing activities refers to cash generated or used in the enhancement or creation of infrastructure or other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- Financing activities refers to cash generated or used in the financing of Council functions and
 include borrowings from financial institutions and advancing of repayable loans to other
 organisations. These activities also include repayment of the principal component of loan
 requirements for the year.

City of Greater Dandenong

6.1 Budgeted Cash Flow Statement (inclusive of GST)

	Forecast Actual 2019-20 \$'000 Inflows (Outflows)	Budget 2020-21 \$'000 Inflows (Outflows)	Variance \$'000 Inflows (Outflows)
Out to a few and the set the			
Cash flows from operating activities	444.000	450.040	0.000
Rates and charges	144,283 6.980	152,343 7.893	8,060 913
Statutory fees and fines User fees	9.073	9,459	386
	-,	-,	3.631
Grants - operating	28,011	31,642 2,226	-,
Grants - capital	4,498 7,309	2,226	(2,272)
Contributions - monetary			(4,399)
Interest received Trust funds and deposits taken	2,220 35,000	2,063 35,500	(157) 500
·	9,434	7,574	
Other receipts Net GST refund	13,958	7,574 9,024	(1,860)
			(4,934)
Employee costs Materials and services	(82,988)	(83,649)	(661)
	(90,658)	(91,841)	(1,183)
Trust funds and deposits repaid	(33,000)	(33,500)	(500)
Other payments	(6,895)	(6,309)	586
Net cash provided by operating activities	47,225	45,335	(1,890)
Cash flows from investing activities			
Payments for property, infrastructure, plant and equipment	(96,919)	(42,687)	54,232
Proceeds (payments) for other financial assets	(2,000)	2,000	4,000
Proceeds from sale of property, infrastructure, plant and equipment	617	686	69
Net cash used in investing activities	(98,302)	(40,001)	58,301
Cook flows from Engaging addition			
Cash flows from financing activities Finance costs	(0.050)	(0.054)	7
	(3,058)	(3,051)	
Proceeds from borrowings	10,000	-	(10,000)
Repayment of borrowings	(8,634)	(3,126)	5,508
Net cash provided by (used in) financing activities	(1,692)	(6,177)	(4,485)
Net increase (decrease) in cash and cash equivalents	(52,769)	(843)	51,926
Cash and cash equivalents at beginning of financial year	162,637	109,868	(52,769)
Cash and cash equivalents at end of financial year	109,868	109,025	(843)

6.1.1 Cash flows from operating activities (decrease of \$1.89 million)

Council is estimating to generate a net cash surplus of \$45.34 million from its operations in 2020-21, a decrease of \$1.89 million compared to the 2019-20 forecast. The decrease is due to the following factors:

- Lower net GST refund (\$4.93 million) due to the \$54.23 million reduction in payments for property, infrastructure, plant and equipment in 2020-21. The 2019-20 Forecast outflow includes carry over capital works expenditure from the prior year. It is noted that GST on capital expenditure is also included in the operating activities section.
- A reduction in monetary contributions of \$4.40 million (refer to section 4.2.6 for further details).
- A reduction in capital grants income (\$2.27 million) due to the non-recurrent nature of such funding (refer to section 4.2.5 for further details).



Partly offset by increased cash flows from:

- Higher expected cash inflows relating to rate revenue consistent with the 2.00 per cent rate cap combined with an increase in waste service charges to recover higher landfill levy and recycling costs (\$8.06 million).
- An increase in operating grant income (\$3.63 million) primarily due to the timing of Financial Assistance grant funding (refer to section 4.2.4 for further details)

The net cash flows from operating activities does not equal the surplus (deficit) as the expected revenues and expenses of Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to the budgeted cash flows available from operating activities as set in the following table.

	Forecast Actual	Budget	
	2019-20	2020-21	Variance
	\$'000	\$'000	\$'000
Surplus for the year	26,541	28,740	2,199
Depreciation	30,816	31,433	617
(Gain)/loss on sale of assets	(317)	(377)	(60)
Contributions non-monetary	(15,000)	(15,000)	-
Borrowing costs	3,058	3,051	(7)
Net movement in other assets and liabilities	2,127	(2,512)	(4,639)
Cash flows available from operating activities	47,225	45,335	(1,890)

6.1.2 Cash flows used in investing activities (\$58.30 million decrease)

Investing activities comprise cash inflows from sale of assets and outflows from expenditure on purchasing and constructing assets (capital works).

Council will have a net outflow from investing activities of \$40.00 million, made up of cash outflows from investment in capital works of \$42.69 million, partly offset by proceeds from other financial assets (maturity of green bonds to occur in 2020-21) and proceeds from the sale of property, infrastructure, plant and equipment. No major asset sales are forecast in 2020-21.

The large decrease (\$54.23 million) in capital works is due to the 2019-20 forecast including a number of factors including the Springvale Community Precinct major project and carry over capital works funding from the prior (2018-19) year.

6.1.3 Cash flows used in financing activities (\$4.49 million increase)

Financing activities relate to cash inflows from any new borrowings and outflows from repayments of loan principal and interest.

The net cash outflow in financing activities is mainly due to the normal repayment of existing borrowings and ongoing interest commitments on existing borrowings.

The increase in cash flows used in financing activities is due to the \$10 million in loan borrowing proceeds in 2019-20 (no new loan proceeds are forecast for 2020-21), partly offset by the full repayment of the \$4.90 million Local Government Funding Vehicle in November 2019 (which was funded from reserves).



6.1.4 Cash and cash equivalents at the end of the year (\$843,000 decrease)

Council is projected to have cash and cash equivalents of \$109.03 million at 30 June 2021. This balance includes cash that is "restricted" from being applied for the general operations of Council.

6.2 Unrestricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement at section 6.1 indicates that Council is estimating at 30 June 2021 it will have cash and investments of \$109.03 million, which has been restricted as follows:

Statutory reserves (\$17.12 million)

These funds comprise open space contributions and DCP Keysborough South Community Infrastructure Levies. They must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.

Discretionary reserves (\$41.71 million)

Discretionary reserves are funds set aside by Council for a specific purpose but are not protected by statute. The 2020-21 forecast balance comprises:

- \$21.76 million Major projects reserve
- \$16.25 million Developer Contribution Plans Council funded works reserve
- \$1.70 million Keysborough maintenance levy reserve
- \$893,000 Self-insurance reserve
- \$361,000 Native revegetation funds
- \$305,000 General reserve (aged care)
- \$235,000 Springvale Activity Precinct parking and development reserve
- \$186,000 Spring Valley Landfill reserve
- \$22,000 Dandenong Activity Precinct parking and development reserve

Employee entitlements (\$18.68 million)

Includes amounts required to meet Council's long service leave, annual leave and rostered day off liabilities.

Trust funds and deposits (\$39.97 million)

Represent monies held in trust to be refunded and mainly constitute developer monies relating to the two major Developer Contribution Plans which are refunded upon the completion of capital works.



6.2 Reserve fund balances

The table below highlights Council's reserve funds and the projected balance at 30 June 2021.

Reserve	Opening balance 2020-21 \$'000	Transfer to reserves \$'000	Transfer from reserves \$'000	Closing balance 2020-21 \$'000
Major projects reserve	20,653	3,108	2,000	21,761
Open space reserve - planning, developments and improvements	7,981	2,000	400	9,581
Open space reserve - acquisitions	6,000	-	-	6,000
Development Contribution Plan - Council funded	18,876	700	3,323	16,253
Keysborough Maintenance Levy	1,686	1,575	1,564	1,697
DCP Keysborough South Community Infrastructure levies	1,540	-	-	1,540
Self insurance	980	-	87	893
Spring Valley Landfill reserve	251	-	65	186
Springvale Activity Precinct parking and development	235	-		235
Dandenong Activity Precinct parking and development	222	1,000	1,200	22
General reserve (aged care)	305	-	-	305
Native revegetation reserves	436	-	75	361
Total reserves	59,164	8,383	8,714	58,833

City of Greater Dandenong

Analysis of budgeted financial position

7.1 Budgeted balance sheet

This section of the Annual Budget report analyses the movements in assets, liabilities and equity between the 2019-20 Forecast and the 2020-21 Budget.

	Forecast			
		Actual	Budget	
	Ref	2019-20	2020-21	Variance
		\$'000	\$'000	\$'000
Assets				
Current assets				(0.40)
Cash and cash equivalents		109,868	109,025	(843)
Trade and other receivables		23,161	24,140	979
Other financial assets		2,000	- 0.750	-
Other assets		2,702	2,756	54
Total current assets	7.1.1	137,731	135,921	190
Non-current assets				
Trade and other receivables		325	325	-
Property, infrastructure, plant and equipment		2,217,418	2,243,363	25,945
Investment property		12,827	12,827	-
Other financial assets		230	230	-
Total non-current assets	7.1.2	2,230,800	2,256,745	25,945
Total assets		2,368,531	2,392,666	26,135
Liabilities				
Current liabilities		05.040	04.405	4.044
Trade and other payables		25,646	21,435	4,211
Trust funds and deposits Provisions		37,069	39,069	(2,000) (693)
		16,725 3,126	17,418 3,270	, ,
Interest-bearing loans and borrowings Total current liabilities	7.1.3			(144)
Total current liabilities	7.1.3	82,566	81,192	1,374
Non-current liabilities				
Trust funds and deposits		900	900	-
Provisions		1,516	1,555	(39)
Interest-bearing loans and borrowings		56,765	53,495	3,270
Total non-current liabilities	7.1.4	59,181	55,950	3,231
Total liabilities		141,747	137,142	4,605
Net assets		2,226,784	2,255,524	30,740
Equity				
Accumulated surplus		925,813	954,884	29,071
Asset revaluation reserve		1,241,807	1,241,807	-
Reserves		59,164	58,833	(331)
Total equity	7.1.5	2,226,784	2,255,524	28,740

Source: Appendix A - Financial Statements

Budget 2020-21

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7.1.1 Current assets (\$190,000 increase)

Current assets include cash and investments and receivables, which include outstanding rate arrears. The increase between the two years is due higher trade and other receivables of \$979,000 which is mostly offset by a reduction in cash and cash equivalent balances of \$843,000.

The financial assets of \$2.00 million in 2019-20 Forecast Actual relate to investments in long-term green deposits (greater than 90 days) which are expected to mature in 2020-21.

Note: Council's rate arrears are expected to increase amid the COVID-19 pandemic.

7.1.2 Non-current assets (\$25.95 million increase)

Non-current assets represent Council's fixed assets such as land, buildings, roads, drains and footpaths. The \$25.95 million increase is due to property, infrastructure, plant and equipment as a result of \$42.69 million in capital expenditure (refer **Appendix C – Capital Works Program** for a detailed listing of projects) combined with the receipt of assets primarily from developers through their obligations under the two Development Contribution Plans (\$15.00 million). This increase is offset by \$31.43 million in depreciation expenditure.

7.1.3 Current liabilities (\$1.37 million decrease)

Current liabilities represent obligations that Council must pay within the next year and include borrowings, annual leave and long service leave entitlements, trust monies and payables to suppliers. The decrease in current liabilities in 2020-21 is due to lower trade and other payables (\$4.21 million) partly offset by an increase in trust funds and deposits (\$2.00 million).

7.1.4 Non-current liabilities (\$3.23 million decrease)

Non-current liabilities include long term borrowings and long service leave entitlements for staff. This decrease of \$3.23 million reflects the reduction of interest-bearing liabilities and borrowings during 2020-

7.1.5 Equity (\$28.74 million increase)

Council's equity represents the difference between assets and liabilities which has grown by \$28.74



8. Impact of current year (2019-20) on the 2020-21 Budget

This section of the report highlights the impact that outcomes in 2019-20 have had on the 2020-21 Budget. The figures utilised in this section adjust the net operating result calculated in accordance with accounting standards to include cash costs such as capital works and exclude non-cash transactions such as depreciation, non-cash contributions and book value of assets sold to reach a management accounting result.

The table below illustrates that Council is currently forecasting to complete 2019-20 with an accumulated deficit outcome of \$2.08 million. The 2019-20 forecast is subject to ongoing review through to the end of the financial year. A more detailed review of the impacts of the COVID-19 pandemic will be conducted during April and May and the final forecast cash result will be adjusted for these impacts. Overall, it is anticipated that the final cash result for 2019-20 will be a breakeven result once discretionary expenditure is deferred and potential savings are identified.

Description	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Net operating result	26,541	28,740	2,199
Add (less) cash costs not included in operating result Capital expenditure Loan repayments Loan proceeds Transfer from reserves Transfer to reserves	96,919 8,634 (10,000) (34,536) 11,186	42,687 3,126 - (8,714) 8,383	(54,232) (5,508) 10,000 25,822 (2,803)
Sub total	72,203	45,482	(26,721)
Add (less) non-cash costs included in operating result Depreciation Written down value of assets sold Contributions - non-monetary Sub total	30,816 300 (15,000) 16,116	31,433 309 (15,000) 16,742	617 9 - 626
Surplus (deficit) for the year Accumulated surplus bought forward Accumulated surplus bought forward	(29,546) 27,471 (2,075)	- - -	

The below highlights some of the emerging trends in the 2019-20 forecast result:

Unfavourable

- \$1.45 million in lost Dandenong Market rental income due to Council's stimulus package to keep the market open amid the COVID-19 pandemic.
- A net reduction in statutory fees and fines income across the organisation of \$278,000 mainly as
 a result of lower statutory planning applications, subdivisions and plan checking fees, food and
 health infringements, litter and local law infringements. The net impact has been softened by
 higher parking infringement income of \$200,000.
- Higher estimated Fringe Benefits Tax on car parking benefits of \$250,000.
- Bad debt in Community Care (\$230,000).
- Higher than anticipated building maintenance costs at Dandenong Civic Centre of \$211,000 mainly caused by electricity, gas and cleaning costs.
- Higher than anticipated security costs of \$147,000 across Council's buildings due to increasing incidents of vandalism and anti-social behaviours at Clow Street, Balmoral car park and Walker Street car park.



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- Higher than anticipated project expenditure across 12 projects in the Capital Improvement Program of \$119,000.
- Increased legal costs in the Health department (\$50,000).

Favourable

Employee costs savings of \$3.50 million across the organisation, mostly offset by higher than
anticipated temporary agency staff costs of \$2.98 million, leaving a net saving of \$516,000. The
majority of these savings occur in City Planning, Design and Amenity (\$515,000) in Planning and
Design and Regulatory Services. Other contributors include Maternal and Child Health and
Children's Support Services in Community Services.

At this point, no forecast adjustments have been recognised in Waste Management as any savings will be transferred to reserves at the end of the financial year. Similarly, any favourable variance in supplementary rates from the 2019-20 Original Budget will be transferred to reserves at the end of the financial year.



Long term strategies

9. Strategic resource plan and financial performance indicators

The Act requires a Strategic Resource Plan (SRP) to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared a Strategic Resource Plan (SRP) for the five years 2020-21 to 2024-25 as part of its ongoing financial planning to assist in adopting a budget within a longer-term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next five years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan.

Capital expenditure funding

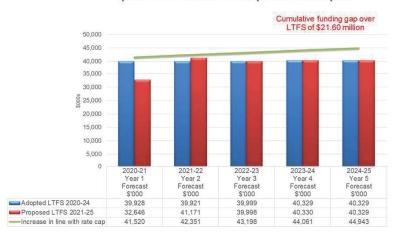
This LTFS is based on a plateau of capital works investment funded from Council's operations of around \$40 million from 2021-22 to 2024-25. The 2020-21 budget amount of capital expenditure funded from operational surplus has been further reduced to \$32.65 million due mainly to COVID-19 pandemic impacts.

In addition to the COVID-19 pandemic impacts in 2020-21, the funding for capital expenditure (from Council operations) has also been impacted by rate capping restrictions. The following graph highlights the impact to available capital works funding from 2020-21 as a result of rate capping restrictions. In REAL terms Council's funding for capital expenditure is actually falling over this five-year period and by the final year the cumulative gap between ongoing growth in line with the rate cap and the forecast funding amount is \$21.60 million.

It should be noted that the actual amount of capital expenditure will vary significantly from year to year depending on capital grant revenue, loan funds and use of Council reserves. It is important to note that the following graph is based on the amount of funding that Council can apply to capital expenditure from its operating result. The above figures are further subject to Council achieving savings targets or successfully applying for a variation to the rate cap in future years.

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Capital works funded from operational surplus



Impact on future years

A number of factors have now been built into the current proposed budget 2020-21 which have a flow on impact into future years: These include:

 The Enterprise Agreement 2018 approved by Fair Work, commenced 1 July 2018 for a four-year term. This agreement provides for a minimum of 2.25 percent or the rate cap whichever is higher.

In the 2020-21 financial year, Council will be in a position where employee costs are greater than the forecast rate cap of 2.00 per cent. Employee cost increases of 2.25 per cent plus salary band step increases and a 2.00 per cent rate cap are similarly assumed for the remaining years of the LTFS.

Superannuation guarantee charge (SGC) increases were announced as part of the 2014 Federal Budget and this LTFS assumes that the SGC rate will increase progressively from 9.5 per cent in 2020-21 to 11.5 per cent by 2024-25, adding an additional \$3.55 million in employee costs over the 2021-22 to 2024-25 years.

Future changes to the superannuation legislation are outside the term of this LTFS, however the current projected trajectory is 12.0 per cent by 2025-26.

- Material costs match the forecast increase in Council rates. The forecast for 2020-21 is set at the rate cap of 2.00 per cent.
- The consequential operational servicing expenditure for the Springvale Community Precinct
 which is due for completion mid 2020 has been factored into this LTFS revision. Initially this was
 forecast at \$1.4 million funded via a reduction in the forward capital works program, however, it
 has now been increased to \$1.6 million.

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- A significant restructure in the 2017-18 financial year relating to the Aged Care Reform Agenda has seen the State and Federal Governments now undertaking separate responsibilities for In Home Support Programs depending on the age of the client. This has been a huge undertaking with unintended consequences resulting in a movement from a predominantly integrated block funded program to separate programs where funding is based almost solely on the achievement of targets. The increase since 2017-18 to the forecast 2020-21 year has seen just over \$2 million added to the net cost of Community Care services (aged care) (2017-18 Adopted Budget to 2020-21 Budget with flow on effect).
- Financial Assistance (FA) grant funding via the Victoria Grants Commission was restored from indexation freezing in 2017-18. Council's FA grant allocation for the 2019-20 financial year only increased by 1.35 per cent (\$161,000) which does not match the cost increases of CPI. The 2020-21 forecast is set at a conservative economic outlook of 1 per cent.
- Significant supplementary rate growth over the past three years. The base level of rates that
 Council will commence the rate capped 2020-21 financial year are higher than forecast due to
 higher supplementary rate revenue in recent years. It is important to note that 2019-20 has
 started to see supplementary rate growth slow and it is likely this trend will continue putting more
 pressure on Council forecasts.

The rate capping challenge in the medium to long term will require Council to fundamentally review the sustainability of its operations. A 'business as usual' approach will not be sufficient to meet the challenge into the future. It will be necessary for Council to undertake an annual review of all services in line with community expectations and Council's resource availability. Council is committed to annual reviews of the LTFS and, particularly, the assumptions which underpin the strategy. It will be necessary for Council to undertake a review of all services in line with community expectations and council's resource availability.

9.1 Plan development

City of Greater Dandenong annually prepares a Long-Term Financial Strategy (LTFS) that addresses Council's long-term financial outcomes and establishes a financial framework that moves Council towards a position of financial sustainability.

Council annually publishes a LTFS that addresses the Council's operational and capital works plans for the next five years. These plans were developed with due regard to the service delivery, asset maintenance and capital works implications from the future growth of the city. The 2020-21 Budget reflects the first year of the LTFS.

The main objective of the LTFS is to ensure that Council is financially sustainable to be able to deliver services to the community and keep the city's infrastructure assets renewed on a regular basis.

The key financial objectives of the LTFS are:

- The achievement of a prudent balance between meeting the service needs of our community (both now and in the future) and remaining financially sustainable for future generations.
- An increased ability to fund both capital works in general and meet the asset renewal requirements as outlined in the asset management planning
- Endeavouring to maintain a sustainable Council in an environment where Councils costs in delivering services are increasing at a higher rate than its revenue capacity due to capping of Council rates and low increases in government grant funding.

In preparing its LTFS, Council has also been mindful of the need to comply with the following principles of sound financial management as outlined in the *Local Government Act 1989* which requires Council to:

- Prudently manage the financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.



Financial resources 9.2

The following table summarises the key indicative financial results for the next five years 2020-21 to 2024-25. **Appendix A** of the Budget contains the key financial statements.

	Forecast Actual	Budget	Strategic Resource Plan udget Projections				
Indicator	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	+/o/-
Result for the year	26,541	28,740	38,856	37,055	37,709	36,472	0
Adjusted underlying result	953	9,612	19,390	20,054	20,708	19,471	0
Cash and investments balance	109,868	109,025	115,609	120,967	126,433	132,966	+
Cash flows from operations	47,225	45,335	59,961	62,884	59,892	56,714	0
Capital works expenditure	96,919	42,687	47,894	67,016	62,156	41,329	0

- Key to Forecast Trend: + Forecasts improvement in Council's financial performance/financial position indicator o Forecasts that Council's financial performance/financial position indicator will be steady Forecasts deterioration in Council's financial performance/financial position indicator

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4.2.2 Proposed 2020-21 Annual Budget (Cont.)



9.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Actual	Forecast Actual	Budget	55	Strategic Resource Plan Projections	ource Plan		Trend
	N	7	.,	2020-21	2021-22	2022-23	2023-24	2024-25	-/0/+
Operating position Adjusted underlying result	Adjusted underlying surplus (deficit) [Adjusted underlying surplus (deficit) / Adjusted underlying revenue]	7.15%	0.48%	4.55%	9.06%	9.12%	9.20%	8.46%	0
Liquidity Working capital	Current assets compared to current 2 liabilities [Current assets / current liabilities] x 100	217.50%	6 166.81%	167.41%	171.40%	163.19%	163.88%	172.52%	+
Unrestricted cash	Unrestricted cash compared to current liabilities [Unrestricted cash / current liabilities] x 100	91.68%	68.28%	63.97%	67.04%	62.61%	61.80%	64.70%	0
Obligations Loans and borrowings	Loans and borrowings compared to rates 3 [Interest-bearing loans and borrowings / rate revenue] x 100	42.15%	41.96%	37.56%	34.93%	41.27%	46.29%	41.14%	0
Loans and borrowings	Loans and borrowings repayments compared to rates [Interest and principal repayments on interest bearing loans and borrowings / rate revenue] x 100	4.65%	8.19%	4.09%	4.04%	3.94%	4.89%	5.77%	0
Indebtedness	Non-current liabilities compared to own source revenue [Non-current liabilities / own source revenue] x 100	30.69%	34.31%	31.01%	28.75%	33.32%	36.93%	32.58%	0

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Financial performance indicators (continued)

Indicator	Meagire	Sej	Act 10	Forecast	Ridge	S	Strategic Resource Plan	ource Plan		Fond
		PN	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	-/0/+
Asset renewal and upgrade	Asset renewal and upgrade compared to depreciation [Asset renewal and upgrade expenditure / asset depreciation] x 100	4	72.37%	197.72%	110.82%	109.97%	181.63%	164.30%	90.23%	0
Stability Rates concentration	Rates compared to adjusted underlying revenue [Rate revenue / adjusted underlying revenue] x 100	ro	67.67%	71.48%	71.51%	71.55%	71.75%	72.21%	72.71%	
Rates effort	Rates compared to property values [Rate revenue / capital improved value of rateable properties in the municipality] x		0.28%	0.29%	0.30%	0.29%	0.30%	0.30%	0.30%	0
Efficiency Expenditure level	Expenses per property assessment Total expenses / no. of assessments]	0,	\$2,889.34	\$3,416.08	\$3,458.14	\$3,467.16	\$3,480.61	\$3,521.03	\$3,560.46	
Revenue level	Average rate per property as sessment [General rates and Municipal charges / no. of assessments]	0,	\$1,327.20	\$1,143.99	\$1,187.55	\$1,166.48	\$1,179.69	\$1,194.79 \$1,210.45	\$1,210.45	
Workforce turnover	Resignations and terminations compared to average staff [No. of permanent staff resignations and terminations / average number of staff for the financial year] x 100		%06.6	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	0



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Notes to indicators

- 1. Adjusted underlying result Council's underlying operational surplus is steady, which means that Council's overall asset base is not being eroded over the period of the strategy. An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.
- 2. Working capital The proportion of current liabilities represented by current assets. Current assets to liabilities remain at a healthy level across all years indicating strong liquidity.
- 3. Debt compared to rates Trend indicates Council's increasing reliance on debt against its annual rate revenue in years three and four due to new borrowings forecast. The debt ratio reduces again in year five and over the period remains within prudential guidelines.
- 4. Asset renewal and upgrade This percentage indicates the extent of Council's renewal and upgrade expenditure against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed/upgraded and future capital expenditure will be required to renew/upgrade assets. Asset renewal peaks in 2022-23 and 2023-24 due to forecast renewal works on the redevelopment of Dandenong Oasis (major project).
- 5. Rates concentration Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will gradually become more reliant on rate revenue compared to all other revenue sources.

9.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resource requirements for the years 2020-21 to 2024-25 is shown below and further detail is included in Appendix A.

	Budget	\$	trategic Reso Projecti		
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	84,402	85,049	87,129	89,606	92,329
Total staff expenditure	84,402	85,049	87,129	89,606	92,329
Staff numbers					
Employees	747.2	736.7	724.0	722.0	722.0
Total staff numbers	747.2	736.7	724.0	722.0	722.0



10. Rating Strategy

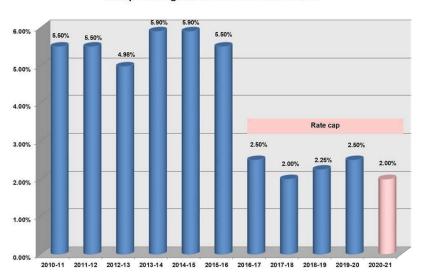
10.1 Strategy development

Council's rating strategy for the future should essentially be based on meeting two core principles:

- Ensuring that the rating strategy is consistent with the principles of sound financial management as espoused in the Local Government Act (1989) in that Council must "pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden".
- Dealing with the financial pressures established under a rate capped environment whilst also ensuring that Council's financial decisions in the present day prudently account for both existing needs and those of future generations in terms of both accessing services and providing the appropriate facilities and infrastructure.

In terms of the first principle, the below graph highlights the percentage rate increases that have been applicable at Greater Dandenong City Council over the past ten years.

Rate percentage increases 2010-11 to 2020-21



Council's historical record portrays a reasonable approach in ensuring a stable outcome in terms of rating levels. This stability has been crucial in achieving prudent financial management and the concern is the long-term financial impact of a rate capped environment. Historically, the period for many councils following the end of the rate capped environment in the late 1990's, led to councils having to significantly increase rates to deal with organisations with low financial capacity to meet community needs for infrastructure.

Council has significant challenges in terms of meeting the asset renewal requirements of a vast range of infrastructure that was established in the 1960's-70's and which over the next decade will reach the end of its useful life. It will not be possible to meet this challenge with rate increases linked solely to CPI. With Council dealing with grant revenues that do not keep pace with CPI and the cost of providing Council services escalating at a rate higher than the CPI, this approach is not sustainable.



Rate Capping

Council has established the rating increase for 2020-21 at 2.00 per cent in line with the rate cap set by the Minister of Local Government. Beyond this period, the rating strategy is based on rates to be set at the CPI in accordance with the State Government rate capping policy with the current forecast being based on 2.00 per cent per annum for the remaining life of the LTFS. The forward four years of the plan (2021-22 to 2024-25) are indicative rate increases only and will be subject to the rate cap set by the Minister of Local Government

Proposed future rate increases in LTFS

			S	trategic Res	ource Plan	
	Actual	Budget_		Projec	tions	
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Rate increase	2.50%	2.00%	2.00%	2.00%	2.00%	2.00%

10.1.1 Basis of rating

Council rates are levied on the Capital Improved Value (CIV) of properties as determined by and certified by the Valuer General of Victoria. The Valuer General of Victoria has taken over the rateable property general valuation process from 1 July 2018 changing it to once a year rather than every two years.

Council establishes a general rate in the dollar to be applied to the valuation of all residential assessments in order to levy rates. Council also adopts differential rating against this general rate to the other property categories in order to distribute the rate burden equitably across different property types.

10.1.2 Impact of the 2020 Revaluation

During the 2019-20 year, a revaluation of all properties within the municipality was carried out and will apply from 1 July 2020 for the 2020-21 year. Overall, property valuations across the Municipal District have increased by 2.55 per cent from the 2019-20 forecast valuations. Of this increase, residential properties have increased by 1.63 per cent.

The table below highlights the movements in property valuations by rating type over the past 12 months.

Type or class of land	Budget 2019-20 \$			Change
General	32,577,413,000	32,995,957,000	33,535,243,500	1.63%
Commercial	4,167,525,000	4,174,829,000	4,227,348,000	1.26%
Industrial	11,239,176,000	11,450,430,400	12,062,325,700	5.34%
Vacant residential	514,483,000	398,028,000	414,518,500	4.14%
Farm	309,668,000	305,733,000	343,568,000	12.38%
Total value of land	48.808.265.000	49.324.977.400	50.583.003.700	2.55%

The table highlights that overall, Council properties have increased by 2.55 per cent from the 2019-20 Forecast valuations. The land classes experiencing the higher valuation increases include farm (12.38 per cent), industrial (5.34 per cent) and vacant residential (4.14 per cent).

Council needs to be mindful of the impacts of revaluations on the various property types in implementing the differential rating strategy outlined in the previous section to ensure that rises and falls in Councils rates remain affordable and that the rating 'shocks' are mitigated to some degree.



By way of example the table below highlights the rating impact on the various rating types should Council retain the current rate differential structure (outcomes based on an annual increase in rates of 2.00 per cent

	Proposed	% increase
Type or class of land	2020-21	2019-20 to
	rates	2020-21
General	56,329,294	0.41%
Commercial	13,491,320	0.04%
Industrial	55,718,137	4.07%
Vacant residential	1,009,589	2.89%
Farm	461,674	11.02%
Total	127,010,014	2.00%

As shown in the table above, the rating experiences between rating groups is reasonably dynamic with residential properties on average marginally increasing by 0.41 per cent and farm increasing by 11.02 per cent.

Council has sought a rating model that more evenly applies the proposed rate increase to each of the major rating sectors (General, Commercial and Industrial).

On this basis, the Rating Strategy recommends the following differential rates be applied.

Type or class of land	Existing rating differential 2019-20	Proposed rating differential 2020-21	% increase 2019-20 to 2020-21
General	100%	100%	0.40%
Commercial	190%	190%	0.03%
Industrial	275%	275%	4.07%
Vacant residential	145%	150%	6.43%
Farm	80%	75%	4.08%
			2.00%

The proposed changes to the differential rates mainly impact the vacant residential and farm classes, with the top three classes maintaining similar increases under the existing differentials. Under the proposed differential changes, the vacant residential class will increase by 6.43 per cent and farm rates come down to 4.08 per cent. On this basis, it is recommended that the existing differential rating structure be amended to take account of the impacts of the 2020 Council revaluation.

The following table highlights the impact of the revaluation by suburb.

				% Increase/	% Increase/
	No of	2019-20	2020-21	(decrease) in	(decrease) in
Residential Neighbourhoods	assessments	CIV	New CIV	Valuations	Rates
Bangholme	106	168,643,000	164,090,500	(2.70%)	(3.86%)
Dandenong	11,337	5,171,731,000	5,134,853,000	(0.71%)	(1.91%)
Dandenong North	8,358	4,787,045,000	4,797,040,000	0.21%	(0.99%)
Dandenong South (industrial zoned)	17	15,069,000	24,201,000	60.60%	58.68%
Keysborough	9,564	7,217,267,000	7,489,757,000	3.78%	2.53%
Lyndhurst	7	8,559,000	8,337,000	(2.59%)	(3.76%)
Noble Park	12,318	6,426,893,000	6,603,050,000	2.74%	1.51%
Noble Park North	2,777	1,592,060,000	1,603,815,000	0.74%	(0.47%)
Springvale	7,746	5,039,090,000	5,125,760,000	1.72%	0.50%
Springvale South	4,041	2,569,600,000	2,584,340,000	0.57%	(0.63%)
Totals	56,271	32,995,957,000	33,535,243,500	1.63%	0.42%



10.1.3 Summary of rate income 2020-21

The table below provides a summary of the forecast rate revenue in 2020-21 highlighting that Council's total rate revenue will grow by 2.00 per cent.

Type or class of land	No of assessments	Annualised revenue 2019-20 \$	Rate revenue 2020-21 \$	Increase in rates %
General rate	56,271	56,099,479	56,326,651	0.40%
Commercial rate	3,347	13,486,225	13,490,687	0.03%
Industrial rate	6,358	53,536,824	55,715,523	4.07%
Vacant residential rate	612	981,250	1,044,354	6.43%
Farm rate	55	415,844	432,799	4.08%
Total rate revenue	66,643	124,519,622	127,010,014	2.00%

Note: The rates for 2020-21 have been adjusted for the supplementary rates received during 2019-20 on a full year rate yield basis (i.e. whilst properties subjected to supplementary rates have received prorata rate accounts – the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period). Forecast supplementary rates in 2019-20 are estimated at \$1.02 million.

10.1.4 Rate payment options

Greater Dandenong will maintain the mandatory instalment payment system for 2020-21. Ratepayers can elect to pay whatever number of payments that best meets their individual needs on the proviso that as a minimum, they remain ahead of the payments amounts that would fall due under the quarterly payment methodology.

The following instalment dates apply in 2020-21:

- 30 September 2020
- 30 November 2020
- 28 February 2021
- 31 May 2021

Ratepayers also have the option of paying by nine instalments (direct debit only). The first instalment is due by 30 September 2020 with the second and ninth instalments due at the end of each month until 31 May 2021.

Due dates for the payment of rates will be detailed on the annual rate notice. Reminder notices will be sent to ratepayers who opt to pay by instalments prior to each instalment.

10.1.5 Financial Hardship Policy

Council has adopted a Financial Hardship Policy which provides ratepayers who encounter difficulties with alternative payment arrangements. These arrangements include deferral of rates or smaller payment instalments at more frequent intervals. In extreme cases Council may waive interest or rate, subject to sighting proof of financial hardship from certified financial counsellors.



11. Debt Strategy

11.1 Current borrowings

The below table shows information on borrowings specifically required by the Local Government (Planning and Reporting) Regulations.

	2018-19	2019-20
	\$	\$
Total amount borrowed as at 30 June of the prior year	51,826,000	58,525,000
Total amount to be borrowed and/or refinanced	10,000,000	10,000,000
Total amount projected to be redeemed	(3,301,000)	(8,634,000)
Total amount proposed to be borrowed as at 30 June	58,525,000	59,891,000

11.2 Council philosophy on using loan borrowings

Many Victorian Councils are debt averse and view the achievement of a low level of debt or even debt free status as a primary goal. Others see the use of loan funding as being a critical component of the funding mix to deliver much needed infrastructure to the community.

The use of loans to fund capital expenditure can be an effective mechanism of linking the payment for the asset (via debt redemption payments) to the successive Council populations who receive benefits over the life of that asset. This matching concept is frequently referred to as 'inter-generational equity'.

Greater Dandenong City Council has accessed debt funding in the past years to complete a range of major infrastructure projects including the construction of the Dandenong Civic Centre and Library, redevelopment of the Drum Theatre, Dandenong Market and Noble Park Aquatic Centre that will be enjoyed by the populations of the future (refer table below).

Project	Total cost (\$ million)	Loan funds used (\$ million)
Drum Theatre	13.0	9.0
Dandenong Market	26.0	20.0
Noble Park Aquatic Centre	21.0	5.0
Dandenong Civic Centre	65.5	47.2
Springvale Community Precinct	52.7	20.0
Total	178.2	101.2

One of the key considerations for Council in the application of future loan borrowing is the premise that its long-term financial strategies should strive for a financial structure where its annual operational and asset renewal needs can be met from annual funding sources. That is, Council does not have to access funding from non-renewable sources such as loans, asset sales or reserves to meet its annual expenditure needs.



11.3 Establishing prudential debt limits

Utilisation of debt funding is an appropriate means of funding capital projects, particularly in a low interest rate environment. It is crucial however that Council remain within prudential debt limits.

The maximum levels of indebtedness are prescribed for Council by way of prudential limits established by the State Government. The three principle prudential limits are:

- Debt servicing (interest repayments) as a percentage of total revenue should not exceed 5 per cent.
- Total indebtedness as a percentage of rate revenue should not exceed 80 per cent (with this latter
 prudential limit where ratios exceed 60 per cent, councils are required to demonstrate long-term
 strategies to reduce indebtedness prior to undertaking further borrowings).
- Working capital ratio (current assets/current liabilities) to remain in excess of 1.0.

11.4 Proposed future borrowings

Council relies upon a strategy of ensuring Council reduces its Indebtedness to Rate Revenue ratio to below 40 per cent prior to undertaking any further borrowing. As noted in the table on the following page, at 30 June 2020, Council's debt ratio will be at 41.5 per cent due to the draw-down of \$10 million in new borrowings for the Springvale Community Precinct project in June 2020.

The debt ratios fall quite quickly, and Council's ratio returns to 37.2 per cent by June 2021 – which allows Council to consider future borrowings from that point.

The Long Term Financial Strategy includes a total of \$30 million in proposed new borrowings split evenly over the 2022-23 and 2023-24 financial years for the purposes of replacing Dandenong Oasis.

Greater Dandenong Council will continue to consider debt for major community assets in accordance with the above guidelines. All projects are subject to community consultation, Council review and funding. Council will also seek to maximise external funding opportunities having regard to the financial impacts and outcomes for the community.

11.5 Impact of future borrowings on prudential limits

In terms of highlighting the impact of these borrowings on Council's Indebtedness to rates ratio, the below table provides these outcomes. Projected future borrowings have been structured to ensure at no point does Council exceed the prudential limit of an indebtedness level in excess of 80 per cent of annual rate revenue.

	Financial year ending	New/ refinance borrowings \$'000	Principal paid \$'000	Interest expense (b) \$'000	Balance 30 June \$'000	Liquidity (Current assets/ current liabilities)	Debt mgmt (Debt/ Total rates and charges)	Debt mgmt (Serv Costs/ Total revenue)
a)	2020	10,000	8,634	3,058	59,891	167%	41.5%	1.4%
	2021	-	3,126	3,051	56,765	167%	37.2%	1.3%
	2022	-	3,270	2,917	53,495	171%	34.6%	1.2%
	2023	15,000	3,409	2,807	65,086	163%	40.8%	1.2%
	2024	15,000	4,856	3,094	75,230	164%	45.8%	1.3%
	2025	-	6,348	3,306	68,882	165%	40.7%	1.3%
	Prudential rat	io limits: Risk as	sessment crite	ria	High	Below 110%	Above 80%	Above 10%
					Medium	110% - 120%	60% - 80%	
					Low	Above 120%	Below 60%	Below 5%

 (a) 2020 includes the repayment of the Local Government Funding Vehicle (\$4.9 million) which matured in November 2019.



12. Infrastructure Strategy

12.1 Strategic infrastructure challenges

A significant infrastructure challenge included as an integral component of Council's Long Term Financial Strategy (LTFS), is the management of a relatively large and ageing infrastructure asset base. The LTFS deals with a funding approach for efficiently managing the preservation of these assets so that they continue delivering acceptable service into the future.

Council further has challenges in improving its asset management planning and in the matching of future asset capability with changing community needs for facilities and the capping of rate funding

12.2 Planning for meeting community needs

Council's broad approach in fulfilling its long-term obligations to facilitate acceptable services for the community is to plan and develop service strategies. These strategies:

- Describe the nature and extent of existing service and the infrastructure presently facilitating the delivery of service.
- Identify plausible scenarios that could impact on service delivery.
- Establish key issues/challenges
- Develop/review goals and objectives.
- Formulate and assess alternative strategic and policy responses
- Evaluate and recommend preferred strategy and policy.
- Formulate action plans and programs to implement preferred strategy including proposals for
- Feed into the Asset Management Plan for the infrastructure group(s) that facilitates service delivery.

Typical strategies include: Arts and Cultural Heritage Strategy, Regional Food Strategy, Sustainability Strategy, Digital Strategy, Greater Dandenong Housing Strategy, Tourism Strategy and Action Plan, Road Management Plan, Road Safety Strategy, Open Space Strategy, Sports Facility Plan, Active Sport and Active Recreation Strategy, Playground Strategy, Economic Development Strategy, Waste and Litter Strategy, Walking Strategy, Cycling Strategy and Ageing is About Living Strategy and Action Plan.

12.3 Infrastructure Asset Management Strategy and Plans

Council has an Asset Management Policy that sets the corporate frameworks for managing the City's assets by implementing best-practice asset management methodology across its infrastructure asset portfolio to ensure they are usable, accessible and safe.

Asset Management Plans (AMP) are in place for Roads, Stormwater and Buildings. New AMP's have either recently been, are currently being, or are about to be prepared for the following asset classes:

- Multimedia and broadcast
- Fleet
- I and
- Unsealed footpaths
- Public art
- Safety barriers
- Civic furniture
- Traffic signals
- Trees (street)

- Information technology
- Kerb and channel
- Local area traffic management
- Playgrounds
- Public lighting
- Sports facilities
- Off street car parking
- Streetscape/furniture (Activity Centres)

Ten-year plans covering renewal, capital, acquisition and disposal requirements, are in place for Buildings, Furniture and Fittings, Fleet, Roads, Paths, Bridges, Stormwater, Recreation Leisure and Community Facilities and Parks Open Space and Streetscapes.



12.4 Asset valuation

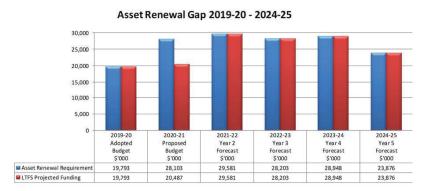
Council's assets, comprising roads, bridges, paths, buildings, drains and other infrastructure assets were valued at \$2.78 billion as at 30 June 2019. The written down value of these assets after deducting accumulated depreciation was \$2.14 billion.

The following assets are managed within the Greater Dandenong municipality:

- Open space 764 hectares
- Local roads 686 kilometres
- Drainage pipes 935 kilometres
- Drainage pits 35,750
- Kerb and channel 1,335 kilometres
- Footpaths 1,170 kilometres
- Bike/shared paths 61 kilometres
- Playgrounds 151
- Buildings 423
- Car parks 0.23 square kilometres
- Bridges 94
- Bus shelters 64 (Council owned), 64 (Council managed), 147 (Non-Council)

12.5 Future funding challenge to sustain infrastructure assets

One of the main challenges for City of Greater Dandenong is the fact that a substantial portion of its assets were constructed in the period between 1960 and 1980. As a consequence, the majority of its infrastructure assets are now approaching 40 to 60 years of age and in many cases will become a renewal issue over the coming 10 to 20-year period.



Note: The above amounts may differ to those presented in the capital works information in **Appendix A** and **C**. The above asset renewal requirement relates to base renewal funding and does not include renewal amounts relating to foreshadowed major projects.

Based on Council's current asset management information, Council is fully funding the asset renewal requirements of its assets.



City of Greater Dandenong Budget 2020-21

Appendices

The following appendices include voluntary and statutory disclosures of information, which provide support for the analysis contained in Sections 1-12 of this report:

Appendix A	Financial Statements
Appendix B	Statutory disclosures
Appendix C	Capital Works Program
Appendix D	Operating Initiatives
Appendix E	Fees and Charges
Appendix F	Performance indicators
Appendix G	Glossary of terms

4.2.2 Proposed 2020-21 Ani	nual Budget (Cont.)
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City of Greater Dandenong Budget 2020-21

Appendix A Financial Statements

This appendix presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2020-21 to 2024-25 has been extracted from the Strategic Resource Plan.

Section 127 of the Act requires that the Budget contain financial statements in the form containing the matters required by the Regulations. Regulation 9 of the Regulations requires that the financial statements must be in the form set out in the Local Government Model Financial Report.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in EquityStatement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

In addition to the financial statements, there are two further disclosures which are specific to the preparation of the strategic resource plan (included in this appendix) being:

- · Summary of planned capital works expenditure
- Summary of planned human resource expenditure.

4.2.2 Proposed 2020-	21 Annual Budget (Cont.)
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Appendix A – Financial Statements

City of Greater Dandenong Comprehensive Income Statement For the five years ending 30 June 2025

Stool Stoo		Forecast		S	trategic Res	ource Plan	
Stool Stoo		Actual	Budget		Project	ions	
Income		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Rates and charges 144,283 152,702 154,744 159,346 164,157 169,088 Statutory fees and fines 8,885 9,732 9,843 9,937 10,136 10,339 User fees 8,248 8,749 9,398 9,652 9,914 10,182 Grants - operating 25,983 29,875 30,099 30,438 30,671 30,997 Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Rates and charges 144,283 152,702 154,744 159,346 164,157 169,088 Statutory fees and fines 8,885 9,732 9,843 9,937 10,136 10,339 User fees 8,248 8,749 9,398 9,652 9,914 10,182 Grants - operating 25,983 29,875 30,099 30,438 30,671 30,997 Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000							
Statutory fees and fines 8,885 9,732 9,843 9,937 10,136 10,339 User fees 8,248 8,749 9,398 9,652 9,914 10,182 Grants - operating 25,983 29,875 30,099 30,438 30,671 30,997 Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000 15,000 15,000 15,000 15,000 15,000 15,000 Net gain/(loss) on disposal of property, infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total Income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494							
User fees 8,248 8,749 9,398 9,652 9,914 10,182 Grants - operating 25,983 29,875 30,099 30,438 30,671 30,997 Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000 15,000 15,000 15,000 15,000 15,000 Net gain/(loss) on disposal of property, infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	9	,	,			,	
Grants - operating 25,983 29,875 30,099 30,438 30,671 30,997 Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000 15,000 15,000 15,000 15,000 15,000 15,000 Net gain/(loss) on disposal of property, infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	•	8,885	9,732	9,843	9,937	10,136	10,339
Grants - capital 4,498 2,226 1,093 1,018 826 - Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000 16,000 16,000 16,000 16,000 16,000 16,000 16,000 <td>User fees</td> <td>8,248</td> <td>8,749</td> <td>9,398</td> <td>9,652</td> <td>9,914</td> <td>10,182</td>	User fees	8,248	8,749	9,398	9,652	9,914	10,182
Contributions - monetary 7,309 2,910 4,391 2,001 2,001 2,001 Contributions - non-monetary 15,000 15,	Grants - operating	25,983	29,875	30,099	30,438	30,671	30,997
Contributions - non-monetary 15,000 15,000 15,000 15,000 15,000 15,000 15,000 Net gain/(loss) on disposal of property, infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	·	4,498	2,226	1,093	1,018	826	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Contributions - monetary	7,309	2,910	4,391	2,001	2,001	2,001
infrastructure, plant and equipment 317 377 387 388 374 442 Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541	Contributions - non-monetary	15,000	15,000	15,000	15,000	15,000	15,000
Other income 10,740 8,890 8,534 9,051 8,967 9,200 Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,036 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income <	Net gain/(loss) on disposal of property,						
Total income 225,263 230,461 233,489 236,831 242,046 247,249 Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other - - - <	infrastructure, plant and equipment	317	377	387	388	374	442
Expenses Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Other income	10,740	8,890	8,534	9,051	8,967	9,200
Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Total income	225,263	230,461	233,489	236,831	242,046	247,249
Employee costs 82,988 84,402 85,049 87,129 89,606 92,329 Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other							
Materials and services 74,057 75,737 68,120 70,494 71,469 73,231 Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other - <td< td=""><td>Expenses</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Expenses						
Bad and doubtful debts 1,535 1,363 1,431 1,503 1,578 1,656 Depreciation 30,816 31,433 32,061 32,703 33,357 34,024 Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other -	Employee costs	82,988	84,402	85,049	87,129	89,606	92,329
Depreciation 30,816 31,433 32,061 32,703 33,357 34,024	Materials and services	74,057	75,737	68,120	70,494	71,469	73,231
Borrowing costs 3,058 3,051 2,917 2,807 3,094 3,306 Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income	Bad and doubtful debts	1,535	1,363	1,431	1,503	1,578	1,656
Other expenses 6,268 5,735 5,055 5,140 5,233 6,231 Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: 50,055 37,055 20,055 37,709 36,472	Depreciation	30,816	31,433	32,061	32,703	33,357	34,024
Total expenses 198,722 201,721 194,633 199,776 204,337 210,777 Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Borrowing costs	3,058	3,051	2,917	2,807	3,094	3,306
Surplus for the year 26,541 28,740 38,856 37,055 37,709 36,472 Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Other expenses	6,268	5,735	5,055	5,140	5,233	6,231
Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other	Total expenses	198,722	201,721	194,633	199,776	204,337	210,777
Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods: Other							
Items that will not be reclassified to surplus or deficit in future periods: Other	Surplus for the year	26,541	28,740	38,856	37,055	37,709	36,472
Items that will not be reclassified to surplus or deficit in future periods: Other							
surplus or deficit in future periods: Other							
Other							
		_		_	_	_	_
10121 COMPREDENSIVE RESULT 26 541 28 740 38 856 37 055 37 700 36 479	Total comprehensive result	26,541	28,740	38,856	37,055	37,709	36,472

Note: The amount indicated for rates and charges includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore does not balance to the amounts indicated in Section 10 and the Declaration of Rates and Charges in **Appendix B**.

CITY OF GREATER DANDENONG 2020-21 BUDGET

4.2.2 Proposed 2020-21 Annual Budget (Cont.)



City of Greater Dandenong Conversion to cash result For the five years ending 30 June 2025

	Forecast Actual	Budget_	St	rategic Res Projec	ource Plan tions	
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net operating result	26,541	28,740	38,856	37,055	37,709	36,472
Add (less) cash costs not included in operating result						
Capital expenditure	96,919	42,687	47,894	67,016	62,156	41,329
Loan repayments	8,634	3,126	3,270	3,409	4,856	6,348
Loan proceeds	(10,000)	-	-	(15,000)	(15,000)	-
Transfer from reserves	(34,536)	(8,714)	(4,971)	(12,873)	(7,827)	(2,802)
Transfer to reserves	11,186	8,383	10,041	12,524	12,187	10,981
Sub total	72,203	45,482	56,234	55,076	56,372	55,856
Add (less) non-cash costs included in operating result						
Depreciation	30,816	31,433	32,061	32,703	33,357	34,024
Written down value of assets sold	300	309	317	318	306	360
Contributions - non-monetary	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Sub total	16,116	16,742	17,378	18,021	18,663	19,384
Surplus (deficit) for the year	(29,546)		-	-		-
Accumulated surplus brought forward	27,471	-		-		-
Accumulated surplus brought forward	(2,075)	-	-	-	-	-



City of Greater Dandenong Balance Sheet For the five years ending 30 June 2025

	Forecast		•	Strategic Re		
	Actual	Budget	2224.22	Projec		
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'0
Assets						
Current assets						
Cash and cash equivalents	109,868	109,025	115,609	120,967	126,433	132,96
Trade and other receivables	23,161	24,140	24,899	25,825	26,797	27,81
Other financial assets	2,000	-	-	-	-	-
Other assets	2,702	2,756	2,811	2,868	2,924	2,98
Total current assets	137,731	135,921	143,319	149,660	156,154	163,76
Non-current assets						
Trade and other receivables	325	325	325	325	325	32
Property, infrastructure, plant and equipment	2,217,418	2,243,363	2,273,879	2,322,874	2,366,367	2,388,3
Investment property	12,827	12,827	12,827	12,827	12,827	12,82
Other financial assets	230	230	230	230	230	23
Total non-current assets	2,230,800	2,256,745	2,287,261	2,336,256	2,379,749	2,401,69
Total assets	2,368,531	2,392,666	2,430,580	2,485,916	2,535,903	2,565,4
Liabilities						
Current liabilities						
Trade and other payables	25,646	21,435	20,999	24,889	24,186	20,73
Trust funds and deposits	37,069	39,069	41,069	43,069	45,069	47,00
Provisions	16,725	17,418	18,140	18,895	19,684	20,5
Interest-bearing loans and borrowings	3,126	3,270	3,409	4,856	6,348	6,60
Total current liabilities	82,566	81,192	83,617	91,709	95,287	94,9
Non-current liabilities						
	900	900	900	900	900	9
·						1,7
						62,2
						64,9
						159,8
						2,405,6
Trust funds and deposits Provisions Interest-bearing loans and borrowings Total non-current liabilities Total liabilities Net assets	900 1,516 56,765 59,181 141,747 2,226,784	900 1,555 53,495 55,950 137,142 2,255,524	900 1,597 50,086 52,583 136,200 2,294,380	900 1,642 60,230 62,772 154,481 2,331,435	900 1,690 68,882 71,472 166,759 2,369,144	2
Net assets	2,220,784	2,255,524	2,294,380	2,331,435	2,309,144	2,40
Equity						
Accumulated surplus	025 012	054 994	000 670	1 026 074	1 050 400	1 007
Asset revaluation reserve	925,813	954,884	988,670	1,026,074	1,059,423	1,087,7
Reserves	1,241,807	1,241,807	1,241,807	1,241,807	1,241,807	1,241,8
*** **	59,164	58,833	63,903	63,554	67,914	76,0
Total equity	2,226,784	2,255,524	2,294,380	2,331,435	2,369,144	2,405,6



City of Greater Dandenong Statement of Changes in Equity For the five years ending 30 June 2025

				OII
	Total	Accumulated	Revaluation	Other
	Total \$'000	surplus \$'000	reserve	reserves
	\$ 000	\$ 000	\$'000	\$'000
2020				
Balance at beginning of the financial year	2,200,243	875,922	1,241,807	82,514
Surplus/(deficit) for the year	26,541	26,541	1,241,007	02,514
Net asset revaluation increment/(decrement)	20,541	20,541	_	_
Transfers to other reserves	_	(11,186)	_	11,186
Transfers from other reserves	_	34,536	_	(34,536)
Balance at end of the financial year	2,226,784	925,813	1,241,807	59,164
butunos at cita of the intanolar your	2,220,704	020,010	1,241,007	00,104
2021				
Balance at beginning of the financial year	2,226,784	925,813	1,241,807	59,164
Surplus/(deficit) for the year	28,740	28,740	-	-
Net asset revaluation increment/(decrement)	-	-, -	-	-
Transfers to other reserves	-	(8,383)	-	8,383
Transfers from other reserves	-	8,714	-	(8,714)
Balance at end of the financial year	2,255,524	954,884	1,241,807	58,833
-				
2022				
Balance at the beginning of the financial year	2,255,524	954,884	1,241,807	58,833
Surplus/(deficit) for the year	38,856	38,856	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(10,041)	-	10,041
Transfers from other reserves	-	4,971	-	(4,971)
Balance at end of the financial year	2,294,380	988,670	1,241,807	63,903
2023				
Balance at the beginning of the financial year	2,294,380	988,670	1,241,807	63,903
Surplus/(deficit) for the year	37,055	37,055	-	-
Net asset revaluation increment/(decrement)	-		-	
Transfers to other reserves	-	(12,524)	-	12,524
Transfers from other reserves	-	12,873	-	(12,873)
Balance at end of the financial year	2,331,435	1,026,074	1,241,807	63,554
0004				
2024	0.004.405	1 000 074	1 044 007	00.554
Balance at the beginning of the financial year	2,331,435	1,026,074	1,241,807	63,554
Surplus/(deficit) for the year	37,709	37,709	-	-
Net asset revaluation increment/(decrement) Transfers to other reserves	-	(10 107)	-	12,187
Transfers from other reserves	-	(12,187) 7,827	-	,
Balance at end of the financial year	2,369,144	1,059,423	1,241,807	(7,827) 67,914
balance at end of the infancial year	2,309,144	1,059,425	1,241,007	07,914
2025				
Balance at the beginning of the financial year	2,369,144	1,059,423	1,241,807	67,914
Surplus/(deficit) for the year	36,472	36,472	1,241,007	-
Net asset revaluation increment/(decrement)	-	-	-	_
Transfers to other reserves		(10,981)	_	10,981
Transfers from other reserves	_	2,802	_	(2,802)
Balance at end of the financial year	2,405,616	1,087,716	1,241,807	76,093
	.,,	.,,. 10	-,,	,

Appendix A – Financial Statements

CITY OF GREATER DANDENONG 2020-21 BUDGET

4.2.2 Proposed 2020-21 Annual Budget (Cont.)



City of Greater Dandenong Statement of Cash Flows For the five years ending 30 June 2025

	Forecast		_S	trategic Res	source Plan	
	Actual	Budget		Projec		
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities						
Rates and charges	144,283	152,343	154,635	159,102	163,901	168,826
Statutory fees and fines	6,980	7,893	7,909	7,902	7,995	8,087
User fees	9,073	9,459	10,171	10,445	10,731	11,021
Grants - operating	28,011	31,642	31,877	32,237	32,481	32,827
Grants - capital	4,498	2,226	1,093	1,018	826	-
Contributions - monetary	7,309	2,910	4,391	2,001	2,001	2,001
Interest received	2,220	2,063	2,082	2,125	2,167	2,210
Trust funds and deposits taken	35,000	35,500	36,000	36,500	37,000	37,500
Other receipts	9,434	7,574	7,162	7,685	7,544	7,764
Net GST refund	13,958	9,024	8,674	10,738	10,337	8,452
Employee costs	(82,988)	(83,649)	(84,263)	(86,307)	(88,747)	(91,429)
Materials and services	(90,658)	(91,841)	(80,209)	(80,408)	(85,588)	(88, 191)
Trust funds and deposits repaid	(33,000)	(33,500)	(34,000)	(34,500)	(35,000)	(35,500)
Other payments	(6,895)	(6,309)	(5,561)	(5,654)	(5,756)	(6,854)
Net cash provided by operating activities	47,225	45,335	59,961	62,884	59,892	56,714
Cash flows from investing activities						
Payments for property, infrastructure, plant and	(96,919)	(42,687)	(47,894)	(67,016)	(62, 156)	(41,329)
equipment	(00,010)	(12,007)	(17,001)	(07,010)	(02, 100)	(11,020)
Proceeds (payments) for other financial assets	(2,000)	2,000	-	-	-	-
Proceeds from sale of property, infrastructure, plant and	617	686	704	706	680	802
equipment						
Net cash used in investing activities	(98,302)	(40,001)	(47,190)	(66,310)	(61,476)	(40,527)
Cash flows from financing activities						
Finance costs	(3,058)	(3,051)	(2,917)	(2,807)	(3,094)	(3,306)
Proceeds from borrowings	10,000	(3,031)	(2,317)	15,000	15,000	(5,500)
Repayment of borrowings	(8,634)	(3,126)	(3,270)	(3,409)	(4,856)	(6,348)
Net cash provided by (used in) financing activities	(1,692)	(6,177)	(6,187)	8,784	7,050	(9,654)
not out provided by (account) interioring detertion	(1,002)	(3,111)	(5,107)	3,104	.,000	(5,004)
Net increase (decrease) in cash and cash equivalents	(52,769)	(843)	6,584	5,358	5,466	6,533
Cash and cash equivalents at beginning of financial year	162,637	109,868	109,025	115,609	120,967	126,433
Cash and cash equivalents at end of financial year	109,868	109,025	115,609	120,967	126,433	132,966

Note: Figures for future years are likely to be amended due to the impact of rate capping.

ONG 2020-21 BUDGET

4.2.2 Proposed 2020-21 Annual Budget (Cont.)



City of Greater Dandenong Statement of Capital Works For the five years ending 30 June 2025

	Forecast Actual	Budget	Sti	rategic Res Project		
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land	4,049	-	-	-	-	-
Total land	4,049	-	-	-	-	-
Buildings	42,800	13,011	14,654	34,610	28,163	10,493
Leasehold improvements	500	202	-	-	-	-
Total buildings	43,300	13,213	14,654	34,610	28,163	10,493
Total property	47,349	13,213	14,654	34,610	28,163	10,493
Plant and equipment	0.504	0.000	0.040	0.055	0.054	0.000
Plant, machinery and equipment Fixtures, fittings and furniture	2,524	2,906	2,940	2,955	2,951	3,002
Computers and telecommunications	150	426 577	263	233 134	249 141	281 410
Library books	1,918 974	860	1,001 1,024	1,035	1.046	1.056
Total plant and equipment	5,566	4,769	5,228	4,357	4,387	4,749
Total plant and equipment	3,300	4,709	3,220	4,337	4,307	4,743
Infrastructure						
Roads	11,745	15,693	16,439	17,790	17,767	16,380
Bridges	487	100	100	100	450	155
Footpaths and cycleways	2,025	1,600	2,003	1,518	1,514	1,565
Drainage	2,701	660	1,787	1,585	1,769	1,424
Recreational, leisure and community	, -		, -	,	,	,
facilities	6,117	1,471	4,409	3,950	4,858	2,785
Parks, open space and streetscapes	18,570	5,181	2,724	2,972	2,866	3,613
Off street car parks	2,359	-	550	134	382	165
Total infrastructure	44,004	24,705	28,012	28,049	29,606	26,087
Total capital works expenditure	96,919	42,687	47,894	67,016	62,156	41,329
Represented by:						
New asset expenditure	35,243	7,854	12,635	7,619	7,352	10,629
Asset renewal expenditure	36,264	20,487	29,581	53,203	48,948	23,876
Asset upgrade expenditure	24,664	14,346	5,678	6,194	5,856	6,824
Asset expansion expenditure	748	-	-	-	-	-
Total capital works expenditure	96,919	42,687	47,894	67,016	62,156	41,329
Funding sources represented by:						
Grants	4,498	2,226	1,093	1,018	826	-
Contributions	2,321	910	2,390	-	-	-
Council cash	57,554	32,646	41,171	39,998	40,330	40,329
Borrowings	10,000	-	-	15,000	15,000	-
Reserves	22,546	6,905	3,240	11,000	6,000	1,000
Total capital works expenditure	96,919	42,687	47,894	67,016	62,156	41,329

Note: Figures for future years are likely to be amended due to the impact of rate capping.

Appendix A – Financial Statements



City of Greater Dandenong Statement of Human Resources For the five years ending 30 June 2025

	Budget	S	trategic Resc Projecti		
	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Staff expenditure					
Employee costs - operating	84,402	85,049	87,129	89,606	92,329
Total staff expenditure	84,402	85,049	87,129	89,606	92,329
Staff numbers					
Employees	747.2	736.7	724.0	722.0	722.0
Total staff numbers	747.2	736.7	724.0	722.0	722.0

Note: Figures for future years are likely to be amended due to the impact of rate capping.



Other information

CITY OF GREATER DANDENONG 2020-21 BUDGET

For the five years ended 30 June 2025

1. Summary of planned capital works expenditure

		Asset ex	Asset expenditure type	ype			Fun	Funding sources		
	Total	New	Renewal	Upgrade Expansion	Expansion	Total	Grants	Contribut-	Council	Reserves
	\$,000	\$:000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
2020-21										
Property										
Totalland										' '
Buildings	13,011	3,220	4,961	4,830		13,011	375		10,061	2,575
Leasehold improvements	202			202	•	202	100	•	102	
Total buildings	13,213	3,220	4,961	5,032	•	13,213	475		10,163	2,575
Total property	13,213	3,220	4,961	5,032	•	13,213	475		10,163	2,575
Plant and equipment										
Plant, machinery and equipment	2,906	244	2,662	,	•	2,906	•		2,906	•
Fixtures, fittings and furniture	426	10	400	16	•	426	•		426	•
Computers and telecommunications	577	210	352	15	•	577	•	•	227	•
Library books	860		860	•	•	860	•		860	•
Total plant and equipment	4,769	464	4,274	31	•	4,769	•		4,769	•
Infrastructure										
Roads	15,693	2,650	8,057	4,986	'	15,693	1,008	910	11,045	2,730
Bridges	100	•	100	•	•	100	•	•	100	•
Footpaths and cycle ways	1,600	200	1,400	•	•	1,600	•	•	1,600	•
Drainage	099	•	099	•	•	099	•	•	099	•
Recreational, leisure and community facilities	1,471	902	765	•	•	1,471	205	•	1,266	•
Parks, open space and streetscapes	5,181	614	270	4,297	'	5,181	538	•	3,043	1,600
Off street car parks	•			•	•	•	•			•
Total infrastructure	24,705	4,170	11,252	9,283	•	24,705	1,751	910	17,714	4,330
Total capital works expenditure	42,687	7,854	20,487	14,346	•	42,687	2,226	910	32,646	6,905

Appendix A – Financial Statements



Other information For the five years ended 30 June 2025

1. Summary of planned capital works expenditure (continued)

		Assete	Asset expenditure type	ype			Fun	Funding sources		
	Total	New	Renewal	Renewal Upgrade Expansion	nsion	Total	Grants	Contribut-	Council	Reserves
	\$.000	\$,000	\$.000	\$,000	\$,000	\$.000	\$,000	\$.000	\$,000	\$,000
2021-22										
Property Land	,									
Total land	•				٠	1				
Buildings	14,654	9,844	3,838	972	٠	14,654	75	2,390	9,949	2,240
Leasehold improvements	•	•	٠		٠	•	•			•
Total buildings	14,654	9,844	3,838	972	٠	14,654	75	2,390	9,949	2,240
Total property	14,654	9,844	3,838	972	٠	14,654	75	2,390	9,949	2,240
Plant and equipment										
Plant, machinery and equipment	2,940	103	2,837		٠	2,940	•	•	2,940	٠
Fixtures, fittings and furniture	263	103	160		•	263	•	•	263	•
Computers and telecommunications	1,001	21	897	83	٠	1,001	•		1,001	
Library books	1,024	•	1,024		٠	1,024	•	•	1,024	•
Total plant and equipment	5,228	227	4,918	83	٠	5,228	•		5,228	•
Infrastructure										
Roads	16,439	1,086	13,250	2,103	,	16,439	1,018	•	15,421	٠
Bridges	100	•	100		٠	100		•	100	•
Footpaths and cycle ways	2,003	103	1,900		٠	2,003	•	•	2,003	•
Drainage	1,787	83	1,373	331	•	1,787	•	•	1,787	•
Recreational, leisure and community facilities	4,409	517	3,375	517	•	4,409	•		4,409	
Parks, open space and streetscapes	2,724	672	380	1,672	٠	2,724	•	•	1,724	1,000
Off street car parks	250	103	447		٠	250	•		550	•
Total infrastructure	28,012	2,564	20,825	4,623	٠	28,012	1,018		25,994	1,000
Total capital works expenditure	47,894	12,635	29,581	5,678	٠	47,894	1,093	2,390	41,171	3,240

Appendix A – Financial Statements

CITY OF GREATER DANDENONG 2020-21 BUDGET



Other information For the five years ended 30 June 2025

1. Summary of planned capital works expenditure (continued)

		0 +0000	Accept carried and the carried	, man			1	- Indian		
		HSSEI G	aminiady	adkı			Y In L	ening gill	•	
	Total	New	Renewal	Upgrade Expansion	xpansion	Total	Grants	Council	Borrow-	Reserves
	\$,000	\$.000	\$.000	\$,000	\$,000	\$,000	\$.000	\$,000	\$.000	\$,000
2022-23										
Property Land	,		•		,			,		
Total land	'				٠	'				
Buildings	34,610	4,434	29,067	1,109		34,610		9,610	15,000	10,000
Leasehold improvements	•	•	٠	٠	•	•	•	•	•	•
Total buildings	34,610	4,434	29,067	1,109	•	34,610	•	9,610	15,000	10,000
Total property	34,610	4,434	29,067	1,109	•	34,610		9,610	15,000	10,000
Plant and equipment										
Plant, machinery and equipment	2,955	118	2,837	٠	•	2,955	,	2,955	,	•
Fixtures, fittings and furniture	233	118	115	•	•	233	•	233	•	•
Computers and telecommunications	134	24	16	8	•	134	•	134	•	•
Library books	1,035	•	1,035		•	1,035		1,035	•	•
Total plant and equipment	4,357	260	4,003	94	•	4,357		4,357		•
Infrastructure										
Roads	17,790	1,238	14,295	2,257	'	17,790	1,018	16,772	•	•
Bridges	100	•	100	•	•	100	•	100	•	•
Footpaths and cycle ways	1,518	118	1,400	•	•	1,518	•	1,518	•	•
Drainage	1,585	92	1,113	377	•	1,585	•	1,585	•	•
Recreational, leisure and community facilities	3,950	290	2,770	290	•	3,950	•	3,950	•	•
Parks, open space and streetscapes	2,972	992	439	1,767	'	2,972	•	1,972	1	1,000
Off street car parks	134	118	16		•	134		134	•	•
Total infrastructure	28,049	2,925	20,133	4,991	•	28,049	1,018	26,031	•	1,000
Total capital works expenditure	67,016	7,619	53,203	6,194	•	67,016	1,018	39,998	15,000	11,000

Appendix A – Financial Statements

CITY OF GREATER DANDENONG 2020-21 BUDGET



Other information For the five years ended 30 June 2025

1. Summary of planned capital works expenditure (continued)

		Asset e	Asset expenditure type	type			Func	Funding sources	" 0	
	Total	New	Renewal	Renewal Upgrade Expansion	Expansion	Total	Grants	Council	Borrow-	Reserves
	\$,000	\$.000	\$,000	\$,000	\$,000	\$,000	\$.000	\$,000	\$,000	\$,000
2023-24										
Property										
Land	•	•	•	•	•	•	•			•
Total land	•	٠	•	•	•	•	•	•	•	•
Buildings	28,163	4,278	22,815	1,070	•	28,163	•	8,163	15,000	5,000
Leasehold improvements	•	•	•	•	•	•	•	•	•	•
Total buildings	28,163	4,278	22,815	1,070	•	28,163	•	8,163	15,000	2,000
Total property	28,163	4,278	22,815	1,070	•	28,163		8,163	15,000	5,000
Plant and equipment										
Plant, machinery and equipment	2,951	114	2,837	•	'	2,951	•	2,951	•	•
Fixtures, fittings and furniture	249	114	135	'	'	249	•	249	•	•
Computers and telecommunications	141	23	27	91		141	•	141	•	•
Library books	1,046	•	1,046	•	•	1,046		1,046	•	•
Total plant and equipment	4,387	251	4,045	91	•	4,387	•	4,387	•	•
Infrastructure										
Roads	17,767	1,195	14,550	2,022	•	17,767	826	16,941	•	•
Bridges	450	•	450	•	•	450	•	450	•	•
Footpaths and cycle ways	1,514	114	1,400	•	•	1,514	•	1,514	•	•
Drainage	1,769	91	1,314	364	•	1,769	•	1,769	•	•
Recreational, leisure and community facilities	4,858	269	3,720	269	'	4,858	•	4,858	•	•
Parks, open space and streetscapes	2,866	740	386	1,740	'	2,866	•	1,866	•	1,000
Off street car parks	382	114	268	•	•	382	•	382	•	•
Total infrastructure	29,606	2,823	22,088	4,695	•	29,606	826	27,780	•	1,000
Total capital works expenditure	62,156	7,352	48,948	5,856	•	62,156	826	40,330	15,000	6,000

Appendix A – Financial Statements

CITY OF GREATER DANDENONG 2020-21 BUDGET



Other information For the five years ended 30 June 2025

1. Summary of planned capital works expenditure (continued)

		Asset e	Asset expenditure type)be			Fun	Funding sources		
	Total	New	Renewal	Upgrade Expansion	nsion	Total	Grants	Council	Borrow-	Reserves
	\$,000	\$,000	\$,000	\$.000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
2024-25										
Property	,									,
Total land	1				٠	'		1		1
Buildings	10,493	6,185	2,762	1,546	٠	10,493		10,493		•
Leasehold improvements	•	•	•		٠	•	•		•	٠
Total buildings	10,493	6,185	2,762	1,546	٠	10,493	•	10,493	•	•
Total property	10,493	6,185	2,762	1,546	٠	10,493	•	10,493	•	•
Plant and equipment										
Plant, machinery and equipment	3,002	165	2,837		٠	3,002	•	3,002	•	•
Fixtures, fittings and fumiture	281	165	116		٠	281	•	281	•	•
Computers and telecommunications	410	33	245	132	٠	410	•	410	•	•
Library books	1,056	•	1,056		٠	1,056		1,056	•	•
Total plant and equipment	4,749	363	4,254	132	٠	4,749	•	4,749	•	•
Infrastructure										
Roads	16,380	1,727	12,925	1,728	٠	16,380	•	16,380	•	•
Bridges	155	•	155		•	155	•	155	•	•
Footpaths and cycle ways	1,565	165	1,400		•	1,565	•	1,565	•	
Drainage	1,424	132	992	526	٠	1,424	•	1,424	•	•
Recreational, leisure and community facilities	2,785	822	1,140	823	٠	2,785	•	2,785	•	•
Parks, open space and streetscapes	3,613	1,070	474	2,069	•	3,613	•	2,613	•	1,000
Off street car parks	165	165	•		٠	165	•	165	•	•
Total infrastructure	26,087	4,081	16,860	5,146	٠	26,087		25,087	•	1,000
Total capital works expenditure	41,329	10,629	23,876	6,824	٠	41,329	•	40,329		1,000

Appendix A – Financial Statements

CITY OF GREATER DANDENONG 2020-21 BUDGET



Other information For the five years ended 30 June 2025

2. Summary of planned human resources and expenditure

		Si	trategic Reso	urce Plan	
	Budget		Projecti	ons	
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive					
Permanent full time	574	585	601	617	633
Permanent part time	-	-	-	-	-
Total Chief Executive	574	585	601	617	633
01 D					
City Planning, Design and Amenity					
Permanent full time	11,146	11,331	11,535	11,824	12,199
Permanent part time	1,917	1,949	1,984	2,034	2,099
Total City Planning, Design and Amenity	13,063	13,280	13,519	13,858	14,298
Community Common					
Community Services Permanent full time	17,016	17,490	18,004	18,571	19,155
Permanent part time	15,572	16,006	16,476	16,995	17,530
			34.480		
Total Community Services	32,588	33,496	34,460	35,566	36,685
Corporate Services					
Permanent full time	10,258	10,548	10,793	11,146	11,500
Permanent part time	2,620	2,694	2,756	2,847	2,937
Total Corporate Services	12,878	13,242	13,549	13,993	14,437
Total Corporate Cervices	12,010	10,242	10,040	10,000	1-1,-101
Engineering Services					
Permanent full time	15,860	15,919	16,343	16,861	17,396
Permanent part time	819	822	844	870	898
Total Engineering Services	16,679	16.741	17,187	17,731	18.294
	.,.	-,	, -	, -	-, -
Greater Dandenong Business					
Permanent full time	2,268	1,896	1,839	1,897	1,957
Permanent part time	509	426	413	426	439
Total Greater Dandenong Business	2,777	2,322	2,252	2,323	2,396
Total casuals and other	5,843	5,383	5,541	5,518	5,586
Total staff expenditure	84,402	85,049	87,129	89,606	92,329

Note: Figures for future years are likely to be amended due to the impact of rate capping.



Other information For the five years ended 30 June 2025

2. Summary of planned human resources and expenditure (continued)

	Budget_		Strategic Res Projec	tions	
	2020-21	2021-22	2022-23	2023-24	2024-25
	FTE	FTE	FTE	FTE	FTE
Chief Executive					
Permanent full time	2.0	2.0	2.0	2.0	2.0
Permanent part time	2.0	2.0	2.0	2.0	2.0
Total Chief Executive	2.0	2.0	2.0	2.0	2.0
Total Office Excodute	2.0	2.0	2.0	2.0	
City Planning, Design and Amenity					
Permanent full time	99.0	99.0	96.0	94.0	94.0
Permanent part time	22.2	22.2	22.2	22.2	22.2
Total City Planning, Design and Amenity	121.2	121.2	118.2	116.2	116.2
<u> </u>					
Community Services					
Permanent full time	154.0	154.0	152.0	152.0	152.0
Permanent part time	164.6	164.1	164.1	164.1	164.1
Total Community Services	318.6	318.1	316.1	316.1	316.1
Corporate Services					
Permanent full time	85.0	84.0	83.0	83.0	83.0
Permanent part time	27.0	27.0	26.0	26.0	26.0
Total Corporate Services	112.0	111.0	109.0	109.0	109.0
Engineering Services					
Permanent full time	152.0	147.0	144.0	144.0	144.0
Permanent part time	8.6	8.6	7.8	7.8	7.8
Total Engineering Services	160.6	155.6	151.8	151.8	151.8
0 . 0 . 0 .					
Greater Dandenong Business					
Permanent full time	17.0	13.0	12.0	12.0	12.0
Permanent part time	4.3	4.3	3.5	3.5	3.5
Total Greater Dandenong Business	21.3	17.3	15.5	15.5	15.5
Total assurate and other	44.5	11.5	11.5	44.5	44.5
Total casuals and other Total staff numbers	11.5 747.2	11.5	11.5 724.0	11.5	11.5
Total Stall numbers	747.2	736.7	724.0	722.0	722.0

Note: Figures for future years are likely to be amended due to the impact of rate capping. FTE: Full time equivalent.



City of Greater Dandenong Budget 2020-21

Appendix BStatutory disclosures

Purpose of Statutory Disclosures

This appendix presents information about rates and charges which the Act and the regulations require to be disclosed in Council's Annual Budget. The Regulations require certain information to be disclosed within the budget and some of these disclosures relating to rates and charges are made in the Appendix.

The appendix includes the following budget information:

- Rates and charges
- Differential rates

4.2.2 Proposed 2	020-21 Annual Budget (Cont.)
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Appendix B - Statutory disclosures

Section 127, Regulations 10 (2)(a) - (r)

Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual

The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2019-20 \$	Budget 2020-21 \$	Change \$	Change %
General rates *	123,089,142	127,010,014	3,920,872	3.19%
Waste management charge	20,048,836	22,814,981	2,766,145	13.80%
Supplementary rates and rate adjustments	1,021,117	1,000,000	(21,117)	(2.07%)
Keysborough Maintenance Levy	1,546,524	1,575,000	28,476	1.84%
Interest on rates and charges	437,313	414,000	(23,313)	(5.33%)
Less abandoned rates	(110,000)	(112,250)	(2,250)	2.05%
Less rate waiver COVID-19 (pensioner/jobseeker rebate)	(1,750,000)	-	1,750,000	(100.00%)
Total rates and charges	144,282,932	152,701,745	8,418,813	5.83%

^{* -} General rates are subject to the rate cap established under the Fair Go Rates System (FGRS). For 2020-21, the FGRS cap has been set at 2.00%. Forecast Actual 2019-20 for General Rates does not reflect the annualisation of supplementary rates received during the financial year therefore the percentage change will not equate to the rate cap of 2.00%. To comply with the rate cap of 2.00%, the base rate must include the annualisation of supplementary rate income received during the year (see 1.3 below).

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2019-20 cents/\$CIV	Budget 2020-21 cents/\$CIV	Change
General	0.0017001925	0.0016796255	-1.21%
Commercial	0.0032303658	0.0031912885	-1.21%
Industrial	0.0046755294	0.0046189702	-1.21%
Vacant residential	0.0024652791	0.0025194383	2.20%
Farm	0.0013601540	0.0012597191	-7.38%

The estimated total amount to be raised by general rates in relation to each type or class of land and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget 2019-20 \$	Annualised rates levied 2019-20 \$	Budget 2020-21 \$	Change
General	55,387,874	56,099,479	56,326,651	0.40%
Commercial	13,462,630	13,486,225	13,490,687	0.03%
Industrial	52,549,098	53,536,824	55,715,523	4.07%
Vacant residential	1,268,344	981,250	1,044,354	6.43%
Farm	421,196	415,844	432,799	4.08%
Total amount to be raised by general rates	123,089,142	124,519,622	127,010,014	2.00%

Appendix B - Statutory Disclosure



1.4 The numbers of assessments in relation to each type of class of land and the total number of assessments compared with the previous financial year.

Type or class of land	Budget 2019-20 Number	Budget 2020-21 Number	Change
General	55,568	56,271	1.27%
Commercial	3,321	3,347	0.78%
Industrial	6,244	6,358	1.83%
Vacant residential	753	612	-18.73%
Farm	56	55	-1.79%
Total number of assessments	65,942	66,643	1.06%

- 1.5 The basis of valuation to be used is the Capital Improved Value (CIV).
- 1.6 The estimated total value of each type or class of land and the estimated total value of land, compared with the previous financial year.

Type or class of land	Budget 2019-20 \$	Forecast 2019-20 \$		Change
General	32,577,413,000	32,995,957,000	33,535,243,500	1.63%
Commercial	4,167,525,000	4,174,829,000	4,227,348,000	1.26%
Industrial	11,239,176,000	11,450,430,400	12,062,325,700	5.34%
Vacant residential	514,483,000	398,028,000	414,518,500	4.14%
Farm	309,668,000	305,733,000	343,568,000	12.38%
Total value of land	48,808,265,000	49,324,977,400	50,583,003,700	2.55%

1.7 The proposed unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

	Per rateable	Per rateable	
	property	property	
Type of charge	2019-20	2020-21	Change
	\$	\$	%
Option A: 120 litre waste, 240 litre recycling, 240 litre garden bin *	347.00	376.00	8.36%
Option B: 80 litre waste, 240 litre recycling, 240 litre garden bin *	316.00	343.00	8.54%
Option C: 120 litre waste, 240 litre recycling, 120 litre garden bin *	330.00	358.00	8.48%
Option D: 80 litre waste, 240 litre recycling, 120 litre garden bin *	299.00	324.00	8.36%
Option E: 120 litre waste, 240 litre recycling, no garden bin *	281.00	305.00	8.54%
Option F: 80 litre waste, 240 litre recycling, no garden bin *	251.00	272.00	8.37%
Minimum waste charge for each residential property	251.00	272.00	8.37%
State Government landfill levy	39.00	58.00	48.72%
Bin change of selection charge	17.50	18.00	2.86%
Additional bin services			
120 litre waste bin service *	181.00	196.00	8.29%
(Plus a "one off" fee for the purchase of the bin)	37.00	38.50	4.05%
240 litre recycling bin service	45.00	49.00	8.89%
(Plus a "one off" fee for the purchase of the bin)	44.00	45.50	3.41%
240 litre garden bin service	94.00	102.00	8.51%
(Plus a "one off" fee for the purchase of the bin)	44.00	45.50	3.41%
Bin delivery	16.00	16.50	3.13%
Recycling bin option - upgrade of 240 litre to 360 litre	97.00	100.00	3.09%
* Note: The State Covernment landfill law is applicable in addition to	those Council o	onico characa	

^{*} Note - The State Government landfill levy is applicable in addition to these Council service charges.

Appendix B – Statutory Disclosure



1.8 The estimated total amount to be raised by each type of service rate or charge and the estimated total amount to be raised by services rates and charges compared with the previous financial year.

Type of charge	Budget cof charge 2019-20			Budget 2020-21	Change
		\$		\$	
Option A: 120 litre waste, 240 litre recycling, 240 litre garden bin	\$	8,965,786	\$	9,767,728	8.94%
Option B: 80 litre waste, 240 litre recycling, 240 litre garden bin	\$	1,607,808	\$	1,757,532	9.31%
Option C: 120 litre waste, 240 litre recycling, 120 litre garden bin	\$	2,673,330	\$	3,019,014	12.93%
Option D: 80 litre waste, 240 litre recycling, 120 litre garden bin	\$	1,820,312	\$	1,974,456	8.47%
Option E: 120 litre waste, 240 litre recycling, no garden bin	\$	1,752,597	\$	1,891,610	7.93%
Option F: 80 litre waste, 240 litre recycling, no garden bin	\$	718,362	\$	792,336	10.30%
Additional bin services	\$	193,524	\$	231,424	19.58%
State Government landfill levy	\$	2,114,346	\$	3,227,932	52.67%
Supplementary and other income	\$	202,771	\$	152,949	-24.57%
Total	\$	20,048,836	\$	22,814,981	13.80%

^{*} Note – Supplementary income varies from year to year and is an estimate only.

1.9 The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	Budget 2019-20	Budget 2020-21	Change
	\$	\$	
General rates	\$ 123,089,142	\$ 127,010,014	3.19%
Waste charges	\$ 20,048,836	\$ 22,814,981	13.80%
Rates and charges	\$ 143,137,978	\$ 149,824,995	4.67%

1.10 Fair Go Rates System Compliance

The City of Greater Dandenong is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the FGRS.

		Budget 2019-20 \$		Budget 2020-21 \$	
Total rates (including supplementary rates income)	\$	120,086,968	\$	124,519,622	
Number of rateable properties		65,942		66,643	
Base average rate	\$	1,821.10	\$	1,868.46	
Maximum rate increase (set by the State Government)		2.50%		2.00%	
Capped average rate	\$	1,866.63	\$	1,905.83	
Maximum general rates and charges revenue	\$	123,089,142	\$	127,010,014	
Budgeted	Φ.	100 000 110	Φ.	107.010.011	
General rates	\$	123,089,142	\$	127,010,014	



- 1.11 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:
- The making of supplementary valuations (2019-20 forecast \$1.02 million)
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

2. Differential rates

2.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.16796255% (0.0016796255 cents in the dollar of capital improved value) for all rateable residential (general).
- A general rate of 0.31912885% (0.0031912885 cents in the dollar of capital improved value) for all rateable commercial land.
- A general rate of 0.46189702% (0.0046189702 cents in the dollar of capital improved value) for all rateable industrial land.
- A general rate of 0.25194383% (0.0025194383 cents in the dollar of capital improved value) for all rateable residential vacant land.
- A general rate of 0.12597191% for (0.0012597191 cents in the dollar of capital improved value) rateable farm land

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above. Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out on the following pages.



SCHEDULE A

RESIDENTIAL (General)

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1. Construction and maintenance of public infrastructure.
- 2. Development and provision of health and community services.
- 3. Provision of general support services.
- Requirement to ensure that Council has adequate funding to undertake it's strategic, statutory, and service provision obligations.

Types and classes

Any land which does not have the characteristics of Commercial, Industrial, Residential Vacant or Farm I and

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.



SCHEDULE B

COMMERCIAL LAND

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1. Construction and maintenance of public infrastructure related to the commercial sector.
- Enhancement of the economic viability of the commercial sector through targeted programs and projects.
- 3. Encouragement of employment opportunities.
- 4. Promotion of economic development.
- Requirement to ensure that streetscaping and promotional activity is complementary to the achievement of commercial objectives.

Types and classes:

Any land which is primarily used for commercial purposes.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning scheme zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.



SCHEDULE C

INDUSTRIAL LAND

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- Construction and maintenance of public infrastructure related to the industrial sector.
- 2. Enhancement of the economic viability of the industrial sector through targeted programs and
- Encouragement of employment opportunities.
- Promotion of economic development.
- Requirement to ensure that street scaping and promotional activity is complementary to the achievement of industrial objectives.

Types and classes:

Any land which is used primarily for industrial purposes.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

GREATER DANDENONG 2020-21 BUDGET

Any use permitted under the relevant Planning Scheme.

Planning scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.



SCHEDULE D

RESIDENTIAL VACANT LAND

Objective:

To provide an economic incentive for the development of residential vacant land and a disincentive for residential land-banking in order that all rateable land makes an equitable contribution to the cost of carrying out the functions of Council, including the:

- Construction and maintenance of public infrastructure.
- 2. Development and provision of health and community services.
- 3. Provision of general support services.
- Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

Types and classes:

Any land which is vacant residential land.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land

GREATER DANDENONG 2020-21 BUDGET

Any use permitted under the relevant Planning Scheme.

Planning scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.



SCHEDULE E

FARM LAND

Objective:

To provide a financial subsidy to rateable farm land to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- Construction and maintenance of public infrastructure.
- 2. Development and provision of health and community services.
- 3. Provision of general support services.
- 4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

Types and classes:

Any land which is primarily used for the purposes of farming.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land

DANDENONG 2020-21 BUDGET

GREATER

Any use permitted under the relevant Planning Scheme.

Planning scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.

2.2 Proposed 2020-21 Annual Budget (Cont.)	
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City of Greater Dandenong Budget 2020-21

Appendix CCapital Works Program

This appendix presents a listing of the Capital Works projects that will be undertaken for the 2020-21 year.

The appendix includes the following budget information:

• Detailed capital works program grouped by asset class and type.

Regulation 10 (a) and (b) require that the budget contain a detailed list of capital works expenditure in relations to non-current assets by class according the Local Government Model Financial Report, classified separately as to asset expenditure type (ie. renewal, new, upgrade and expansion). The budget must also contain a summary of funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings. The disclosure in Appendix C reflects these requirements.

2.2 Proposed 2020-21 Annual Budget (Cont.)	
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1 BUDGET	
3 2020-21 B	PROGRAM
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		Asset	Asset expenditure type	90			ā	Funding sources		
				2				6		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
РКОРЕКТУ	6)	€	€	↔	€	6)	€	₩	₩	\$
Buildings										
1 39 Clow Street - Internal CCTV Renewal	30,000		30,000			30,000		1	30,000	
2 Building Renewal Program	2,420,300		2,420,300	,		2,420,300		ı	2,420,300	
3 Dandenong Market (Fruit and Veg) - Resurfacing of V Row Flooring	000'09		000'09			000'09			000'09	1
4 Dandenong Market (Fruit and Veg) - Roof Renewal Works	70,000		70,000			70,000			70,000	1
5 Dandenong Market (Market Square) - Provision of Services Design (Stage 3 of 4)	100,000			100,000		100,000			100,000	1
 6 Dandenong Market (Meat, Fish and Deli Hall, Admin, Cool Rooms) - Back of House (BOH) Upgrade to Office and Cool Rooms 	500,000			200,000		500,000			500,000	
7 Dandenong Market (Meat, Fish and Deli Hall, Admin, Cool Rooms) - Resheet Rubbish Compound	80,000	ı	80,000			80,000			80,000	
8 Dandenong Oasis Replacement - Detailed Design (Stage 2 of 6)	2,000,000		2,000,000			2,000,000			2,000,000	ı
 Greater Dandenong Gallery of Art (5 Mason Street) - Construction (Stage 2 of 2) 	1,500,000			1,500,000		1,500,000			1,500,000	1
 Keysborough South Community Hub Development - Construction (Stage 1 of 2) 	2,575,108	2,575,108				2,575,108				2,575,108
 Robert Booth Reserve Baseball Pavilion - Design and Construct Signage 	20,000	20,000		1		20,000			20,000	1
14 Ross Reserve All Abilities Playground - Changing Places Toilet	300,000		300,000			300,000			300,000	1
15 Ross Reserve New Pavilion (Football) - Construction (Stage 1 of 2)	2,000,000			2,000,000		2,000,000	375,000		1,625,000	
17 Springvale City Hall - Installation of Instantaneous Hot Water	25,000	25,000				25,000			25,000	
18 Springvale Library / Civic Centre - Complete Building and Landscape Works (Construct)	500,000	200,000				500,000			500,000	1
19 Springvale Library / Civic Centre - Storage Provisions for Civic Facilities, Events, Parks, Cleansing and Emergency Relief	100,000	100,000				100,000			100,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure . Grant tunding is subject to review and funding body approval

	Ö	TY OF GRE, CAP	GREATER DANDENONG 2020-21 I	DENONG 2 RKS PRO	CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM	GET				
		Asset	Asset expenditure type	ype			£	Funding sources	S	
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
	€	⇔	€9	↔	€9	€9	₩.	€	€9	₩
77 8 Balmoral Avenue Multi Storey Carpark - Protective Fencing (Security Purposes)	400,000			400,000		400,000			400,000	
90 George Andrews Reserve - Extension to Whittle Pavilion Kitchen	330,000			330,000		330,000			330,000	
Sub-total buildings	13,010,408	3,220,108	4,960,300	4,830,000		13,010,408	375,000		10,060,300	2,575,108
Leasehold improvements										
20 Police Paddocks Reserve (Soccer) - Refurbishment of Male Toilets and Showers in Home and Away Changerooms	202,385			202,385		202,385	100,000		102,385	
Sub-total leasehold improvements	202,385			202,385		202,385	100,000		102,385	
TOTAL PROPERTY	13 919 793	3 220 108	4 960 300	5 032 385		13 919 793	475,000		10 162 685	2 575 108

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure Grant tunding is subject to review and funding body approval

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

			.								
			Asset	Asset expenditure type	, be			2	Funding sources		
Item no.	Item Project name	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
PLAN	PLANT AND EQUIPMENT	↔	₩	₩	₩	₩	\$	₩	₩	₩	₩
Plant,	Plant, machinery and equipment										
74	74 Fleet Purchase - New Cleansing Fleet for the Springvale Precinct	84,000	84,000				84,000			84,000	
75	75 Fleet Renewal Program	2,662,410		2,662,410			2,662,410			2,662,410	
161	161 Fleet Purchase - Mobile Eco Centre/Community Environment Centre	160,000	160,000		ı		160,000			160,000	1
Sub-te	Sub-total plant, machinery and equipment	2,906,410	244,000	2,662,410			2,906,410			2,906,410	
Fixtur	Fixtures, fittings and furniture										
71	71 Furniture Renewal Program	400,000		400,000			400,000			400,000	
72	Springvale Library/Civic Centre - Equipment for Exhibition Space	10,000	10,000				10,000			10,000	
158	Chandler Kindergarten and MCH - Install Double Blinds on MCH Windows	8,000			8,000		8,000			8,000	
159	Darren Reserve Kindergarten - Install Double Blinds on MCH Windows	8,000			8,000		8,000			8,000	1
Sub-to	Sub-total fixtures, fittings and furniture	426,000	10,000	400,000	16,000		426,000			400,000	
Comp	Computers and telecommunications										
62	39a Clow Street - Security Equipment, Software Renewal and Radio Link Installation	15,000			15,000		15,000			15,000	
63	Civic Facilities - Replacement of Meeting Room Audio Visual Equipment	25,000	,	25,000			25,000			25,000	
64	Customer Digital Portal for Website	100,000	100,000		,		100,000			100,000	
65	Dandenong Civic Centre - Security Equipment and Software Renewal	110,000		110,000			110,000			110,000	1
99	Dandenong Stadium (Eastern Courts) - Wi-Fi (Stage 2 of 2)	10,000	10,000				10,000			10,000	
. 67	Emergency Relief Centres - Provision of Equipment	000'09	000'09				000,009			000'09	
89	Menzies Avenue - Transmission of CCTV Footage	20,000	20,000				20,000			20,000	
69	Noble Park Aquatic Centre (NPAC) - Wi-Fi	20,000	20,000				20,000			20,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure . Grant tunding is subject to review and funding body approval

4.2.2 Proposed 2020-21 Annual Budget (Cont.)

	Ö	CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM	GREATER DANDENONG 2020-21 BCAPITAL WORKS PROGRAM	ENONG 20	320-21 BUD GRAM	GET				
		Asset	Asset expenditure type	be			ß	Funding sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
	↔	€9	⇔	€9	₩	₩	€9	⇔	₩	€9
70 Supply, Implementation and Maintenance of Replacement Asset Management System (Stage 2 of 3)	216,612	1	216,612	,		216,612			216,612	,
Sub-total computers and telecomm.	576,612	210,000	351,612	15,000		576,612			576,612	
Library books										
73 Library Strategy	859,560		859,560			859,560			859,560	
Sub-total library books	859,560		859,560			859,560			859,560	
FILLE CT CL C TO	000	000 707	001	3		001			001	
TOTAL PLANT AND EQUIPMENT	4.768.582	464.000	4.273.582	31.000		4.768.582			4.768.582	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure • Grant tunding is subject to review and funding body approval

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FY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM	20-21 3RAM
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		Asset	Asset expenditure type	/be			Fun	Funding sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
INFRASTRUCTURE	↔	€	↔	€	₩	€	₩	€	€	€
Roads 54 Abbotts Road (Section 2 Between Taylors Road and National Drive) - Widening Construction (Spane 1 of 3)	4,806,087			4,806,087		4,806,087	500,000	910,244	2,666,008	729,835
55 Kerb and Channel Renewal Program	500,000		500,000			200,000			500,000	
56 Kerb and Channel Resurfacing Program	1,750,000		1,750,000			1,750,000			1,750,000	
 Local Area Traffic Management (LATM) Program 	450,000	450,000				450,000			450,000	
58 Road Reconstruction Program - Geotechnical Investigations	50,000		50,000			50,000			50,000	
59 Road Resurfacing Program	5,250,000		5,250,000			5,250,000			5,250,000	
	507,817		507,817			507,817	507,817			
61 Villiers Road - Access Road to Springers Leisure Centre for Keysborough South Community Hub	2,000,000	2,000,000				2,000,000				2,000,000
150 Bakers Road - Open Service Road	180,000			180,000		180,000			180,000	
154 Implement Parking Sensors (Stage 2 of 3)	200,000	200,000				200,000			200,000	
Sub-total roads	15,693,904	2,650,000	8,057,817	4,986,087		15,693,904	1,007,817	910,244	11,046,008	2,729,835
Bridges	700		000			000			000	
Sub-total bridges	100,000		100,000			100,000			100,000	
Footpaths and cycleways										
24 Active Transport Infrastructure Priority Program (ATIPP)	200,000	200,000				200,000			200,000	
25 Footpath Renewal Program	1,400,000		1,400,000			1,400,000			1,400,000	
Sub-total footpaths and cycleways	1,600,000	200,000	1,400,000			1,600,000			1,600,000	
Drainage										
22 Drainage Reactive Works Program	250,000		250,000		٠	250,000			250,000	
23 Drainage Renewal Works Program	410,000		410,000			410,000			410,000	
Sub-total drainage	000'099		000,099			000'099			000,099	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure 'Grant tunding is subject to review and funding body approval

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		<u>כ</u>								
		Asset	Asset expenditure type	/be			E.	Funding sources		
Item Project name	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
	₩	₩	↔	€9	₩	€	€9	€	€	€9
Recreational, leisure & community facilities			1						1	
	335,000		335,000			335,000	,		335,000	
49 lan Tatterson Leisure Park (Oval 1) - Installation of Synthetic Cricket Wicket	000'09	000'09				000'09	30,000	•	30,000	
51 Thomas Carroll Reserve - Cricket Net Relocation	180,000	ı	180,000	1		180,000		ı	180,000	
52 Thomas Carroll Reserve - Neighbourhood Renewal of Playground, Park Furniture and Fencing	250,000		250,000			250,000	•		250,000	
53 Warner Reserve - Multi-court Recreation Space (Stage 1 of 2)	350,900	350,900	ı	ı		350,900	175,450		175,450	
146 Red Gum Rest - Shade at Playground	120,000	120,000				120,000			120,000	
147 Tirhatuan Park - New Basketball Court	175,000	175,000				175,000			175,000	
Sub-total recreational, leis & comm facilities	1,470,900	705,900	765,000			1,470,900	205,450		1,265,450	
Parks, open space and streetscapes										
27 Burden Park Tennis - Design for the Upgrade of Lights, Fencing and Resurfacing of Courts (Stage 1 of 3)	20,000			20,000		20,000	1		20,000	
	100,000	100,000				100,000			100,000	
29 Dandenong Activity Centre - Installation of Landscaping and Furniture to Activate Activity Centre	25,000			25,000		25,000				25,000
30 Dandenong Park (Northern Parkland / Riverside Precinct) - Master Plan Construction Year 4 and Concept Design for Riverside Park	1,000,000			1,000,000		1,000,000			800,000	200,000
31 Fifth Avenue (6-8) Reserve - Park Furniture and Landscape Works	100,000	100,000				100,000				100,000
33 Frederick Wachter Reserve (Wetlands) - Construction and Landscape Improvements (Stage 2 of 2)	510,000			510,000		510,000	•		510,000	
34 Hemmings Street Shopping Precinct - Streetscape Upgrade (Stage 2 of 4)	100,000			100,000		100,000			100,000	
36 Noble Park Activity Centre - Installation of Landscaping and Furniture to Activate Activity Centre	25,000	25,000				25,000			25,000	

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure 'Grant tunding is subject to review and funding body approval

4.2.2 Proposed 2020-21 Annual Budget (Cont.)

CITY OF GREATER DANDENONG 2020-21 BUDGET CAPITAL WORKS PROGRAM

		*0004	Acceptance to the contract to	o di			å	Elinolina compani		
		HSSCI .	expendine	ype			-	namy sources		
Item Project name no.	Total	New	Renewal	Upgrade	Expansion	Total	Grants *	Contrib'ns	Council	Reserves
	€	€	↔	↔	€	↔	₩	€	↔	€9
37 Norman Luth Reserve - Lighting Upgrade	376,365			376,365		376,365	188,182		188,183	
38 Parkfield Reserve - Construction of Oval	1,050,000	,	,	1,050,000		1,050,000	350,000	,	700,000	,
39 Passive Open Space Renewal Program	160,000		160,000			160,000			160,000	
40 Signage Renewal Program	110,000		110,000			110,000			110,000	
41 Springvale Activity Centre - Installation of	25,000			25,000		25,000			25,000	
Landscaping and Furniture to Activate Activity										
42 Thomas Carroll Beserve - Oval Fast Lighting	15.000			15,000		15.000			15.000	
43 Tirhatuan Park - Dod Off Leash Strategy	50,000	50,000				20,000			50,000	
Implementation (Stage 2 of 2)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					0,00			5	
44 Vanity Lane - Construction of Streetscape (Stane 3 of 3)	1,175,000			1,175,000		1,175,000				1,175,000
126 89 Douglas Street - Implementation of	80,000	80,000				80,000			80,000	
Landscape Design for New Reserve										
127 90 Gove Street - Park Furniture and Landscape Works	100,000	100,000				100,000				100,000
128 Alan Corrigan Reserve - Exercise Equipment	000'09	000'09				000'09			000'09	
140 Dandenong / Dandenong North - Sensory Nature Trail	100,000	100,000				100,000			100,000	
Sub-total parks, open space & streetscapes	5,181,365	615,000	270,000	4,296,365		5,181,365	538,182		3,043,183	1,600,000
TOTAL INFRASTRUCTURE	24,706,169	4,170,900	11,252,817	9,282,452		24,706,169	1,751,449	910,244	17,714,641	4,329,835
GRAND TOTAL	42,687,544	7,855,008	20,486,699	14,345,837		42,687,544	2,226,449	910,244	32,645,908	6,904,943

Appendix C - Capital Works Program Regulation 10(a) and (b) - detailed list of capital works expenditure Grant tunding is subject to review and funding body approval

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.2 Proposed 2020-21 Annual Budget (Cont.)	
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City of Greater Dandenong Budget 2020-21

Appendix DOperating Initiatives

4.2.2 Proposed 2020-21 Annual Budget (Cont.)	
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CITY OF GREATER DANDENONG 2020-21 BUDGET OPERATING INITIATIVES

Item	Item Operating initiative name and description	Duration	Operating
<u>.</u>			expenditure
Greate	Greater Dandenong Business		
1.	1.1 Christmas decorations - Springvale Community Precinct	1 year	40,000
1.2	Stage 2 Social Enterprise Progam	1 year	40,000
<u>.</u>	Business Case for Dandenong Sports and Events Centre	1 year	20,000
			130,000
Engin	Engineering Services		
2.1	2.1 Street Trees - Springvale South	1 year	20,000
2.2	Electric Vehicle Fleet Transition Plan	1 year	20,000
2.3	Landscaping - Robinson Street and Princes Highway Intersection	1 year	200,000
			240,000
City P	City Planning, Design and Amenity		
3.1	Climate Change Strategy Implementation	1 year	80,000
3.2	Biodiversity Action Plan	1 year	20,000
3.3	Sustainability Planning Officer position (1 EFT, Band 5)	3 years	83,947
			213,947
Comm	Community Services		
4.1	Membership fee for Refugee Welcome Zone (RWZ) Leadership Council	2 years	5,000
4.2	Short Cuts Festival – Local Content Development	Ongoing	24,500
4.3	Dandenong Community Hub - Business Case and Concept Plan	1 year	80,000
4.4	Community Transport - Project Officer position (0.5 EFT, Band 5)	1 year	41,973
			151,473
TOTA	TOTAL OPERATING INITIATIVES INCLUDED IN 2020-21 BUDGET		735,420

Appendix D - Operating initiatives included in 2020-21 Budget

1 of 1

2.2 Proposed 2020-21 Annual Budget (Cont.)	
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City of Greater Dandenong Budget 2020-21

Appendix E

Fees and charges (Council)

Fees and charges (Subject to Contract Agreement)

4.2.2 Proposed 2020-21	Annual Budget (Cont.)
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Fees and charges (Council)

Introduction

The City of Greater Dandenong provides a range of services to the community. Some of these services have an associated fee or charge levied. Services funded by fees and charges provide enhanced community wellbeing.

Goods and Services Tax (GST)

The current GST status of goods and services provided by Council is shown in this Schedule against each item. It is indicated in the right-most column on each page, as follows:

- Y GST applies and is included in the amount shown
- N GST does not apply to this good or service

Changes to GST Status

The GST status of Council's fees and charges is determined in accordance with relevant provisions of A New Tax System (Goods and Services Tax) Act and rulings issued by the Australian Taxation Office.

The GST legislation deems that Council's fees and charges are to include GST (taxable supply) unless they are identified for specific exemption from GST.

This determination under section 81-5 of the GST Act identifies those Council fees and charges that are exempted from GST. The application of GST to the Fees and Charges schedule is therefore based on current Australian Taxation Office (ATO) legislation including this determination.

Council may be required to further amend the GST status of specific fees and charges when the ATO approves and issues further legislation or regulations. The impact of further ATO amendments may therefore require Council to alter prices in this Schedule to reflect changes in the GST status of particular goods or services.

Deposits and GST

Deposits, when initially paid, do not attract GST. If part or all of a deposit is retained, due to damage to a hall, for example, GST is then applicable. If the deposit does not cover the full (GST-inclusive) charge, the extra amount will be requested of the hirer.

Fees and charges Page (i)



Basis of fee

While many of the fees and charges in the Schedule are set at Council's discretion, a number are established by a range of external bodies such as Government Departments or professional organisations. In the column headed "Basis of Fee", an indication is given of the body responsible for determining the price. The following legend explains the abbreviations:

- CNCL Greater Dandenong Council
- . REG Regulation associated with the relevant Act, or the Act itself

Fees not within Council's discretion (Regulatory Fees)

Where fees are set by Government statute, Council has no ability to alter the fee. The statutory fees and charges disclosed in the following schedule are current at the time of preparing this report, however, they are subject to change during the financial year. Council is required to apply the revised statutory fees and charges from the advised effective date. Where relevant, prior year comparative statutory fees have been updated to reflect the correct statutory fee for the relevant financial year.

Refund policy

Refund of the following fees and charges are subject to conditions as detailed below:

Pet registration (for fees set out under the heading 'Pet registration')

- Subject to Clause 5 below, refunds are only available within the first six months of the registration year.
- 2. For a deceased animal 50% of the fee paid.
- Where registration has already been paid and an animal has subsequently been desexed, microchipped or trained in accordance with the requirements of the Domestic Animals Act Regulations – difference between full fee and reduced fee.
- 4. Refunds are only available if the amount to be refunded is more than \$10.00.
- 5. Should a person pay a registration fee prior to commencement of the registration period for a given year and the subject animal subsequently dies before that period commences, a full refund of the fee shall be made. The refund shall be subject to provision of evidence of the animal's death e.g. a vet report, or the provision of an appropriate Statutory Declaration.

Local Laws Permit fees (only applies to fees set out under the heading 'Local Laws Permits')

- If a permit fee is paid at the time of the application and the application is then refused, the full fee will be refunded.
- 2. Permit fees will only be refunded if the amount to be refunded is \$30.00 or more.
- No refund is available if the permit fee was less than \$100.00 except as set out in item 1 above.
- A maximum of 50% of the permit fee may be refunded except as set out in item 1 above.
- Fees (other than set out in item 1 above) will only be refunded in the following circumstances:
 - Single event permits if the request is made at least seven days prior to the event date.
 - ii) Annual or short term permits (e.g. less than 12 months) if the request is made prior to 50% of the permit period elapsing.

Fees and charges Page (ii)



If the conditions set out in Clause 5 are met, 50% of the fee may be refunded, subject to Clauses 2 and 3 above.

Food and Health related Business registration

Food and health related business registration fees are set at rates aimed at recovering Council's costs in administering and enforcing the Food Act, Public Health and Wellbeing Act and Residential Tenancies Act .

Refund of business registration fees is therefore subject to the following conditions:

- 1. No refund is available for business operating in their first year of trading
- 50% of the renewal fee paid will be refunded to a business that is closing or ceasing to trade within the first 6 months of the registration period that has not received an annual inspection.
- 3. Full fee refunded where no service has been provided (e.g request for a presale inspection)
- In all cases, the refund shall be subject to provision of evidence of the business's closure or change of services.

Building permits (applies to fees set out under this heading)

- Cancellation of application for permit when no work has been carried out on plans. Refund 50% of building fee plus all levies, subject to holding minimum of \$30.00 administration fee.
- Cancellation of application for permit where assessment has commenced but not issued. Refund 35% of building fee plus all levies.
- Cancellation of permit when no inspection has been carried out. Refund 25% of building fee, subject to holding minimum of \$30.00 administration fee.
- Report and consent fees where process commenced no refund.
- 5. Refund on miscellaneous fees discretionary subject to Manager's approval.

Asset protection permits (applies to fees set out under this heading)

1. This permit is non-refundable.

Fees and charges Page (iii)



Fees and Charges (Subject to Contract Agreement)

Introduction

The City of Greater Dandenong provides a range of services to the community. Some of these services have an associated fee or charge levied. Services funded by fees and charges provide enhanced community wellbeing.

Goods and Services Tax (GST)

The current GST status of goods and services provided by Council is shown in this Schedule against each item. It is indicated in the right-most column on each page, as follows:

- Y GST applies and is included in the amount shown
- . N GST does not apply to this good or service

Changes to GST Status

The GST status of Council's fees and charges is determined in accordance with relevant provisions of A New Tax System (Goods and Services Tax) Act and rulings issued by the Australian Taxation Office.

Deposits and GST

Deposits, when initially paid, do not attract GST. If part or all of a deposit is retained, due to damage to a hall, for example, GST is then applicable. If the deposit does not cover the full (GST-inclusive) charge, the extra amount will be requested of the hirer.

Basis of fee

The following fees and charges are determined based on the requirements of the specific management/contract arrangements in place between Council and the Managing Agency. The Management Agreements that exist between Council and the Managing Agency state that the pricing policies and fees charged for the facility will be developed and agreed between Council and the Managing Agency, and will form part of their business plan. Fees charged for the use of facilities are fees of the Managing Agency, they are not fees of Council

As the fees and charges are under a contract arrangement, they are subject to change during the financial year.

In the column headed "Basis of Fee", an indication is given of the body responsible for determining the price. The following legend explains the abbreviations.

 ${\sf CON-Fees}\ determined\ based\ on\ the\ requirements\ of\ Contract\ Agreements$

Fees and charges Page (iv)



Community Facility Management Policy (applies to both Council and Contract fees and charges)

Fees and charges for the use or hire of community facilities have been set in line with the Community Facility Management Policy. Use of community facilities has been divided into the following categories for the purpose of charging fees:

Community group All not for profit groups/organisations who provide local

benefit.

General All private use/functions.

Commercial For-profit businesses and commercial enterprises.

Council funded Subsidised groups and programs that are conducted by

Council.

Fees and charges Page (v)

City of Greater Dandenong	MONDAY, 27 APRIL 202
ORDINARY COUNCIL MEETING - AGENDA	
4.2.2 Proposed 2020-21 Annual Budget (Cont.)	

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Springvale Reserve (All)	
Palm Plaza (Meeting rooms)	
Dandenong Civic Centre (Level 2)	
Senior Citizens Centres	
Jan Wilson Community Centre	
Tatterson Park Pavilion	
Paddy O'Donoghue Centre	
The Castle	
Fotheringham Reserve Dandenong	
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Urban Screen	
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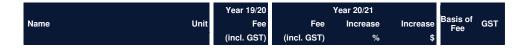
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Council Fees and Charges

Corporate Services

Freedom of Information

Other charges may apply – these are set out in the Freedom of Information (Access Charges) Regulation 2014. Please refer to www.foi.vic.gov.au for up to date information.

Application fee	Per application	\$29.60	\$29.60	0.00%	\$0.00	REG	N
Photocopying fees (per A4 black and white)	Per page	\$0.20	\$0.20	0.00%	\$0.00	REG	N
Search fees (calculated per hour or part of an hour rounded to the nearest 10 cents)	Per hour or part	\$22.20	\$22.20	0.00%	\$0.00	REG	N
Supervision of inspection (per hour to be calculated per quarter hour or part of a quarter hour, rounded to the nearest 10 cents)	Per hour or part	\$22.20	\$22.20	0.00%	\$0.00	REG	N

Land Information Certificates

	Land Information Certificate Fee	Per certificate	\$27.00	\$27.00	0.00%	\$0.00	REG	N
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Halls and Meeting Rooms

Hire rates may vary depending on booking requirements. All cancellations and booking variations will incur a fee.

Springvale City Hall – Main Hall

Time limits apply – Monday to Thursday (1.00am), Friday (2.00am), Saturday (1.00am) and Sunday (midnight).

General

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$810.00	\$833.00	2.84%	\$23.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$1,029.00	\$1,060.00	3.01%	\$31.00	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$1,982.50	\$2,040.00	2.90%	\$57.50	CNCL	Υ
Friday – after 6pm	Minimum 5 hour block	\$2,600.00	\$2,675.00	2.88%	\$75.00	CNCL	Υ
Saturday – day and night	Minimum 5 hour block	\$3,177.50	\$3,265.00	2.75%	\$87.50	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$3,177.50	\$3,265.00	2.75%	\$87.50	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 7 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Additional hours / hourly rate							
Monday to Thursday – to 6pm	Per hour	\$270.00	\$277.50	2.78%	\$7.50	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$343.00	\$353.00	2.92%	\$10.00	CNCL	Υ
Friday – to 6pm	Per hour	\$396.50	\$408.00	2.90%	\$11.50	CNCL	Υ
Friday – after 6pm	Per hour	\$520.00	\$535.00	2.88%	\$15.00	CNCL	Υ
Saturday - day and night	Per hour	\$635.50	\$653.00	2.75%	\$17.50	CNCL	Υ

Community Group

Sunday - day and night

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

\$635.50

\$653.00

2.75%

\$17.50 CNCL

Per hour

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$553.50	\$569.00	2.80%	\$15.50	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$700.50	\$720.00	2.78%	\$19.50	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$1,332.50	\$1,370.00	2.81%	\$37.50	CNCL	Υ
Friday – after 6pm	Minimum 5 hour block	\$1,920.00	\$1,975.00	2.86%	\$55.00	CNCL	Υ
Saturday – day and night	Minimum 5 hour block	\$2,250.00	\$2,315.00	2.89%	\$65.00	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$2,250.00	\$2,315.00	2.89%	\$65.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday – to 6pm	Per hour	\$184.50	\$190.00	2.98%	\$5.50	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$233.50	\$240.00	2.78%	\$6.50	CNCL	Υ
Friday – to 6pm	Per hour	\$266.50	\$274.00	2.81%	\$7.50	CNCL	Υ
Friday – after 6pm	Per hour	\$384.00	\$395.00	2.86%	\$11.00	CNCL	Υ
Saturday – day and night	Per hour	\$450.00	\$463.00	2.89%	\$13.00	CNCL	Υ
Sunday – day and night	Per hour	\$450.00	\$463.00	2.89%	\$13.00	CNCL	Υ

Commercial

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$951.00	\$978.00	2.84%	\$27.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$1,174.50	\$1,210.00	3.02%	\$35.50	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$2,162.50	\$2,225.00	2.89%	\$62.50	CNCL	Υ

continued on next page ...

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		Year 19/20		Year 20/21		Basis of	
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Minimum charge [continued]							
Friday – after 6pm	Minimum 5 hour block	\$2,955.00	\$3,040.00	2.88%	\$85.00	CNCL	Y
Saturday – day and night	Minimum 5 hour block	\$3,585.00	\$3,685.00	2.79%	\$100.00	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$3,585.00	\$3,685.00	2.79%	\$100.00	CNCL	Υ
Additional hours / hourly rate							
Monday to Thursday – to 6pm	Per hour	\$317.00	\$326.00	2.84%	\$9.00	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$391.50	\$403.00	2.94%	\$11.50	CNCL	Υ
Friday – to 6pm	Per hour	\$432.50	\$445.00	2.89%	\$12.50	CNCL	Υ
Friday – after 6pm	Per hour	\$591.00	\$608.00	2.88%	\$17.00	CNCL	Υ
Saturday – day and night	Per hour	\$717.00	\$737.00	2.79%	\$20.00	CNCL	Υ
Sunday – day and night	Per hour	\$717.00	\$737.00	2.79%	\$20.00	CNCL	Υ
Other fees and charges							
Balcony	Per event	\$175.00	\$180.00	2.86%	\$5.00	CNCL	Υ
Rehearsals (deb balls/school concerts)	Maximum 3 hour block	\$338.00	\$348.00	2.96%	\$10.00	CNCL	Υ
Evening	Maximum 3 hour block	\$422.00	\$434.00	2.84%	\$12.00	CNCL	Υ
Setting up – additional charge (covers 3 hours and is the minimum)	Minimum 3 hour block	\$345.00	\$355.00	2.90%	\$10.00	CNCL	Υ
Setting up – additional time per hour thereafter	Per hour	\$115.00	\$118.50	3.04%	\$3.50	CNCL	Υ
Additional cleaning	Per hour	\$211.00	\$217.00	2.84%	\$6.00	CNCL	Υ
Bond							
ligh risk events will incur double bo	ond.						
Security bond	Per event	\$1,500.00	\$1,500.00	0.00%	\$0.00	CNCL	١

Springvale City Hall – Supper Room

Time limits apply – Monday to Thursday (1.00am), Friday (2.00am), Saturday (1.00am) and Sunday (midnight).

General

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$411.00	\$423.00	2.92%	\$12.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$543.00	\$558.00	2.76%	\$15.00	CNCL	Υ

continued on next page ...

Appendix E - Fees and Charges 2020-21 | Page 9 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Minimum charge [continued]							
Friday – to 6pm	Minimum 5 hour block	\$725.00	\$745.00	2.76%	\$20.00	CNCL	Υ
Friday – after 6pm	Minimum 5 hour block	\$942.50	\$969.00	2.81%	\$26.50	CNCL	Υ
Saturday – day and night	Minimum 5 hour block	\$1,305.00	\$1,345.00	3.07%	\$40.00	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$1,305.00	\$1,345.00	3.07%	\$40.00	CNCL	Υ
Additional hours / hourly rate							
Monday to Thursday – to 6pm	Per hour	\$137.00	\$141.00	2.92%	\$4.00	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$181.00	\$186.00	2.76%	\$5.00	CNCL	Υ
Friday – to 6pm	Per hour	\$145.00	\$149.00	2.76%	\$4.00	CNCL	Υ
Friday – after 6pm	Per hour	\$188.50	\$194.00	2.92%	\$5.50	CNCL	Υ
Saturday – day and night	Per hour	\$261.00	\$268.50	2.87%	\$7.50	CNCL	Υ
Sunday – day and night	Per hour	\$261.00	\$268.50	2.87%	\$7.50	CNCL	Υ

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Minimum charge

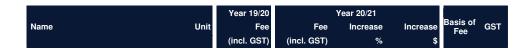
Monday to Thursday – to 6pm	Minimum 3 hour block	\$324.00	\$333.00	2.78%	\$9.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$438.00	\$451.00	2.97%	\$13.00	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$575.00	\$591.00	2.78%	\$16.00	CNCL	Υ
Friday – after 6pm	Minimum 5 hour block	\$755.00	\$776.00	2.78%	\$21.00	CNCL	Υ
Saturday – day and night	Minimum 5 hour block	\$1,045.00	\$1,075.00	2.87%	\$30.00	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$1,045.00	\$1,075.00	2.87%	\$30.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday - to 6pm	Per hour	\$108.00	\$111.00	2.78%	\$3.00	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$146.00	\$150.50	3.08%	\$4.50	CNCL	Υ
Friday – to 6pm	Per hour	\$115.00	\$118.50	3.04%	\$3.50	CNCL	Υ
Friday – after 6pm	Per hour	\$151.00	\$155.50	2.98%	\$4.50	CNCL	Υ
Saturday – day and night	Per hour	\$209.00	\$215.00	2.87%	\$6.00	CNCL	Υ
Sunday – day and night	Per hour	\$209.00	\$215.00	2.87%	\$6.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 10 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Commercial							
Minimum charge							
Monday to Thursday – to 6pm	Minimum 3 hour block	\$522.00	\$537.00	2.87%	\$15.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$651.00	\$669.00	2.76%	\$18.00	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$910.00	\$936.00	2.86%	\$26.00	CNCL	Υ
Friday – after 6pm	Minimum 5 hour block	\$1,137.00	\$1,170.00	2.90%	\$33.00	CNCL	Υ
Saturday – day and night	Minimum 5 hour block	\$1,560.00	\$1,605.00	2.88%	\$45.00	CNCL	Υ
Sunday – day and night	Minimum 5 hour block	\$1,560.00	\$1,605.00	2.88%	\$45.00	CNCL	Υ
Additional hours / hourly rate							
Monday to Thursday - to 6pm	Per hour	\$174.00	\$179.00	2.87%	\$5.00	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$217.00	\$223.00	2.76%	\$6.00	CNCL	Υ
Friday – to 6pm	Per hour	\$182.00	\$187.00	2.75%	\$5.00	CNCL	Υ
Friday – after 6pm	Per hour	\$227.50	\$234.00	2.86%	\$6.50	CNCL	Υ
Saturday - day and night	Per hour	\$312.00	\$321.00	2.88%	\$9.00	CNCL	Υ
Sunday – day and night	Per hour	\$312.00	\$321.00	2.88%	\$9.00	CNCL	Υ
Other fees and charges							
Setting up – additional charge (covers 3 hours and is the minimum)	Per set up	\$345.00	\$355.00	2.90%	\$10.00	CNCL	Υ
Setting up – additional time per hour thereafter	Per hour	\$115.00	\$118.50	3.04%	\$3.50	CNCL	Υ
Additional cleaning	Per hour	\$185.00	\$190.50	2.97%	\$5.50	CNCL	Υ
Bond							
High risk events will incur double bo	nd.						
Security bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N



Springvale City Hall – Supper Room (half room only)

The Supper Room (half room only) is not available Friday nights after 6pm, Saturday or Sunday.

General

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$570.00	\$586.00	2.81%	\$16.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$690.00	\$709.00	2.75%	\$19.00	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$1,350.00	\$1,390.00	2.96%	\$40.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday - to 6pm	Per hour	\$190.00	\$195.50	2.89%	\$5.50	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$230.00	\$236.50	2.83%	\$6.50	CNCL	Υ
Friday – to 6pm	Per hour	\$270.00	\$277.50	2.78%	\$7.50	CNCL	Υ

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$378.00	\$386.00	2.12%	\$8.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$477.00	\$487.00	2.10%	\$10.00	CNCL	Υ
Friday – to 6pm	Minimum 5 hour block	\$910.00	\$929.00	2.09%	\$19.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday – to 6pm	Per hour	\$126.00	\$129.00	2.38%	\$3.00	CNCL	Υ
Monday to Thursday – after 6pm	Per hour	\$159.00	\$163.00	2.52%	\$4.00	CNCL	Υ
Friday – to 6pm	Per hour	\$182.00	\$187.00	2.75%	\$5.00	CNCL	Υ

Commercial

Minimum charge

Monday to Thursday – to 6pm	Minimum 3 hour block	\$648.00	\$666.00	2.78%	\$18.00	CNCL	Υ
Monday to Thursday – after 6pm	Minimum 3 hour block	\$798.00	\$820.00	2.76%	\$22.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 12 of 88 $\,$

		Year 19/20				Basis of Go		
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST	
		(incl. GST)	(incl. GST)	%	\$			
Minimum charge [continued]								
Friday – to 6pm	Minimum 5 hour block	\$1,470.00	\$1,515.00	3.06%	\$45.00	CNCL	Υ	
Additional hours / hourly rate								
•								
Monday to Thursday – to 6pm	Per hour	\$216.00	\$222.00	2.78%	\$6.00	CNCL	Υ	
Monday to Thursday – after 6pm	Per hour	\$266.00	\$273.50	2.82%	\$7.50	CNCL	Υ	
Friday – to 6pm	Per hour	\$294.00	\$303.00	3.06%	\$9.00	CNCL	Υ	
Other fees and charges								
Setting up – additional charge (covers 3 hours and is the minimum)	Per set up	\$345.00	\$355.00	2.90%	\$10.00	CNCL	Υ	
Setting up – additional time per	Per hour	\$115.00	\$118.50	3.04%	\$3.50	CNCL	Υ	
hour thereafter	1 Of Hour	Ψ110.00	Ψ110.00	0.0470	ψο.σσ	ONOL	•	
Additional cleaning	Per hour	\$185.00	\$190.50	2.97%	\$5.50	CNCL	Υ	
Bond								
High risk events will incur double bo	nd.							
		\$1,000.00	\$1,000,00	0.00%			N	

Springvale Community Hub

General

Community Room 1 Per hour \$0.00 \$28.00 \$\infty\$ \$\infty\$ CNCL Y Community Room 2 Per hour \$0.00 \$28.00 \$\infty\$ \$\infty\$ \$\infty\$ Community Room 2 and 3 (combined) Per hour \$0.00 \$39.00 \$\infty\$ \$\infty\$ \$\infty\$ Community Room 3 Per hour \$0.00 \$28.00 \$\infty\$ \$\infty\$ \$\infty\$ Community Room 4 Per hour \$0.00 \$28.00 \$\infty\$ \$\infty\$ \$\infty\$
Community Room 2 and 3 (combined) Per hour (combined) \$0.00 \$39.00 ∞ ∞ CNCL Y Community Room 3 Per hour \$0.00 \$28.00 ∞ ∞ CNCL Y
(combined) Solution (Community Room 3) Per hour \$0.00 \$28.00 ∞ ∞ CNCL Y
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Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Community Room 1 Per hour \$0.00 \$20.00 ∞ ∞ CNCL Y

Monday to Sunday

4.2.2 Proposed 2020-21 Annual Budget (Cont.)

Name		Year 19/20		Year 20/21		Basis of	
	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
community Group [continue	ed]						
Community Room 2	Per hour	\$0.00	\$20.00	00	∞	CNCL	Υ
Community Room 2 and 3 (combined)	Per hour	\$0.00	\$31.00	00	∞	CNCL	Υ
Community Room 3	Per hour	\$0.00	\$20.00	∞	∞	CNCL	Υ
Community Room 4	Per hour	\$0.00	\$20.00	00	00	CNCL	Υ
Community Room 5	Per hour	\$0.00	\$20.00	∞	∞	CNCL	Υ
Community Room 6	Per hour	\$0.00	\$33.00	00	∞	CNCL	Υ
Community Room 7	Per hour	\$0.00	\$31.00	∞	00	CNCL	Υ
Meeting Room 1	Per hour	\$0.00	\$15.00	00	∞	CNCL	Υ
Meeting Room 2	Per hour	\$0.00	\$15.00	∞	∞	CNCL	Υ
Community Room 1	Per hour	\$0.00 \$0.00	\$36.00 \$36.00	οο οο	∞	CNCL	
Community Room 1	Per hour	\$0.00	\$36.00	∞	∞	CNCL	Y
	Per hour	\$0.00	\$36.00	∞	∞	CNCL	Υ
Community Room 2							
Community Room 2 Community Room 2 and 3 (combined)	Per hour	\$0.00	\$47.00	œ	∞	CNCL	Y
Community Room 2 and 3	Per hour	\$0.00 \$0.00	\$47.00 \$36.00	∞ ∞	ω ω	CNCL	
Community Room 2 and 3 (combined)							Υ
Community Room 2 and 3 (combined) Community Room 3	Per hour	\$0.00	\$36.00	∞	∞	CNCL	Y
Community Room 2 and 3 combined) Community Room 3 Community Room 4	Per hour	\$0.00 \$0.00	\$36.00 \$36.00	ο ο	∞ ∞	CNCL	Y Y Y
Community Room 2 and 3 combined) Community Room 3 Community Room 4 Community Room 5	Per hour Per hour Per hour	\$0.00 \$0.00 \$0.00	\$36.00 \$36.00 \$36.00	∞ ∞ ∞	∞ ∞ ∞	CNCL CNCL	Y Y Y Y Y Y
Community Room 2 and 3 (combined) Community Room 3 Community Room 4 Community Room 5 Community Room 6	Per hour Per hour Per hour Per hour	\$0.00 \$0.00 \$0.00	\$36.00 \$36.00 \$36.00 \$49.00	∞ ∞ ∞ ∞	ω ω ω	CNCL CNCL CNCL	Y Y Y

Per hour

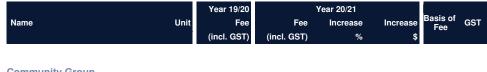
\$50.00

\$51.50

3.00%

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\$1.50 CNCL



Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fall to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Minimum charge

Friday to Sunday	Minimum 5 hour block	\$145.00	\$148.00	2.07%	\$3.00	CNCL	Υ
Additional hours / hourly rate							
Monday to Sunday	Per hour	\$29.00	\$30.00	3.45%	\$1.00	CNCL	Υ
Commercial							
Minimum charge							
Friday to Sunday	Minimum 5 hour block	\$300.00	\$309.00	3.00%	\$9.00	CNCL	Υ

Additional hours / hourly rate

Monday to Sunday	Per hour	\$60.00	\$62.50	4.17%	\$2.50	CNCL	Υ

Bond

High risk events will incur double bon	d.						
Security bond	Per event	\$300.00	\$300.00	0.00%	\$0.00	CNCL	Ν

Menzies Avenue

(capacity 300)

General

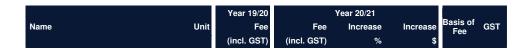
Minimum charge

Friday to Sunday	Minimum 5 hour block	\$460.00	\$473.00	2.83%	\$13.00	CNCL	Υ
Saturday 5.30pm onwards	Per event	\$690.00	\$709.00	2.75%	\$19.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday	Per hour	\$73.00	\$75.50	3.42%	\$2.50	CNCL	Υ
Friday to Sunday	Per hour	\$92.00	\$95.00	3.26%	\$3.00	CNCL	Υ

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Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Minimum charge

Friday to Sunday	Minimum 5 hour block	\$370.00	\$378.00	2.16%	\$8.00	CNCL	Υ
Saturday 5.30pm onwards	Per event	\$575.00	\$587.00	2.09%	\$12.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ	
Friday to Sunday	Per hour	\$74.00	\$76.00	2.70%	\$2.00	CNCL	Υ	ı

Commercial

Minimum charge

Friday to Sunday	Minimum 5 hour block	\$550.00	\$566.00	2.91%	\$16.00	CNCL	Υ
Saturday 5.30pm onwards	Per event	\$720.00	\$740.00	2.78%	\$20.00	CNCL	Υ

Additional hours / hourly rate

Monday to Thursday	Per hour	\$75.00	\$77.50	3.33%	\$2.50	CNCL	Υ
Friday to Sunday	Per hour	\$110.00	\$113.50	3.18%	\$3.50	CNCL	Υ

Bond

High risk events will incur double bond.

3							
Security bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	Ν

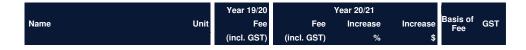
Springvale Reserve (Hall 1)

(capacity 110)

General

Monday to Thursday	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 16 of 88



Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Monday to Thursday	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Commercial							
Monday to Thursday	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ

Springvale Reserve (Hall 2)

(capacity 50)

General

Monday to Thursday	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ

Community Group

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Monday to Thursday	Per hour	\$40.00	\$41.00	2.50%	\$1.00	CNCL	Υ
Commercial							
Monday to Thursday	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ

Springvale Reserve (Hall 1 and 2 combined)

(capacity 165, includes kitchen)

General

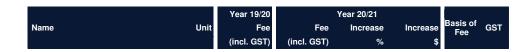
Minimum charge

hour block	Friday to Sunday Minimu hour		\$463.00	2.89%	\$13.00	CNCL	Υ
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Additional hours / hourly rate

Friday to Sunday	Per hour	\$90.00	\$92.50	2.78%	\$2.50	CNCL	Υ
Commercial kitchen hire (Monday to Thursday – day time only to 5pm)	Per hour	\$45.00	\$46.50	3.33%	\$1.50	CNCL	Υ

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Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Minimum charge

Friday to Sunday	Minimum 5 hour block	\$300.00	\$309.00	3.00%	\$9.00	CNCL	Υ
Additional hours / hourly ra	ate						

Friday to Sunday	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ
Commercial kitchen hire (Monday to Thursday – day time only to 5pm)	Per hour	\$30.00	\$31.00	3.33%	\$1.00	CNCL	Υ

Commercial

Minimum charge

Friday to Sunday	Minimum 5 hour block	\$550.00	\$566.00	2.91%	\$16.00	CNCL	Υ

Additional hours / hourly rate

Friday to Sunday	Per hour	\$110.00	\$113.50	3.18%	\$3.50	CNCL	Υ
Commercial kitchen hire (Monday to Thursday – day time only to 5pm)	Per hour	\$63.00	\$65.00	3.17%	\$2.00	CNCL	Υ

Springvale Reserve (Meeting room 1)

(capacity 16)

General

Monday to Sunday	Per hour	\$25.00	\$26.00	4.00%	\$1.00	CNCL	Υ

Community Group

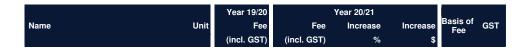
Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Monday to Sunday	Per hour	\$20.00	\$21.00	5.00%	\$1.00	CNCL	Υ

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Appendix E - Fees and Charges 2020-21 | Page 19 of 88



Dandenong Civic Centre (Level 2)

General

Council Chamber (limited availability)	Per hour	\$87.00	\$89.50	2.87%	\$2.50	CNCL	Υ
Formal Meeting Room	Per hour	\$87.00	\$89.50	2.87%	\$2.50	CNCL	Υ
Board Room 1	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ
Board Room 2	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ
Board Rooms 1 and 2 (combined)	Per hour	\$74.50	\$77.00	3.36%	\$2.50	CNCL	Υ
Board Rooms 1 and 2, and Formal Room (combined) before 6pm	Per hour	\$139.00	\$143.00	2.88%	\$4.00	CNCL	Υ
Board Rooms 1 and 2, and Formal Room (combined) after 6pm	Per hour	\$198.00	\$203.50	2.78%	\$5.50	CNCL	Υ
Board Rooms 1 and 2, Formal Room and Council Chamber (combined) before 6pm	Per hour	\$215.00	\$221.00	2.79%	\$6.00	CNCL	Υ
Board Rooms 1 and 2, Formal Room and Council Chamber (combined) after 6pm	Per hour	\$232.00	\$238.50	2.80%	\$6.50	CNCL	Υ
Kitchen	Per hour	\$51.00	\$52.50	2.94%	\$1.50	CNCL	Υ
Interview Room 1	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Interview Room 2	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Interview Room 3	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Interview Room 4	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Council Chamber (limited availability)	Per hour	\$69.50	\$70.50	1.44%	\$1.00	CNCL	Υ
Formal Meeting Room	Per hour	\$69.50	\$70.50	1.44%	\$1.00	CNCL	Υ
Board Room 1	Per hour	\$34.00	\$35.00	2.94%	\$1.00	CNCL	Υ
Board Room 2	Per hour	\$34.00	\$35.00	2.94%	\$1.00	CNCL	Υ
Board Rooms 1 and 2 (combined)	Per hour	\$52.50	\$53.50	1.90%	\$1.00	CNCL	Υ
Board Rooms 1 and 2, and Formal Room (combined) before 6pm	Per hour	\$104.50	\$106.50	1.91%	\$2.00	CNCL	Υ
Board Rooms 1 and 2, and Formal Room (combined) after 6pm	Per hour	\$168.00	\$171.00	1.79%	\$3.00	CNCL	Υ
Board Rooms 1 and 2, Formal Room and Council Chamber (combined) before 6pm	Per hour	\$179.00	\$184.00	2.79%	\$5.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 20 of 88

	ear 20/21			
Name Unit Fee Fee	Increase	Increase	Basis of Fee	GST
(incl. GST) (incl. GST)	%	\$		

Community Group [continued]

Board Rooms 1 and 2, Formal Room and Council Chamber (combined) after 6pm	Per hour	\$226.50	\$233.00	2.87%	\$6.50	CNCL	Υ
Kitchen	Per hour	\$37.00	\$38.50	4.05%	\$1.50	CNCL	Υ
Interview Room 1	Per hour	\$25.00	\$25.50	2.00%	\$0.50	CNCL	Υ
Interview Room 2	Per hour	\$25.00	\$25.50	2.00%	\$0.50	CNCL	Υ
Interview Room 3	Per hour	\$25.00	\$25.50	2.00%	\$0.50	CNCL	Υ
Interview Room 4	Per hour	\$25.00	\$25.50	2.00%	\$0.50	CNCL	Υ

Senior Citizens Centres

Minimum 5 hour block booking required for private functions on a Friday, Saturday and Sunday.

General

Rate per hour

Dandenong North Seniors Centre	Per hour	\$55.00	\$57.00	3.64%	\$2.00	CNCL	Υ
Dandenong Central Seniors Centre – Memorial	Per hour	\$55.00	\$57.00	3.64%	\$2.00	CNCL	Υ
Latham Crescent Seniors Centre	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ
Springvale Senior Citizens Centre (Main Hall)	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ
Deakin Hall	Per hour	\$55.00	\$57.00	3.64%	\$2.00	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Rate per hour

Dandenong North Seniors Centre	Per hour	\$29.00	\$29.00	0.00%	\$0.00	CNCL	Υ
Dandenong Central Seniors Centre – Memorial	Per hour	\$29.00	\$29.00	0.00%	\$0.00	CNCL	Υ
Latham Crescent Seniors Centre	Per hour	\$25.00	\$25.00	0.00%	\$0.00	CNCL	Υ
Springvale Senior Citizens Centre (Main Hall)	Per hour	\$29.00	\$29.00	0.00%	\$0.00	CNCL	Υ
Springvale Senior Citizens Centre (Multi-purpose room)	Per hour	\$12.90	\$12.90	0.00%	\$0.00	CNCL	Υ
Deakin Hall	Per hour	\$29.00	\$29.00	0.00%	\$0.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 21 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of	GST
		(incl. GST)	(incl. GST)	%	\$	Fee	
		, ,					
Bond							
Bolla							
Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
Commercial							
Rate per hour							
Dandenong North Seniors Centre	Per hour	\$65.00	\$67.00	3.08%	\$2.00	CNCL	Υ
Dandenong Central Seniors	Per hour	\$65.00	\$67.00	3.08%	\$2.00	CNCL	Y
Centre – Memorial	. 0	φοσ.σσ	ψ07.00	0.0070	φ2.00	0.102	
Latham Crescent Seniors Centre	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ
Springvale Senior Citizens Centre (Main Hall)	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ
Deakin Hall	Per hour	\$65.00	\$67.00	3.08%	\$2.00	CNCL	Υ
					·		
Bond							
Standard bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N
Other fees and charges							
Room set up and pack up -	Per event	\$26.00	\$27.00	3.85%	\$1.00	CNCL	Υ
Monday to Friday (9am-5pm)	7 CI CVCIII	φ20.00	φ21.00	0.00 /6	φ1.00	ONOL	'
Room set up and pack up – Monday to Friday (after 5pm)	Per event	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Additional cleaning	Per hour			Commercial	rate + 20%	CNCL	Υ
				22210141			

Jan Wilson Community Centre

Minimum 5 hour block booking required for private functions on a Friday, Saturday and Sunday.

General

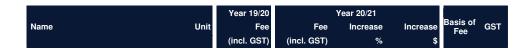
Rate per hour

Multi-purpose room	Per hour	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Υ
Training/meeting room	Per hour	\$25.00	\$26.00	4.00%	\$1.00	CNCL	Υ
Main Hall	Per hour	\$90.00	\$92.50	2.78%	\$2.50	CNCL	Υ
Kitchen	Per hour	\$45.00	\$46.50	3.33%	\$1.50	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$250.00	25.00%	\$50.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 22 of 88



Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Rate per hour

Multi-purpose room	Per hour	\$30.00	\$30.00	0.00%	\$0.00	CNCL	Υ
Training/meeting room	Per hour	\$20.00	\$20.00	0.00%	\$0.00	CNCL	Υ
Main Hall	Per hour	\$40.00	\$40.00	0.00%	\$0.00	CNCL	Υ
Kitchen	Per hour	\$30.00	\$30.00	0.00%	\$0.00	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$250.00	25.00%	\$50.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Commercial

Rate per hour

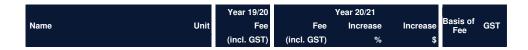
Multi-purpose room	Per hour	\$65.00	\$67.00	3.08%	\$2.00	CNCL	Υ
Training/meeting room	Per hour	\$30.00	\$31.00	3.33%	\$1.00	CNCL	Υ
Main Hall	Per hour	\$110.00	\$113.50	3.18%	\$3.50	CNCL	Υ
Kitchen	Per hour	\$63.00	\$65.00	3.17%	\$2.00	CNCL	Υ

Bond

Standard bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	Ν

Other fees and charges

Room set up and pack up – Monday to Friday (9am-5pm)	Per event	\$26.00	\$27.00	3.85%	\$1.00	CNCL	Υ
Room set up and pack up – Monday to Friday (after 5pm)	Per event	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Additional cleaning	Per hour			Commercial	rate + 20%	CNCL	Υ



Tatterson Park Pavilion

Minimum 5 hour block booking required for private functions on a Friday, Saturday and Sunday.

General

Rate per hour

Function room 1 (capacity 80)	Per hour	\$74.00	\$76.50	3.38%	\$2.50	CNCL	Υ
Function room 2 (capacity 80)	Per hour	\$74.00	\$76.50	3.38%	\$2.50	CNCL	Υ
Function rooms 1 and 2 (capacity 160)	Per hour	\$140.00	\$144.00	2.86%	\$4.00	CNCL	Υ
Meeting room 1 (Ground floor)	Per hour	\$32.00	\$33.00	3.13%	\$1.00	CNCL	Υ
Meeting room 2 (Level 1)	Per hour	\$35.00	\$36.00	2.86%	\$1.00	CNCL	Υ
Meeting room 3 (Level 1)	Per hour	\$35.00	\$36.00	2.86%	\$1.00	CNCL	Υ
Meeting rooms 2 and 3 (Level 1)	Per hour	\$66.00	\$68.00	3.03%	\$2.00	CNCL	Υ
Commercial kitchen (Level 1)	Per hour	\$45.00	\$46.50	3.33%	\$1.50	CNCL	Υ

Other fees and charges

Room set up and pack up -	Per event	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Monday to 5pm Friday							

Bond

Standard bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$2,000.00	\$2,000.00	0.00%	\$0.00	CNCL	Ν

Community Group

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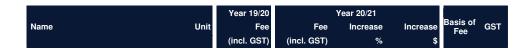
Rate per hour

Function room 1 (capacity 80)	Per hour	\$54.00	\$55.00	1.85%	\$1.00	CNCL	Υ
Function room 2 (capacity 80)	Per hour	\$54.00	\$55.00	1.85%	\$1.00	CNCL	Υ
Function rooms 1 and 2 (capacity 160)	Per hour	\$95.00	\$98.00	3.16%	\$3.00	CNCL	Υ
Meeting room 1 (Ground floor)	Per hour	\$21.00	\$22.00	4.76%	\$1.00	CNCL	Υ
Meeting room 2 (Level 1)	Per hour	\$24.00	\$25.00	4.17%	\$1.00	CNCL	Υ
Meeting room 3 (Level 1)	Per hour	\$24.00	\$25.00	4.17%	\$1.00	CNCL	Υ
Meeting rooms 2 and 3 (Level 1)	Per hour	\$42.00	\$43.00	2.38%	\$1.00	CNCL	Υ
Commercial kitchen (Level 1)	Per hour	\$30.00	\$31.00	3.33%	\$1.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 24 of 88

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Other fees and charges							
Room set up and pack up – Monday to 5pm Friday	Per event	\$23.00	\$24.00	4.35%	\$1.00	CNCL	Υ
Bond							
Standard bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N
Commercial Rate per hour							
Function room 1 (capacity 80)	Per hour	\$113.00	\$116.50	3.10%	\$3.50	CNCL	Υ
Function room 2 (capacity 80)	Per hour	\$113.00	\$116.50	3.10%	\$3.50	CNCL	Υ
Function rooms 1 and 2 (capacity 160)	Per hour	\$185.00	\$190.50	2.97%	\$5.50	CNCL	Υ
Meeting room 1 (Ground floor)	Per hour	\$42.00	\$43.50	3.57%	\$1.50	CNCL	Υ
Meeting room 2 (Level 1)	Per hour	\$47.00	\$48.50	3.19%	\$1.50	CNCL	Υ
Meeting room 3 (Level 1)	Per hour	\$47.00	\$48.50	3.19%	\$1.50	CNCL	Υ
Meeting rooms 2 and 3 (Level 1)	Per hour	\$90.00	\$92.50	2.78%	\$2.50	CNCL	Υ
Commercial kitchen (Level 1)	Per hour	\$63.00	\$65.00	3.17%	\$2.00	CNCL	Υ
Other fees and charges							
Room set up and pack up – Monday to 5pm Friday	Per event	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Bond							
Standard bond	Per event	\$1,500.00	\$1,500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$3,000.00	\$3,000.00	0.00%	\$0.00	CNCL	N
Other fees and charges							
Room set up and pack up – 5pm Friday to Sunday (covers minimum of 3 hours)	Per event	\$345.00	\$355.00	2.90%	\$10.00	CNCL	Υ
Room set up and pack up – 5pm Friday to Sunday (additional time to minimum)	Per hour	\$115.00	\$118.50	3.04%	\$3.50	CNCL	Υ
Additional cleaning	Per hour	\$185.40	\$190.50	2.75%	\$5.10	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 25 of 88



Paddy O'Donoghue Centre

Minimum 5 hour block booking required for private functions on a Friday, Saturday and Sunday. This Centre is not available for general hire.

General

Bond

Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Community Group

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Rate per hour

Rooms 1 or 2	Per hour	\$24.50	\$24.50	0.00%	\$0.00	CNCL	Υ
Rooms 3 or 4	Per hour	\$19.50	\$19.50	0.00%	\$0.00	CNCL	Υ
Rooms 5 or 6	Per hour	\$19.50	\$19.50	0.00%	\$0.00	CNCL	Υ
Main Hall	Per hour	\$39.00	\$39.00	0.00%	\$0.00	CNCL	Υ
General Office 1 or 2	Per hour	\$19.50	\$19.50	0.00%	\$0.00	CNCL	Υ
Kitchens	Per hour	\$17.50	\$17.50	0.00%	\$0.00	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Commercial

Rate per hour

Rooms 1 or 2	Per hour	\$41.00	\$42.50	3.66%	\$1.50	CNCL	Υ
Rooms 3 or 4	Per hour	\$28.00	\$29.00	3.57%	\$1.00	CNCL	Υ
Rooms 5 or 6	Per hour	\$28.00	\$29.00	3.57%	\$1.00	CNCL	Υ
Main Hall	Per hour	\$66.00	\$68.00	3.03%	\$2.00	CNCL	Υ
General Office 1 or 2	Per hour	\$28.00	\$29.00	3.57%	\$1.00	CNCL	Υ
Kitchens	Per hour	\$41.00	\$42.50	3.66%	\$1.50	CNCL	Υ

Bond

Standard bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 26 of 88

Name Unit Fee Fee Increase Increase Fee GST Fee (incl. GST) (incl. GST) %			Year 19/20		Year 20/21			
	Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
			(incl. GST)	(incl. GST)	%	\$		

Other fees and charges

Room set up and pack up – Monday to Friday (9am-5pm)	Per event	\$26.00	\$27.00	3.85%	\$1.00	CNCL	Υ
Room set up and pack up – Monday to Friday (after 5pm)	Per event	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Additional cleaning	Per hour			Commercial r	ate + 20%	CNCL	Υ

The Castle

General

Rate per hour

Main Hall, Balcony and Lounge (includes kitchen)	Per hour	\$75.00	\$77.50	3.33%	\$2.50	CNCL	Υ
Technical staff to operate sound and lighting system	Per hour	\$103.00	\$106.00	2.91%	\$3.00	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	Ν

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Rate per hour

Main Hall, Balcony and Lounge (includes kitchen)	Per hour	\$50.00	\$51.00	2.00%	\$1.00	CNCL	Υ
Technical staff to operate sound and lighting system	Per hour	\$85.50	\$88.00	2.92%	\$2.50	CNCL	Υ

Bond

Standard bond	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Commercial

Rate per hour

Main Hall, Balcony and Lounge Per hou (includes kitchen)	\$100.00	\$103.00	3.00%	\$3.00	CNCL	Υ

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		Year 19/20		Year 20/21	Decis of		
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Determine in the							
Rate per hour [continued]							
Technical staff to operate sound and lighting system	Per hour	\$103.00	\$106.00	2.91%	\$3.00	CNCL	Υ
Bond							
Standard bond	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
High risk event bond	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N
Other fees and charges							
Room set up and pack up -	Per event	\$26.00	\$27.00	3.85%	\$1.00	CNCL	Υ
Monday to Friday (9am-5pm)			450.00	0.04-4	A. =0	01101	.,
Room set up and pack up – Monday to Friday (after 5pm)	Per event	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Additional cleaning	Per hour			Commercial	rate + 20%	CNCL	Υ
Security guard – Monday to Sunday, Public Holiday (minimum 4 hours, 1 guard per 50 people)	Per hour			Com	mercial rate	CNCL	Υ

Fotheringham Reserve Dandenong

General

Main Hall - Monday-Sunday	Per hour	\$0.00	\$30.00	∞	00	CNCL	Υ

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Main Hall – Monday-Sunday	Per hour	\$0.00	\$20.00	∞	∞	CNCL	Υ
Commercial							
Main Hall – Monday-Sunday	Per hour	\$0.00	\$40.00	∞	00	CNCL	Υ

Public Liability Insurance Cover

Terms and conditions apply to Council's public liability insurance coverage, including a \$1,000 excess on any one claim. A certificate of currency (\$20 million) is required to avoid the following charges.

Single event

1-50 people (no alcohol)	Per hire	\$54.40	\$57.50	5.70%	\$3.10	CNCL	Υ
1-50 people (with alcohol)	Per hire	\$76.00	\$80.50	5.92%	\$4.50	CNCL	Υ
51-300 (no alcohol)	Per hire	\$76.00	\$80.50	5.92%	\$4.50	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 28 of 88

		Year 19/20	,	Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Single event [continued]							
51-300 (with alcohol)	Per hire	\$119.25	\$126.00	5.66%	\$6.75	CNCL	Υ
301-1,000 (no alcohol)	Per hire	\$97.65	\$103.50	5.99%	\$5.85	CNCL	Υ
301-1,000 (with alcohol)	Per hire	\$162.55	\$171.50	5.51%	\$8.95	CNCL	Υ
Meetings 1-50 people	Per hire	\$32.20	\$34.00	5.59%	\$1.80	CNCL	Υ
Meetings 51-300 people	Per hire	\$43.25	\$46.00	6.36%	\$2.75	CNCL	Υ
Stallholders, performers and others (1-50 attendees)	Per hire	\$32.20	\$34.00	5.59%	\$1.80	CNCL	Υ
Stallholders, performers and others (51-300 attendees)	Per hire	\$43.25	\$46.00	6.36%	\$2.75	CNCL	Υ
Stallholders, performers and others (301-1,000 attendees)	Per hire	\$54.40	\$57.50	5.70%	\$3.10	CNCL	Υ

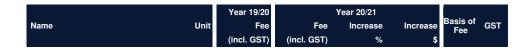
Multi event

1-50 people (meeting/exhibition)	Per hire	\$76.00	\$80.50	5.92%	\$4.50	CNCL	Υ
51-300 people (meeting/exhibition)	Per hire	\$141.10	\$149.00	5.60%	\$7.90	CNCL	Υ
300 + people (meeting/exhibition)	Per hire	\$206.00	\$217.50	5.58%	\$11.50	CNCL	Υ
Stallholders, performers & others (1-50 attendees)	Per hire	\$76.00	\$80.50	5.92%	\$4.50	CNCL	Υ
Stallholders, performers & others (51-300 attendees)	Per hire	\$141.10	\$149.00	5.60%	\$7.90	CNCL	Υ
Stallholders, performers & others (301-1,000 attendees)	Per hire	\$206.00	\$217.50	5.58%	\$11.50	CNCL	Υ

Urban Screen

Commercial advertising

Low rotation (minimum 4 times per day)	Per month	\$1,500.00	\$1,500.00	0.00%	\$0.00	CNCL	Υ
High rotation (minimum 6 times per day)	Per month	\$2,000.00	\$2,000.00	0.00%	\$0.00	CNCL	Υ
Education sector rate (minimum 4 times per day)	Per month	\$500.00	\$500.00	0.00%	\$0.00	CNCL	Υ



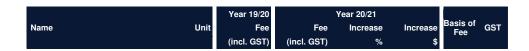
Business, Engineering and Major Projects

Asset Protection Permits

Single or corner street frontage. Industrial: Building works carried out on land zoned Industrial, ie. IN1Z, IN2Z or IN3Z. Commercial: All other building works not classified as residential, apartments or industrial.

Single residential	Per permit	\$295.00	\$304.00	3.05%	\$9.00	CNCL	N
Multi-unit residential (2 units)	Per permit	\$425.00	\$437.00	2.82%	\$12.00	CNCL	N
Multi-unit residential (3 units)	Per permit	\$555.00	\$571.00	2.88%	\$16.00	CNCL	N
Multi-unit residential (4 units)	Per permit	\$685.00	\$704.00	2.77%	\$19.00	CNCL	Ν
Multi-unit residential (5 units)	Per permit	\$815.00	\$838.00	2.82%	\$23.00	CNCL	Ν
Multi-unit residential (6 units)	Per permit	\$945.00	\$971.00	2.75%	\$26.00	CNCL	Ν
Multi-unit residential (7 units)	Per permit	\$1,075.00	\$1,105.00	2.79%	\$30.00	CNCL	Ν
Multi-unit residential (8 units)	Per permit	\$1,205.00	\$1,240.00	2.90%	\$35.00	CNCL	Ν
Multi-unit residential (9 units)	Per permit	\$1,335.00	\$1,375.00	3.00%	\$40.00	CNCL	Ν
Multi-unit residential (10 units)	Per permit	\$1,465.00	\$1,510.00	3.07%	\$45.00	CNCL	Ν
Multi-unit residential (11 units)	Per permit	\$1,595.00	\$1,640.00	2.82%	\$45.00	CNCL	Ν
Multi-unit residential (12 units)	Per permit	\$1,725.00	\$1,775.00	2.90%	\$50.00	CNCL	Ν
Multi-unit residential (13 units)	Per permit	\$1,855.00	\$1,910.00	2.96%	\$55.00	CNCL	Ν
Multi-unit residential (14 units)	Per permit	\$1,985.00	\$2,040.00	2.77%	\$55.00	CNCL	Ν
Multi-unit residential (15 units)	Per permit	\$2,115.00	\$2,175.00	2.84%	\$60.00	CNCL	Ν
Multi-unit residential (16 units)	Per permit	\$2,245.00	\$2,310.00	2.90%	\$65.00	CNCL	Ν
Multi-unit residential (17 units)	Per permit	\$2,375.00	\$2,445.00	2.95%	\$70.00	CNCL	Ν
Multi-unit residential (18 units)	Per permit	\$2,505.00	\$2,575.00	2.79%	\$70.00	CNCL	Ν
Multi-unit residential (19 units)	Per permit	\$2,635.00	\$2,710.00	2.85%	\$75.00	CNCL	Ν
Multi-unit residential (20+ units)	Per permit	\$2,765.00	\$2,845.00	2.89%	\$80.00	CNCL	Ν
Industrial	Per permit	\$360.00	\$370.00	2.78%	\$10.00	CNCL	N
Commercial (less than \$1 million)	Per permit	\$425.00	\$437.00	2.82%	\$12.00	CNCL	Ν
Commercial (\$1 million to \$5 million)	Per permit	\$850.00	\$874.00	2.82%	\$24.00	CNCL	N
Commercial (\$5 million+)	Per permit	\$2,765.00	\$2,845.00	2.89%	\$80.00	CNCL	Ν
Additional inspection (resulting from a contractor's failure to comply with Council permit requirements or a permit holder's decision for Council to manage the repair of any damages on their behalf).	Per inspection	\$74.05	\$76.50	3.31%	\$2.45	CNCL	N
Administration fee (resulting from a permit holder's decision for Council to manage the repair of any damages on their behalf (does not include the actual cost of reinstatement).	Per property	\$115.45	\$119.00	3.07%	\$3.55	CNCL	N

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Asset Protection Bonds

Industrial: Building works carried out on land zoned Industrial, ie. IN1Z, IN2Z or IN3Z.

Commercial: All other building works not classified as residential, apartments or industrial.

The full cost of any reinstatement works carried out by Council as a result of contractors failure to comply, will be recovered by Council from the permit holder. This will include the administration fee, plus additional inspection fee and the actual cost of the reinstatement.

Single street frontage

Single residential	Per permit	\$2,500.00	\$2,500.00	0.00%	\$0.00	CNCL	N
Multi-unit residential (2 to 5 units)	Per permit	\$3,000.00	\$3,000.00	0.00%	\$0.00	CNCL	N
Multi-unit residential (6 to 20 + units)	Per permit	\$7,500.00	\$7,500.00	0.00%	\$0.00	CNCL	N
Industrial	Per property	\$3,000.00	\$3,000.00	0.00%	\$0.00	CNCL	N
Commercial (less than \$1 million)	Per property	\$3,000.00	\$3,000.00	0.00%	\$0.00	CNCL	N
Commercial (\$1 million to \$5 million)	Per property	\$5,000.00	\$5,000.00	0.00%	\$0.00	CNCL	N
Commercial (\$5 million+)	Per property	\$7,500.00	\$7,500.00	0.00%	\$0.00	CNCL	Ν
Demolition	Per property	\$4,000.00	\$4,000.00	0.00%	\$0.00	CNCL	N

Corner street frontage

Single residential	Per permit	\$5,000.00	\$5,000.00	0.00%	\$0.00	CNCL	N
Multi-unit residential (2 to 5 units)	Per permit	\$6,000.00	\$6,000.00	0.00%	\$0.00	CNCL	N
Multi-unit residential (6 to 20 + units)	Per permit	\$15,000.00	\$15,000.00	0.00%	\$0.00	CNCL	N
Industrial	Per property	\$6,000.00	\$6,000.00	0.00%	\$0.00	CNCL	N
Commercial (less than \$1 million)	Per property	\$6,000.00	\$6,000.00	0.00%	\$0.00	CNCL	N
Commercial (\$1 million to \$5 million)	Per property	\$10,000.00	\$10,000.00	0.00%	\$0.00	CNCL	N
Commercial (\$5 million+)	Per property	\$15,000.00	\$15,000.00	0.00%	\$0.00	CNCL	N
Demolition	Per property	\$8,000.00	\$8,000.00	0.00%	\$0.00	CNCL	N

Community Signage

- 1) The sign is to conform to Australian Standard AS1742 and is to be supplied to Council for installation.
 2) If the position of the sign requires closing part of a roadway, an additional Traffic Control charge will be applied (notified in advance).
 3) If the installation requires use of a "cherry-picker", an additional charge will be applied depending on the current hire rates (notified in advance).
- 4) If the installation involves fixing to High Voltage (HV) assets, a charge will be applied to cover third party Contractor costs (notified in advance).

Administration fee	Per application	\$55.95	\$57.50	2.77%	\$1.55	CNCL	N
Sign on existing pole	Per permit	\$158.35	\$163.00	2.94%	\$4.65	CNCL	Ν
Sign and new pole	Per permit	\$267.10	\$274.50	2.77%	\$7.40	CNCL	Ν



Sportsgrounds (Casual hire)

Sporting facilities - eg. Greaves Reserve, Police Paddocks, Booth Reserve, etc.

Government Schools (within City of Greater Dandenong (CGD))	Per day	\$63.35	\$65.50	3.39%	\$2.15	CNCL	Υ
Non Government Schools	Per day	\$126.70	\$130.50	3.00%	\$3.80	CNCL	Υ
Government Schools (from outside CGD)	Per day	\$95.00	\$98.00	3.16%	\$3.00	CNCL	Υ
District School Event Bookings (if more than 50% of participants are from outside CGD)	Per day	\$126.70	\$130.50	3.00%	\$3.80	CNCL	Υ
Community group (local) – standard booking	Per day	\$126.70	\$130.50	3.00%	\$3.80	CNCL	Υ
Community group (local) – junior team booking	Per day	\$63.35	\$65.50	3.39%	\$2.15	CNCL	Υ
Community group (from outside CGD) – standard booking	Per day	\$253.40	\$260.50	2.80%	\$7.10	CNCL	Υ
Commercial organisation – standard booking	Per day	\$253.40	\$260.50	2.80%	\$7.10	CNCL	Υ
Softball / Baseball Diamonds	Per day	\$42.25	\$43.50	2.96%	\$1.25	CNCL	Υ
Ross Reserve Athletic Track – schools within CGD (minimum 2 hours)	Per hour	\$63.35	\$65.50	3.39%	\$2.15	CNCL	Υ
Ross Reserve Athletic Track – schools outside CGD (minimum 2 hours)	Per hour	\$158.35	\$163.00	2.94%	\$4.65	CNCL	Υ

Passive Open Space (Casual hire)

Passive reserves – eg. Dandenong Park, Burden Park, Hemmings Park, Tirhatuan Park, etc.

Casual hire fee

Passive open space hire fees override the sportsground hire charge, when the overall numbers exceed 200 people. Booking fee applies to exclusive booking with formal group activity. Incorporated Greater Dandenong Community Groups are entitled to a 50% discount. Registered Charities – no charge (copy of Australian Charity Not For Profit Commission (ACNC) registration required). Applicable bond below. Ancillary charges and discounts: Full cost recovery for additional waste/cleaning services in addition to standard service levels in accordance with approved Events Application form.

201-500 people	Per day	\$422.30	\$434.00	2.77%	\$11.70	CNCL	Υ
501-1,000 people	Per day	\$1,055.75	\$1,085.00	2.77%	\$29.25	CNCL	Υ
1,001-1,500 people	Per day	\$2,032.30	\$2,090.00	2.84%	\$57.70	CNCL	Υ
1,500+ people	Per day			To be	negotiated	CNCL	Υ

Security bond

Applicable in addition to hire fee above.

201-500 people	Per hire	\$639.75	\$640.00	0.04%	\$0.25	CNCL	N
501-1,000 people	Per hire	\$1,279.45	\$1,280.00	0.04%	\$0.55	CNCL	N
1,001-1,500 people	Per hire	\$1,919.30	\$1,920.00	0.04%	\$0.70	CNCL	N
1,500+ people	Per hire			To be	negotiated	CNCL	Ν

Appendix E - Fees and Charges 2020-21 | Page 32 of 88

	Year 19/20		Year 20/21			
Name Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
	(incl. GST)	(incl. GST)	%	\$		

Other fees and charges

Tatterson Park casual evening floodlighting hire (minimum)	Minimum 2 hour block	\$94.50	\$97.50	3.17%	\$3.00	CNCL	Υ		
Tatterson Park casual evening floodlighting hire (additional hours)	Per hour	\$63.00	\$65.00	3.17%	\$2.00	CNCL	Υ		
Pre-season training for seasonally allocated CGD Sporting Clubs per ground	Per hour	\$61.80	\$63.50	2.75%	\$1.70	CNCL	Υ		
Two hour session (minimum charge and maximum time allocation)									

Subdivision and Other Fees

Subdivisions

Subdivisions of three lots or more will generally require a Public Open Space contribution. The subdivision charges and other fees above with a fee basis of REG are set under state legislation, which is a set fee per unit. The dollar value of the set fee per unit has now been indexed by State Government and is subject to annual review.

Supervision of works (maximum fee)	Per request	2.5% of estimated cost of works	REG	N
Checking of engineering plans (maximum fee)	Per request	0.75% of estimated cost of works proposed in engineering plan	REG	N

Other fees and charges

Civil works permit (works within road reserves permit)	Per permit	\$159.50	\$164.00	2.82%	\$4.50	REG	N
Vehicular crossing permit (works within road reserves permit)	Per permit	\$159.50	\$164.00	2.82%	\$4.50	REG	N
Minor works (works within road reserves permit)	Per permit	\$159.50	\$164.00	2.82%	\$4.50	REG	N
Drainage plan approval and supervision for multi unit, commercial and industrial development	Per application	\$502.15	\$516.00	2.76%	\$13.85	CNCL	N

Waste Management Services

Kerbside waste and recycling collection

New services after the commencement of the financial year will be charged pro-rata for the period remaining in the financial year. For a change to a different service model, a pro-rata payment adjustment will apply to the new service option charge. State Government Landfill Levy of \$58 is included in 2020-21 (\$39 in 2019-20).

* '			· ·				
Option A – 1 x 120 litre garbage bin, 1 x 240 litre recycling bin and 1 x 240 litre garden bin	Per service	\$386.00	\$434.00	12.44%	\$48.00	CNCL	N
Option B – 1 x 80 litre garbage bin, 1 x 240 litre recycling bin and 1 x 240 litre garden bin	Per service	\$355.00	\$401.00	12.96%	\$46.00	CNCL	N
Option C – 1 x 120 litre garbage bin, 1 x 240 litre recycling bin and 1 x 120 litre garden bin	Per service	\$369.00	\$416.00	12.74%	\$47.00	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 33 of 88

	Year 19/20		Year 20/21			
Name Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
	(incl. GST)	(incl. GST)	%	\$		

Kerbside waste and recycling collection [continued]

Option D – 1 x 80 litre garbage bin, 1 x 240 litre recycling bin and 1 x 120 litre garden bin	Per service	\$338.00	\$382.00	13.02%	\$44.00	CNCL	N
Option E – 1 x 120 litre garbage bin, 1 x 240 litre recycling bin and NO garden bin	Per service	\$320.00	\$363.00	13.44%	\$43.00	CNCL	N
Option F – 1 x 80 litre garbage bin, 1 x 240 litre recycling bin and NO garden bin	Per service	\$290.00	\$330.00	13.79%	\$40.00	CNCL	N
Minimum waste charge for each residential property	Per year	\$290.00	\$330.00	13.79%	\$40.00	CNCL	N

Additional bin services

120 litre garbage bin – additional bin service (issued subject to condition)	Per service	\$181.00	\$254.00	40.33%	\$73.00	CNCL	N
Supply of additional 120 litre garbage bin	Per bin	\$37.00	\$38.50	4.05%	\$1.50	CNCL	N
240 litre domestic recycling bin – additional bin service fortnightly	Per service	\$45.00	\$49.00	8.89%	\$4.00	CNCL	N
Supply of additional 240 litre recycling bin	Per bin	\$44.00	\$45.50	3.41%	\$1.50	CNCL	N
240 litre garden waste bin – additional bin service fortnightly	Per service	\$94.00	\$102.00	8.51%	\$8.00	CNCL	N
Supply of additional 240 litre garden waste bin	Per bin	\$44.00	\$45.50	3.41%	\$1.50	CNCL	N

Other waste fees

Bin option change of selection (bin changeover)	Per bin	\$17.50	\$18.00	2.86%	\$0.50	CNCL	N
Recycling bin option – upgrade of 240 litre recycling bin to a 360 litre recycling bin	Per bin	\$97.00	\$100.00	3.09%	\$3.00	CNCL	N
Hard waste collection – one free 'at call' service per year	Per year		One free '	at call' hard wa	ste service	CNCL	N
Bin delivery	Per bin	\$16.00	\$16.50	3.13%	\$0.50	CNCL	N

Traffic Management Plans

Works

Other than minor works conducted by person referred to in Regulation 10(2) of the Road Management (Works and Infrastructure) Regulations 2015 that are traffic impact works

Municipal road where speed limit > 50 kilometres per hour — a conducted on any part of the roadway, shoulder or pathway	Per assessment	\$638.30	\$638.30	0.00%	\$0.00	REG	N
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Appendix E - Fees and Charges 2020-21 | Page 34 of 88

Name	Unit	Year 19/20 Fee	Fee	Year 20/21 Increase	Increase	Basis of	GST
Name	Onit	(incl. GST)	(incl. GST)	%	\$	Fee	aoi
Works [continued]							
Municipal road where speed limit does not exceed 50 kilometres per hour – conducted on any part of the roadway, shoulder or pathway	Per assessment	\$348.00	\$348.00	0.00%	\$0.00	REG	N
Municipal road where speed limit > 50 kilometres per hour – NOT conducted on any part of the roadway, shoulder or pathway	Per assessment	\$348.00	\$348.00	0.00%	\$0.00	REG	N

Minor works

Municipal road where speed limit does not exceed 50 kilometres per hour – NOT conducted on any part of the roadway, shoulder or pathway

Other than minor works conducted by person referred to in Regulation 10(2) of the Road Management (Works and Infrastructure) Regulations 2015 that are traffic impact works

\$88.90

\$88.90

0.00%

\$0.00

REG

Ν

Per assessment

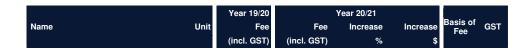
-							
Municipal road where speed limit > 50 kilometres per hour — conducted on any part of the roadway, shoulder or pathway	Per assessment	\$137.70	\$137.70	0.00%	\$0.00	REG	N
Municipal road where speed limit does not exceed 50 kilometres per hour – conducted on any part of the roadway, shoulder or pathway	Per assessment	\$137.70	\$137.70	0.00%	\$0.00	REG	N
Municipal road where speed limit > 50 kilometres per hour – NOT conducted on any part of the roadway, shoulder or pathway	Per assessment	\$88.90	\$88.90	0.00%	\$0.00	REG	N
Municipal road where speed limit does not exceed 50 kilometres per hour – NOT conducted on any part of the roadway, shoulder or pathway	Per assessment	\$88.90	\$88.90	0.00%	\$0.00	REG	N

Other traffic fees

	Additional traffic survey Per assessment	\$50.00	\$50.00	0.00%	\$0.00	CNCL	Υ	
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Cultural Tours

Cultural and food tours	Per participant	\$50.00	\$50.00	0.00%	\$0.00	CNCL	Υ



City Planning, Design and Amenity

Building and Compliance Services

Building Permits and Services

Includes examination and surveying of plans and specifications, mandatory inspection of building work during course of construction and issuance of relevant certificates. The fees are payable upon lodgement of the building application. The fee schedule indicates the basis for charging in most instances. Fees are set to reflect the cost of performing the service. Checking of specialist system designs (structural, mechanical, electrical and hydraulic), where necessary and/or where an appropriate design compliance certificate is not provided, is charged on a cost recovery basis.

The following costs apply in addition to the basic fee schedule: special performance based assessments and applications for reporting

The following costs apply in addition to the basic fee schedule: special performance based assessments and applications for reporting authority consents are charged on a cost recovery basis and the base fee allows for a standard number of inspections per project. Additional inspection fees apply for additional inspections.

Class 1 and Class 10

Minor works

Fences, garages, verandahs and carports	Per permit	\$680.95	\$700.00	2.80%	\$19.05	CNCL	Υ
Masonary fences, garages, verandahs and carports	Per permit	\$751.20	\$772.00	2.77%	\$20.80	CNCL	Υ
Combined permits for fences, garages, verandahs and carports	Per combined permit	\$0.00	\$850.00	∞	00	CNCL	Υ

Dwellings

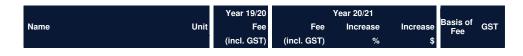
Cost/125	CNCL	Υ
\$51.70	CNCL	Υ
Cost/115	CNCL	Υ
	\$51.70	\$51.70 CNCL

All other works

Registered builder

Alterations, additions up to \$10,000	Per permit	\$0.00	\$850.00	∞	œ	CNCL	Υ
Alterations, additions between \$10,001 and \$20,000	Per permit	\$0.00	\$950.00	∞	∞	CNCL	Υ
Alterations, additions between \$20,001 and \$78,000	Per permit	\$0.00	\$1,045.45	∞	∞	CNCL	Υ
Alterations, additions \$78,001 and above	Per permit				Cost/75	CNCL	Υ
					st YR Fee oplicable		

Appendix E - Fees and Charges 2020-21 | Page 36 of 88



Owner builder

Alterations, additions over \$76,305 – owner/builder	Per permit				N/A	CNCL	Υ
				La	Cost/59		
Alterations, additions up to \$10,000	Per permit	\$0.00	\$950.00	œ	∞	CNCL	Υ
Alterations, additions between \$10,001 and \$20,000	Per permit	\$0.00	\$1,150.00	∞	∞	CNCL	Υ
Alterations, additions between \$20,001 and \$78,000	Per permit	\$0.00	\$1,293.30	00	∞	CNCL	Υ
Alterations, additions \$78,001 and above	Per permit				Cost/75	CNCL	Υ
				Lá	ast YR Fee N/A		

Class 2 to Class 9

Commercial works

Up to	\$30,000	Per permit	\$662.50	\$681.00	2.79%	\$18.50	CNCL	Υ
\$30,00	00-\$100,000	Per permit			Value x 1.	1% + \$330	CNCL	Υ
\$100,0	000-\$500,000	Per permit			Value x 0.275%	% + \$1,215	CNCL	Υ
\$500,0	000-\$2,000,000	Per permit			Value x 0.1375%	% + \$2,200	CNCL	Υ
Over S	\$2,000,000	Per permit			Value x 0.2	2% + \$470	CNCL	Υ

Permits

Demolition permit – any Class 1 building	Per dwelling	\$707.85	\$728.00	2.85%	\$20.15	CNCL	Υ
Demolition permit – multiple Class 1	Per unit	\$473.45	\$487.00	2.86%	\$13.55	CNCL	Υ
Variations to permits – changes not requiring additional inspection	Per request	\$264.95	\$272.50	2.85%	\$7.55	CNCL	Υ
Variations to permits – changes requiring up to two additional inspections	Per request	\$466.45	\$480.00	2.90%	\$13.55	CNCL	Υ
Extension of time permits – Class 1 and 10	Per request	\$395.25	\$407.00	2.97%	\$11.75	CNCL	N
Extension of time permits – Class 2 to 9 (min or as assessed)	Per request	\$461.30	\$474.00	2.75%	\$12.70	CNCL	N
Hoarding permits – precautions erected over the street – application fee (statutory)	Per application	\$283.40	\$283.40	0.00%	\$0.00	REG	N
Hoarding permits – precautions erected over the street (Council set fee)	Per permit	Minimum of	\$197.00/month or	\$8.00/m2 per ı	mth or part thereof	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 37 of 88

Name Inspections	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Retentions – for the purpose of obtaining Council consent for the retention of illegal buildings	Per request			\$550.00 to	\$1,100.00	CNCL	Υ
Outside business hours – mandatory building inspections (minimum charge)	Per inspection	\$125.95	\$129.50	2.82%	\$3.55	CNCL	Υ
Mandatory inspections for building permits (additional to those specified within the permit)	Per inspection	\$125.95	\$129.50	2.82%	\$3.55	CNCL	Υ

Regulatory building fees and charges

The following fees with a basis of REG are set under state legislation, which is a set fee per unit. The dollar value of the set fee per unit has now been indexed by State Government and is subject to annual review. Council is not able to accurately predict the fee unit amounts. These fees will be published on Council's website when gazetted by the State Government.

Building permit levy

Section 205G (Building Act 1993) – this levy is passed directly to the State Government	Per permit			0.00128% of cos	t of works	REG	N
Lodgement fees							
Class 1 to 10	Per lodgement	\$118.90	\$118.90	0.00%	\$0.00	REG	N
Dispensation or permit to build							
Class 1 to 10	Per permit	\$283.40	\$283.40	0.00%	\$0.00	REG	N
Requests for information Property information priority fee Regulation 51 of the Building	Per request	\$181.10 \$46.10	\$181.10 \$46.10	0.00%	\$0.00 \$0.00	REG REG	N N
Regulations 2018		400.40	000.40	0.000/	40.00	DEO	
Requests for heritage information Copy of any building certificate –	Per request Per	\$83.10 \$113.50	\$83.10 \$117.00	0.00% 3.08%	\$0.00 \$3.50	REG	N N
residential (search fee, not refundable)	information						
Copy of any building certificate – commercial (search fee, not refundable)	Per information	\$135.65	\$139.50	2.84%	\$3.85	CNCL	N
Stormwater – legal point of discharge (LPD)	Per request	\$141.20	\$141.20	0.00%	\$0.00	REG	N
Stormwater – location of adjoining Council drains (LDI)	Per request	\$141.20	\$141.20	0.00%	\$0.00	REG	N
Stormwater – flood area, floor level information (request for comment)	Per request	\$106.50	\$106.50	0.00%	\$0.00	REG	N

Appendix E - Fees and Charges 2020-21 | Page 38 of 88

		Year 19/20		ear 20/21		Doois of	
lame	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
wimming pools and spas							
Permit – Above ground swimming ools/spas and associated encing	Per permit	\$857.00	\$881.00	2.80%	\$24.00	CNCL	Υ
Permit – In ground swimming ools/spas and associated encing	Per permit	\$0.00	\$1,100.00	∞	∞	CNCL	Υ
nspection of pool safety barrier nder relevant legislation and etter to applicant	Per inspection	\$377.80	\$389.00	2.96%	\$11.20	CNCL	Υ
application for registration of wimming pool or spa	Per registration	\$31.80	\$31.80	0.00%	\$0.00	REG	Ν
nformation search fee	Per request	\$47.20	\$47.20	0.00%	\$0.00	REG	N
Compliance certificate	Per certificate	\$20.40	\$20.40	0.00%	\$0.00	REG	N
Ion-compliance certificate	Per certificate	\$385.05	\$385.05	0.00%	\$0.00	REG	Ν
ther building fees ny service/permit not otherwise pro							
		\$379.00	\$390.00	2.90%	\$11.00	CNCL	Y
ny service/permit not otherwise pro Class 1 to 10 (including Section	ovided for.	\$379.00 \$186.55	\$390.00 \$192.00	2.90% 2.92%	\$11.00 \$5.45	CNCL	Y
ny service/permit not otherwise pro class 1 to 10 (including Section 73 agreement)	ovided for. Minimum Per hour	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , ,		,		
ny service/permit not otherwise pro- class 1 to 10 (including Section 73 agreement) class 1 to 10 (additional hourly atte where required) ille/plan search request — Class or 10 (includes copy of plans if	ovided for. Minimum Per hour and part	\$186.55	\$192.00	2.92%	\$5.45	CNCL	١
ny service/permit not otherwise proclass 1 to 10 (including Section 73 agreement) Class 1 to 10 (additional hourly ate where required) iile/plan search request – Class or 10 (includes copy of plans if aguired) iile/plan search requests – Class to 9 (includes copy of plans if	ovided for. Minimum Per hour and part Per request	\$186.55 \$116.65	\$192.00 \$120.00	2.92%	\$5.45 \$3.35	CNCL	\ N
ny service/permit not otherwise pro- class 1 to 10 (including Section 73 agreement) class 1 to 10 (additional hourly ate where required) iile/plan search request — Class or 10 (includes copy of plans if equired) iile/plan search requests — Class to 9 (includes copy of plans if equired)	Per request	\$186.55 \$116.65 \$139.95	\$192.00 \$120.00 \$144.00	2.92% 2.87% 2.89%	\$5.45 \$3.35 \$4.05	CNCL CNCL	\ N
ply service/permit not otherwise processory service/permit not otherwise processory service/permit not otherwise processory service/permit not otherwise processory service/permit not of (additional hourly atte where required) ille/plan search request — Class or 10 (includes copy of plans if equired) ille/plan search requests — Class to 9 (includes copy of plans if equired) ille/plan search requests — A4 classory of plans (all classes) — A4 classory of plans (all classes) — A3 classory of plans (all classes) — A3 classory of plans (all classes) — A2	Per hour and part Per request Per request Per copy	\$186.55 \$116.65 \$139.95 \$1.75	\$192.00 \$120.00 \$144.00 \$1.80	2.92% 2.87% 2.89%	\$5.45 \$3.35 \$4.05 \$0.05	CNCL CNCL CNCL	7
lass 1 to 10 (including Section 73 agreement) class 1 to 10 (including Section 73 agreement) class 1 to 10 (additional hourly atte where required) clile/plan search request — Class or 10 (includes copy of plans if equired) clile/plan search requests — Class to 9 (includes copy of plans if equired) clopy of plans (all classes) — A4 ize clopy of plans (all classes) — A3 ize clopy of plans (all classes) — A2 ize clopy of plans (all classes) — A2 ize clopy of plans (all classes) — A2 ize	Per request Per copy Per copy	\$186.55 \$116.65 \$139.95 \$1.75 \$2.95	\$192.00 \$120.00 \$144.00 \$1.80 \$3.10	2.92% 2.87% 2.89% 2.86% 5.08%	\$5.45 \$3.35 \$4.05 \$0.05 \$0.15	CNCL CNCL CNCL CNCL	7
ply service/permit not otherwise pro- class 1 to 10 (including Section 73 agreement) class 1 to 10 (additional hourly atte where required) ille/plan search request — Class or 10 (includes copy of plans if equired) ille/plan search requests — Class to 9 (includes copy of plans if equired) ille/plan search requests — Class to 9 (includes copy of plans if equired) ille/plan search requests — Class to 9 (includes copy of plans if equired) ille/plan search requests — Class to 9 (includes copy of plans if equired) iopy of plans (all classes) — A3 ize iopy of plans (all classes) — A2 ize iopy of plans (all classes) — A1 ize iopy of plans (all classes) — A1	Per request Per copy Per copy Per copy	\$186.55 \$116.65 \$139.95 \$1.75 \$2.95 \$5.80	\$192.00 \$120.00 \$144.00 \$1.80 \$3.10 \$6.00	2.92% 2.87% 2.89% 2.86% 5.08% 3.45%	\$5.45 \$3.35 \$4.05 \$0.05 \$0.15 \$0.20	CNCL CNCL CNCL CNCL CNCL CNCL	1
ny service/permit not otherwise pro- class 1 to 10 (including Section 73 agreement) class 1 to 10 (additional hourly atte where required) ille/plan search request – Class or 10 (includes copy of plans if equired) ille/plan search requests – Class to 9 (includes copy of plans if equired) topy of plans (all classes) – A4 ize topy of plans (all classes) – A3	Per request Per copy Per copy Per copy	\$186.55 \$116.65 \$139.95 \$1.75 \$2.95 \$5.80 \$8.75	\$192.00 \$120.00 \$144.00 \$1.80 \$3.10 \$6.00 \$9.00	2.82% 2.87% 2.89% 2.86% 5.08% 3.45% 2.86%	\$5.45 \$3.35 \$4.05 \$0.05 \$0.15 \$0.20 \$0.25	CNCL CNCL CNCL CNCL CNCL CNCL CNCL	11 11 11 11

Per application

\$0.00

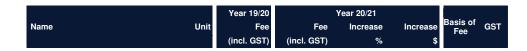
\$135.00

Report and consent advertising fee

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CNCL

Ν



Public Health

Registration - Health Services

Public Health and Wellbeing Act (PHWA)

Hairdressing – registration and plans assessment	Once off	\$320.00	\$329.00	2.81%	\$9.00	CNCL	N
Ear piercing	Yearly	\$185.00	\$190.50	2.97%	\$5.50	CNCL	Ν
Beauty parlours	Yearly	\$185.00	\$190.50	2.97%	\$5.50	CNCL	N
Tattooists	Yearly	\$420.00	\$432.00	2.86%	\$12.00	CNCL	Ν
Skin penetration	Yearly	\$420.00	\$432.00	2.86%	\$12.00	CNCL	Ν
Aquatic facilities (public or commercial swimming pools)	First year	\$0.00	\$300.00	∞	∞	CNCL	N

Registration – Prescribed Accommodation

Public Health and Wellbeing Act (PHWA)

All prescribed accommodation excluding rooming houses	Yearly	\$420.00	\$432.00	2.86%	\$12.00	CNCL	N
Rooming house with up to 12 rooms	Yearly	\$530.00	\$545.00	2.83%	\$15.00	CNCL	N
Rooming houses with greater than 12 rooms (existing fee plus 200%)	Yearly			Existing fee	e plus 200%	CNCL	N
					Last YR Fee N/A		
Transfer of registration – Health Services Low Risk	Per transfer	\$185.00	\$190.50	2.97%	\$5.50	CNCL	N
Transfer of registration – Health Services High Risk	Per transfer	\$420.00	\$432.00	2.86%	\$12.00	CNCL	N
Transfer of registration – Prescribed Accommodation – excluding rooming houses	Per transfer	\$420.00	\$432.00	2.86%	\$12.00	CNCL	N
Transfer of registration – Rooming Houses	Per transfer	\$525.00	\$540.00	2.86%	\$15.00	CNCL	N
Community group / charity / not-for-profit	Yearly				No charge	CNCL	N
Assessment of plans (All new PHWA applications – except hairdressing)	Per assessment	\$305.00	\$314.00	2.95%	\$9.00	CNCL	N

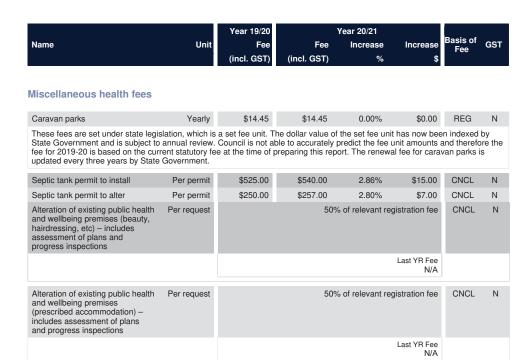
Registration – 'Streatrader' (mobile/temporary food trading)

Class 1 or 2	Yearly	\$730.00	\$751.00	2.88%	\$21.00	CNCL	N
Class 1 or 2 (linked to a City of Greater Dandenong Food Act Class 1 or 2 fixed food premises registration)	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Class 3	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Community group / charity	Yearly				No charge	CNCL	Ν

Appendix E - Fees and Charges 2020-21 | Page 40 of 88

		Year 19/20		Year 20/21		Dania of	
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Registration – 'Streatrader' ((mobile/temp	porary food	trading) [con	tinued]			
Initial registration of mobile food	Once off	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
vehicle (linked to a City of Greater Dandenong Food Act registration)							
Registration – Food Premise	es						
Class 1 – initial registration	Once off	\$1,110.00	\$1,145.00	3.15%	\$35.00	CNCL	N
Class 1 – registration renewal	Yearly	\$730.00	\$751.00	2.88%	\$21.00	CNCL	N
Class 2 – initial registration	Once off	\$1,110.00	\$1,145.00	3.15%	\$35.00	CNCL	N
Class 2 – registration renewal (standard)	Yearly	\$730.00	\$751.00	2.88%	\$21.00	CNCL	Ν
Class 2 – registration renewal (large)	Yearly	\$1,110.00	\$1,145.00	3.15%	\$35.00	CNCL	N
Class 3 – initial registration	Once off	\$480.00	\$494.00	2.92%	\$14.00	CNCL	Ν
Class 3 – registration renewal (standard)	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Class 3 – registration renewal (large)	Yearly	\$480.00	\$494.00	2.92%	\$14.00	CNCL	N
Seasonal sporting clubs registration renewal	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Community group / charity / not for profit	Yearly				No charge	CNCL	N
Other food services							
Section 19UA – hourly rate –	Per hour	\$310.00	\$319.00	2.90%	\$9.00	CNCL	N
premises assessment (Inspection other than under section 38B(1)(c))	i ei noui	φ310.00	ψ319.00	2.30 /6	ψ3.00	ONOL	IN
Request for inspection (5 working days)	Per request	\$310.00	\$319.00	2.90%	\$9.00	CNCL	N
Priority inspection (3 working days guarantee)	Per request	\$475.00	\$489.00	2.95%	\$14.00	CNCL	N
Alteration of existing food premises (includes assessment of plans and progress inspections)	Per request		509	CNCL	N		
					Last YR Fee N/A		
Transfer of registration Class 1 and Class 2	Per transfer	\$425.00	\$437.00	2.82%	\$12.00	CNCL	N
Transfer of registration Class 2 (large)	Per transfer	\$490.00	\$504.00	2.86%	\$14.00	CNCL	N
Transfer of registration Class 3	Per transfer	\$258.00	\$265.50	2.91%	\$7.50	CNCL	N
Transfer of registration Class 3 (large)	Per transfer	\$480.00	\$494.00	2.92%	\$14.00	CNCL	N
Failed food sample	Per unit	\$155.00	\$159.50	2.90%	\$4.50	CNCL	N

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Fire Prevention

calculated on a site by site basis)	Removal of fire hazard (contractor fees for removal are additional to this fee and calculated on a site by site basis)	Per property	\$195.00	\$200.50	2.82%	\$5.50	CNCL	N
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Planning Compliance

Planning infringements

The penalty attached to Planning Infringement notices is set by State Government and is expressed as penalty units, rather than as a dollar amount. The dollar value of a penalty unit has now been indexed by State Government and is subject to annual review. Council is not able to accurately predict the penalty amounts and therefore does not publish them in this document. Current information can be obtained from the Department of Justice – Infringements Oversight Unit.

Individual person or company Per breach Maximum penalty units as per state government legislation REG N

Regulatory Services and Local Laws

Parking

Parking fees

* The red, yellow and green zones will be published on Council's website. Please note that rates per hour may vary from time to time.

On-street ticket machines – Red Zones*	Per hour	\$1.90	\$1.90	0.00%	\$0.00	CNCL	Υ

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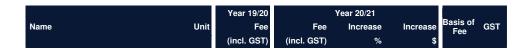
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		Year 19/20	_ \	/ear 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Parking fees [continued] On-street ticket machines – Yellow Zones*	Per hour	\$1.00	\$1.00	0.00%	\$0.00	CNCL	Y
On-street ticket machines – Green Zones*	Per hour	\$0.50	\$0.50	0.00%	\$0.00	CNCL	Υ
Off-street ticket machines – Red Zones*	Per hour	\$1.50	\$1.50	0.00%	\$0.00	CNCL	Υ
Off-street ticket machines – Green Zones*	Per hour	\$0.50	\$0.50	0.00%	\$0.00	CNCL	Υ
Off-street ticket machines – Red Zones*	Per day	\$9.80	\$9.80	0.00%	\$0.00	CNCL	Υ
Off-street ticket machines early bird rate – Yellow Zones*	Per day	\$6.20	\$6.20	0.00%	\$0.00	CNCL	Υ
In before 8:30am, at following car pa	arks: McCrae S	treet, Robinson	Street and Oldhar	n Lane			
Off-street ticket machines rate – Green Zones*	Per day	\$4.20	\$4.20	0.00%	\$0.00	CNCL	Υ
At following car parks: Hemmings S	treet, Rodd Stre	eet, Cnr Lonsdal	e/Thomas Street				
Dandenong Market car park	Per hour	\$0.50	\$0.50	0.00%	\$0.00	CNCL	Υ
Carroll Lane car park permit (quarterly)	Per three months	\$205.00	\$210.65	2.76%	\$5.65	CNCL	Υ
Carroll Lane car park permit (six monthly)	Per six months	\$360.00	\$370.00	2.78%	\$10.00	CNCL	Υ
Carroll Lane car park permit (yearly)	Yearly	\$515.00	\$530.00	2.91%	\$15.00	CNCL	Υ

Parking permits

^{**} Works zones – signs installed by Council for long-term construction projects.

	_						
Shopping precincts (1 to 4 consecutive days)	Per space/day	\$53.00	\$54.50	2.83%	\$1.50	CNCL	N
Shopping precincts – weekly (5 or more consecutive days)	Per week/ bay or part thereof	\$252.00	\$259.00	2.78%	\$7.00	CNCL	N
Residential/industrial precincts (1 to 4 consecutive days)	Per space/day	\$27.00	\$28.00	3.70%	\$1.00	CNCL	N
Residential/industrial precincts – weekly (5 or more consecutive days)	Per week/ bay or part thereof	\$127.00	\$130.50	2.76%	\$3.50	CNCL	N
Works zones ** – small (up to 16 metres in length)	0-3 months	\$300.00	\$309.00	3.00%	\$9.00	CNCL	N
Works zones ** – medium (up to 16 metres in length)	0-6 months	\$480.00	\$494.00	2.92%	\$14.00	CNCL	N
Works zones ** – large (up to 16 metres in length)	6 months +	\$600.00	\$617.00	2.83%	\$17.00	CNCL	N



Parking infringements

Council has elected to set the penalty for this offence at the maximum allowable under state legislation, which is 0.5 penalty units. The dollar value of a penalty unit has now been indexed by State Government and is subject to annual review. Council is not able to accurately predict the penalty amounts and therefore does not publish them in this document. Current information can be obtained from the Department of Justice – Infringements Oversight Unit.

Parking fines	Per	Maximum penalty unit under state legislation	REG	N	
	infringement				

Multi-deck car parks

Thomas Street car park

Parking fees

General – hourly	Per hour	\$1.60	\$1.70	6.25%	\$0.10	CNCL	Υ
General – daily (7 hours+)	Per day	\$10.50	\$10.80	2.86%	\$0.30	CNCL	Υ
General – after 6.00pm	N/A				No charge	CNCL	Υ

Parking permits

General (includes 10% discount) Per ye	r \$1,100.00	\$1,135.00	3.18%	\$35.00	CNCL	Υ
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Walker Street car park

Parking fees

General – hourly	Per hour	\$1.60	\$1.70	6.25%	\$0.10	CNCL	Υ
General – daily (7 hours+)	Per day	\$10.50	\$10.80	2.86%	\$0.30	CNCL	Υ
General – after 6.00pm	N/A				No charge	CNCL	Υ

Parking permits

General	Per quarter	\$307.00	\$316.00	2.93%	\$9.00	CNCL	Υ
Reserved	Per quarter	\$496.00	\$510.00	2.82%	\$14.00	CNCL	Υ
General (includes 5% discount)	Per half year	\$581.00	\$597.00	2.75%	\$16.00	CNCL	Υ
Reserved (includes 5% discount)	Per half year	\$939.00	\$965.00	2.77%	\$26.00	CNCL	Υ
General (includes 10% discount)	Per year	\$1,104.00	\$1,135.00	2.81%	\$31.00	CNCL	Υ
Reserved (includes 10% discount)	Per year	\$1,784.00	\$1,835.00	2.86%	\$51.00	CNCL	Υ

No. 8 Balmoral Avenue car park

Parking fees

First hour	First hour	\$0.50	\$0.60	20.00%	\$0.10	CNCL	Υ
1 to 2 hours	2 hours	\$1.00	\$1.20	20.00%	\$0.20	CNCL	Υ

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Name Parking fees [continued]	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
2 to 3 hours	3 hours	\$3.00	\$3.10	3.33%	\$0.10	CNCL	Υ
3 to 4 hours	4 hours	\$4.00	\$4.20	5.00%	\$0.20	CNCL	Υ
4 to 5 hours	5 hours	\$8.00	\$8.30	3.75%	\$0.30	CNCL	Υ
5 to 6 hours	6 hours	\$17.00	\$17.60	3.53%	\$0.60	CNCL	Υ
Maximum daily	> 6 hours	\$17.00	\$17.60	3.53%	\$0.60	CNCL	Υ
Early bird rate – in before 8:30am	Daily	\$4.00	\$4.20	5.00%	\$0.20	CNCL	Υ
Parking permits							
General	Monthly	\$80.00	\$82.50	3.13%	\$2.50	CNCL	Υ
Reserved	Monthly	\$100.00	\$103.00	3.00%	\$3.00	CNCL	Υ
Trader/Worker Permit	2 years per bay	\$100.00	\$103.00	3.00%	\$3.00	CNCL	N

Local Laws

* 50% reduction for pensioners.
For Council's Refund Policy in relation to permit fees, please see the notes pages at the beginning of this schedule.

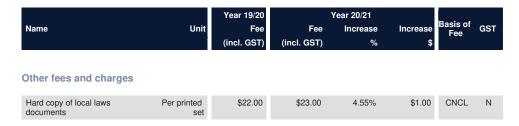
Permits

Activities in reserves	Per event	\$46.00	\$47.50	3.26%	\$1.50	CNCL	N
Advertising signs (annual)	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Advertising signs (short term, per day, maximum 7 days)	Per day	\$23.00	\$24.00	4.35%	\$1.00	CNCL	N
Advertising signs – Real Estate	Yearly	\$288.00	\$296.00	2.78%	\$8.00	CNCL	N
Animal numbers *	On application	\$87.00	\$89.50	2.87%	\$2.50	CNCL	N
Busking (any 4 dates in a calendar month) *	Per event	\$22.00	\$23.00	4.55%	\$1.00	CNCL	N
Camping/caravans	Per event	\$42.00	\$43.50	3.57%	\$1.50	CNCL	N
Interference with Council assets	Per event	\$42.00	\$43.50	3.57%	\$1.50	CNCL	N
Display merchandise/goods	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Display merchandise/goods (short term per day, maximum 7 days)	Per day	\$22.00	\$23.00	4.55%	\$1.00	CNCL	N
Fires *	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Fireworks display	Per event	\$155.00	\$159.50	2.90%	\$4.50	CNCL	N
Handbills (free to community non-profit organisations)	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Heavy vehicles	Yearly	\$87.00	\$89.50	2.87%	\$2.50	CNCL	N
Liquor – consumption/possession	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Mobile crane (one day permit – deposit also required)	First day	\$258.00	\$265.50	2.91%	\$7.50	CNCL	N
Mobile crane (subsequent days)	Per day	\$124.00	\$127.50	2.82%	\$3.50	CNCL	N

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		Year 19/20		Year 20/21		Basis of	
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Permits [continued]							
crimto [continueu]							
Mobile crane bond (refundable security deposit)	Per permit	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
Motor vehicle/machinery and second hand goods storage	Yearly	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Motor vehicle repair *	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	Ν
Outdoor eating facilities (first table free) per table	Yearly	\$261.00	\$261.00	0.00%	\$0.00	CNCL	N
Plant vegetation on Council land *	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Public space event approvals – up to 200 people attending (free to charitable and non-profit community groups)	Per event	\$155.00	\$159.50	2.90%	\$4.50	CNCL	N
Public space event approvals – 201-500 people attending (free to charitable and non-profit community groups)	Per event	\$412.00	\$424.00	2.91%	\$12.00	CNCL	N
Public space event approvals – more than 500 people attending (free to charitable and non-profit community groups)	Per event	\$1,030.00	\$1,060.00	2.91%	\$30.00	CNCL	N
Roadside vending – mobile only	Yearly	\$2,630.00	\$2,705.00	2.85%	\$75.00	CNCL	Ν
Roadside closures/hoardings (first week, security deposit also required)	First seven days	\$258.00	\$265.50	2.91%	\$7.50	CNCL	N
Roadside closures/hoardings (second and subsequent weeks or part there-of)	Per week	\$124.00	\$127.50	2.82%	\$3.50	CNCL	N
Roadside closures/hoardings bond (refundable security deposit)	Per permit	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
Skip bins (bulk rubbish containers)	First 3 days	\$114.00	\$117.50	3.07%	\$3.50	CNCL	N
Skip bins – fourth and subsequent days	Per day	\$16.00	\$16.60	3.75%	\$0.60	CNCL	N
Skip bins annual permit, bin companies only	Yearly	\$260.00	\$267.50	2.88%	\$7.50	CNCL	N
Soliciting trade (per day max 30 consecutive days)	Per event	\$22.00	\$23.00	4.55%	\$1.00	CNCL	N
Street trading/stalls (free to charitable and non-profit community groups)	Per event	\$43.00	\$44.50	3.49%	\$1.50	CNCL	N
Street collecting, door to door	N/A				No charge	CNCL	Ν
Street parties/festivals/processions permit fee (free to charitable and non-profit community groups)	Per event	\$545.00	\$560.00	2.75%	\$15.00	CNCL	N
Street parties/festivals/processions security deposit (refundable)	Per event	\$515.00	\$530.00	2.91%	\$15.00	CNCL	N

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Animal Registrations and Other Fees

Pet registrations

Please note - a State Government levy is payable in addition to the applicable standard or concession pet registration fee.

Standard rate

Please note a State Government levy is also payable in addition to this fee.

Dog registration	Yearly per animal	\$158.00	\$162.50	2.85%	\$4.50	CNCL	N
Declared dangerous dog	Yearly per animal	\$404.00	\$416.00	2.97%	\$12.00	CNCL	N
Declared menacing dog	Yearly per animal	\$243.00	\$250.00	2.88%	\$7.00	CNCL	N
Declared restricted breed dog	Yearly per animal	\$404.00	\$416.00	2.97%	\$12.00	CNCL	N
Dog reduced fee (does not apply to dangerous / menacing / restricted breed dogs)	Yearly per animal	\$52.00	\$53.50	2.88%	\$1.50	CNCL	N
Cat registration	Yearly per animal	\$108.00	\$111.00	2.78%	\$3.00	CNCL	N
Cat reduced fee	Yearly per animal	\$33.00	\$34.00	3.03%	\$1.00	CNCL	N

Concession rate

Please note a State Government levy is also payable in addition to this fee.

	, ,,						
Dog registration	Yearly per animal	\$66.00	\$68.00	3.03%	\$2.00	CNCL	N
Declared dangerous dog	Yearly per animal	\$404.00	\$416.00	2.97%	\$12.00	CNCL	N
Declared menacing dog	Yearly per animal	\$243.00	\$250.00	2.88%	\$7.00	CNCL	N
Declared restricted breed dog	Yearly per animal	\$404.00	\$416.00	2.97%	\$12.00	CNCL	N
Dog reduced fee (does not apply to dangerous / menacing / restricted breed dogs)	Yearly per animal	\$22.00	\$23.00	4.55%	\$1.00	CNCL	N

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Concession rate [continued]							
Registration fee for a dog kept in foster care (other than a dangerous dog) by a person holding a Foster Care Registration	Yearly per animal				No charge	REG	N
					Last YR Fee N/A		
Cat registration	Yearly per animal	\$49.00	\$50.50	3.06%	\$1.50	CNCL	N
Cat reduced fee	Yearly per animal	\$16.00	\$16.60	3.75%	\$0.60	CNCL	N
Registration fee for a cat kept in foster care by a person holding a Foster Care Registration	Yearly per animal				No charge	REG	N
					Last YR Fee N/A		

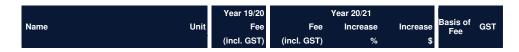
Applies in addition to the relevant pet registration fee above.

Cat	Yearly per animal	\$4.00	\$4.00	0.00%	\$0.00	REG	N
Dog	Yearly per animal	\$4.00	\$4.00	0.00%	\$0.00	REG	N

Other animal fees

Deposit for cat traps (refundable)	Per trap	\$148.00	\$152.50	3.04%	\$4.50	CNCL	Ν
Domestic animal business registration	Yearly	\$263.00	\$270.50	2.85%	\$7.50	CNCL	N
Inspection of Domestic Animal Register	Per inspection	\$52.00	\$53.50	2.88%	\$1.50	CNCL	N
Copy of record of animal registration	Per animal	\$10.00	\$10.40	4.00%	\$0.40	CNCL	N
Application for Foster Carer Registration (registration expires 10 April each year)	Yearly per foster carer				No charge	REG	N
					Last YR Fee N/A		
Renewal of a Foster Carer Registration	Yearly per foster carer				No charge	REG	N
					Last YR Fee N/A		

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Impounding fees							
Animal release fees							
Pigs/goats/sheep	Per animal			Co	st recovery	CNCL	N
			Cost reco	very (previousl	Last YR Fee y \$175.00)		
As per the Impounding of Livestock providing impounded livestock with loss or damage which can be attrib	food, water and	l veterinary care,	and the reasonab				or any
Cattle/horses	Per animal			Co	st recovery	CNCL	N
			Cost reco	overy (previous	Last YR Fee ly \$180.00)		
Dogs (1-2 days)	Per animal	\$137.00	\$141.00	2.92%	\$4.00	CNCL	N
Dogs (3-5 days)	Per animal	\$175.00	\$180.00	2.86%	\$5.00	CNCL	N
Dogs (6-8 days)	Per animal	\$201.00	\$207.00	2.99%	\$6.00	CNCL	N
Seized dogs holding fees (per day)	Per animal	\$42.00	\$43.50	3.57%	\$1.50	CNCL	N
Cats (1-2 days)	Per animal	\$137.00	\$141.00	2.92%	\$4.00	CNCL	N
Cats (3-5 days)	Per animal	\$174.00	\$179.00	2.87%	\$5.00	CNCL	N
Cats (6-8 days)	Per animal	\$201.00	\$207.00	2.99%	\$6.00	CNCL	Ν
Seized cats holding fees (per day)	Per animal	\$42.00	\$43.50	3.57%	\$1.50	CNCL	N
Poultry	Per animal	\$22.00	\$23.00	4.55%	\$1.00	CNCL	N
Other release fees							
Release of impounded vehicle	Per vehicle	\$427.00	\$450.00	5.39%	\$23.00	CNCL	N
Release of impounded signs	Per sign	\$84.00	\$86.50	2.98%	\$2.50	CNCL	N
Release of impounded shopping	Per trolley	\$100.00	\$103.00	3.00%	\$3.00	CNCL	N

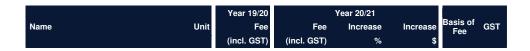
Release of impounded vehicle	Per vehicle	\$427.00	\$450.00	5.39%	\$23.00	CNCL	N
Release of impounded signs	Per sign	\$84.00	\$86.50	2.98%	\$2.50	CNCL	N
Release of impounded shopping trolleys	Per trolley	\$100.00	\$103.00	3.00%	\$3.00	CNCL	N
Release of impounded containers and other large items (this fee plus transport cost to pound)	Per item	\$200.00	\$205.50	2.75%	\$5.50	CNCL	N

Planning and Design Services

Council charges for Planning considerations and services

Statutory Planning Advice – Counter Service	Per service				No charge	CNCL	Υ
Copy of planning permit and/or endorsed plans – residential (includes historic file search and retrieval request)	Per permit	\$130.00	\$134.00	3.08%	\$4.00	CNCL	N
Copy of planning permit and/or endorsed plans – non-residential (includes historic file search and retrieval request)	Per permit	\$180.00	\$185.00	2.78%	\$5.00	CNCL	N

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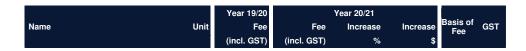


Council charges for Planning considerations and services [continued]

Application for all written Planning advice	Per property	\$150.00	\$154.00	2.67%	\$4.00	CNCL	Υ
Application to propose to extend the expiry date of an existing planning permit	Per application	\$275.00	\$380.00	38.18%	\$105.00	CNCL	N
Application under 'Secondary Consent' to propose minor changes to plan(s) which are endorsed to an existing planning permit	Per application	\$380.00	\$425.00	11.84%	\$45.00	CNCL	N
Providing a printed (paper) copy of any Advertised Material (plans or other documents) for a current planning application, or a Greater Dandenong Planning Scheme Incorporated Document, Reference Document, Approved Development Plan or other Planning Strategy/document	Per application	\$42.00	\$43.00	2.38%	\$1.00	CNCL	N

Pre-application discussion service

Average proposal – initial pre-application service	Per initial service	\$275.00	\$283.00	2.91%	\$8.00	CNCL	Υ
One written document							
Average proposal – additional pre-application service	Per additional service	\$120.00	\$123.00	2.50%	\$3.00	CNCL	Υ
For any meeting(s) and/or written do	cument(s) afte	r the initial service					
Complex proposal – initial pre-application service	Per initial service	\$380.00	\$391.00	2.89%	\$11.00	CNCL	Υ
One written document							
Complex proposal – additional pre-application service	Per additional service	\$220.00	\$226.00	2.73%	\$6.00	CNCL	Υ
For any meeting(s) and/or written do	cument(s) afte	r the initial service					
State or city significant proposal – initial pre-application service	Per initial service	\$485.00	\$499.00	2.89%	\$14.00	CNCL	Υ
One written document							
State or city significant proposal – additional pre-application service	Per additional service	\$330.00	\$340.00	3.03%	\$10.00	CNCL	Y
For any meeting(s) and/or written do	cument(s) afte	r the initial service					



Priority paid service

Priority Paid Assessment Service Fee	Per application	N/A	CNCL	Υ
		Last YR Fee \$3,000 min fee or 0.15% of total dev't cost whichever is the greater		
Note – the 'Priority Paid' Fast Track Environment Act fee(s)	Assessment S	ervice Fee is payable in addition to any applicable Prescribed R	Planning an	d

Public notification fees - 'Advertising'

Public notification of a planning application or planning scheme amendment, 1-10 notifications and/or one (1) A1 Site Notice	Up to 10 names	\$135.00	\$140.00	3.70%	\$5.00	CNCL	N
Public notification of a planning application or planning scheme amendment, 11 or more notifications and/or per additional site notice(s)	Per name or per addit. site notice	\$13.50	\$14.00	3.70%	\$0.50	CNCL	N
Public notification of a planning application or planning scheme amendment in a newspaper and/or Government Gazette (administration fee in addition to the recovery of all costs incurred by Council in placing an advertisement in a newspaper and/or Government Gazette).	Per application/ amendment	\$115.00	\$118.00	2.61%	\$3.00	CNCL	N
Planning Scheme Amendment – cost recovery	Case by case basis			Cos	t recovery	CNCL	N

Fees under Planning and Environment (Fees) Regulations 2016

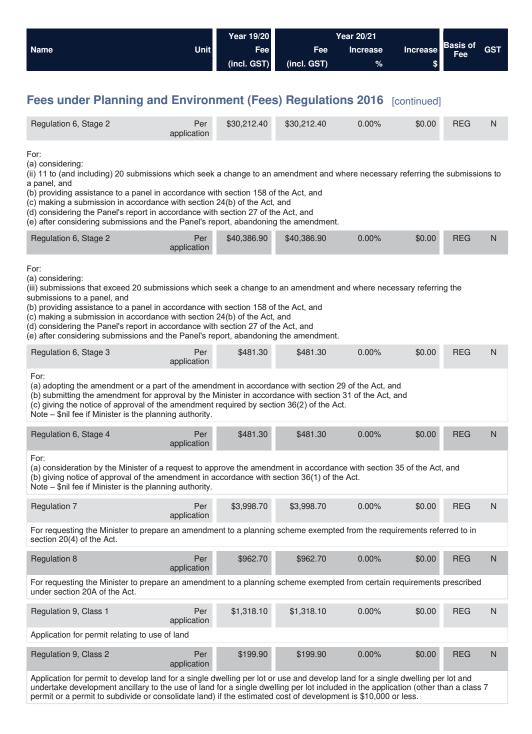
The following fees with a basis of REG are set under state legislation. The regulations set fees in fee units. The fee units have been converted to a dollar value on the basis of the value of a fee unit as it is set for the financial year. A fee unit value is adjusted on 1 July each year by the Treasurer's amount and is published in the Government Gazette. Changes to these fees will be published on Council's website when gazetted by the State Government. These fees are correct at the date the Council budget was prepared.

Regulation 6, Stage 1	Per application	\$3,050.90	\$3,050.90	0.00%	\$0.00	REG	N			
For: (a) considering a request to amend a planning scheme, and (b) taking action required by Division 1 of Part 3 of the Act, and (c) considering any submissions which do not seek a change to the amendment, and (d) if applicable, abandoning the amendment in accordance with section 28 of the Act.										
Regulation 6, Stage 2	Per application	\$15,121.00	\$15,121.00	0.00%	\$0.00	REG	N			

- (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring submissions to a panel, and
- (b) providing assistance to a panel in accordance with section 158 of the Act, and (c) making a submission in accordance with section 24(b) of the Act, and (d) considering the Panel's report in accordance with section 27 of the Act, and
- (e) after considering submissions and the Panel's report, abandoning the amendment.

continued on next page ...

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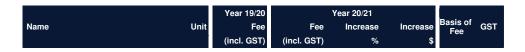
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	Year 19/20		Year 20/21			
Name Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
	(incl. GST)	(incl. GST)	%	\$		

Fees under Planning and Environment (Fees) Regulations 2016 [continued]

Regulation 9, Class 14	-ees under Planning ar	na Environ	ment (Fees	s) Regulations	s 2016	[continued]		
Regulation 9, Class 15	Regulation 9, Class 14		\$8,700.90	\$8,700.90	0.00%	\$0.00	REG	N
Application for permit to develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000. Regulation 9, Class 16					onsolidate I	and) if the estin	nated cost	of
Regulation 9, Class 16	Regulation 9, Class 15		\$25,658.30	\$25,658.30	0.00%	\$0.00	REG	N
Application for permit to develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000. Regulation 9, Class 17					onsolidate I	and) if the estin	nated cost	of
Regulation 9, Class 17	Regulation 9, Class 16		\$57,670.10	\$57,670.10	0.00%	\$0.00	REG	N
Application for permit to subdivide an existing building (other than a class 9 permit). Regulation 9, Class 18 Per application Application for permit to subdivide land into 2 lots (other than a class 9 or class 16 permit). Regulation 9, Class 19 Per application Application for permit to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, permit). Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per sh. 318.10 \$1,318.10 0.00% \$0.00 REG N Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) permeter or remove an easement other than a right of way, or c) create, vary or remove an easement other than a right of way, or c) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement of vary or remove and easement of the regulation of permit not otherwise provided for in the regulation. Regulation 10 (combined permit Per application were made and 50% of each of the other fees which would have app			class 8 or a peri	mit to subdivide or co	onsolidate I	and) if the estin	nated cost	of
Regulation 9, Class 18 Per application Application for permit to subdivide land into 2 lots (other than a class 9 or class 16 permit). Regulation 9, Class 19 Per application Application for permit to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per application Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22 Per application Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit application Regulation 10 (combined permit application Application for permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot or to undertake development ancillary to the use of l	Regulation 9, Class 17		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Application for permit to subdivide land into 2 lots (other than a class 9 or class 16 permit). Regulation 9, Class 19 Per application Application for permit to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per application Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or d) vary or remove an easement other than a right of way, or emove an easement other than a right of way, or emove an easement other than a right of way, or emove an easement other than a right of way, or emove an easement other than a right of way, or emove an easement other than a right of way, or emove an easement other than a right of way, or emove and easement other fees which way in a Crown grant. Regulation 10, Combined pe	Application for permit to subdivide	an existing buildi	ng (other than a	class 9 permit).				
Regulation 9, Class 19 Per application Application for permit to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per application Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22 Per application Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit application Application 11, Class 1 Per application Regulation 11, Class 1 Per application Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use and develop land for a single dwelling per lot to to use	Regulation 9, Class 18		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Application for permit to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). Regulation 9, Class 20 Per application \$1,318.10 \$1,318.10 \$0.00% \$0.00 REG N Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per application \$1,318.10 \$1,318.10 \$0.00% \$0.00 REG N Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a neasement other than a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22 Per application \$1,318.10 \$1,318.10 \$0.00% \$0.00 REG N Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit permit permit application application swere made and 50% of each of the other fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made. Regulation 11, Class 1 Per application \$1,318.10 \$1,318.10 \$1,318.10 \$0.00% \$0.00 REG N Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application \$1,318.10 \$1,318.	Application for permit to subdivide I	land into 2 lots (d	other than a clas	s 9 or class 16 perm	it).			
Regulation 9, Class 20 Per application Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21 Per application Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22 Per application Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit application Regulation 10 (combined permit application Regulation 11, Class 1 Per application Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made. Regulation 11, Class 1 Per application Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot) to change the statement of	Regulation 9, Class 19		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Application for permit to subdivide land (other than a class 9, class 16, class 17 or class 18 permit) – per 100 lots created. Regulation 9, Class 21		alignment of a co	ommon boundar	y between lots or cor	nsolidate 2	or more lots (ot	her than a	ı class
Regulation 9, Class 21	Regulation 9, Class 20		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Application for permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22 Per application Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit application Regulation 11, Class 1 Per application Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of	Application for permit to subdivide I	land (other than	a class 9, class	16, class 17 or class	18 permit)	- per 100 lots	created.	
a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or b) create or remove a right of way, or c) create, vary or remove an easement other than a right of way, or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. Regulation 9, Class 22	Regulation 9, Class 21		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Application for permit not otherwise provided for in the regulation. Regulation 10 (combined permit application application applications) Regulation 10 (combined permit application application applications) Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made. Regulation 11, Class 1 Per application application application application application application application and allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application ap	a) create, vary or remove a restricti b) create or remove a right of way, c) create, vary or remove an easen	or nent other than a	right of way, or	,		ant.		
Regulation 10 (combined permit application application applications) Per application Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made. Regulation 11, Class 1	Regulation 9, Class 22		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
applications) application separate applications were made and 50% of each of the other fees which would have applied if separate applications were made. Regulation 11, Class 1 Per application Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of	Application for permit not otherwise	provided for in t	the regulation.					
Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Regulation 11, Class 2 Per application \$1,318.10 \$1,318.10 \$0.00% \$0.00 REG N Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of			separate app	lications were made er fees which would h	and 50% on ave applie	of each of the ed if separate	REG	N
Regulation 11, Class 2 Per application \$1,318.10 \$1,318.10 0.00% \$0.00 REG N Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of	Regulation 11, Class 1	-	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
application Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of	Amendment to a permit to change	the use of land a	llowed by the pe	ermit or allow a new i	use of land	l		
dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of	Regulation 11, Class 2		\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
	dwelling per lot or to undertake dev	elopment ancilla	ry to the use of	land for a single dwe	elling per lo			

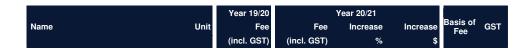
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Fees under Planning and Environment (Fees) Regulations 2016 [continued]

Regulation 11, Class 3 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is \$10,000 or less. Regulation 11, Class 4 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000. Regulation 11, Class 5 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 7 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 cr less. Regulation 11, Class 8 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000. Regulation 11, Class 9 Per application Amendment to a class 9 permit. Regulation 11, Class 10 Per application Amendment to a class 10 permit.	N
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000. Regulation 11, Class 5 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 7 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10.00 or less. Regulation 11, Class 8 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000. Regulation 11, Class 9 Per application Amendment to a class 9 permit. Regulation 11, Class 9 Per application Amendment to a class 9 permit. Regulation 11, Class 10 Per application Amendment to a class 10 permit.	
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Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000. Regulation 11, Class 6 Per application Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 7 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 r less. Regulation 11, Class 8 Per application Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000. Regulation 11, Class 9 Per application Amendment to a class 9 permit. Regulation 11, Class 9 Per application Amendment to a class 9 permit. Regulation 11, Class 10 Per application Amendment to a class 10 permit.	
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000. Regulation 11, Class 7 Per application \$199.90 \$199.90 0.00% \$0.00 REG Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000. Regulation 11, Class 8 Per application \$429.50 \$429.50 0.00% \$0.00 REG Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000. Regulation 11, Class 8 Per application, if the estimated cost of the additional development is more than \$10,000. Regulation 11, Class 9 Per application \$199.90 \$199.90 0.00% \$0.00 REG Amendment to a class 9 permit. Regulation 11, Class 10 Per application \$199.90 \$199.90 0.00% \$0.00 REG Amendment to a class 9 permit.	N
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application Amendment to a class 9 permit. Regulation 11, Class 10 Per application Amendment to a class 10 permit.	
Regulation 11, Class 10 Per application Per ap	N
application Amendment to a class 10 permit.	
	N
Regulation 11, Class 11 Per \$1,147.80 \$1,147.80 0.00% \$0.00 REG application	N
Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less.	
Regulation 11, Class 12	N
Amendment to a class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development be permitted by the amendment is more than \$100,000 but not more than \$1,000,000.	to
Regulation 11, Class 13	N
Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000.	
Regulation 11, Class 14 Per application \$1,318.10 \$1,318.10 0.00% \$0.00 REG	
Amendment to a class 17 permit.	N

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Fees under Planning and Environment (Fees) Regulations 2016 [continued]

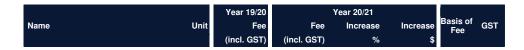
Regulation 11, Class 15	Per application	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Amendment to a class 18 permit.							
Regulation 11, Class 16	Per application	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Amendment to a class 19 permit.							
Regulation 11, Class 17	Per application	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Amendment to a class 20 permit (p	er 100 lots crea	ted).					
Regulation 11, Class 18	Per application	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Amendment to a class 21 permit.							
Regulation 11, Class 19	Per application	\$1,318.10	\$1,318.10	0.00%	\$0.00	REG	N
Amendment to a class 22 permit.							
Regulation 12 – Amendments to planning permit applications (after notice is given)	Per amendment	40%	of the application	fee for that class	s of permit	REG	N
Regulation 12 – Amendments to planning permit applications (after notice is given – where the application changes the class of that permit to a new class)	Per application	Fee is the difference between the original class of application and the amended class of permit.					
Regulation 13 – Combined applications to amend planning permits	Per application		nighest of the fees applications were the other fees w separat	made and 50%	of each of applied if	REG	N
Regulation 15	Per application	\$325.80	\$325.80	0.00%	\$0.00	REG	N
Certificates of compliance							
Regulation 16	Per application	\$659.00	\$659.00	0.00%	\$0.00	REG	N
Amend or end agreement under Se	ection 173						
Regulation 18	Per application	\$325.80	\$325.80	0.00%	\$0.00	REG	N
Satisfaction matters – where a plar Minister, public authority or municip		ecifies that a ma	atter must be done	to the satisfacti	on of a respo	onsible aut	hority,

Fees under Subdivision (Fees) Regulations 2016

Regulation 6	Per application	\$174.80	\$174.80	0.00%	\$0.00	REG	N
For certification of a plan of subdivision.							
Regulation 7	Per application	\$111.10	\$111.10	0.00%	\$0.00	REG	N
Alteration of plan under section	on 10(2) of the Act.						

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Community Services

Aged and Disability Services (Community Care)

* Commonwealth Home Support Program (CHSP) – Funded by the Commonwealth Department of Health for people over the age of 65 – these fees are set by Council based on the CHSP fee principles issued by the Department of Health.

Home and Community Care – Program for Younger People (HACC-PYP) – Services for people under the age of 65 funded by the Victorian Department of Health and Human Services – these fees are set by Council based on the Victorian fees schedule.

Community transport service

Client transport for shopping, access to Oasis and Library	One way trip	\$2.15	\$2.30	6.98%	\$0.15	CNCL	N
Full day outing (more than 6 hours)	Per round trip	\$0.00	\$18.00	∞	∞	CNCL	N
Luncheon (local)	Per round trip	\$0.00	\$5.00	00	∞	CNCL	N
Luncheon (non-local)	Per round trip	\$0.00	\$8.00	∞	∞	CNCL	N
Part day outing (3 to 6 hours)	Per round trip	\$0.00	\$12.00	00	∞	CNCL	N
Short outing (less than 3 hours)	Per round trip	\$0.00	\$6.00	∞	∞	CNCL	N
Social support group	Per round trip	\$0.00	\$3.10	00	œ	CNCL	N

Social support – centre-based group activity – Planned Activity Group

Low fee *	Per hour	\$18.15	\$18.80	3.58%	\$0.65	CNCL	Ν
Medium fee *	Per hour	\$18.15	\$18.80	3.58%	\$0.65	CNCL	Ν
High fee *	Per hour	\$46.10	\$47.50	3.04%	\$1.40	CNCL	Ν
Commercial fee	Per hour	\$84.00	\$86.50	2.98%	\$2.50	CNCL	Υ

Property maintenance

Low fee *	Per hour	\$13.10	\$13.60	3.82%	\$0.50	CNCL	Ν
Medium fee *	Per hour	\$19.60	\$20.50	4.59%	\$0.90	CNCL	N
High fee *	Per hour	\$73.50	\$76.00	3.40%	\$2.50	CNCL	Ν
Commercial fee	Per hour	\$93.30	\$96.00	2.89%	\$2.70	CNCL	Υ
Property maintenance materials					At cost	CNCL	Υ

Home care

Low fee (single) *	Per hour	\$7.15	\$7.40	3.50%	\$0.25	CNCL	N
Medium fee *	Per hour	\$16.75	\$17.40	3.88%	\$0.65	CNCL	N
High fee *	Per hour	\$50.25	\$52.00	3.48%	\$1.75	CNCL	N
Commercial fee	Per hour	\$54.75	\$56.50	3.20%	\$1.75	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 58 of 88

Name	Unit	Year 19/20 Fee	Fee	fear 20/21	Increase	Basis of	GST
Name	Offic	(incl. GST)	(incl. GST)	""" %	s s	Fee	ası
		,	,		·		
Personal care							
Low fee *	Per hour	\$5.15	\$5.30	2.91%	\$0.15	CNCL	N
Medium fee *	Per hour	\$10.20	\$10.60	3.92%	\$0.40	CNCL	Ν
High fee *	Per hour	\$50.25	\$52.00	3.48%	\$1.75	CNCL	N
Commercial fee	Per hour	\$58.60	\$60.50	3.24%	\$1.90	CNCL	Υ
Respite care							
Low fee *	Per hour	\$4.35	\$4.50	3.45%	\$0.15	CNCL	N
Medium fee *	Per hour	\$6.35	\$6.60	3.94%	\$0.25	CNCL	N
High fee *	Per hour	\$51.90	\$53.50	3.08%	\$1.60	CNCL	N
Commercial fee	Per hour	\$62.45	\$64.50	3.28%	\$2.05	CNCL	Υ
Fravel incurred for clie	nt outings	shonning	and annoin	tmonte			
	_						
Low fee *	Per kilometre	\$1.15	\$1.20	4.35%	\$0.05	CNCL	N
Medium fee *	Per kilometre	\$1.15	\$1.20	4.35%	\$0.05	CNCL	N
High fee *	Per kilometre	\$1.35	\$1.40	3.70%	\$0.05	CNCL	N
Commercial fee	Per kilometre	\$1.45	\$1.50	3.45%	\$0.05	CNCL	Υ
Food services (Meals o	n wheels)	– single me	eal				
Low fee *	Per meal	\$9.95	\$10.40	4.52%	\$0.45	CNCL	N
Medium fee *	Per meal	\$9.95	\$10.40	4.52%	\$0.45	CNCL	Ν
High fee *	Per meal	\$14.50	\$15.00	3.45%	\$0.50	CNCL	Ν
Commercial fee	Per meal	\$17.40	\$18.00	3.45%	\$0.60	CNCL	Υ
Food services (Meals o	n whools)	– bulk mea	le				
ood services (Medis o	ii wiiccis)	- Duik illea	113				
Soup/main/side and sweet (CHSP fee*)	Per 4 serves	\$39.65	\$41.00	3.40%	\$1.35	CNCL	N
Soup/main/side and sweet (Commercial fee)	Per 4 serves	\$69.75	\$72.00	3.23%	\$2.25	CNCL	Υ
Soup and sandwich (CHSP fee*)	Per 4 serves	\$24.60	\$25.50	3.66%	\$0.90	CNCL	Ν
Soup and sandwich (Commercial fee)	Per 4 serves	\$43.20	\$44.50	3.01%	\$1.30	CNCL	Υ
,							
Library Services							
Lost or damaged items replacement fees				Cos	t of the item	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 59 of 88

	Year 19/20		Year 20/21			
Name Uni	Fee	Fee	Increase	Increase	Basis of Fee	GST
	(incl. GST)	(incl. GST)	%	\$		

Library Services [continued]

, , , , , , , , , , , , , , , , , , , ,							
Replacement of Radio Frequency Identification (RFID) tag	Per tag	\$6.40	\$6.60	3.13%	\$0.20	CNCL	N
Fee to recover long overdue materials – per account (50 days or more overdue)	Per account	\$18.10	\$18.10	0.00%	\$0.00	CNCL	N
Inter library loan charge	Per loan	\$17.20	\$28.50	65.70%	\$11.30	REG	Υ
Per inter-library loan where the lend	ding library char	ges the Australia	an Council of Libra	aries and Informa	ation Service	s (ACLIS)	fee
Library bag	Per bag	\$2.10	\$2.20	4.76%	\$0.10	CNCL	Υ
Ear buds	Each	\$2.10	\$2.20	4.76%	\$0.10	CNCL	Υ
USB memory stick	Each	\$11.10	\$11.60	4.50%	\$0.50	CNCL	Υ
Lost or damaged Lending iPads replacement fee	Per iPad	\$785.00	\$785.00	0.00%	\$0.00	CNCL	N
Photocopying – A4 (Black and White)	Per copy	\$0.25	\$0.25	0.00%	\$0.00	CNCL	Υ
Photocopying – A3 (Black and White)	Per copy	\$0.35	\$0.35	0.00%	\$0.00	CNCL	Υ
Photocopying – A4 (Colour)	Per copy	\$1.10	\$1.10	0.00%	\$0.00	CNCL	Υ
Photocopying – A3 (Colour)	Per copy	\$1.80	\$1.80	0.00%	\$0.00	CNCL	Υ
Photocopying – A4 (Black and White Duplex)	Per copy	\$0.48	\$0.48	0.00%	\$0.00	CNCL	Υ
Photocopying – A3 (Black and White Duplex)	Per copy	\$0.67	\$0.67	0.00%	\$0.00	CNCL	Υ
Photocopying – A4 (Colour Duplex)	Per copy	\$2.09	\$2.09	0.00%	\$0.00	CNCL	Υ
Photocopying – A3 (Colour Duplex)	Per copy	\$3.42	\$3.42	0.00%	\$0.00	CNCL	Υ
Facsimile in Australia (first page)	First page	\$3.80	\$3.90	2.63%	\$0.10	CNCL	Υ
Facsimile additional pages, anywhere	Per page	\$1.20	\$1.25	4.17%	\$0.05	CNCL	Υ
Replacing lost membership card	Per card	\$4.00	\$4.20	5.00%	\$0.20	CNCL	N

Family Day Care

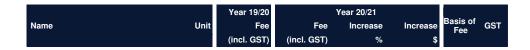
Administration levy	Per hour maximum	\$1.60	\$1.70	6.25%	\$0.10	CNCL	N

Assists in meeting the operational costs of the scheme, the employment of qualified staff and the provision and maintenance of resources and enrichment activities to children, families and educators

Immunisation Services

Influenza	Per client	\$37.20	\$38.20	2.69%	\$1.00	CNCL	Υ
Hepatitis A and B	Per client	\$110.30	\$113.40	2.81%	\$3.10	CNCL	Υ
Cold chain fee	Per client	\$22.65	\$23.30	2.87%	\$0.65	CNCL	Υ
Boostrix	Per client	\$63.85	\$65.60	2.74%	\$1.75	CNCL	Υ
Immunisation record search fee	Per record	\$23.80	\$24.50	2.94%	\$0.70	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 60 of 88



Walker Street Gallery and Community Arts Centre

Room and exhibition hire

Bookings at this venue may require suitable staff to set up or be present at your event. This cost will be charged on to you. A technician will be required for operation of venue's lighting and sound equipment (refer to Cultural Facilities Staff Schedule).

General

Large Rooms (Band Room, Performing Arts Theatre, Gallery 1)	Per hour	\$30.00	\$31.00	3.33%	\$1.00	CNCL	Υ
Medium Rooms (Studio)	Per hour	\$20.00	\$21.00	5.00%	\$1.00	CNCL	Υ
White Walls	Per hour	\$42.50	\$44.00	3.53%	\$1.50	CNCL	Υ
Large Gallery (Gallery 1)	Per week	\$211.15	\$217.00	2.77%	\$5.85	CNCL	Υ
Small Gallery (Gallery 2)	Per week	\$41.20	\$42.50	3.16%	\$1.30	CNCL	Υ
Security bond (after hours)	Per event	\$120.00	\$120.00	0.00%	\$0.00	CNCL	N

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Large Rooms (Band Room, Performing Arts Theatre, Gallery 1)	Per hour	\$25.00	\$26.00	4.00%	\$1.00	CNCL	Υ
Medium Rooms (Studio)	Per hour	\$18.00	\$18.60	3.33%	\$0.60	CNCL	Υ
White Walls	Per hour	\$37.00	\$38.50	4.05%	\$1.50	CNCL	Υ
Large Gallery (Gallery 1)	Per week	\$157.60	\$162.00	2.79%	\$4.40	CNCL	Υ
Small Gallery (Gallery 2)	Per week	\$30.90	\$32.00	3.56%	\$1.10	CNCL	Υ
Security bond (after hours)	Per event	\$100.00	\$100.00	0.00%	\$0.00	CNCL	Ν

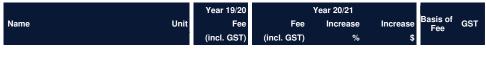
Commercial

Large Rooms (Band Room, Performing Arts Theatre, Gallery 1)	Per hour	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ
Medium Rooms (Studio)	Per hour	\$30.00	\$31.00	3.33%	\$1.00	CNCL	Υ
White Walls	Per hour	\$60.00	\$62.00	3.33%	\$2.00	CNCL	Υ
Large Gallery (Gallery 1)	Per week	\$263.70	\$271.00	2.77%	\$7.30	CNCL	Υ
Small Gallery (Gallery 2)	Per week	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Security bond (after hours)	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	Ν

Other fees and charges

Microphone hire	Per hire (flat rate)	\$0.00	\$25.00	œ	œ	CNCL	Υ
Projector hire	Per hire (flat rate)	\$0.00	\$25.00	∞	∞	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 61 of 88



Other fees and charges [continued]

Large Rooms – Theatre seats	Per booking	\$69.00	\$71.00	2.90%	\$2.00	CNCL	Υ	
Large Rooms - Technical box	Per booking	\$40.00	\$41.50	3.75%	\$1.50	CNCL	Υ	
Commission on artwork sales	% of sale proceeds			25% of sale	e proceeds	CNCL	Υ	

Drum Theatre

Drum Theatre welcomes your business and is happy to discuss your group's needs with a quote. Additional fees may apply for public holidays, weekends and after hours.

Discount available for use of multiple rooms: 2 rooms – 10%, 3 rooms – 15%, 4 rooms – 20%.

Theatre services and function rooms

General

Includes dance schools.

Theatre hire – Performance (five hour minimum)	First five minimum	\$916.40	\$942.00	2.79%	\$25.60	CNCL	Υ
Theatre hire – Performance (additional hours)	Per hour	\$184.35	\$188.50	2.25%	\$4.15	CNCL	Υ
Rehearsal room (or complimentary with theatre hire by arrangement)	Per day	\$54.40	\$60.00	10.29%	\$5.60	CNCL	Υ
Stage hire only	Per day	\$0.00	\$150.00	∞	00	CNCL	Υ
Auditorium hire – seminars, presentations	Per day	\$0.00	\$150.00	∞	∞	CNCL	Υ
Additional cleaning	Per hour	\$95.00	\$98.00	3.16%	\$3.00	CNCL	Υ
Full service box office – per ticket	Per ticket	\$2.55	\$2.55	0.00%	\$0.00	CNCL	Υ
Full service box office – complimentary tickets	Per ticket	\$1.30	\$1.35	3.85%	\$0.05	CNCL	Υ
Magistrates room, Reading room or Committee room	Per hour	\$43.25	\$44.50	2.89%	\$1.25	CNCL	Υ
Rehearsal room for function hire	Per hour	\$64.90	\$67.00	3.24%	\$2.10	CNCL	Υ
Foyer – function hire (complimentary with theatre hire)	Per hour	\$64.90	\$67.00	3.24%	\$2.10	CNCL	Υ

Community Group

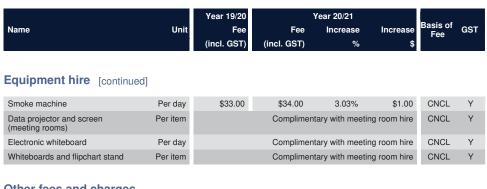
50% discount for Community group rate on total charge when 2 or more rooms are booked for a single 4 hour event/meeting. Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Theatre hire – Performance (five hour minimum)	five hour minimum	\$820.90	\$500.00	-39.09%	-\$320.90	CNCL	Υ
Theatre hire – Performance (additional hours)	Per hour	\$168.90	\$100.00	-40.79%	-\$68.90	CNCL	Υ
Rehearsal room (or complimentary with theatre hire by arrangement)	Per day	\$54.40	\$54.40	0.00%	\$0.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 62 of 88

		Year 19/20		Year 20/21		Basis of	
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Community Group [continued]							
Stage hire only	Per day	\$0.00	\$150.00	∞	∞	CNCL	Y
Auditorium hire – seminars, presentations	Per day	\$0.00	\$150.00	∞	∞	CNCL	Υ
Additional cleaning	Per hour	\$83.95	\$86.50	3.04%	\$2.55	CNCL	Y
Full service box office (includes complimentary tickets)	Per ticket	\$2.15	\$1.30	-39.53%	-\$0.85	CNCL	Υ
Magistrates room, Reading room or Committee room	Per hour	\$32.65	\$34.00	4.13%	\$1.35	CNCL	Υ
Rehearsal room for function hire	Per hour	\$43.25	\$44.50	2.89%	\$1.25	CNCL	Υ
Foyer – function hire (complimentary with theatre hire)	Per hour	\$43.25	\$44.50	2.89%	\$1.25	CNCL	Υ
Commercial							
Theatre hire – Performance		\$2,384.45	\$2,455.00	2.96%	\$70.55	CNCL	Υ
Rehearsal room (or complimentary with theatre hire)	Per day	\$141.30	\$145.50	2.97%	\$4.20	CNCL	Υ
Stage hire only	Per day	\$0.00	\$250.00	oc	oo	CNCL	Υ
Auditorium hire – seminars, presentations	Per day	\$0.00	\$250.00	∞	∞	CNCL	Υ
Additional cleaning	Per hour	\$108.70	\$112.00	3.04%	\$3.30	CNCL	Υ
Full service box office – per ticket	Per ticket	\$4.35	\$4.50	3.45%	\$0.15	CNCL	Υ
Full service box office – complimentary tickets	Per ticket	\$1.30	\$1.35	3.85%	\$0.05	CNCL	Υ
Merchandise commission	Value of sales		Merchandis	se commission 1	10% of sales	CNCL	Υ
					Last YR Fee N/A		
Magistrates room, Reading room or Committee room	Per hour	\$64.90	\$67.00	3.24%	\$2.10	CNCL	Υ
Rehearsal room for function hire	Per hour	\$108.65	\$112.00	3.08%	\$3.35	CNCL	Υ
Foyer – function hire (complimentary with theatre hire)	Per hour	\$108.65	\$112.00	3.08%	\$3.35	CNCL	Υ
Equipment hire							
	Per day	\$350.00	\$360.00	2.86%	\$10.00	CNCL	Υ
Theatre data projector Laptop	Per day	\$50.00	\$50.00 \$51.50	3.00%	\$10.00	CNCL	Y
Lectern and microphone	Per day	\$50.00	\$51.50	3.00%	\$1.50	CNCL	Y
(Commercial)			\$154.50			CNCL	Y
Portable public announcement (PA) system	Per day	\$150.00		3.00%	\$4.50		
Scrim (white)	Per day	\$70.00	\$72.00	2.86%	\$2.00	CNCL	Y
Scrim (black)	Per day	\$70.00	\$72.00	2.86%	\$2.00	CNCL	Y
Scrim (both)	Per day	\$100.00	\$103.00	3.00%	\$3.00	CNCL	Υ
Hazer	Per day	\$66.00	\$68.00	3.03%	\$2.00	CNCL	Υ

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Other fees and charges

Box office – allocation of tickets for hirer to sell	Per ticket	\$1.30	\$1.35	3.85%	\$0.05	CNCL	Υ
Box office – ticket transaction fee	Per ticket	\$1.20	\$1.25	4.17%	\$0.05	CNCL	Υ
Catering	Per event			As quoted	per event	CNCL	Υ
Gaffer tape	Per roll	\$22.00	\$23.00	4.55%	\$1.00	CNCL	Υ
Electrical tape	Per roll	\$1.80	\$1.85	2.78%	\$0.05	CNCL	Υ
Mark up tape	Per roll	\$8.00	\$8.30	3.75%	\$0.30	CNCL	Υ
Hazard tape	Per roll	\$15.40	\$16.00	3.90%	\$0.60	CNCL	Υ
AAA batteries	Each	\$1.40	\$1.45	3.57%	\$0.05	CNCL	Υ
AA batteries	Each	\$1.60	\$1.65	3.13%	\$0.05	CNCL	Υ
9V batteries	Each	\$6.00	\$6.20	3.33%	\$0.20	CNCL	Υ
Clear tarkett tape	Per roll	\$36.00	\$37.00	2.78%	\$1.00	CNCL	Υ
Traffic management	Per event			As quoted	per event	CNCL	Υ

Heritage Hill (Benga and Laurel Lodge) and Historic Gardens

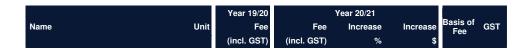
Bookings at this venue may require suitable staff to set up or be present at your event. This cost will be charged on to you. A technician will be required for operation of venue's lighting and sound equipment (refer to Cultural Facilities Staff Schedule).

Room and exhibition hire

General

Large Rooms (Langley Gallery – Benga, Dining Room – Laurel Lodge, Gardens)	Per hour	\$30.90	\$32.00	3.56%	\$1.10	CNCL	Υ
Medium Rooms (Sunroom – Benga)	Per hour	\$20.60	\$21.50	4.37%	\$0.90	CNCL	Υ
Small Rooms (Dining Room – Laurel Lodge, Bedrooms – Benga)	Per hour	\$15.45	\$16.00	3.56%	\$0.55	CNCL	Υ
Medium Gallery (Langley Gallery – Benga, Laurel Lodge)	Per week	\$103.00	\$106.00	2.91%	\$3.00	CNCL	Υ
Small Gallery (Master Bedroom – Benga, Sunroom – Benga)	Per week	\$41.20	\$42.50	3.16%	\$1.30	CNCL	Υ
Security bond (after hours)	Per event	\$120.00	\$120.00	0.00%	\$0.00	CNCL	N

Appendix E - Fees and Charges 2020-21 | Page 64 of 88



Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Large Rooms (Langley Gallery – Benga, Dining Room – Laurel Lodge, Gardens)	Per hour	\$25.75	\$26.50	2.91%	\$0.75	CNCL	Υ
Medium Rooms (Sunroom – Benga)	Per hour	\$18.55	\$19.20	3.50%	\$0.65	CNCL	Υ
Small Rooms (Dining Room – Laurel Lodge, Bedrooms – Benga)	Per hour	\$12.35	\$13.00	5.26%	\$0.65	CNCL	Υ
Medium Gallery (Langley Gallery - Benga, Laurel Lodge)	Per week	\$61.80	\$63.50	2.75%	\$1.70	CNCL	Υ
Small Gallery (Master Bedroom – Benga, Sunroom – Benga)	Per week	\$30.90	\$32.00	3.56%	\$1.10	CNCL	Υ
Security bond (after hours)	Per event	\$100.00	\$100.00	0.00%	\$0.00	CNCL	N

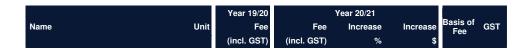
Commercial

Large Rooms (Langley Gallery – Benga, Dining Room – Laurel Lodge, Gardens)	Per hour	\$41.20	\$42.50	3.16%	\$1.30	CNCL	Υ
Medium Rooms (Sunroom – Benga)	Per hour	\$30.90	\$32.00	3.56%	\$1.10	CNCL	Υ
Small Rooms (Dining Room – Laurel Lodge, Bedrooms – Benga)	Per hour	\$20.60	\$21.50	4.37%	\$0.90	CNCL	Υ
Medium Gallery (Langley Gallery – Benga, Laurel Lodge)	Per week	\$144.20	\$148.50	2.98%	\$4.30	CNCL	Υ
Small Gallery (Master Bedroom – Benga, Sunroom – Benga)	Per week	\$51.50	\$53.00	2.91%	\$1.50	CNCL	Υ
Security bond (after hours)	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N

Other fees and charges

Commission on artwork sales				25% of sale	e proceeds	CNCL	Υ
Heritage Hill – Studio hire – School house	Per week	\$72.10	\$74.50	3.33%	\$2.40	CNCL	Υ
Heritage Hill – Studio hire – Coach house	Per week	\$72.10	\$74.50	3.33%	\$2.40	CNCL	Υ
Workshop programs – School holiday workshop fees	Per person			From	n \$5 to \$25	CNCL	Υ
Workshop programs – Adult workshop fees	Per person			From	\$10 to \$35	CNCL	Υ
Heritage Hill museum and historic garden tour (minimum 10 people)	Per person	\$9.25	\$9.50	2.70%	\$0.25	CNCL	Υ
Heritage Hill museum and historic garden tour (minimum 10 people) – seniors	Per person	\$6.70	\$7.00	4.48%	\$0.30	CNCL	Υ
Education tour	Per person	\$6.70	\$7.00	4.48%	\$0.30	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 65 of 88



Other fees and charges [continued]

General visitation (adults, concession, students, seniors)	Per person				Gold coin	CNCL	N
Gardeners only tour	Per person (flat rate)	\$0.00	\$4.50	œ	∞	CNCL	Υ
Tea and coffee cart	Per tour (flat rate)	\$0.00	\$20.00	∞	œ	CNCL	Υ
Microphone hire	Per hire (flat rate)	\$0.00	\$25.00	œ	∞	CNCL	Υ
Projector hire	Per hire (flat rate)	\$0.00	\$25.00	œ	∞	CNCL	Υ

Cultural Facilities – Staff Charges

Technical and Front of House Supervisors

Commercial

Monday to Saturday	Per hour	\$92.40	\$89.00	-3.68%	-\$3.40	CNCL	Υ
Monday to Saturday (over 8 hours) and Sunday	Per hour	\$125.05	\$105.00	-16.03%	-\$20.05	CNCL	Υ
Public holidays	Per hour	\$0.00	\$125.00	00	00	CNCL	Υ

Community Group

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Monday to Friday 7.00am to 7.00pm	Per hour	\$61.70	\$54.00	-12.48%	-\$7.70	CNCL	Υ
Monday to Saturday after 7.00pm	Per hour	\$92.40	\$88.50	-4.22%	-\$3.90	CNCL	Υ
Monday to Saturday (over 8 hours) and Sunday	Per hour	\$92.40	\$91.50	-0.97%	-\$0.90	CNCL	Υ
Public holidays	Per hour	\$0.00	\$118.30	∞	∞	CNCL	Υ

Technicians and Front of House Officers

Commercial

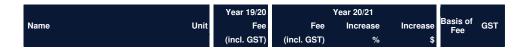
Monday to Saturday	Per hour	\$83.85	\$82.50	-1.61%	-\$1.35	CNCL	Υ
Monday to Saturday (over 8 hours) and Sunday	Per hour	\$114.25	\$100.00	-12.47%	-\$14.25	CNCL	Υ
Public holidays	Per hour	\$0.00	\$118.30	00	∞	CNCL	Υ

Community Group

Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced

continued on next page ...

Appendix E - Fees and Charges 2020-21 | Page 66 of 88



Community Group [continued]

by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Monday to Friday 7.00am to 7.00pm	Per hour	\$57.05	\$50.00	-12.36%	-\$7.05	CNCL	Υ
Monday to Saturday after 7.00pm	Per hour	\$83.85	\$82.50	-1.61%	-\$1.35	CNCL	Υ
Monday to Saturday (over 8 hours) and Sunday	Per hour	\$83.85	\$89.00	6.14%	\$5.15	CNCL	Υ
Public holidays	Per hour	\$0.00	\$109.20	00	oc	CNCL	Υ

Sportsgrounds and Pavilions

Reserves (seasonal hire)

Category 1

Applicable to: Shepley Reserve, Springvale Reserve, Noble Park Reserve, Ross Reserve Athletics Track and Infield, Ross Reserve Main Soccer Pitch, Mills Reserve Synthetic Pitch and Tatterson Park Synthetic Pitch.

Summer	Per season	\$1,962.20	\$2,020.00	2.95%	\$57.80	CNCL	Υ
Winter	Per season	\$2,953.75	\$3,035.00	2.75%	\$81.25	CNCL	Υ

Category 2

Applicable to: Alex Nelson Reserve, Thomas Carroll West or East Oval, Coomoora Oval 1 or Oval 2, Edinburgh Reserve, Fotheringham Reserve, George Andrews Soccer Pitch 1, Greaves Reserve Oval 1, Greaves Reserve Soccer Pitch, Keysborough Reserve, Lois Twohig Oval 1, Oval 2 or Soccer Pitch, Norman Luth Reserve Soccer Pitch 1 or Soccer Pitch 2, Dandenong Park Oval, Dandenong Park Wilson Oval, Parkfield Reserve, Police Paddocks Soccer Pitch 1 or Softball, Barry Powell Oval 1 (lower Oval), Ross Reserve Soccer/Cricket, Ross Reserve P O'Donoghue Oval, Tatterson Park Soccer Pitch 1 or 2, Tatterson Park Soccer Oval 1, 2 or 3, Warner Reserve Cricket Pitch 1 or 2. Warner Reserve Cricket Pitch Wachter Reserve Oval 1. Robert Booth Reserve Athletics Track

Summer	Per season	\$1,188.70	\$1,222.00	2.80%	\$33.30	CNCL	Υ
Winter	Per season	\$1,805.85	\$1,860.00	3.00%	\$54.15	CNCL	Υ

Category 3

Applicable to: Robert Booth Baseball, Coomoora Pitch 3, Greaves Reserve Oval 2, 3 or 4, WJ Turner, Keysborough Parish Reserve, Mills Reserve Grass Pitch, Barry Powell Reserve Oval 2, Wachter Reserve Oval 2, George Andrews Pitch 2, Police Paddocks Soccer Pitch 2 or 3.

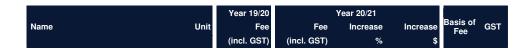
Summer	Per season	\$836.40	\$860.00	2.82%	\$23.60	CNCL	Υ
Winter	Per season	\$1,251.70	\$1,286.60	2.79%	\$34.90	CNCL	Υ

Category 4

Applicable to: Keysborough College Chandler Campus, Noble Park Secondary College, Lyndale Secondary College Soccer Pitch 1 or 2, Yarraman Primary School, Police Paddocks Oval 1 or 2, Keysborough Banksia College.

Summer	Per season	\$361.65	\$372.00	2.86%	\$10.35	CNCL	Υ
Winter	Per season	\$537.80	\$553.00	2.83%	\$15.20	CNCL	Υ

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Pavilions (seasonal hire)

Category 1

Applicable to: Shepley Reserve (pavilions), Police Paddocks Frank Holohan Soccer, Warner Reserve, Georges Andrews Whittle Pavilion, Greaves Reserve – Alan Carter, Coomoora Reserve, Alex Nelson Reserve, Tatterson Park Community Sports Complex (East Pavilion, changeroom 5-8), Tatterson Park Community Sports Complex (West Pavilion, changeroom 1-4).

Hire	Per season	\$1,592.35	\$1,640.00	2.99%	\$47.65	CNCL	Υ
Bond	Per season	\$500.00	\$500.00	0.00%	\$0.00	CNCL	Ν

Category 2

Applicable to: Thomas Carroll – Crowe, Lois Twohig – Gerry Sweeting, Police Paddocks – Softball, Keysborough Reserve, Barry Powell – Multi Use, Greaves Reserve – Monohan, Lyndale Secondary College, WJ Turner, Parkfield Reserve, Ross Reserve – Social Pavilion, Mills Reserve Pavilion, Norman Luth Reserve, Edinburgh Reserve, Robert Booth – Baseball.

Hire	Per season	\$1,061.60	\$1,091.00	2.77%	\$29.40	CNCL	Υ
Bond	Per season	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Category 3

Applicable to: Robert Booth – Little Athletics, Lois Twohig – Soccer or Little Athletics, Fotheringham Reserve, Ross Reserve – Little Athletics, Soccer (small) or Football, Wilson Oval – Greg Dickson, Wachter Reserve – northern pavilion (previously small pavilion), Wachter Reserve – southern pavilion, Springvale Reserve Club pavilion, Heatherhill Secondary College.

Hire	Per season	\$531.40	\$547.00	2.94%	\$15.60	CNCL	Υ
Bond	Per season	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Category 4

Applicable to: Burden Park, Shepley Umpires Room.

Hire	Per season	\$265.95	\$273.50	2.84%	\$7.55	CNCL	Υ
Bond	Per season	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Pavilions (casual hire)

General

Casual hire fee – Community Group	Per day	\$98.05	\$100.75	2.75%	\$2.70	CNCL	Υ
Standard bond – General	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	Ν
Standard bond – Community Group	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
Standard bond – Commercial	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

Mills Reserve Pavilion

Casual hire fee – General	Per hour	\$58.45	\$60.10	2.82%	\$1.65	CNCL	Υ
Casual hire fee – Community Group	Per hour	\$44.95	\$46.20	2.78%	\$1.25	CNCL	Υ

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CNCL

CNCL

\$0.00

\$0.00

Ν

Ν

4.2.2 Proposed 2020-21 Annual Budget (Cont.)

Name	Unit	Year 19/20 Fee	\ Fee	/ear 20/21 Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$	100	
Mills Reserve Pavilion [conti	nued]						
Casual hire fee – Commercial	Per hour	\$85.45	\$88.00	2.98%	\$2.55	CNCL	Υ
Standard bond – General	Per event	\$200.00	\$200.00	0.00%	\$0.00	CNCL	N
High risk event bond – General	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N

\$200.00

\$1,000.00

\$200.00

\$1,000.00

0.00%

0.00%

Per event

Per event

Synthetic pitches

High risk event bond – Commercial

Standard bond – Community Group

Tatterson Park

General

Full pitch – without lights	Per hour	\$72.10	\$74.10	2.77%	\$2.00	CNCL	Υ
Full pitch – with lights	Per hour	\$82.40	\$84.70	2.79%	\$2.30	CNCL	Υ
Half pitch – without lights	Per hour	\$41.20	\$42.35	2.79%	\$1.15	CNCL	Υ
Half pitch – with lights	Per hour	\$46.35	\$47.70	2.91%	\$1.35	CNCL	Υ
Full pitch – without lights	Per half day	\$210.00	\$216.00	2.86%	\$6.00	CNCL	Υ
Full pitch – with lights	Per half day	\$240.00	\$247.00	2.92%	\$7.00	CNCL	Υ
Half pitch – without lights	Per half day	\$120.00	\$123.50	2.92%	\$3.50	CNCL	Υ
Half pitch – with lights	Per half day	\$135.00	\$139.00	2.96%	\$4.00	CNCL	Υ
Full pitch – without lights	Per day	\$350.00	\$360.00	2.86%	\$10.00	CNCL	Υ
Full pitch – with lights	Per day	\$400.00	\$411.00	2.75%	\$11.00	CNCL	Υ
Half pitch – without lights	Per day	\$200.00	\$205.50	2.75%	\$5.50	CNCL	Υ
Half pitch – with lights	Per day	\$225.00	\$231.50	2.89%	\$6.50	CNCL	Υ

Community Group (from municipality)

Includes clubs and schools from within the City of Greater Dandenong municipality. Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Full pitch – without lights	Per hour	\$61.80	\$63.50	2.75%	\$1.70	CNCL	Υ
Full pitch – with lights	Per hour	\$72.10	\$74.10	2.77%	\$2.00	CNCL	Y
, ,		•	• •				
Half pitch – without lights	Per hour	\$36.05	\$37.10	2.91%	\$1.05	CNCL	Υ
Half pitch – with lights	Per hour	\$41.20	\$42.35	2.79%	\$1.15	CNCL	Υ
Full pitch – without lights	Per half day	\$180.00	\$185.00	2.78%	\$5.00	CNCL	Υ
Full pitch – with lights	Per half day	\$210.00	\$216.00	2.86%	\$6.00	CNCL	Υ
Half pitch – without lights	Per half day	\$105.00	\$108.00	2.86%	\$3.00	CNCL	Υ
Half pitch – with lights	Per half day	\$120.00	\$123.50	2.92%	\$3.50	CNCL	Υ
Full pitch – without lights	Per day	\$300.00	\$309.00	3.00%	\$9.00	CNCL	Υ
Full pitch – with lights	Per day	\$350.00	\$360.00	2.86%	\$10.00	CNCL	Υ
Half pitch – without lights	Per day	\$175.00	\$180.00	2.86%	\$5.00	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 69 of 88

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Community Group (from mu	nicipality) [contin	ued]					
Half pitch – with lights	Per day	\$200.00	\$205.50	2.75%	\$5.50	CNCL	Υ

Community Group (from outside municipality)

Includes clubs and schools from outside the City of Greater Dandenong municipality. Community groups/organisations seeking the not for profit community rate must either be an incorporated association or auspiced by an Incorporated Association. Such groups must provide their Incorporation number as it appears on the Certificate of incorporation from Consumer Affairs Victoria. Those who fail to provide the incorporation number of the group or auspicing body (or equivalent) will be ineligible for the community rates.

Full pitch – without lights	Per hour	\$92.70	\$95.25	2.75%	\$2.55	CNCL	Υ
Full pitch – with lights	Per hour	\$113.30	\$116.50	2.82%	\$3.20	CNCL	Υ
Half pitch – without lights	Per hour	\$56.65	\$58.25	2.82%	\$1.60	CNCL	Υ
Half pitch – with lights	Per hour	\$72.10	\$74.10	2.77%	\$2.00	CNCL	Υ
Full pitch – without lights	Per half day	\$270.00	\$277.50	2.78%	\$7.50	CNCL	Υ
Full pitch – with lights	Per half day	\$300.00	\$309.00	3.00%	\$9.00	CNCL	Υ
Half pitch - without lights	Per half day	\$165.00	\$169.55	2.76%	\$4.55	CNCL	Υ
Half pitch – with lights	Per half day	\$210.00	\$216.00	2.86%	\$6.00	CNCL	Υ
Full pitch – without lights	Per day	\$450.00	\$463.00	2.89%	\$13.00	CNCL	Υ
Full pitch – with lights	Per day	\$550.00	\$566.00	2.91%	\$16.00	CNCL	Υ
Half pitch – without lights	Per day	\$275.00	\$283.00	2.91%	\$8.00	CNCL	Υ
Half pitch – with lights	Per day	\$350.00	\$360.00	2.86%	\$10.00	CNCL	Υ

Commercial

Full pitch – without lights	Per hour	\$113.30	\$116.50	2.82%	\$3.20	CNCL	Υ
Full pitch – with lights	Per hour	\$144.20	\$148.50	2.98%	\$4.30	CNCL	Υ
Half pitch – without lights	Per hour	\$72.10	\$74.10	2.77%	\$2.00	CNCL	Υ
Half pitch – with lights	Per hour	\$87.55	\$90.00	2.80%	\$2.45	CNCL	Υ
Full pitch – without lights	Per half day	\$330.00	\$339.10	2.76%	\$9.10	CNCL	Υ
Full pitch – with lights	Per half day	\$420.00	\$432.00	2.86%	\$12.00	CNCL	Υ
Half pitch – without lights	Per half day	\$210.00	\$216.00	2.86%	\$6.00	CNCL	Υ
Half pitch – with lights	Per half day	\$255.00	\$262.50	2.94%	\$7.50	CNCL	Υ
Full pitch – without lights	Per day	\$550.00	\$566.00	2.91%	\$16.00	CNCL	Υ
Full pitch – with lights	Per day	\$700.00	\$720.00	2.86%	\$20.00	CNCL	Υ
Half pitch – without lights	Per day	\$350.00	\$360.00	2.86%	\$10.00	CNCL	Υ
Half pitch – with lights	Per day	\$425.00	\$437.00	2.82%	\$12.00	CNCL	Υ

Mills Reserve Pavilion

Hire of synthetic pitch – without floodlights	Per hour	\$104.60	\$107.50	2.77%	\$2.90	CNCL	Υ
Hire of synthetic pitch – without floodlights – > 50 hours	Per hour	\$77.90	\$80.10	2.82%	\$2.20	CNCL	Υ
Hire of synthetic pitch – with floodlights	Per hour	\$131.80	\$135.50	2.81%	\$3.70	CNCL	Υ
Hire of mini synthetic pitch	Per hour	\$36.15	\$37.20	2.90%	\$1.05	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 70 of 88

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Mills Reserve Pavilion [con	tinued]						
Hire of synthetic pitch – without floodlights	Per half day	\$329.60	\$339.00	2.85%	\$9.40	CNCL	Υ
Hire of synthetic pitch – with floodlights	Per half day	\$381.10	\$392.00	2.86%	\$10.90	CNCL	Υ
Hire of synthetic pitch – without floodlights	Per day	\$618.00	\$635.00	2.75%	\$17.00	CNCL	Υ
Hire of synthetic pitch – with floodlights	Per day	\$669.50	\$688.00	2.76%	\$18.50	CNCL	Υ
Turf wickets Category 1							
Applicable to: Shepley Oval.							
Turf wicket hire	Per season	\$14,562.95	\$14,965.00	2.76%	\$402.05	CNCL	Υ
Applicable to: Noble Park Reserve. Turf wicket hire	Per season	\$8,666.40	\$8,905.00	2.75%	\$238.60	CNCL	Υ
Category 3 Applicable to: Carroll Reserve (Eas Nelson Reserve, Park Oval, Powel Reserve, Wilson Oval.							
Turf wicket hire	Per season	\$5,769.85	\$5,930.00	2.78%	\$160.15	CNCL	Υ
Tennis club rooms Includes Lois Twohig, George Andr			otheringham Res				
General	Per week	\$135.15	\$139.00	2.85%	\$3.85	CNCL	Y
Community Group Commercial	Per week	\$90.30	\$93.00 \$185.00	2.99%	\$2.70 \$5.00	CNCL	Y
Offices	Per week	\$180.00	Ψ105.00	2.10%	φ3.00	CIVCL	7
Category 1 – Shepley Reserve	Per season	\$659.15	\$678.00	2.86%	\$18.85	CNCL	Υ
Category 2 – Greg Dickson Board Room	Per season	\$461.95	\$475.00	2.82%	\$13.05	CNCL	Υ
Category 3 – Warner Reserve	Per season	\$330.10	\$340.00	3.00%	\$9.90	CNCL	Υ
Category 4 – Ross Reserve	Per season	\$180.85	\$186.00	2.85%	\$5.15	CNCL	Υ

Appendix E - Fees and Charges 2020-21 | Page 71 of 88

Name	Unit	Year 19/20 Fee	Fee	Year 20/21 Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$	ree	
Other fees and charges							
Pre-season allocation – all sports reserves, ground only (only January to March)	1 month allocation	\$288.40	\$296.50	2.81%	\$8.10	CNCL	Υ
Pre-season allocation – all sports reserves, ground only (only January to March)	2 months allocation	\$556.20	\$572.00	2.84%	\$15.80	CNCL	Υ
Pre-season allocation – all sports reserves, ground only (only January to March)	3 months allocation	\$824.00	\$847.00	2.79%	\$23.00	CNCL	Υ

50% of cost of works by Council

CNCL

Festivals and Events

Sportsground floodlight maintenance

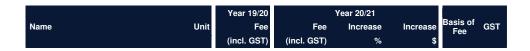
Stallholder fees and equipment charges

Healthy Bites Program participant discount on food stall fee is 20%.

Per season

Food stall: event 0-1,500 people	Per stall (3x3m)	\$168.90	\$174.00	3.02%	\$5.10	CNCL	Υ
Food stall: event 0-1,500 people (coffee vendors only)	Per stall (3x3m)	\$84.45	\$87.00	3.02%	\$2.55	CNCL	Υ
Food stall: event 1,501-5,000 people	Per stall (3x3m)	\$229.70	\$236.50	2.96%	\$6.80	CNCL	Υ
Food stall: event 1,501-5,000 people (coffee vendors only)	Per stall (3x3m)	\$114.85	\$118.50	3.18%	\$3.65	CNCL	Υ
Food stall: event 5,001-10,000 people	Per stall (3x3m)	\$283.25	\$291.50	2.91%	\$8.25	CNCL	Υ
Food stall: event 5,001-10,000 people (coffee vendors only)	Per stall (3x3m)	\$141.65	\$146.00	3.07%	\$4.35	CNCL	Υ
Food stall: event 10,001-20,000 people	Per stall (3x3m)	\$408.90	\$421.00	2.96%	\$12.10	CNCL	Υ
Food stall: event 10,001-20,000 people (coffee vendors only)	Per stall (3x3m)	\$204.45	\$210.50	2.96%	\$6.05	CNCL	Υ
Food stall: event 20,000+ people	Per stall (3x3m)	\$743.65	\$765.00	2.87%	\$21.35	CNCL	Υ
Food stall: event 20,000+ people (coffee vendors only)	Per stall (3x3m)	\$371.85	\$383.00	3.00%	\$11.15	CNCL	Υ
Market stall: event 0-10,000 people	Per stall (3x3m)	\$32.95	\$34.00	3.19%	\$1.05	CNCL	Υ
Market stall: event 10,001-20,000 people	Per stall (3x3m)	\$164.80	\$169.50	2.85%	\$4.70	CNCL	Υ
Market stall: event 20,000+ people	Per stall (3x3m)	\$518.10	\$533.00	2.88%	\$14.90	CNCL	Υ
Corporate/promotion stall: 0-5,000 people	Per stall (3x3m)	\$109.20	\$112.50	3.02%	\$3.30	CNCL	Υ
Corporate/promotion stall: 5,001-10,000 people	Per stall (3x3m)	\$218.35	\$224.50	2.82%	\$6.15	CNCL	Υ
Corporate/promotion stall: 10,001-20,000 people	Per stall (3x3m)	\$437.75	\$450.00	2.80%	\$12.25	CNCL	Υ
Corporate/promotion stall: 20,000+ people	Per stall (3x3m)	\$899.20	\$924.00	2.76%	\$24.80	CNCL	Υ

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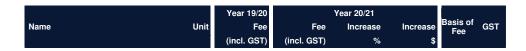
Stallholder fees and equipment charges [continued]

Community stall without an interactive activity, if a marquee is supplied	Per stall (3x3m)	\$32.95	\$34.00	3.19%	\$1.05	CNCL	Υ
Marquee Supplied 3x3 metres (cost recovery)	Per marquee	\$198.00	\$203.50	2.78%	\$5.50	CNCL	Υ
Marquee Supplied 6x3 metres (cost recovery)	Per marquee	\$396.00	\$407.00	2.78%	\$11.00	CNCL	Υ
Trestle and chairs (x 2)	Per stall	\$20.00	\$21.00	5.00%	\$1.00	CNCL	Υ
Powered site per stall	Per stall	\$35.00	\$36.00	2.86%	\$1.00	CNCL	Υ

Harmony Square

Organiser to provide security (licenced staff), bins (standard and recycling) and cleaning staff at the organiser's expense.

Refundable deposit (bond) – events up to 2,000 people	Per event	\$500.00	\$500.00	0.00%	\$0.00	CNCL	N
Refundable deposit (bond) – events 2,000-3,000 people	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CNCL	N
Umbrellas/chairs (includes 2 x contractors to put up and bring in)	Per installation	\$842.50	\$866.00	2.79%	\$23.50	CNCL	Υ
Urban Screen technician for after hours events (first two hours)	Per hour	\$79.20	\$81.50	2.90%	\$2.30	CNCL	Υ
Urban Screen technician for after hours events (after first two hours)	Per hour	\$105.60	\$108.50	2.75%	\$2.90	CNCL	Υ



Contract Fees and Charges

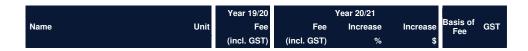
Leisure and Aquatic Centres – Full Access

Memberships (direct debit)

Full access membership – individual	Per fortnight	\$45.50	\$46.60	2.42%	\$1.10	CON	Υ
Full access membership – individual (concession)	Per fortnight	\$36.40	\$37.30	2.47%	\$0.90	CON	Υ
Full access membership – family (two or more individuals) concession	Per fortnight	\$29.80	\$29.80	0.00%	\$0.00	CON	Υ
Full access membership – joining fee	Per membership	\$99.00	\$99.00	0.00%	\$0.00	CON	Υ
Full access membership (half year) – joining fee	Per membership	\$55.00	\$65.00	18.18%	\$10.00		Υ

Memberships (paid upfront)

Full access membership (quarterly) – individual	Per 3 months	\$295.80	\$303.00	2.43%	\$7.20	CON	Υ
Full access membership (quarterly) – individual (concession)	Per 3 months	\$236.60	\$242.00	2.28%	\$5.40	CON	Υ
Full access membership (half year) – individual	Per half year	\$591.50	\$606.00	2.45%	\$14.50	CON	Υ
Full access membership (half year) – individual (concession)	Per half year	\$473.20	\$485.00	2.49%	\$11.80	CON	Υ
Full access membership (annual) – individual	Per year	\$1,183.00	\$1,212.00	2.45%	\$29.00	CON	Υ
Full access membership (annual) – individual (concession)	Per year	\$946.40	\$969.00	2.39%	\$22.60	CON	Υ
Full access membership – joining fee	Per membership	\$99.00	\$99.00	0.00%	\$0.00	CON	Υ



Springers Leisure Centre

- Notes:

 1) Function is any event in nature of or similar to birthday party, christening, wedding, special celebrations, festivals, exhibitions.

 2) Bookings of any nature for less than 50 people which involve alcohol will be charged the minor event bond.

 3) There will be a 10% surcharge fee for functions and hire on public holidays.

 4) Multi visit pass available for Badminton, buy 9 get tenth free for off peak, casual or weekend rates.

 5) Cleaning fees may apply for major events.

Main Hall and Minor Hall

Court hire for basketball and netball and futsal (community group)	Per court per hour	\$44.80	\$45.90	2.46%	\$1.10	CON	Υ
Court hire for basketball and netball and futsal (general)	Per court per hour	\$47.60	\$48.80	2.52%	\$1.20	CON	Υ
Court hire for basketball and netball and futsal (commercial)	Per court per hour	\$56.00	\$57.40	2.50%	\$1.40	CON	Υ
Court hire for Volleyball (community groups)	Per court per hour	\$36.10	\$37.00	2.49%	\$0.90	CON	Υ
Court hire for Volleyball (general)	Per court per hour	\$38.30	\$39.30	2.61%	\$1.00	CON	Υ
Court hire for Volleyball (commercial)	Per court per hour	\$45.10	\$46.20	2.44%	\$1.10	CON	Υ

Direct programs

Junior program	Per session	\$8.20	\$8.40	2.44%	\$0.20	CON	Υ

Team registration

Senior team – Basketball	Per registration	\$180.00	\$185.00	2.78%	\$5.00	CON	Υ
Senior team – Netball	Per registration	\$180.00	\$185.00	2.78%	\$5.00	CON	Υ
Junior team	Per registration	\$65.00	\$65.00	0.00%	\$0.00	CON	Υ

Games fees

Senior team – Basketball and Netball	Per registration	\$72.50	\$74.00	2.07%	\$1.50	CON	Υ
Junior team	Per registration	\$50.00	\$50.00	0.00%	\$0.00	CON	Υ

Casual fees

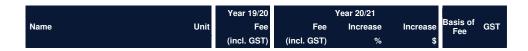
Badminton court/hour (peak times)	Per court/per hour	\$25.00	\$25.00	0.00%	\$0.00	CON	Υ
Badminton court/hour (off peak times)	Per court/per hour	\$17.00	\$17.00	0.00%	\$0.00	CON	Υ

Appendix E - Fees and Charges 2020-21 | Page 75 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GS
		(incl. GST)	(incl. GST)	%	\$		
asual fees [continued	Ŋ						
Badminton court/hour (weekend)	Per	\$19.50	\$19.50	0.00%	\$0.00	CON	Υ
	court/per hour						
ndividual – Badminton all abilities	Per person	\$5.00	\$5.00	0.00%	\$0.00	CON	Υ
ndividual – Basketball	Per person	\$5.40	\$5.50	1.85%	\$0.10	CON	١
Basketball super pass	Ten visit per pass	\$43.50	\$44.00	1.15%	\$0.50	CON	Υ
Schools mega sports day	Per student	\$9.20	\$9.40	2.17%	\$0.20	CON	١
Group fitness (day time)	Per class	\$8.30	\$8.50	2.41%	\$0.20	CON	Υ
Group fitness (evening time)	Per class	\$9.00	\$9.00	0.00%	\$0.00	CON	١
Group fitness (multi visit pass)	Ten visit per pass	\$76.20	\$76.50	0.39%	\$0.30	CON	`
Group fitness membership	Per fortnight	\$28.50	\$29.20	2.46%	\$0.70	CON	`
Group fitness membership (concession)	Per fortnight	\$22.80	\$23.40	2.63%	\$0.60	CON	`
Racquet hire	Per hire	\$4.30	\$4.40	2.33%	\$0.10	CON	,
_ocker hire	Per hire	\$3.00	\$3.00	0.00%	\$0.00	CON	,
Room/foyer hire – Community group	Per hour	\$34.00	\$35.00	2.94%	\$1.00	CON	`
Room/foyer hire – General	Per hour	\$42.40	\$43.60	2.83%	\$1.20	CON	١
Room/foyer hire – Commercial	Per hour	\$53.00	\$54.50	2.83%	\$1.50	CON	١
Meeting room – Community groups	Per hour	\$32.00	\$32.50	1.56%	\$0.50	CON	١
Meeting room – General	Per hour	\$34.00	\$35.00	2.94%	\$1.00	CON	`
Meeting room – Commercial	Per hour	\$40.00	\$41.00	2.50%	\$1.00	CON	١
Birthday party – self run	Per child	\$11.00	\$11.30	2.73%	\$0.30	CON	١
Birthday party – self catering	Per child	\$17.50	\$18.00	2.86%	\$0.50	CON	١
Birthday party - full catering	Per child	\$23.40	\$24.00	2.56%	\$0.60	CON	`
Office 1, 2 and 3 – Community group	Per month	\$129.50	\$133.00	2.70%	\$3.50	CON	`
Office 1, 2 and 3 – General	Per month	\$140.50	\$144.00	2.49%	\$3.50	CON	١
Office 1, 2 and 3 – Commercial	Per month	\$157.50	\$161.00	2.22%	\$3.50	CON	١
Office 4 – Community group	Per month	\$146.00	\$150.00	2.74%	\$4.00	CON	`
Office 4 – General	Per month	\$157.50	\$162.00	2.86%	\$4.50	CON	١
Office 4 – Commercial	Per month	\$179.50	\$184.00	2.51%	\$4.50	CON	١
Kitchen hire (midweek per hour – min 2 hour booking)	Per hour	\$16.00	\$16.40	2.50%	\$0.40	CON	١
unction hire							
			* 104.00	0.500/	#4.00	0011	`
Main hall (commercial only)	Per hour	\$160.00	\$164.00	2.50%	\$4.00	CON	

Appendix E - Fees and Charges 2020-21 | Page 76 of 88

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Function bond (minor event 1-50 people)	Per event	\$250.00	\$250.00	0.00%	\$0.00	CON	N
Function bond (minor events – 51-150 people)	Per event	\$500.00	\$500.00	0.00%	\$0.00	CON	N
Function bond (major events – 151+ people)	Per event	\$1,000.00	\$1,000.00	0.00%	\$0.00	CON	N



Noble Park Aquatic Centre

Pool fees

Adult recreational swim	Per session	\$7.10	\$7.30	2.82%	\$0.20	CON	Υ
Concession swim	Per session	\$5.70	\$5.80	1.75%	\$0.10	CON	Υ
Child swim	Per session	\$5.70	\$5.80	1.75%	\$0.10	CON	Υ
Family swim	Per session	\$18.00	\$18.50	2.78%	\$0.50	CON	Υ
Spectator	Per session	\$2.80	\$2.80	0.00%	\$0.00	CON	Υ
Squad swim	Per session	\$2.90	\$2.90	0.00%	\$0.00	CON	Υ
Indoor pool hire	Per hour	\$58.00	\$59.50	2.59%	\$1.50	CON	Υ
Cost per student – 1:10 ratio (indoor pool charges also apply)	Per participant	\$7.20	\$7.40	2.78%	\$0.20	CON	Υ
Cost per student – 1:9 ratio (indoor pool charges also apply)	Per participant	\$7.50	\$7.70	2.67%	\$0.20	CON	Υ
Cost per student – 1:8 ratio (indoor pool charges also apply)	Per participant	\$7.90	\$8.10	2.53%	\$0.20	CON	Υ
Cost per student – 1:7 ratio (indoor pool charges also apply)	Per participant	\$8.40	\$8.60	2.38%	\$0.20	CON	Υ
Cost of additional instructor	Per instructor	\$45.00	\$46.00	2.22%	\$1.00	CON	Υ

Schools

Lane hire	Per hour	\$44.30	\$45.40	2.48%	\$1.10	CON	Υ
School lane hire (lane hire charges also apply)	Per student	\$2.90	\$2.90	0.00%	\$0.00	CON	Υ
Pool hire – carnival	Per hour	\$300.00	\$307.50	2.50%	\$7.50	CON	Υ
Aquatic adventure	Per participant	\$13.20	\$13.50	2.27%	\$0.30	CON	Υ

Multi-visit passes

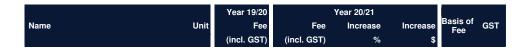
Multi visit pass swim adults	x10 pass	\$63.90	\$65.70	2.82%	\$1.80	CON	Υ
Multi visit pass swim concession	x10 pass	\$51.30	\$52.20	1.75%	\$0.90	CON	Υ
Multi visit pass group exercise/aqua aerobics	x10 pass	\$151.20	\$154.80	2.38%	\$3.60	CON	Υ
Multi visit pass group exercise/aqua aerobics concession	x10 pass	\$121.00	\$123.80	2.31%	\$2.80	CON	Υ
Multi visit PrYme movers – Aqua movers	x10 pass	\$91.80	\$94.50	2.94%	\$2.70	CON	Υ
Multi visit – Aquatic squad pass	x25 pass	\$71.00	\$72.80	2.54%	\$1.80	CON	Υ
Multi visit - Aquatic squad pass	x50 pass	\$142.00	\$145.50	2.46%	\$3.50	CON	Υ

Programs

Aqua aerobics	Per session	\$16.80	\$17.20	2.38%	\$0.40	CON	Υ

Appendix E - Fees and Charges 2020-21 | Page 78 of 88

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Programs [continued]							
Aqua aerobics concession	Per session	\$13.40	\$13.70	2.24%	\$0.30	CON	Υ
Group fitness	Per session	\$16.80	\$17.20	2.38%	\$0.40	CON	Υ
Group fitness concession	Per session	\$13.40	\$13.70	2.24%	\$0.30	CON	Υ
Aqua movers	Per session	\$10.20	\$10.50	2.94%	\$0.30	CON	Υ
Birthday parties							
Birthday parties uncatered	Per session	\$22.00	\$22.50	2.27%	\$0.50	CON	Υ
Birthday parties catering	Per person	\$12.80	\$13.00	1.56%	\$0.20	CON	Υ
Water slide							
Water slide fee	Per slide	\$2.30	\$2.30	0.00%	\$0.00	CON	Υ
Water slide fee	x5 pass	\$9.00	\$9.20	2.22%	\$0.00	CON	Y
Water slide (school and user	Per hour	\$104.00	\$107.00	2.88%	\$3.00	CON	Y
groups only)	i ei iloui	φ104.00	φ107.00	2.00 /6	φ3.00	CON	'
Water slide daily pass	Per day	\$15.00	\$15.00	0.00%	\$0.00	CON	Υ
Community rooms							
Community room hire – Community group	Per hour	\$37.40	\$38.50	2.94%	\$1.10	CON	Υ
Community room hire - General	Per hour	\$37.40	\$38.50	2.94%	\$1.10	CON	Υ
Community room hire – Commercial	Per hour	\$48.00	\$49.00	2.08%	\$1.00	CON	Υ



Memberships

NPAC membership (direct debit)

NPAC health and wellness	Per fortnight	\$32.40	\$33.20	2.47%	\$0.80	CON	Υ
NPAC health and wellness (concession/family)	Per fortnight	\$25.90	\$26.60	2.70%	\$0.70	CON	Υ
NPAC health and wellness (start up fee)	On joining	\$99.00	\$99.00	0.00%	\$0.00	CON	Υ
NPAC health and wellness (half year start up fee)	On joining	\$49.50	\$49.50	0.00%	\$0.00	CON	Υ
NPAC aquatic access	Per fortnight	\$25.80	\$26.40	2.33%	\$0.60	CON	Υ
NPAC aquatic membership (concession/family)	Per fortnight	\$20.60	\$21.10	2.43%	\$0.50	CON	Υ
NPAC aquatic membership (start up fee)	On joining	\$65.00	\$65.00	0.00%	\$0.00	CON	Υ
NPAC aquatic membership (half year start up fee)	On joining	\$32.50	\$32.50	0.00%	\$0.00	CON	Υ
NPAC Pryme membership	Per fortnight	\$20.60	\$21.10	2.43%	\$0.50	CON	Υ
NPAC Pryme membership (start up fee)	On joining	\$50.00	\$50.00	0.00%	\$0.00	CON	Υ
NPAC Pryme membership (half year start up fee)	On joining	\$25.00	\$25.00	0.00%	\$0.00	CON	Υ
Swimming lesson membership	Per fortnight	\$38.00	\$39.00	2.63%	\$1.00	CON	N
Swimming lesson membership (concession)	Per fortnight	\$30.40	\$31.20	2.63%	\$0.80	CON	N

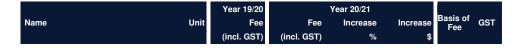
NPAC membership (paid upfront)

NPAC health and wellness – membership – general	3 months	\$210.60	\$216.00	2.56%	\$5.40	CON	Υ
NPAC health and wellness – membership – concession	3 months	\$168.50	\$173.00	2.67%	\$4.50	CON	Υ
NPAC health and wellness – membership – general	6 months	\$421.20	\$431.00	2.33%	\$9.80	CON	Υ
NPAC health and wellness – membership – concession	6 months	\$337.00	\$345.50	2.52%	\$8.50	CON	Υ
NPAC health and wellness – membership – general	12 months	\$842.40	\$863.00	2.45%	\$20.60	CON	Υ
NPAC health and wellness – membership – concession	12 months	\$673.90	\$691.50	2.61%	\$17.60	CON	Υ
NPAC health and wellness – joining fee	Per membership	\$99.00	\$99.00	0.00%	\$0.00	CON	Υ
NPAC aquatic – membership – general	3 months	\$167.70	\$172.00	2.56%	\$4.30	CON	Υ
NPAC aquatic – membership – concession	3 months	\$134.20	\$137.50	2.46%	\$3.30	CON	Υ
NPAC aquatic – membership – general	6 months	\$335.40	\$343.50	2.42%	\$8.10	CON	Υ
NPAC aquatic – membership – concession	6 months	\$268.30	\$275.00	2.50%	\$6.70	CON	Υ

Appendix E - Fees and Charges 2020-21 | Page 80 of 88

		Year 19/20 Year 20/21			_	Racic of		
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST	
		(incl. GST)	(incl. GST)	%	\$			
NPAC membership (pa	id upfront)	[continued]						
NPAC aquatic – membership – general	12 months	\$670.80	\$687.00	2.42%	\$16.20	CON	Υ	
NPAC aquatic – membership – concession	12 months	\$536.60	\$549.00	2.31%	\$12.40	CON	Υ	
NPAC aquatic – joining fee	Per membership	\$65.00	\$65.00	0.00%	\$0.00	CON	Υ	
NPAC prYme movers – membership – general	3 months	\$133.25	\$137.00	2.81%	\$3.75	CON	Υ	
NPAC prYme movers – membership – general	6 months	\$266.50	\$274.00	2.81%	\$7.50	CON	Υ	
NPAC prYme movers – membership – general	12 months	\$533.00	\$548.00	2.81%	\$15.00	CON	Υ	
NPAC prYme movers – joining fee	Per membership	\$50.00	\$50.00	0.00%	\$0.00	CON	Υ	
Locker hire								
Locker hire fee	3 hours	\$3.00	\$3.00	0.00%	\$0.00	CON	Υ	

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Dandenong Oasis

Facility hire

Function room hire – Community group	Per hour	\$42.40	\$43.40	2.36%	\$1.00	CON	Υ
Function room hire – General	Per hour	\$42.40	\$43.40	2.36%	\$1.00	CON	Υ
Function room hire - Commercial	Per hour	\$48.40	\$49.60	2.48%	\$1.20	CON	Υ
Creche room hire – Community group	Per hour	\$42.40	\$43.40	2.36%	\$1.00	CON	Υ
Creche room hire – General	Per hour	\$42.40	\$43.40	2.36%	\$1.00	CON	Υ
Creche room hire - Commercial	Per hour	\$48.40	\$49.60	2.48%	\$1.20	CON	Υ

Locker hire

Locker hire fee	3 hours	\$3.00	\$3.00	0.00%	\$0.00	CON	Υ
Locker hire fee	6 hours	\$5.00	\$5.00	0.00%	\$0.00	CON	Υ

Casual swim

Adult recreational swim	Per session	\$7.10	\$7.30	2.82%	\$0.20	CON	Υ
Child recreational swim	Per session	\$5.70	\$5.80	1.75%	\$0.10	CON	Υ
Concession recreational swim	Per session	\$5.70	\$5.80	1.75%	\$0.10	CON	Υ
Family recreational swim	Per session	\$18.00	\$18.50	2.78%	\$0.50	CON	Υ
Spectator	Per session	\$2.80	\$2.80	0.00%	\$0.00	CON	Υ
Splash zone	Per session	\$3.40	\$3.50	2.94%	\$0.10	CON	Υ
Swim / sauna / spa	Per session	\$10.30	\$10.50	1.94%	\$0.20	CON	Υ
Swim / sauna / spa (concession)	Per session	\$7.90	\$8.10	2.53%	\$0.20	CON	Υ
Multi visit pass swim adults	10 visits	\$63.90	\$65.70	2.82%	\$1.80	CON	Υ
Multi visit pass swim adults	10 visits	\$51.30	\$52.20	1.75%	\$0.90	CON	Υ
Multi visit pass swim sauna spa hydro adult	10 visits	\$92.70	\$94.50	1.94%	\$1.80	CON	Υ
Multi visit pass swim sauna spa hydro concession	10 visits	\$71.10	\$73.00	2.67%	\$1.90	CON	Υ

Group fitness

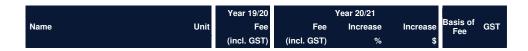
Aqua aerobics	Per session	\$16.80	\$17.20	2.38%	\$0.40	CON	Υ
Aqua aerobics (concession)	Per session	\$13.40	\$13.70	2.24%	\$0.30	CON	Υ
Group fitness	Per session	\$16.80	\$17.20	2.38%	\$0.40	CON	Υ
Group fitness (concession)	Per session	\$13.40	\$13.70	2.24%	\$0.30	CON	Υ
Multi visit pass group fitness	10 visits	\$151.20	\$154.80	2.38%	\$3.60	CON	Υ
Multi visit pass group fitness concession	10 visits	\$121.00	\$123.80	2.31%	\$2.80	CON	Υ
Multi visit pass aqua movers	10 visits	\$91.80	\$94.50	2.94%	\$2.70	CON	Υ

Appendix E - Fees and Charges 2020-21 | Page 82 of 88

		Year 19/20		Year 20/21	Basis of CCT		
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Boot camp							
Boot camp (non-members)	3 sessions per week	\$134.00	\$137.00	2.24%	\$3.00	CON	Υ
Boot camp (members)	3 sessions per week	\$112.00	\$114.00	1.79%	\$2.00	CON	Υ
Older adults program	S						
Aqua movers	Per session	\$10.20	\$10.50	2.94%	\$0.30	CON	Υ
Gentle exercise	Per session	\$10.20	\$10.50	2.94%	\$0.30	CON	Y
Health club							
Casual health club – adult	Per session	\$25.00	\$25.50	2.00%	\$0.50	CON	Υ
Casual health club – concession	Per session	\$20.00	\$20.40	2.00%	\$0.40	CON	Υ
Personal training – member	Half hour	\$40.00	\$41.00	2.50%	\$1.00	CON	Υ
Personal training – non-member	Half hour	\$44.00	\$45.00	2.27%	\$1.00	CON	Υ
Birthday party – non-catering Squash hire	Per child	\$22.00	\$22.50	2.27%	\$0.50	CON	Υ
Squash hire fee	Per hour	\$25.75	\$26.40	2.52%	\$0.65	CON	Υ
Oasis memberships (direct dek	oit)					
Personal training membership (2 per fortnight)	Per fortnight	\$80.00	\$82.00	2.50%	\$2.00	CON	Υ
Personal training membership (4 per fortnight)	Per fortnight	\$160.00	\$164.00	2.50%	\$4.00	CON	Υ
Personal training membership (8 per fortnight)	Per fortnight	\$320.00	\$328.00	2.50%	\$8.00	CON	Υ
Aquatic membership – joining fee	Per membership	\$65.00	\$65.00	0.00%	\$0.00	CON	Υ
Aquatic membership – fortnightly fee	Per fortnight	\$26.80	\$27.50	2.61%	\$0.70	CON	Υ
Aquatic membership – fortnightly fee (concession/family)	Per fortnight	\$21.40	\$22.00	2.80%	\$0.60	CON	Y
Aquatic membership – fortnightly fee (family concession – 2 or more members join together)	Per fortnight	\$17.10	\$17.50	2.34%	\$0.40	CON	Υ
Swim School plus membership – fortnightly fee	Per fortnight	\$38.00	\$39.00	2.63%	\$1.00	CON	N
Swim School plus membership – fortnightly fee (concession or family)	Per fortnight	\$30.40	\$31.20	2.63%	\$0.80	CON	N

Appendix E - Fees and Charges 2020-21 | Page 83 of 88

		Year 19/20		Year 20/21		Basis of	
Name	Unit	Fee	Fee	Increase	Increase	Fee	GST
		(incl. GST)	(incl. GST)	%	\$		
Dasis memberships (paid upfro	ont)					
Oasis aquatic membership	3 months	\$174.20	\$178.70	2.58%	\$4.50	CON	Ν
Oasis aquatic membership (concession)	3 months	\$139.40	\$143.00	2.58%	\$3.60	CON	N
Dasis aquatic membership	6 months	\$348.40	\$357.50	2.61%	\$9.10	CON	Ν
Oasis aquatic membership (concession)	6 months	\$278.70	\$286.00	2.62%	\$7.30	CON	N
Dasis aquatic membership	12 months	\$696.80	\$715.00	2.61%	\$18.20	CON	Ν
Oasis aquatic membership (concession)	12 months	\$557.40	\$572.00	2.62%	\$14.60	CON	N
Oasis aquatic membership – oining fee	Per membership	\$65.00	\$65.00	0.00%	\$0.00	CON	N
Pool hire							
1/2 Hydro	1/2 hour	\$43.00	\$44.00	2.33%	\$1.00	CON	Υ
I/2 Hydro	1 hour	\$86.20	\$88.40	2.55%	\$2.20	CON	Υ
Hydro full pool	1/2 hour	\$87.40	\$89.60	2.52%	\$2.20	CON	Υ
Hydro full pool	1 hour	\$176.10	\$180.50	2.50%	\$4.40	CON	Υ
50 metre lane hire (per hour)	Per lane	\$60.50	\$62.00	2.48%	\$1.50	CON	Υ
50 metre lane hire (per half hour)	Per lane	\$39.80	\$40.80	2.51%	\$1.00	CON	Υ
50m pool hire all 8 lanes	Per hour	\$387.00	\$397.00	2.58%	\$10.00	CON	Υ
Entry per participant (pool hire charges also apply)	Per person	\$3.40	\$3.50	2.94%	\$0.10	CON	Υ
Swim squad							
Aquatic squads	Per fortnight	\$45.50	\$46.60	2.42%	\$1.10	CON	Υ
Nahaal Aawatia							
School – Aquatic							
Cost per student 1-10 ratio	Per student	\$7.20	\$7.40	2.78%	\$0.20	CON	N
Cost per student 1-9 ratio	Per student	\$7.50	\$7.70	2.67%	\$0.20	CON	N
Cost per student 1-8 ratio	Per student	\$7.90	\$8.10	2.53%	\$0.20	CON	Ν
Cost per student 1-7 ratio	Per student	\$8.40	\$8.60	2.38%	\$0.20	CON	N
Cost of additional instructors	Per instructor	\$45.00	\$46.00	2.22%	\$1.00	CON	N
Aquatic adventure	Per participant	\$13.10	\$13.40	2.29%	\$0.30	CON	Υ



Dandenong Indoor Sports Stadium

Hire rates may vary depending on booking requirements.

Entry fees

* Free entry for spectators under 12 years.

		40.00	40.00			0011	
Entry fees (junior competition) *	Per child	\$3.00	\$3.00	0.00%	\$0.00	CON	Υ
Entry fee (senior competition) *	Per adult	\$3.00	\$3.00	0.00%	\$0.00	CON	Υ
Entry fee – concession (all competitions)	Per adult	\$2.40	\$2.40	0.00%	\$0.00	CON	Υ
Entry fee – family (all competitions)	Per family (2 adults, 2 children)	\$10.00	\$10.00	0.00%	\$0.00	CON	Υ
5 Visit multi-pass	Per person	\$15.00	\$15.00	0.00%	\$0.00	CON	Υ
5 Visit multi-pass – concession	Per person	\$12.00	\$12.00	0.00%	\$0.00	CON	Υ
10 Visit multi-pass (includes +1 free visit)	Per person	\$30.00	\$30.00	0.00%	\$0.00	CON	Υ
10 Visit multi-pass – concession (includes +1 free visit)	Per person	\$24.00	\$24.00	0.00%	\$0.00	CON	Υ
20 Visit multi-pass (includes +2 free visits)	Per person	\$60.00	\$60.00	0.00%	\$0.00	CON	Υ
20 Visit multi-pass – concession (includes +2 free visits)	Per person	\$48.00	\$48.00	0.00%	\$0.00	CON	Υ

Court hire

Per person	\$5.50	\$5.50	0.00%	\$0.00	001	Υ
		90.00	0.00 /0	φ0.00	CON	ľ
Per hour	\$83.00	\$84.60	1.93%	\$1.60	CON	Υ
Per hour	\$42.00	\$42.80	1.90%	\$0.80	CON	Υ
Per hour	\$42.00	\$42.80	1.90%	\$0.80	CON	Υ
Per hour	\$69.50	\$70.90	2.01%	\$1.40	CON	Υ
Per hour	\$42.00	\$42.80	1.90%	\$0.80	CON	Υ
Per hour	\$42.00	\$42.80	1.90%	\$0.80	CON	Υ
Per hour	\$69.50	\$70.90	2.01%	\$1.40	CON	Υ
Per hour	\$46.00	\$46.90	1.96%	\$0.90	CON	Υ
Per hour	\$35.75	\$36.40	1.82%	\$0.65	CON	Υ
	Per hour	Per hour \$42.00 Per hour \$42.00 Per hour \$69.50 Per hour \$42.00 Per hour \$42.00 Per hour \$69.50 Per hour \$46.00	Per hour \$42.00 \$42.80 Per hour \$42.00 \$42.80 Per hour \$69.50 \$70.90 Per hour \$42.00 \$42.80 Per hour \$42.00 \$42.80 Per hour \$69.50 \$70.90 Per hour \$46.00 \$46.90	Per hour \$42.00 \$42.80 1.90% Per hour \$42.00 \$42.80 1.90% Per hour \$69.50 \$70.90 2.01% Per hour \$42.00 \$42.80 1.90% Per hour \$42.00 \$42.80 1.90% Per hour \$69.50 \$70.90 2.01% Per hour \$46.00 \$46.90 1.96%	Per hour \$42.00 \$42.80 1.90% \$0.80 Per hour \$42.00 \$42.80 1.90% \$0.80 Per hour \$69.50 \$70.90 2.01% \$1.40 Per hour \$42.00 \$42.80 1.90% \$0.80 Per hour \$42.00 \$42.80 1.90% \$0.80 Per hour \$69.50 \$70.90 2.01% \$1.40 Per hour \$46.00 \$46.90 1.96% \$0.90	Per hour \$42.00 \$42.80 1.90% \$0.80 CON Per hour \$42.00 \$42.80 1.90% \$0.80 CON Per hour \$69.50 \$70.90 2.01% \$1.40 CON Per hour \$42.00 \$42.80 1.90% \$0.80 CON Per hour \$42.00 \$42.80 1.90% \$0.80 CON Per hour \$69.50 \$70.90 2.01% \$1.40 CON Per hour \$46.00 \$46.90 1.96% \$0.90 CON

Function hire

Function room – Community group	Per hour	\$57.50	\$58.65	2.00%	\$1.15	CON	Υ
Function room – General	Per hour	\$63.25	\$64.50	1.98%	\$1.25	CON	Υ
Function room - Commercial	Per hour	\$69.00	\$70.40	2.03%	\$1.40	CON	Υ
Upper meeting room – Community group	Per hour	\$11.65	\$11.85	1.72%	\$0.20	CON	Υ
Upper meeting room – General	Per hour	\$17.35	\$17.70	2.02%	\$0.35	CON	Υ

continued on next page ...

Appendix E - Fees and Charges 2020-21 | Page 85 of 88

Name	Unit	Year 19/20 Fee (incl. GST)	Fee (incl. GST)	Year 20/21 Increase %	Increase \$	Basis of Fee	GST
Function hire [continued]						
Upper meeting room – Commercial	Per hour	\$23.20	\$23.65	1.94%	\$0.45	CON	Υ
Equipment charges							
Data Projector – downstairs meeting room	Per hire	\$63.55	\$63.55	0.00%	\$0.00	CON	Υ
Data Projector (dual projectors) – function room	Per hire	\$95.50	\$95.50	0.00%	\$0.00	CON	Υ
Microphone & PA system (function room)	Per hire	\$66.30	\$66.30	0.00%	\$0.00	CON	Υ
Carpet (floor protection)	Per hire	\$990.00	\$990.00	0.00%	\$0.00	CON	Υ

		Year 19/20		Year 20/21			
Name	Unit	Fee	Fee	Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$		

Dandenong Netball Complex

Stadium

Court hire – Schools	Per court per hour	\$12.90	\$13.20	2.33%	\$0.30	CON	Υ
Court hire – Community group	Per court per hour	\$24.00	\$24.20	0.83%	\$0.20	CON	Υ
Court hire – General	Per court per hour	\$36.50	\$37.00	1.37%	\$0.50	CON	Υ
Court hire - Commercial	Per court per hour	\$48.70	\$49.50	1.64%	\$0.80	CON	Υ
Day hire (8:00am to 4:00pm)	4 courts	\$595.00	\$605.00	1.68%	\$10.00	CON	Υ
Evening hire (6:00pm to 10:00pm)	4 courts	\$360.00	\$365.00	1.39%	\$5.00	CON	Υ

Skating

Court hire – Community group	4 courts per hour	\$57.00	\$58.00	1.75%	\$1.00	CON	Υ
Court hire – General	4 courts per hour	\$68.50	\$69.50	1.46%	\$1.00	CON	Υ
Court hire - Commercial	4 courts per hour	\$115.00	\$117.00	1.74%	\$2.00	CON	Υ

Direct programs

Night netball – Door charge	Per person	\$1.00	\$1.00	0.00%	\$0.00	CON	Υ
Night netball – Team registration	Per team per season	\$70.00	\$75.00	7.14%	\$5.00	CON	Υ
Night team – Game fee	Per team per season	\$49.00	\$52.50	7.14%	\$3.50	CON	Υ
Junior team (17 and under, 15 and under)	Per team per season	\$245.00	\$245.00	0.00%	\$0.00	CON	Υ
Junior team (13 and under, 11 and under)	Per team per season	\$245.00	\$245.00	0.00%	\$0.00	CON	Υ
Net Set Go	Per person per season	\$5.00	\$5.00	0.00%	\$0.00	CON	Υ

Outdoor courts

Schools / skating	Per day	\$130.00	\$132.00	1.54%	\$2.00	CON	Υ	
Others	Per day	\$625.00	\$635.00	1.60%	\$10.00	CON	Υ	

Appendix E - Fees and Charges 2020-21 | Page 87 of 88

Name	Unit	Year 19/20 Fee	Fee	Year 20/21 Increase	Increase	Basis of Fee	GST
		(incl. GST)	(incl. GST)	%	\$	ree	
Meeting rooms							
Meeting room – Community Group	Per hour	\$20.00	\$20.00	0.00%	\$0.00	CON	Υ
Meeting room – General	Per hour	\$32.00	\$32.50	1.56%	\$0.50	CON	Υ
Meeting room – Commercial	Per hour	\$43.00	\$43.50	1.16%	\$0.50	CON	Υ
Small meeting room – Community Group	Per hour	\$20.50	\$20.50	0.00%	\$0.00	CON	Υ
Small meeting room – General	Per hour	\$32.00	\$32.50	1.56%	\$0.50	CON	Υ
Small meeting room – Commercial	Per hour	\$43.00	\$43.50	1.16%	\$0.50	CON	Υ



City of Greater Dandenong Budget 2020-21

Appendix FPerformance indicators

.2.2 Proposed 2020-21 Annual Budget (Cont.)	
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Appendix F – Performance Indicators

In accordance with the *Local Government Act 1989* Section 131(4), Council is required to report on its performance against a common suite of indicators. The measures included in the Service Performance, Financial Performance and Sustainable Capacity Indicator tables below will be reported upon in Council's Annual Report. These indicators will form Council's Performance Statement and are required to be audited under Section 132 of this Act.

Local Government Performance Measures For the year ending 30 June 2021

Service Performance Indicators

Indicator	Description	Measure		
Governance	Governance			
Satisfaction	Councils make and implement decisions in the best interests of the community.	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community).		
Statutory Planning				
Decision making	Planning application processing and decisions are consistent with the local planning scheme.	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside).		
Roads				
Satisfaction	Sealed local road network is maintained and renewed to ensure that it is safe and efficient.	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).		
Libraries				
Participation	Library resources are free, accessible and well utilised.	Active library members (percentage of the municipal population that are active library members).		
Waste Collection	Waste Collection			
Waste diversion	Amount of waste diverted from landfill is maximised.	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).		
Aquatic Facilities				
Utilisation	Aquatic facilities are safe, accessible and well utilised.	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population).		

Indicator	Description	Measure
Animal managemen	ıt	
Health and safety	Animal management service protects the health and safety of animals, humans and the environment.	Animal management prosecutions (percentage of successful animal management prosecutions).
Food safety		
Health and safety	Food safety service protects public health by preventing the sale of unsafe food.	Critical and major non-compliance notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council).
Maternal and Child Health		
Participation	Councils promote healthy outcomes for children and their families.	Participation in the MCH service (percentage of children enrolled who participate in the MCH service).
		Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service).

Financial Performance Indicators

Indicator	Description	Measure	
Operating position			
Adjusted underlying result	An adjusted underlying surplus is generated in the ordinary course of business.	Adjusted underlying surplus (or deficit) (adjusted underlying surplus (or deficit) as a percentage of underlying revenue).	
Liquidity			
Working capital	Sufficient working capital is available to pay bills as and when they fall due.	Current assets compared to current liabilities (current assets as a percentage of current liabilities).	
Unrestricted cash	Sufficient cash that is free of restrictions is available to pay bills as and when they fall due.	Unrestricted cash compared to current liabilities (unrestricted cash as a percentage of current liabilities).	
Obligations			
Loans and borrowings	Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities.	Loans and borrowings compared to rates (interest bearing loans and borrowings as a percentage of rate revenue).	
		Loans and borrowings repayments compared to rates (interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue).	
Indebtedness	Level of long term liabilities is appropriate to the size and nature of a Council's activities.	Non-current liabilities compared to own source revenue (non-current liabilities as a percentage of own-source revenue).	
Asset renewal	Assets are renewed as planned.	Asset renewal compared to depreciation (asset renewal expenses as a percentage of depreciation).	
Stability			
Rates concentration	Revenue is generated from a range of sources.	Rates compared to adjusted underlying revenue (rate revenue as a percentage of adjusted underlying revenue).	
Rates effort	Rating level is set based on the community's capacity to pay.	Rates compared to property values (rate revenue as a percentage of the capital improved value of rateable properties in the municipality).	
Efficiency			
Expenditure level	Resources are used efficiently in the delivery of services.	Expenses per property assessment (total expenses per property assessment).	
Revenue level	Resources are used efficiently in the delivery of services.	Average residential rate per residential property assessment (residential rate revenue per residential property assessment).	

Indicator	Description	Measure
Workforce turnover	Resources are used efficiently in the delivery of services.	Resignations and terminations compared to average staff (number of permanent staff resignations and terminations as a percentage of average number of permanent staff).

Sustainable Capacity Indicators

Indicator	Description	Measure
Own-source revenue	Revenue is generated from a range of sources in order to fund the delivery of Council services to the community.	Own-source revenue per head of municipal population (own-source revenue per head of municipal population).
Recurrent grants	Revenue is generated from a range of sources in order to fund the delivery of Council services to the community.	Recurrent grants per head of municipal population (recurrent grants per head of municipal population).
Population	Population is a key driver of a Council's ability to fund the delivery of services to the community.	Expenses per head of municipal population (total expenses per head of municipal population).
		Infrastructure per head of municipal population (value of infrastructure per head of municipal population).
		Population density per length of road (municipal population per kilometre of local road).
Disadvantage	Disadvantage is a key driver of a Council's ability to fund the delivery of services to the community.	Relative socio-economic disadvantage (relative Socio-economic Disadvantage of the municipality).

.2.2 Proposed 2020-21 An	nual Budget (Cont.)
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City of Greater Dandenong Budget 2020-21

Appendix GGlossary of terms

4.2.2 Proposed 2020-	21 Annual Budget (Cont.)
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Appendix G - Glossary of terms

Term	Definition
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law under s 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Act	Local Government Act 1989
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
	Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
	Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries
	Local Government (Planning and Reporting) Regulations 2014 – Section 5.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
	Local Government (Planning and Reporting) Regulations 2014 – Section 5.
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service, or (b) increases the life of the asset beyond its original life. Local Government (Planning and Reporting) Regulations 2014 – Section 5.

Term	Definition
Balance sheet	The balance sheet shows the expected net current asset, net non- current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and
	the Local Government Model Financial Report.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year. The Local Government Amendment (Performance Reporting and Accountability) Bill 2013 amends the date the budget must be adopted to 30 June each year – refer section 11(1) of the Bill. This amends
	section 130 (3) of the Act.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the budget financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.
Community plan / vision	A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Council plan	Means a Council Plan prepared by the Council under Section 125 of the Local Government Act 1989. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.

Term	Definition
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP).
	It was previously part of the former:
(BEEWI)	Department of Transport, Planning and Local Infrastructure (DTPLI).
	Department of Planning and Community Development (DPCD). Department of Victorian Communities (DVC).
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget.	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Financial Statements	Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:
	Strategic resource plan Budget Annual report
	The financial statements to be included in the Budget comprise:
	 Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works
	The financial statements must be in the form set out in the Local Government Model Financial Report.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	A category of non-current fixed assets comprising a number of asset classes including roads, drains, footpaths and cycleways, bridges, offstreet car parks, recreational, leisure and community facilities and parks, open space and streetscapes.

Term	Definition
Infrastructure strategy	An infrastructure strategy is the process by which current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Investment property	Land and building assets generating long-term rental yields.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes under which set a Council's governance and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations	Regulations, made under Section 243 of the Local Government Act 1989 which prescribe:
2014	(a) The content and preparation of the financial statements of a Council.
	(b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council.
	(c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.
	(d) Other matters required to be prescribed under Parts 6 and 7 of the Act.
Long Term Financial Strategy	A Long Term Financial Strategy is a key component of the Strategic Resource Plan and is a separate document to the annual budget, setting the future financial direction of the Council. Longer term planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a Long Term Financial Strategy.
	An extract of the Long Term Financial Strategy is included in the budget report to provide information about the long term financial sustainability of the Council and how the budget for the forthcoming year fits within that framework.
	It also demonstrates the linkage with the Council plan objectives, goals and desired outcomes by including a summary of these short and long term objectives. Reference to the Long Term Financial Strategy in an annual budget should include as a minimum, plan development and key outcomes.

Appendix G - Glossary of terms

Term	Definition
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist. Local Government (Planning and Reporting) Regulations 2014 –
	Section 5.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance	This statement shows the expected operating result as compared to
(Impact of current year on budget year)	the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
	Local Government (Planning and Reporting) Regulations 2014 – Regulation 5.
Performance statement	Performance statement prepared by a Council under Section 131 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
Rate structure (Rating information)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.

Term	Definition
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of the Australian Accounting Standards (AAS), that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a Council under Section 128 of the Act. Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act	The purpose of this Act which operates from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the local Government Act 1989.
Service delivery (in strategic resource plan)	A key outcome of a strategic resource plan, service delivery must be linked with performance strategies in order to assess the adequacy of service delivery and the impact on long term budget preparation.
Services, initiatives, major initiatives and commitments	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
	The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.
	The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.
	Initiatives mean actions that are once-off in nature and/or lead to improvements in service.
	Major initiatives means significant initiatives that will directly contribute to the achievement of the council plan during the current year and have a major focus in the budget.
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9 and the Local Government Model Financial Report.
	Local Government (Planning and Reporting) Regulations 2014 – Section 9. Refer also Financial Statements Appendix A.
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.

Term	Definition
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Statement of human resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Financial Statements Appendix A.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.
Strategic planning framework	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Strategic resource plan (SRP)	Section 125(2) (d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in Section 126.
	Section 126 of the Act states that.
	the strategic resource plan is a plan of the resources required to achieve the council plan strategic objectives
	the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years
	the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years
	the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan
	Council must review their strategic resource plan during the preparation of the council plan
	Council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.
	In preparing the strategic resource plan, councils should comply with the principles of sound financial management (Section 136) as prescribed in the Act being to:
	prudently manage financial risks relating to debt, assets and liabilities
	provide reasonable stability in the level of rate burden
	consider the financial effects of council decisions on future generations
	provide full, accurate and timely disclosure of financial information.
	In addition to Section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.

Appendix G - Glossary of terms

Term	Definition
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every year. Valuations of Land Act 1960 – Section 11.

4.3 POLICY AND STRATEGY

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21

File Id:

Responsible Officer: Director Corporate Services

Attachments: Council Plan 2017-21 (Revised 2020)

Draft Annual Plan 2020-21

Report Summary

This report presents the 2020 revision of the Council Plan 2017-21 and draft Annual Plan 2020-21 for adoption in principle by Council. The revised Council Plan and draft Annual Plan 2020-21 will be placed on public exhibition for 28 days in accordance with the formal submission process under Section 223 of the Local Government Act 1989.

Recommendation Summary

This report recommends that the 2020 revision of the Council Plan 2017-21 and draft Annual Plan 2020-21 be adopted in principle by Council.

Background

Council adopted the Council Plan 2017-21 in June 2017, which now guides the organisation's service delivery, innovation and good governance over the four year period.

As part of its legislative requirements each year Council must review its Council Plan and lodge it with the Minister by 30 June after a 28 day public exhibition process and adoption by Council.

The Act further provides that the Council Plan must include the following:

- The strategic objectives of Council;
- Strategies for achieving those objectives for at least the next four years;
- Strategic indicators for monitoring the achievement of the objectives; and
- A Strategic Resource Plan

Through collaboration with the Executive team and management group, the strategic objectives, outcomes, actions and measures for the four year Council Plan have been reviewed.

For this, the final review of the Council Plan 2017-21, only minor changes have been made and these have been highlighted in red in Attachment 1. The key priorities of the plan including the strategic objectives and key priorities remain unchanged however minor amendments have been made to some of the four year measures.

- amended Mayor's message
- amended demographic information to reflect currently available data
- photo update to include Cr Peter Brown
- update of the Business, Engineering and Major Projects directorate overview and organisational chart to reflect the new structure

In 2017 Council made the decision to incorporate an Annual Plan each year from 2017-21 to provide the community and key stakeholders with detailed information on specific projects which will be undertaken in order to deliver on the Council Plan objectives.

The draft Annual Plan 2020-21 has been developed in conjunction with the Executive team and management group with reference to key deliverables in the Council Plan 2017-21 and any projects arising out of actions from 2019-20.

The key areas of focus for 2020-21 continue to be:

- Streetscapes and public places
- Trees and our natural environment
- Roads, traffic and transport
- Arts and cultural heritage
- Sustainability
- Physical activity

- Community participation
- Safety
- Parks and reserves
- Community hubs
- Children, youth and families
- Employment and business
- Tourism
- Digital technology

Specific areas of focus included as new items in 2020-21 include the implementation of the new 'Make Your Move' physical activity strategy, implementation of the Anti-Poverty Collective Impact Program, introduction of Food Organics Garden Organics (FOGO) program, the development of a new Council Plan 2021-25, and the development of a Biodiversity Action Plan.

The actions in the Annual Plan have been carefully developed and the ability for Council to deliver on all of these projects has been carefully assessed. All financial and human resourcing has been considered and Officers are confident that the draft plan is achievable with the current and projected resourcing as identified in the draft 2020-21 Budget. Additional projects arising during the year which are not included in the draft Annual Plan will require further assessment by Officers and may delay the delivery of those actions outlined in Attachment 2.

Proposal

This report proposes that Council adopt in principle the revised Council Plan 2017-21 with only minor changes and the draft Annual Plan 2020-21.

The 28 day public exhibition and formal submission process will commence on 30 April and conclude on 28 May 2020.

Community Plan 'Imagine 2030' and Council Plan 2017-2021 – Strategic Objectives, Strategies and Plans

After consultation with the Greater Dandenong community on what kind of future they wanted to see for themselves and the City in 2030, the result was the Greater Dandenong Community Plan 'Imagine 2030'. This report is consistent with the following community visions:

Community Plan 'Imagine 2030'

<u>People</u>

- Pride Best place best people
- Cultural Diversity Model multicultural community
- Outdoor Activity and Sports Recreation for everyone
- Lifecycle and Social Support The generations supported

Place

- Sense of Place One city many neighbourhoods
- Safety in Streets and Places Feeling and being safe
- Appearance of Places Places and buildings
- Travel and Transport Easy to get around

Opportunity

- Education, Learning and Information Knowledge
- Jobs and Business Opportunities Prosperous and affordable
- Tourism and visitors Diverse and interesting experiences
- Leadership by the Council The leading Council

Council Plan 2017-21

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. This report is consistent with the following goals:

People

- A vibrant, connected and safe community
- A creative city that respects and embraces diversity

Place

- A healthy, liveable and sustainable city
- A city planned for the future

Opportunity

- A diverse and growing economy
- An open and effective Council

Victorian Charter of Human Rights and Responsibilities

All matters relevant to the Victorian Human Rights Charter have been considered in the preparation of this report and are consistent with the standards set by the Charter.

Financial Implications

The resource requirements associated with this report are detailed within the revised Council Plan attached and further outlined within the Draft 2020-21 Annual Budget.

Consultation

Community consultation was undertaken throughout 2016-17 to inform the development of the Council Plan 2017-21. The Annual Plan 2020-21 is influenced by this consultation along with input from the Executive team and management groups. Further consultation was conducted in October 2019 regarding the community's priorities for the 2020-21 Annual Budget. Ideas submitted during this time were reviewed as part of the development of the draft Annual Plan 2020-21. The revised Council Plan (2020) and draft Annual Plan 2020-21 will be placed on public exhibition for a 28 day period and submissions sought from the community.

Council will hear any submissions received prior to considering the adoption of the Council Plan and Annual Plan and submission to the Minister.

Conclusion

It is recommended that Council adopts in principle the 2020 revision of the Council Plan 2017-21 and draft Annual Plan 2020-21, and that these documents be placed on public exhibition for 28 days in accordance with the formal submission process under Section 223 of the Local Government Act 1989.

Recommendation

That Council adopts in principle the 2020 revision of the Council Plan 2017-21 and draft Annual Plan 2020-21, and that these documents be placed on public exhibition for 28 days in accordance with the formal submission process under Section 223 of the Local Government Act 1989.

POLICY & STRATEGY

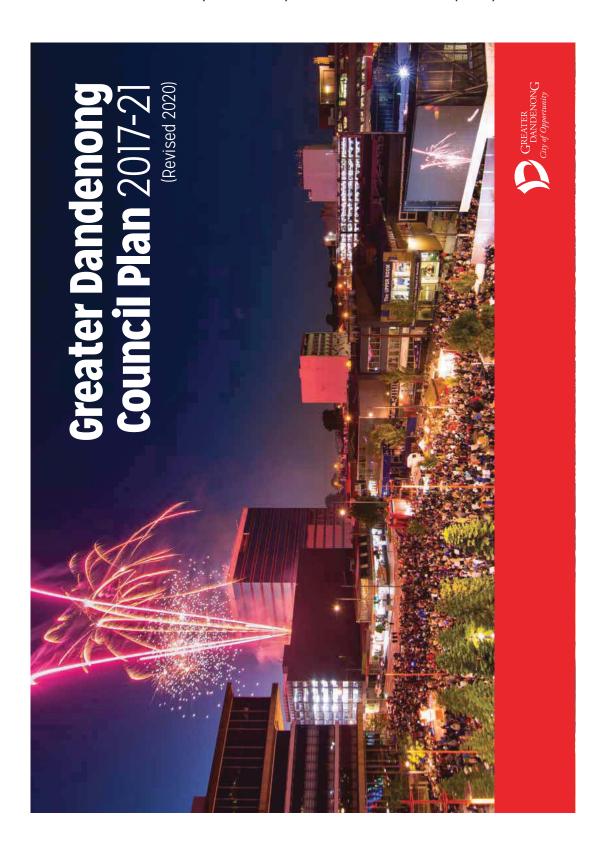
COUNCIL PLAN 2017-21 (REVISED 2020) AND ANNUAL PLAN 2020-21

ATTACHMENT 1

COUNCIL PLAN 2017-21 (REVISED 2020)

PAGES 45 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.





stakeholders have provided

valuable input into the

Our community and key

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

Introduction

sustainability, social cohesion, and health vibrant, diverse and creative city which and wellbeing. Our community and key outcomes we hope to achieve over the undertaken since Imagine 2030 with a input into the development of this plan and their vision for our city is reflected stakeholders have provided valuable considerable amount of work already particular focus on community safety, continues to grow both in population The City of Greater Dandenong is a development of this Council Plan for our residents developed their vision city focused on people, place and in our strategic objectives and the and economic prosperity. In 2009 of Greater Dandenong for 2030, a 2017-21 these themes have been revisited. This plan builds on the opportunity, and throughout the next four years.

As Victoria's most multicultural municipality Greater Dandenong provides unique cultural opportunities for residents and visitors. The city conducts many feetivals and events, supports a variety of faiths and offers a large range of cultural cuisines all of which contribute to the wealth of diversity on offer.

to our community but will be required to regularly review the resources available whole. The introduction of rate capping and the Local Government sector as a deliver on key capital projects over the provide quality services and programs review its service delivery and how we coming years. Council will continue to over the life of this plan will ensure the to deliver these. Ongoing consultation needs of our community and business facing the City of Greater Dandenong provides an opportunity for Council to conduct business however it also has There are also numerous challenges the potential to impact our ability to stakeholders are represented.

objectives and the outcomes we hope to achieve over the

next four years'

development of this plan and their vision for our city is reflected in our strategic

Councillors and senior management teams across the organisation have identified the broad objectives and key strategies which will deliver on projects and programs important to our community. These represent Councils strategic direction for the next four years and make up the Council Plan 2017-21. Each year an Annual Plan will also be developed to provide further information on specific activities to be undertaken over the 12 month period.

TAR MONY

COUNCIL PLAN 2017-21



Mayor's message

order to meet the needs of adapting and changing in Dandenong is continually its community, both now The City of Greater and into the future.

welcoming people from across the globe. We are a city that prides itself on being an inclusive and diverse community

We are a city that values the idea of partnerships and collaboration and believe that the best outcomes are achieved by working together.

2. A creative city that respects and

3. A healthy, liveable and embraces its diversity

sustainable city

Greater Dandenong home. This diversity how those needs may change in the future. need now while also taking into account Our community's needs and wants vary and we are continually trying to strike a community with residents from more aspire to, but it also brings challenges. balance between providing what they We are now officially recognised as brings with it a vibrancy that many Australia's most culturally diverse than 160 different nations calling

and shape the way we plan for the future. our direction is driven by Council, it is important the community helps mould a clear vision moving forward. While successful, it is important we have In order to ensure our community remains innovative, vibrant and

six objectives that will guide Council's direction until 2021. These objectives The Council Plan 2017-21 identifies

connected community we can achieve principles and strategic direction align We believe that by creating a more better outcomes for everyone. shared by Council and the community. represent a collaboration of ideas 1. A vibrant, connected and safe

The City of Greater Dandenong has long We are committed to ensuring everyone. background feels respected, takes pride no matter their age, gender or cultural in where they live and are empowered to making their community the best it been lauded as a city of opportunity.



Cr Jim Memeti

can be. 5. A diverse and growing economy An open and effective Council 4. A city planned for the future

ensuring the City of Greater Dandenong remains active, engaged, progressive public transport links and accessibility and forward thinking. This plan looks renewal and development, improved A clear vision for the future is vital in improved educational opportunities, business investment and improved at everything from infrastructure employment solutions, advocacy, sport and recreation, long-term

Wellbeing Plan 2017-21 to ensure the developed alongside the Community The Council Plan 2017-21 has been

CITY OF GREATER DANDENONG



Greater Dandenong is a safe and vibrant city of opportunity for all - to visit, work, live and play Council's core values are defined by our REACH principles which outline how we interact with our community.



Imagine 2030

is guided by the Imagine 2030 Community Plan which provides the overarching strategic direction for Council and the community for the long term. A copy of the plan can be found on our website

The Corporate Planning framework for the City of Greater Dandenong

The following table is a summary of the Imagine 2030 Community Plan:

Pec	People	Pla	Place	Opport	tunity
Pride	Best Place Best People	Sense of Place	One City Many Neighborhoods	Education Learning and Information	Knowledge
Cultural Diversity	Model Multicultural Community	Safety in Streets and Places	Feeling and Being Safe	Jobs and Business Opportunities	Prosperous and Affordable
Outdoor Activity	Recreation for Everyone	Appearance of Places	Paces and Buildings	Tourism and Visitors	Diverse and Interesting Experiences
OOO OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	The Generations Supported	Travel and Transport	Easy to Get Around	Leadership by the Council	The Leading

CITY OF GREATER DANDENONG

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egrated planning

Community Plan

was developed in 2009 after an extensive These included tourism and encouraging the city they want to see in 2030. As part plan outlines the community's long term research and consultation project. This of the development of the Council Plan aspirations for our city and describes 2017-21, Imagine 2030 was reviewed priorities identified by our community. more visitors to our city to experience Dandenong's community plan which and business opportunities on offer. the many excellent recreation, food Imagine 2030 is the City of Greater and updated to include additional

Council Plan

is reported to Council and the community community's vision of a safe, vibrant city strategic direction of the City of Greater performance against these objectives of opportunity for all will be achieved. It outlines Council's key objectives for the next four years and the resources each year through the Annual Report. Dandenong and describes how the required to achieve them. Council's The Council Plan 2017-21 sets the

Annual Plan and Budget

on its four year objectives and how these on specific projects and overall progress will be funded. Performance reports are provided on a quarterly basis to Council actions Council will undertake to deliver and the community to provide updates Each year an Annual Plan and Budget are developed to outline the specific for the year.

Community Wellbeing Plan

connected lives. An Annual Action Plan can live rewarding, healthy and socially wellbeing outcomes so that residents is also developed each financial year Council's health priorities for the next four years. It outlines what we will do to help achieve improved health and to provide specific outcomes for the The Community Wellbeing Plan sets 12 month period.

Municipal Strategic Statement

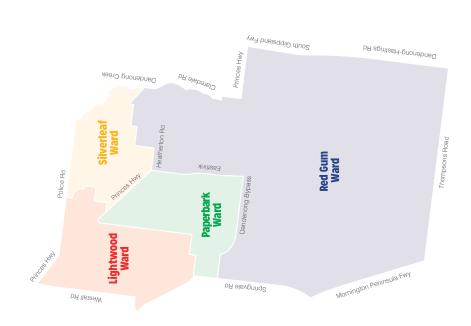
objectives for Greater Dandenong and the The Municipal Strategic Statement is part strategies for achieving these objectives. of the Victorian Government's Planning Scheme and outlines the key strategic planning, land use and development

 Health priorities and objectives Municipal Strategic Statement Greater Dandenong Planning Key annual actions to deliver Community Wellbeing Plan **Annual Action Plan** 4 year outcomes One year plan Four year plan Scheme Key annual actions to deliver 4 year · Community vision and aspirations Annual budget and resource plan magine 2030 Community Plan Strategic objectives/Long term Vision and values community goals Four year plan One year plan **Annual Budget Annual Plan**

Department Business Plan

- Priorities and delivery program
 - Operational service needs Key initiatives and projects

COUNCIL PLAN 2017-21



Snapshot of Council

on local issues. They advocate community and lead Council's on areas of importance to our needs and make decisions represent the community's Councillors are elected to strategic direction.

They deliver on key strategic documents including the Council Plan, Community Wellbeing Plan, Long Term Financial The Chief Executive Officer and staff Strategy, Annual Plan and Budget ensure that council decisions and

day to day Council operations, provide and deliver local projects and initiative services are implemented, manage



CITY OF GREATER DANDENONG

councillors



Our organisation

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)



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COUNCIL PLAN 2017-21

City Planning, Design and Amenit

environments and ensuring that Council's Amenity directorate is focused on the functions of Building and Compliance development of our built and natural Services, Planning and Design, and future needs for facilities, housing, and sustainability. It oversees the activities match the community's The City Planning, Design and Regulatory Services.

Community Services

and Communications; and People and

Service and Civic Facilities, Media

include Financial Services, Information corporate planning. The departments information and telecommunications,

organisational development and which make up this directorate

communications, governance,

Fechnology, Governance, Customer

Community Arts, Culture and Libraries, Community Wellbeing and Community directorate manages Community Care, wide range of programs such as sport families, children's services, festivals and events, support for older people Development, Sport and Recreation Community Services provides direct services to the community across a and recreation, libraries, youth and and community advocacy. This

Business, Engineering and Major Projects

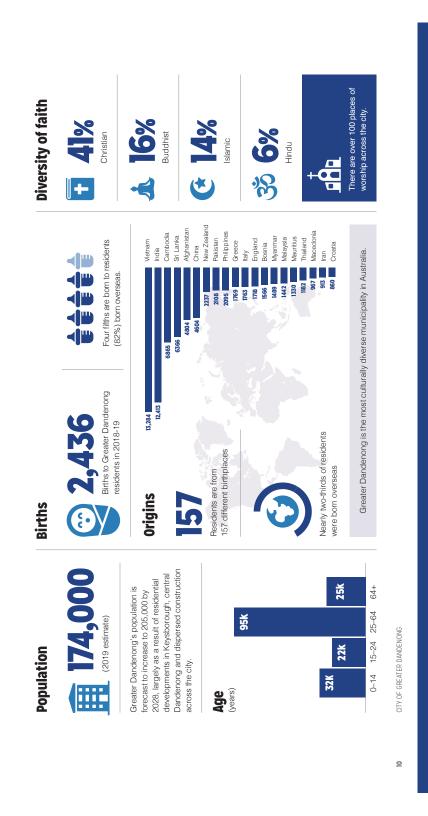
The Corporate Services directorate is responsible for a broad range of

Corporate Services

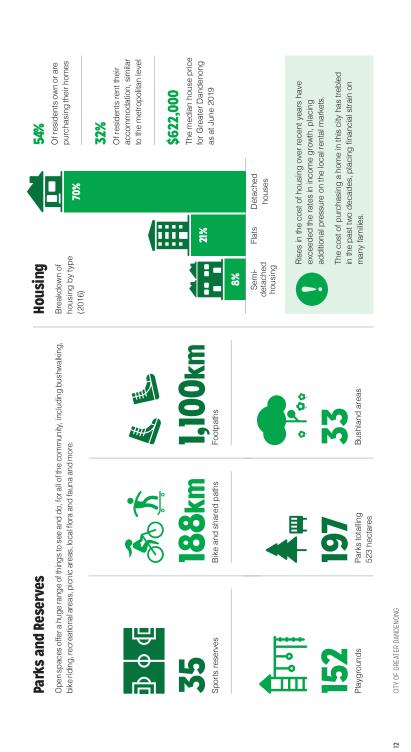
organisational functions including financial planning, marketing and

attraction and showcasing business. The activity centres revitalisation, investment which merged the previous Engineering responsible for a large range of Council major projects, economic development, Projects is a newly created directorate activities including asset management, departments which make up Business, Business portfolios. This directorate is parks and waste, roads and transport, Development, Infrastructure Services East Business Networks (SEBN), and and Planning, Major Projects, South Engineering and Major Projects are Services and Greater Dandenong Activity Centres Revitalisation, City Improvement Services, Economic Business, Engineering and Major Fransport and Civil Development.

irectorate overviews











Employment and Income Rates of Greater Dandenong Residents

Residents were in paid work in 2016, a third of them employed within the city, while the others journeyed outside the city to work.



Comprehensive demographic information about the City of Greater Dandenong is available on Council's website:

Dandenong was the lowest across the state and less than two thirds of the metropolitan average. In 2016 the median weekly income in Greater





www.greaterdandenong.com

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COUNCIL PLAN 2017-21

Education

The approximate number of people employed

Employment Within Greater Dandenong in the City of Greater Dandenong.

Young people in Greater Dandenong experience witnessed a rise in the number of young people relatively high rates of early school leaving and unemployment. However recent years have completing their secondary education.

The following sectors provide a significant proportion

9200 Health care and Social Assistance

O of jobs:

the manufacturing hub of Victoria with the industry The City of Greater Dandenong is renowned as

accounting for 30 per cent of all jobs.

22,694 Manufacturing

in university is slightly lower than the metropolitan average, attendance at TAFE is substantially higher than the Victorian level. While the level of participation by young people

7900 Wholesale trade

8700 Retail trade

Of residents aged 25-44 years

hold a degree qualification

Have no post school

5900 Transport, Postal and Warehousing





through the consultation activities included: The key priorities which were highlighted

Streetscapes and public places program included a number of activities with the community, key stakeholders, from July 2016 until June 2017. The Councillors and staff which have

program for the Council Plan 2017-21

undertook an extensive consultation

The City of Greater Dandenong

Trees and our natural environment

influenced the final priorities set for

the next four years.

Parks and reserves

Safety

Roads, traffic and transport

involved and provide their ideas on

Our community was invited to get

Youth unemployment

Community hubs

Arts and cultural heritage

Attracting business Sustainability

mechanisms, and the Dandenong Show next four years through an online forum.

Key business stakeholders were also provided the opportunity to contribute

workshops, phone and email feedback what Council should prioritise over the

Marketing and promotion

of businesses

Urban planning and education

Jobs and innovation

Physical activity

our new plan and aligns with our existing

Community Plan - Imagine 2030.

face workshop. The feedback received

through an online survey and face to

was incredibly valuable in developing

Community participation

Council will also produce an Annual Plan which will outline the specific activities These priority areas have been used to develop four year outcomes for Council and identify the relevant actions to be undertaken to achieve these. Each year to be undertaken over the current financial year.

CITY OF GREATER DANDENONG

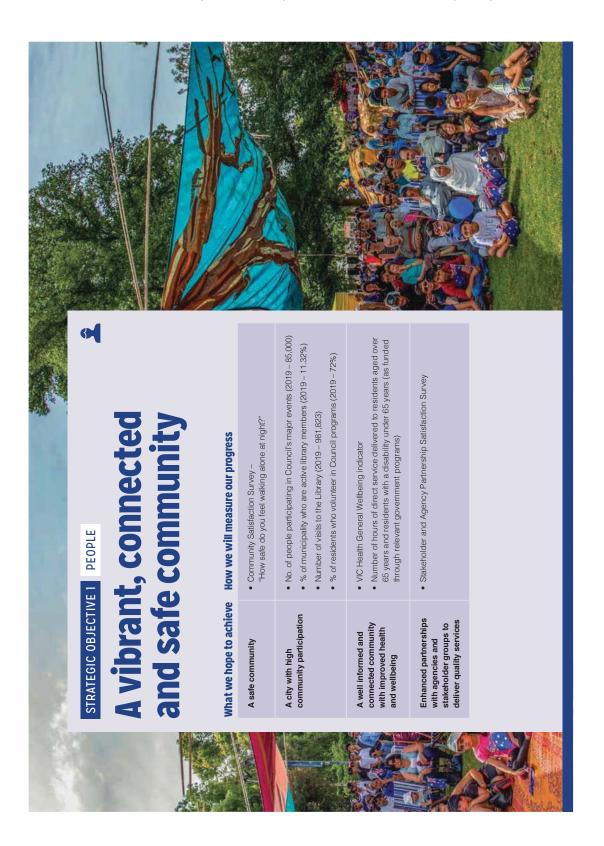
4

Our key strategic objectives The key strategic objectives support Council's vision and the areas of focus for our service delivery: A vibrant, connected and A diverging the area of focus for our service delivery: A vibrant, connected and A diverging the area of focus for our for our

A diverse and growing economy Digital innovation and leadership Transparency and accountable An open and effective Council Activity centre revitalisation Advocacy and community Tourism and visitation Jobs and business **Opportunity** decision making Investment Streetscapes and public places Residential, commercial and Environmental sustainability A city planned for the future Roads, traffic and parking industrial development Trees and our natural Transport advocacy Asset management Parks, reserve and sustainable city sportsgrounds Urban design Place making environment A creative city that respects and embraces its diversity Community participation Health and wellbeing Learning and literacy Access and equity Community safety Cultural heritage Cultural diversity Community arts Positive ageing safe community

COUNCIL PLAN 2017-21

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period of this Council Plan: documents being implemented over the **Supporting strategic**

- Community Wellbeing Plan 2017-21
- Positive Ageing Strategy 2017-24 Library Strategy
 - Disability Action Plan 2016-23
 - Cycling Strategy 2017-21
- Children's Plan 2015-19 Sports Facilities Plan
- Walking Strategy 2015-23
- Activate Recreation Strategy Youth Strategy 2016-19
 - 2014-19
- Neighbourhood Houses Strategic Community Safety Plan 2015-22 Directions 2016

These documents are publicly www.greaterdandenong.com accessible on our website

our community through key initiatives

Enhance the health and wellbeing of

 Increase community participation in physical activity through our leisure,

Promote gender equity, and support participate equally in all aspects of

the right of women to engage and

recreation and sports services Provide quality and affordable programs and activities for all

What we will do over the next four years

to achieve our objectives

dark and improve perceptions of safety areas to encourage greater use after

Deliver a welcoming library service and

culturally sensitive and available in

languages other than English

ensure road safety messages are

vulnerable community groups

opportunities, particularly for

increase engagement opportunities to enhance learning, reading and literacy

at all life stages

the harmful effects of alcohol and Work in partnership with relevant

other drugs

agencies to raise awareness of

Develop safe and well-designed public spaces which encourage

 Improve public lighting at identified key Continue to be a leading partner of the Implement and promote the Greater of the Community Wellbeing Plan Alliance for Gambling Reform Dandenong Charitable Fund

community facilities to enable effective

violence and work with agencies and Victoria Police to address the causes Provide information on road laws and

Support those experiencing family

community life

Advocate for increased employment

neighbourhood houses and community groups to work collaboratively to build Provide community funding programs resilience and social connectedness · Support and promote volunteering partners and community groups to increase capacity of strategic through the Council volunteer Support agencies, schools,

Increase cyber safety awareness

public access

in the community

Advocate for increased police resources for our city to assist

with reducing crime

Volunteer Resource Service and program, Greater Dandenong community groups COUNCIL PLAN 2017-21

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PEOPLE A CREATIVE CITY THAT RESPECTS AND EMBRACES ITS DIVERSITY

period of this Council Plan: documents being implemented over the Supporting strategic

Record, protect and promote local

heritage including support of the

historical societies and Cultural Heritage Advisory Committee

Support the role of public art, new

installations and maintenance of

existing public art assets

 Arts and Cultural Heritage Strategy 2016

> Provide opportunities for children and young people to participate in civic

and community activities

Disability Action Plan 2016-23

- Drum Theatre Strategic and Business Plan 2015-19
- Positive Ageing Strategy 2017-24 People seeking Asylum and
- Refugee and Asylum Seeker Refugees Plan 2018-21
- Community Development Framework

www.greaterdandenong.com These documents are publicly accessible on our website

COUNCIL PLAN 2017-21

What we will do over the next four years to achieve our objectives abilities and backgrounds with access to community and council information, Provide community arts participation Celebrate diversity through a range for artists, residents and businesses Provide community members of all people to participate in community through performances, exhibitions Provide programs and events for Advocate for and assist Asylum Seekers and Refugees living in Indigenous community through Value and recognise the local responsive Council services reconciliation initiatives and Advocate against all forms activities and civic life services and events of discrimination the community and programs of activities

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PLACE A HEALTHY, LIVEABLE AND SUSTAINABLE CITY

period of this Council Plan: implemented over the documents being

- Sustainability Strategy 2016-30
- Bicycle and Shared Networks Plan
- Urban Tree Strategy 2018-23
- Open Space Strategy Park Masterplans
- Green Wedge Management Plan
 - Waste and Litter Strategy
- Road Safety Strategy 2016-22
 - Cycling Strategy 2017-21 Walking Strategy 2015-23
- Community Hub Framework

These documents are publicly www.greaterdandenong.com accessible on our website

COUNCIL PLAN 2017-21

Implement graffiti management and hard rubbish dumping initiatives

Upgrade Council parks and reserves

through the implementation of the

Capital Improvement Program

- introducing a permanent Vegetation Protection Overlay (VPO) across the green wedge to afford permanent Amend the Greater Dandenong Planning Scheme (GDPS) by
- Develop and complete a Climate Change Strategy

protection to its vegetation

 Continue to advocate for the earliest possible closure of the Lyndhurst Landfill Site

Improve diversion from landfill rates

Increase the length and coverage

of the shared path network

What we will do over the next four years

to achieve our objectives

- throughout the municipality combined with a public education campaign Provide proactive waste 'pick up'
 - Advocate to the State Government to better manage landfill costs
- temperatures, whilst increasing canopy compatible with increasing average cover throughout the municipality Ensure new street plantings are
- Protect and enhance the ecological value of land within the municipality Work regionally with the South East
- Engage with the community to increase their awareness of the environment and Councils Climate Change Alliance sustainability







23

period of this Council Plan: implemented over the documents being

- Municipal Strategic Statement
- Planning Scheme Housing Strategy

Greater Dandenong

- Open Space Strategy
- Road Management Plan
- Integrated Transport Strategy Waste and Litter Strategy Municipal Emergency Park Masterplans
- Green Wedge Management Plan Management Plan
 - Sustainable Stormwater Strategy

Asset Management Strategy

These documents are publicly www.greaterdandenong.com accessible on our website

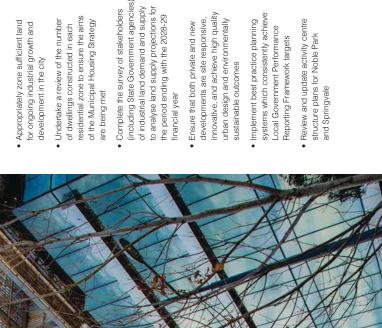
COUNCIL PLAN 2017-21

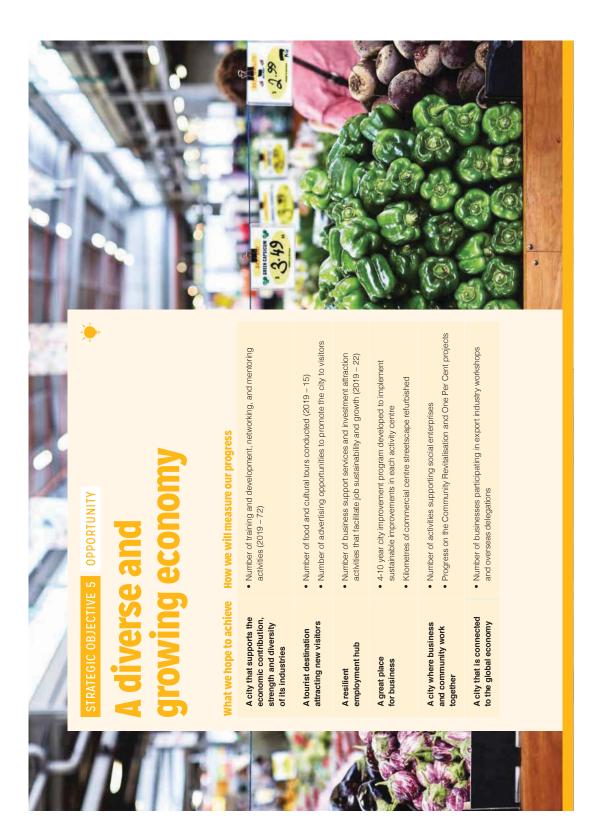
- to new development across the city contributions plan for application of a municipal wide developer Investigate the development
- Park and Springvale Activity Centres update policy provisions for Noble Planning Scheme to include and Amend the Greater Dandenong
- Deliver a collaborative approach to creating, enhancing and managing respond to and respect the unique great people focused places that qualities of the activity centres
- transport options

Advocate for improved

areas currently deficient and achieve of the areas outlined in the Greater Increase supply of open space in Dandenong Open Space Strategy 1000 head of population for each a policy benchmark of 4.5ha per

What we will do over the next four years to achieve our objectives







What we will do over the next four years

to achieve our objectives

RTUNITY A DIVERSE AND GROWING ECONOMY

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COUNCIL PLAN 2017-21

period of this Council Plan:

- Achieving Greater Dandenong's and Employment Development Potential - A Local Economic Strategy for our city
- Noble Park Activity Centre Structure Plan

Springvale Activity Centre

- Structure Plan
- Tourism Strategy 2014-18
- Regional Food Strategy 2015-18

These documents are publicly accessible on our website

www.greaterdandenong.com

 Undertake effective marketing, events and tourism activities to promote

Work collectively with and across

government, industry, service

- infrastructure of major activity centres Support, promote and upgrade the and local shopping strips
- Work in partnership to support Greater Dandenong businesses, education and training providers to be more sustainable
 - Support, promote and facilitate local social enterprises
- businesses to compete and participate Continue to promote opportunities for in the global economy
- Greater Dandenong Provide information on investment options and facilitate streamlined Market business and investment term solutions to both the supply organisations to facilitate long and demand of employment providers and educational success stories
 - processes for planning and investment collaboration between the commercial and sustainable engagement and and community sectors operating opportunities for more effective Explore, facilitate and promote within the city
- appropriate government, business and Support businesses through education, of activity centres by attracting community investment

Support the economic sustainability

awareness, collaboration, networking and trade opportunities







What we will do over the next four years

to achieve our objectives

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RTUNITY AN OPEN AND EFFECTIVE COUNCIL

period of this Council Plan:

Long Term Financial Strategy

2017-21

- Rating Strategy
 - Annual Budget
- Information Technology Strategy 2014-18

Organisational Development

- Digital Strategy 2016-20 Strategy
- Risk Management Strategy 2014-18
- Language and Communications
 - Framework and Action Plan Community Engagement Framework and Policy

These documents are publicly www.greaterdandenong.com accessible on our website

COUNCIL PLAN 2017-21

- - Implement the Digital Strategy

 Provide high quality, timely customer service

Government Act and Councillor/Staff

Codes of Conduct

Ensure compliance with the Local

methods and quality incorporating Continually review service delivery feedback from the community

that enhance community access and

making and the role of Council

· Continue to implement mechanisms understanding of Council decision

- which enhance Council performance strategic partnerships and alliances Seek to establish and maintain
- - of choice and provide a safe work Maintain Council as an employer environment
 - Long Term Financial Strategy to ensure Maintain and annually review Council's financial sustainability
- issues of community importance which Continue to be a strong advocate on Undertake proactive communication on key issues to foster community are beyond Council authority understanding
- Ensure best practice risk management through the implementation of the Risk Management Strategy



Strategic Resource Plan

The Strategic Resource Plan 2020-25 details the financial and non-financial Council Plan strategic objectives and deliver on the actions and services resources required to achieve the listed in this plan.

Introduction

The City of Greater Dandenong annually reviews its Long Term Financial Strategy which is summarised in this Strategic Resource Plan

The resources available to Council can be grouped into two major sections:

- Financial resources
- Non-financial resources

Financial Resources

long-term financial statements provided accordance with Council's Long Term in the Strategic Resource Plan are in Financial Strategy, which is reviewed The financial outcomes and forecast on an annual basis

updated annually with the development This Strategic Resource Plan (SRP) is egislative requirements as specified of the annual budget and meets the in the Local Government Act 1989 and Local Government (Planning and Reporting) Regulations 2014.

The key financial objectives of the Strategic Resource Plan are:

 An increased ability to fund both capital The achievement of a prudent balance between meeting the service needs the future) and remaining financially of our community (both now and in sustainable for future generations.

works in general and meet the asset renewal requirements as outlined in asset management planning.

Endeavouring to maintain a sustainable Council's costs in delivering services of Council rates and low increases in its revenue capacity due to capping are increasing at a higher rate than Council in an environment where government grant funding.

increase at the cost of providing services. Revenue from government grants fails to

nave been escalated in line with known

Council's costs in providing services

estimates for key components such as

the following Principles of Sound Financia been mindful of the need to comply with In preparing the SRP, Council has also Management as contained in the Act:

- Prudently manage the financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council

decisions on future generations.

 Provide full and accurate and timely disclosure of financial information.

esource these opportunities at the same address the revitalisation of Dandenong Resource Plan needs to recognise and Springvale and Keysborough with key ime as directing greater resources to nfrastructure projects. The Strategic Council has unique opportunities to asset renewal.

> Strategic Resource Plan use indicative rate increases only and will be subject

to the rate cap set by the Minister for

Local Government.

System. The forward four years of the

for 2020-21 under the Fair Go Rates

Rate income has been capped to the Consumer Price Index (CPI) at 2.00% Diminishing real contributions from State operational funding continues to place greater pressure on Council to finance and Federal Governments in terms of this difference from rate revenue.

equirements. Council needs to maintain a high focus on meeting the needs of its community with equally diverse service community in its service provision. Souncil has an extremely diverse

Strategic Resource Plan. A contingency of \$5.3 million has been included in the and have not been factored in to the At this point, the future impacts from COVID-19 are difficult to predict

2020-21 Budget.

assumptions and challenges including: The Strategic Resource Plan has been prepared on the basis of a number of Financial resource planning

Challenges

abour costs.

its operations as the outcomes will have Rates System prevents Councils from from 1 July 2016. Council remains in The challenge will require Council to a healthy financial position, although compounding effect of rate capping this will continue to be tested by the and vagaries of external influences. raising rates above inflation levels The State Government's Fair Go mplications in future years.

CITY OF GREATER DANDENONG

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Comprehensive Income StatementFor the five years ending 30 June 2025

	Forecast Actual	Budget	Str	Strategic Resource Plan Projections	n Projections	
	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Income						
Rates and charges	144,283	152,702	154,744	159,346	164,157	169,088
Statutory fees and fines	8,885	9,732	9,843	9,937	10,136	10,339
Userfees	8,248	8,749	9,398	9,652	9,914	10,182
Grants - operating	25,983	29,875	30,099	30,438	30,671	30,997
Grants - capital	4,498	2,226	1,093	1,018	826	1
Contributions - monetary	7,309	2,910	4,391	2,001	2,001	2,001
Contributions - non-monetary	15,000	15,000	15,000	15,000	15,000	15,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	317	377	387	388	374	442
Other income	10,740	8,890	8,534	9,051	8,967	9,200
Total income	225,263	230,461	233,489	236,831	242,046	247,249
Expenses						
Employee costs	82,988	84,402	85,049	87,129	909'68	92,329
Materials and services	74,057	75,737	68,120	70,494	71,469	73,231
Bad and doubtful debts	1,535	1,363	1,431	1,503	1,578	1,656
Depreciation	30,816	31,433	32,061	32,703	33,357	34,024
Borrowing costs	3,058	3,051	2,917	2,807	3,094	3,306
Other expenses	6,268	5,735	5,055	5,140	5,233	6,231
Total expenses	198,722	201,721	194,633	199,776	204,337	210,777
Surplus for the year	26,541	28,740	38,856	37,055	37,709	36,472
Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods:						
Other	•	•				1
Total comprehensive result	26,541	28,740	38,856	37,055	37,709	36,472

COUNCIL PLAN 2017-21

Balance SheetFor the five years ending 30 June 2025

seets 108.088 10.00.05 2000.0 2000.	strategic kesource Plan Projections	CCITOTIS
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925,813 954,884 988,670 1,026,074 1,037,037,037,037,037,037,037,037,037,037	5 2,369,144	369,144 2,405,616
925,813 954,884 988,670 1,026,074 1,017 1,241,807 1,241,		
1,241,807 1,241,	4 1,059,423	059,423 1,087,716
1 22 00 00 00 00 00 00 00	7 1,241,807	241,807 1,241,807
Reserves 63,903 63,554 67,91		67,914 76,093
	5 2,369,144	369,144 2,405,616

Statement of Changes in EquityFor the five years ending 30 June 2025

		Accumulated	Revaluation	Other			Accumulated	Revaluation	0ther
	rotal \$'000	surplus \$'000	reserve \$'000	reserves \$'000		fotal \$'000	surplus \$,000	reserve \$'000	reserves \$'000
2020					2023				
Balance at beginning of the financial year	2,200,243	875,922	1,241,807	82,514	Balance at the beginning of the financial year	2,294,380	988,670	1,241,807	63,903
Surplus/(deficit) for the year	26,541	26,541			Surplus/(deficit) for the year	37,055	37,055		1
Net asset revaluation increment/ (decrement)	1		1		Net asset revaluation increment/ (decrement)	ı		1	'
Transfers to other reserves	1	(11,186)		11,186	Transfers to other reserves	1	(12,524)		12,524
Transfers from other reserves	1	34,536		(34,536)	Transfers from other reserves	1	12,873		(12,873)
Balance at end of the financial year	2,226,784	925,813	1,241,807	59,164	Balance at end of the financial year	2,331,435	1,026,074	1,241,807	63,554
2021					2024				
Balance at beginning of the financial year	2,226,784	925,813	1,241,807	59,164	Balance at the beginning of the financial year	2,331,435	1,026,074	1,241,807	63,554
Surplus/(deficit) for the year	28,740	28,740		'	Surplus/(deficit) for the year	37,709	37,709	1	'
Net asset revaluation increment/	1			ı	Net asset revaluation increment/	1		,	'
Transfers to other reserves	1	(8,383)		8,383	Transfers to other reserves	1	(12,187)		12,187
Transfers from other reserves	1	8,714		(8,714)	Transfers from other reserves	1	7,827		(7,827)
Balance at end of the financial year	2,255,524	954,884	1,241,807	58,833	Balance at end of the financial year	2,369,144	1,059,423	1,241,807	67,914
2022					2025				
Balance at the beginning of the financial year	2,255,524	954,884	1,241,807	58,833	Balance at the beginning of the financial year	2,369,144	1,059,423	1,241,807	67,914
Surplus/(deficit) for the year	38,856	38,856			Surplus/(deficit) for the year	36,472	36,472		
Net asset revaluation increment/ (decrement)	1		1	'	Net asset revaluation increment/ (decrement)	ı		1	'
Transfers to other reserves	1	(10,041)		10,041	Transfers to other reserves	1	(10,981)	1	10,981
Transfers from other reserves	1	4,971	1	(4,971)	Transfers from other reserves	1	2,802	1	(2,802)
Balance at end of the financial year	2.294.380	988,670	1,241,807	63,903	Balance at end of the financial year	2,405,616	1,087,716	1,241,807	76,093

COUNCIL PLAN 2017-21

Statement of Cash FlowsFor the five years ending 30 June 2025

	Enracact Actual	Rudget	Str	Strategic Resource Plan Projections	an Projections	
	2019-20 \$'000 Inflows	2020-21 \$*000 Inflows	2021-22 \$'000 Inflows	2022-23 \$'000 Inflows	2023-24 \$'000 Inflows	2024-25 \$'000 Inflows
	(Outflows)	(Outflows)	(Ontflows)	(Ontflows)	(Ontflows)	(Outflows)
Cash flows from operating activities						
Rates and charges	144,283	152,343	154,635	159,102	163,901	168,826
Statutory fees and fines	086'9	7,893	606'2	7,902	7,995	8,087
User fees	9,073	9,459	10,171	10,445	10,731	11,021
Grants - operating	28,011	31,642	31,877	32,237	32,481	32,827
Grants - capital	4,498	2,226	1,093	1,018	826	1
Contributions - monetary	2,309	2,910	4,391	2,001	2,001	2,001
Interest received	2,220	2,063	2,082	2,125	2,167	2,210
Trust funds and deposits taken	35,000	35,500	36,000	36,500	37,000	37,500
Other receipts	9,434	7,574	7,162	7,685	7,544	7,764
Net GST refund	13,958	9,024	8,674	10,738	10,337	8,452
Employee costs	(82,988)	(83,649)	(84,263)	(86,307)	(88,747)	(91,429)
Materials and services	(829'06)	(91,841)	(80,209)	(80,408)	(85,588)	(88,191)
Trust funds and deposits repaid	(33,000)	(33,500)	(34,000)	(34,500)	(32,000)	(35,500)
Other payments	(6,895)	(6,309)	(5,561)	(5,654)	(5,756)	(6,854)
Net cash provided by operating activities	47,225	45,335	59,961	62,884	59,892	56,714
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(96,919)	(42,687)	(47,894)	(67,016)	(62,156)	(41,329)
Proceeds (payments) for other financial assets	(2,000)	2,000				1
Proceeds from sale of property, infrastructure, plant and equipment	617	989	704	902	089	802
Net cash used in investing activities	(98,302)	(40,001)	(47,190)	(66,310)	(61,476)	(40,527)
Cash flows from financing activities						
Finance costs	(3,058)	(3,051)	(2,917)	(2,807)	(3,094)	(3,306)
Proceeds from borrowings	10,000	1		15,000	15,000	
Repayment of borrowings	(8,634)	(3,126)	(3,270)	(3,409)	(4,856)	(6,348)
Net cash provided by (used in) financing activities	(1,692)	(6,177)	(6,187)	8,784	7,050	(9,654)
Net increase (decrease) in cash and cash equivalents	(52,769)	(843)	6,584	5,358	5,466	6,533
Cash and cash equivalents at beginning of financial year	162,637	109,868	109,025	115,609	120,967	126,433
Cash and cash equivalents at end of financial year	109,868	109,025	115,609	120,967	126,433	132,966

Note: Figures for future years are likely to be amended due to the impact of rate capping.

CITY OF GREATER DANDENONG

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COUNCIL PLAN 2017-21

Statement of Capital WorksFor the five years ending 30 June 2025

	וסו הרמים ארוממו	100	- 1		III ri ojeculona	
	2015-20 \$*000	\$,000	\$,000 \$	\$,000	2023-24 \$'000	\$'000
Property						
Land	4,049	1				1
Total land	4,049					
Buildings	42,800	13,011	14,654	34,610	28,163	10,493
Leasehold improvements	200	202				
Total buildings	43,300	13,213	14,654	34,610	28,163	10,493
Total property	47,349	13,213	14,654	34,610	28,163	10,493
Plant and equipment						
Plant, machinery and equipment	2,524	2,906	2,940	2,955	2,951	3,002
Fixtures, fittings and furniture	150	426	263	233	249	281
Computers and telecommunications	1,918	577	1,001	134	141	410
Library books	974	860	1,024	1,035	1,046	1,056
Total plant and equipment	5,566	4,769	5,228	4,357	4,387	4,749
Infrastructure				!		
Roads	11,745	15,693	16,439	17,790	17,767	16,380
Bridges	487	100	100	100	450	155
Footpaths and cycleways	2,025	1,600	2,003	1,518	1,514	1,565
Drainage	2,701	099	1,787	1,585	1,769	1,424
Recreational, leisure and community facilities	6,117	1,471	4,409	3,950	4,858	2,785
Parks, open space and streetscapes	18,570	5,181	2,724	2,972	2,866	3,613
Off street car parks	2,359	1	550	134	382	165
Total infrastructure	44,004	24,705	28,012	28,049	29,606	26,087
Total capital works expenditure	96,919	42,687	47,894	67,016	62,156	41,329
Represented by:						
New asset expenditure	35,243	7,854	12,635	7,619	7,352	10,629
Asset renewal expenditure	36,264	20,487	29,581	53,203	48,948	23,876
Asset upgrade expenditure	24,664	14,346	5,678	6,194	5,856	6,824
Asset expansion expenditure	748	•				
Total canital works expanditure	96.919	42.687	47.894	67,016	62.156	41.329

Statement of Human ResourcesFor the five years ending 30 June 2025

	Budget	Stra	tegic Resource Plan	1 Projections	
	\$:000	2021-22 \$'000	2022-23 2023-24 \$'000 \$'000	2023-24 \$'000	2024-25 \$'000
Staff expenditure					
Employee costs - operating	84,402	85,049	87,129	909'68	92,329
Total staff expenditure	84,402	85,049	87,129	89,606	92,329
Staff numbers					
Employees	747.2	736.7	724.0	722.0	722.0
Total staff numbers	747.2	736.7	724.0	722.0	722.0

Note: Figures for future years are likely to be amended due to the impact of rate capping.

CITY OF GREATER DANDENONG

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Other informationFor the five years ending 30 June 2025

1. Summary of planned capital works expenditure

		Assete	Asset expenditure type	be				Funding sources			
	Total	New	Renewal	Upgrade Expansion	pansion	Total	Grants	Contributions	cash cash	Borrowings \$2000	Reserves
Property											
Land						'		1			•
Totalland						'		,		1	'
Buildings	13,011	3,220	4,961	4,830		13,011	375		10,061	'	2,575
Leasehold improvements	202	,	,	202	'	202	100		102	1	'
Total buildings	13,213	3,220	4,961	5,032		13,213	475	,	10,163	1	2,575
Total property	13,213	3,220	4,961	5,032		13,213	475		10,163	•	2,575
Plant and equipment											
Plant, machinery and equipment	2,906	244	2,662			2,906		1	2,906	1	•
Fixtures, fittings and furniture	426	10	400	16	'	426	,		426	1	'
Computers and telecommunications	577	210	352	15		277			222		'
Library books	860		860			860			860	1	'
Total plant and equipment	4,769	464	4,274	31		4,769			4,769		'
Infrastructure											
Roads	15,693	2,650	8,057	4,986	'	15,693	1,008	910	11,045	1	2,730
Bridges	100		100			100		1	100	1	
Footpaths and cycle ways	1,600	200	1,400			1,600		,	1,600	1	'
Drainage	099		099			099			099	1	
Recreational, leisure and community facilities	1,471	902	292			1,471	205	1	1,266	1	
Parks, open space and streetscapes	5,181	614	270	4,297		5,181	538	1	3,043	1	1,600
Off street car parks	1					•			٠	1	
Total infrastructure	24,705	4,170	11,252	9,283		24,705	1,751	910	17,714		4,330
Total capital works expenditure	42,687	7,854	20,487	14,346		42,687	2,226	910	32,646		6,905

COUNCIL PLAN 2017-21

Other informationFor the five years ending 30 June 2025

1. Summary of planned capital works expenditure (continued)

		Asset e	Asset expenditure type	, be				Funding sources			
2021-22	Total \$'000	New \$:000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$°000	Grants \$'000	Contributions \$'000	council cash \$'000	Borrowings \$'000	Reserves \$'000
Property											
Land	1				'	1		•		1	
Totalland	1	,	,	,	, 	1	'	1	'	1	'
Buildings	14,654	9,844	3,838	972	'	14,654	75	2,390	9,949		2,240
Leasehold improvements	1				'	•		,		1	'
Total buildings	14,654	9,844	3,838	972	'	14,654	75	2,390	9,949	1	2,240
Total property	14,654	9,844	3,838	972		14,654	75	2,390	9,949		2,240
Plant and equipment											
Plant, machinery and equipment	2,940	103	2,837		'	2,940		•	2,940	1	
Fixtures, fittings and furniture	263	103	160	,	'	263	'		263	1	'
Computers and telecommunications	1,001	21	897	83	'	1,001			1,001	1	'
Library books	1,024		1,024		'	1,024			1,024	1	
Total plant and equipment	5,228	227	4,918	83		5,228		•	5,228	•	
Infrastructure											
Roads	16,439	1,086	13,250	2,103	•	16,439	1,018	1	15,421	1	1
Bridges	100		100			100			100	1	
Footpaths and cycle ways	2,003	103	1,900	٠	'	2,003		1	2,003	1	
Drainage	1,787	83	1,373	331	'	1,787			1,787	1	
Recreational, leisure and community facilities	4,409	517	3,375	517		4,409			4,409	1	•
Parks, open space and streetscapes	2,724	672	380	1,672	•	2,724	1	1	1,724	1	1,000
Off street car parks	550	103	447		•	550	•		220	-	•
Total infrastructure	28,012	2,564	20,825	4,623	1	28,012	1,018	•	25,994		1,000
Total capital works expenditure	47.894	12.635	29.581	5.678		47.894	1.093	2.390	41.171		3.240
											2: _(;

CITY OF GREATER DANDENONG

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COUNCIL PLAN 2017-21

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

Other informationFor the five years ending 30 June 2025

1. Summary of planned capital works expenditure (continued)

		Assete	Asset expenditure type	ed/				Funding sources			
2022-23	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Upgrade Expansion \$'000 \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000	Reserves \$'000
Property											
Land	•					•		1		1	
Total land	1	,		,	'	'		1	,	1	'
Buildings	34,610	4,434	29,067	1,109	, 	34,610			9,610	15,000	10,000
Leasehold improvements	1	,		'	'	'			,		'
Total buildings	34,610	4,434	29,067	1,109		34,610			9,610	15,000	10,000
Total property	34,610	4,434	29,067	1,109	'	34,610			9,610	15,000	10,000
Plant and equipment											
Plant, machinery and equipment	2,955	118	2,837			2,955			2,955	1	•
Fixtures, fittings and furniture	233	118	115	'	'	233			233		'
Computers and telecommunications	134	24	16	94		134			134	1	
Library books	1,035		1,035		-	1,035			1,035	-	
Total plant and equipment	4,357	260	4,003	94	•	4,357		•	4,357	•	•
Infrastructure											
Roads	17,790	1,238	14,295	2,257	1	17,790	1,018	1	16,772	1	•
Bridges	100		100			100			100	1	
Footpaths and cycle ways	1,518	118	1,400		-	1,518		1	1,518	1	
Drainage	1,585	96	1,113	377		1,585			1,585	1	
Recreational, leisure and community facilities	3,950	290	2,770	290		3,950			3,950		
Parks, open space and streetscapes	2,972	992	439	1,767	-	2,972			1,972	1	1,000
Off street car parks	134	118	16		•	134	٠	'	134	'	'
Total infrastructure	28,049	2,925	20,133	4,991	'	28,049	1,018	•	26,031	i	1,000
Total capital works expenditure	67,016	7,619	53,203	6,194	'	67,016	1,018		39,998	15,000	11,000

Other informationFor the five years ending 30 June 2025

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		Asset e	Asset expenditure type	ype				Funding sources			
2023-24	Total \$*000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$*000	Grants \$'000	Contributions \$'000	council cash \$'000	Borrowings \$'000	Reserves \$'000
Property											
Land	1		,		'	•				1	'
Total land	'				'	•				·	'
Buildings	28,163	4,278	22,815	1,070	'	28,163		1	8,163	15,000	5,000
Leasehold improvements	1			•		•				1	•
Total buildings	28,163	4,278	22,815	1,070	'	28,163	,	1	8,163	15,000	5,000
Total property	28,163	4,278	22,815	1,070		28,163			8,163	15,000	5,000
Plant and equipment											
Plant, machinery and equipment	2,951	114	2,837		'	2,951			2,951	1	'
Fixtures, fittings and furniture	249	114	135			249			249	1	•
Computers and telecommunications	141	23	27	91	'	141	,		141	1	'
Library books	1,046		1,046			1,046		1	1,046	1	•
Total plant and equipment	4,387	251	4,045	91	•	4,387		•	4,387		
Infrastructure											
Roads	17,767	1,195	14,550	2,022		17,767	826		16,941	1	•
Bridges	450	•	450	•	•	450	•	1	450	1	•
Footpaths and cycle ways	1,514	114	1,400			1,514			1,514	1	•
Drainage	1,769	91	1,314	364	•	1,769		1	1,769	1	•
Recreational, leisure and community facilities	4,858	569	3,720	569		4,858		-	4,858	1	•
Parks, open space and streetscapes	2,866	740	386	1,740		2,866			1,866	1	1,000
Off street car parks	382	114	268	•	•	382	٠		382	1	•
Total infrastructure	29,606	2,823	22,088	4,695	'	29,606	826		27,780	•	1,000
T = 1 = 1 = 1 = 1 = 1 = 1 = 1 = 1 = 1 =	0	1 050	40.040	u u		917	900		000 08	900	000
Total capital works expenditure	02,150	765,1	48,948	2,820	'	02,150	820	•	40,330	000,61	9,000

CITY OF GREATER DANDENONG

COUNCIL PLAN 2017-21

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

Other informationFor the five years ending 30 June 2025

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		Assete	Asset expenditure type	тре				Funding sources			
2024-25	Total \$'000	New \$'000	Renewal \$'000	Upgrade Expansion \$'000	Expansion \$'000	Total \$*000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000	Reserves \$'000
Property											
Land	1	,	,	'	'	,			'	'	'
Total land	'			'	, 	1					'
Buildings	10,493	6,185	2,762	1,546	, 	10,493	'	1	10,493	1	'
Leasehold improvements	1					•		1		1	
Total buildings	10,493	6,185	2,762	1,546	'	10,493			10,493	'	'
Total property	10,493	6,185	2,762	1,546		10,493			10,493		
Plant and equipment											
Plant, machinery and equipment	3,002	165	2,837	'	'	3,002			3,002	'	'
Fixtures, fittings and furniture	281	165	116		'	281		1	281	1	
Computers and telecommunications	410	33	245	132	'	410	'		410		'
Library books	1,056		1,056	,	'	1,056			1,056		'
Total plant and equipment	4,749	363	4,254	132		4,749	•	1	4,749	•	•
Infrastructure											
Roads	16,380	1,727	12,925	1,728	'	16,380		1	16,380		•
Bridges	155		155			155	•	1	155	1	
Footpaths and cycle ways	1,565	165	1,400			1,565		1	1,565	1	
Drainage	1,424	132	992	526		1,424			1,424	1	
Recreational, leisure and community facilities	2,785	822	1,140	823		2,785		-	2,785	1	
Parks, open space and streetscapes	3,613	1,070	474	2,069	•	3,613	•		2,613	1	1,000
Off street car parks	165	165	•	٠	•	165	•	-	165	1	•
Total infrastructure	26,087	4,081	16,860	5,146	'	26,087	•	•	25,087	•	1,000
Total capital works expenditure	41,329	10,629	23,876	6,824	•	41,329	•		40,329	•	1,000

Other informationFor the five years ending 30 June 2025

2. Summary of planned human resources and expenditure

	Budget	- 1	Strategic Resource Plan Projections	n Projections	
	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Chief Executive					
Permanent full time	574	585	601	617	633
Permanent part time				1	
Total Chief Executive	574	585	601	617	633
City Planning, Design and Amenity					
Permanent full time	11,146	11,331	11,535	11,824	12,199
Permanent part time	1,917	1,949	1,984	2,034	2,099
Total City Planning, Design and Amenity	13,063	13,280	13,519	13,858	14,298
Community Services					
Permanent full time	17,016	17,490	18,004	18,571	19,155
Permanent part time	15,572	16,006	16,476	16,995	17,530
Total Community Services	32,588	33,496	34,480	35,566	36,685
Corporate Services					
Permanent full time	10,258	10,548	10,793	11,146	11,500
Permanent part time	2,620	2,694	2,756	2,847	2,937
Total Corporate Services	12,878	13,242	13,549	13,993	14,437
Engineering Services					
Permanent full time	15,860	15,919	16,343	16,861	17,396
Permanent part time	819	822	844	870	868
Total Engineering Services	16,679	16,741	17,187	17,731	18,294
Greater Dandenong Business					
Permanent full time	2,268	1,896	1,839	1,897	1,957
Permanent part time	509	426	413	426	439
Total Greater Dandenong Business	2,777	2,322	2,252	2,323	2,396
Total casuals and other	5,843	5,383	5,541	5,518	5,586
Total staff exnenditure	84.402	85.049	87,129	909'68	92,329

COUNCIL PLAN 2017-21

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

Other information

For the five years ending 30 June 2025

2. Summary of planned human resources and expenditure (continued)

	Budget	Stra	Strategic Resource Plan Projections	n Projections	
	2020-21 FTE	2021-22 FTE	2022-23 FTE	2023-24 FTE	2024-25 FTE
Chief Executive					
Permanent full time	2.0	2.0	2.0	2.0	2.0
Permanent part time	1				1
Total Chief Executive	2.0	2.0	2.0	2.0	2.0
City Planning, Design and Amenity					
Permanent full time	0.66	0.66	0.96	94.0	94.0
Permanent part time	22.2	22.2	22.2	22.2	22.2
Total City Planning, Design and Amenity	121.2	121.2	118.2	116.2	116.2
Community Services					
Permanent full time	154.0	154.0	152.0	152.0	152.0
Permanent part time	164.6	164.1	164.1	164.1	164.1
Total Community Services	318.6	318.1	316.1	316.1	316.1
Corporate Services					
Permanent full time	85.0	84.0	83.0	83.0	83.0
Permanent part time	27.0	27.0	26.0	26.0	26.0
Total Corporate Services	112.0	111.0	109.0	109.0	109.0
Engineering Services					
Permanent full time	152.0	147.0	144.0	144.0	144.0
Permanent part time	8.6	8.6	7.8	7.8	7.8
Total Engineering Services	160.6	155.6	151.8	151.8	151.8
Greater Dandenong Business					
Permanent full time	17.0	13.0	12.0	12.0	12.0
Permanent part time	4.3	4.3	3.5	3.5	3.5
Total Greater Dandenong Business	21.3	17.3	15.5	15.5	15.5
Total casuals and other	11.5	11.5	11.5	11.5	11.5
Total staff numbers	747.2	736.7	724.0	722.0	722.0
Note: Figures for future years are likely to be amended due to the impact of rate capping.				FTE: Fu	FTE: Full time equivalent



POLICY & STRATEGY

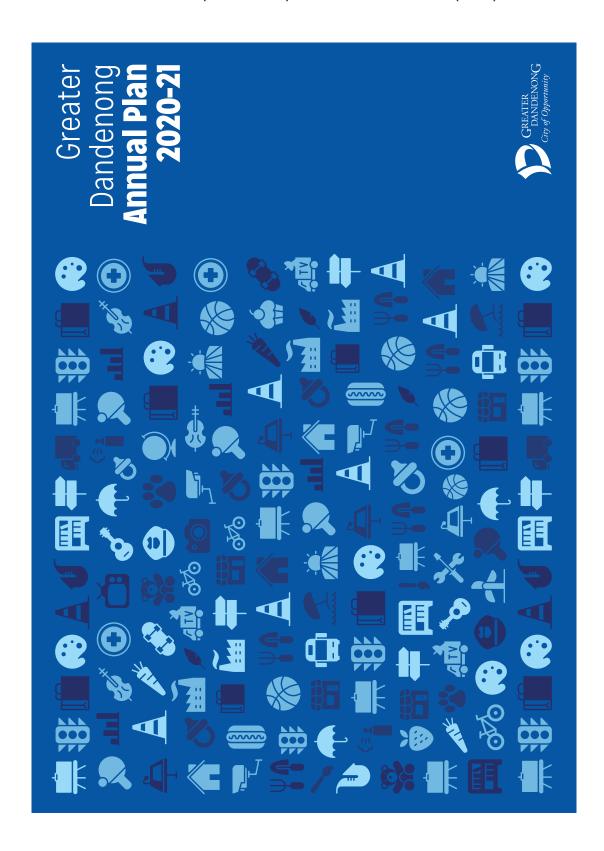
COUNCIL PLAN 2017-21 (REVISED 2020) AND ANNUAL PLAN 2020-21

ATTACHMENT 2

DRAFT ANNUAL PLAN 2020-21

PAGES 11 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.



Introduction

partnership with its community, strategic objectives for 2017-21: which highlights Council's six created a new Council Plan Three years ago Greater Dandenong Council, in

A vibrant, connected

and safe community

A creative city that respects and embraces its diversity

A healthy, liveable and sustainable city

A city planned for the future

A diverse and

growing economy effective Council An open and

Greater Dandenong now and how they wanted to see it grow and develop in insights into how our community saw We received valuable feedback and These objectives were the result of extensive community consultation.

but these will now be disseminated online workshops and library storytime sessions to the creation of more digital content. Social distancing guidelines have led We will continue to run exhibitions, rather than in person. Council believes a shared vision with the community is the most effective way to achieve the best outcomes for the City In order to deliver on these strategic of Greater Dandenong.

and major works which will occur across financial, physical and human resources priorities and balance these against the Annual Plan which details the activities We take into account the community's objectives Council must develop an the city during each financial year. Council has available to it.

new gallery will be located on the current

site of the Masonic Hall in Mason St,

Dandenong.

Greater Dandenong Gallery of Art. The

Our arts offerings will receive a further

what we want to achieve long-term and what we need to achieve each year to The key is striking a balance between make that happen.

Move - by providing innovative ways for

people to stay fit and healthy. Detailed

Dandenong aquatic and leisure centre

Active Recreation Strategy - Make Your

We will promote our new Sports and

identify key areas of focus and create actions which align with the annual budget and the community's vision organisation review their activities, Each year Councillors and senior management teams across the for the future.

In 2020-21 Council will continue to focus We recognise that in the current climate the ability to adapt and be innovative is celebrating our vibrancy and diversity on connecting with the community, more important than ever.

and establish programs like Operation priority. As a Council we will continue maintain our Safe City CCTV network to partner with Victoria Police to

Our new Community Engagement our community plays a pivotal role in the decision-making process.

The year ahead will undoubtedly have

Jim Memeti Greater 15 which will ensure our community's needs planning will also commence on the new

of our Reconciliation Action Plan.

program and roll out the key objectives

community and will start implementing

our Anti-Poverty Collective Impact

We will continue to provide support to

are met well into the future.

the most vulnerable members of our

Community Safety also remains a key

Bounce Back to reduce crime.

Framework will also help to ensure boost with work commencing on the new

to working with the community to ensure its challenges, but Council is committed Greater Dandenong continues to be a place we want to live, work, play and invest.

> Sustainability continues to be a priority for Strategy and Green Wedge Management Council. Along with the Climate Change Plan, Council will continue to invest in its parks and reserves through parks

master planning.

CITY OF GREATER DANDENONG

ANNUAL PLAN 2020-21

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

PEOPLE A VIBRANT, CONNE

Strategic Objective 1:A vibrant, connected and safe community

PEOPLE A VIBRANT, CONNECTED AND SAFE COMMUNITY

A city with high		
only with high	 Deliver initiatives which enhance the employment capability of young people 	Community Wellbeing
community	• Develop female physical activities and sporting opportunities as part of the 'Make Your Move' Physical Activity Strategy	Community Development, Sport and Recreation
ariicipaiiui	 Implement the year one actions of the 'Make Your Move' Physical Activity Strategy 	Community Development, Sport and Recreation
	 Develop and deliver a program of festivals and events across the City that are accessible and inclusive, financially and environmentally sustainable and contribute to the creativity and vibrancy of Greater Dandenong 	Community Wellbeing
	 Review governance structures for kindergarten and child care provision across the municipality 	Community Wellbeing
	 Manage the new permanent Pop Up Park (constructed by Development Victoria) 	Community Development, Sport and Recreation
	 Support young people to participate in civic and community activities which enhance leadership and personal development 	Community Wellbeing
	• Continue to support, train and recognise Council volunteers through regular training and recognition events	Community Development, Sport and Recreation
	 Increase opportunities for volunteering within Council programs 	Community Development, Sport and Recreation
	 Develop and implement a governance framework that will guide engagement, support and business with community organisations 	Community Development, Sport and Recreation
	 Implement a new network approach to connect and build the capacity of Not for Profit agencies through corporate support and sponsorship 	Community Development, Sport and Recreation
	 Develop an Informal Recreation Infrastructure Plan 	Community Development, Sport and Recreation
	 Finalise the review of the Community Development Framework and Community Hub Framework 	Community Development, Sport and Recreation
A safe community	 Improve safety within the community by advocating for additional police resources and addressing identified hot spots while also continuing to monitor community perceptions 	Community Development, Sport and Recreation
	 Assist Victoria Police with targeted enforcement of speeding and hoon behaviour, through ongoing liaison and data provision 	Transport and Civil Development
	 Maintain the Safe City CCTV system in accordance with specified performance standards 	Regulatory Services
	 Develop and implement the Domestic Animal Management Plan 2020-21 	Regulatory Services
	 Review the Municipal Emergency Management Plan as part of ongoing continuous improvement activities 	City Improvement Services
	 Maintain eSmart Libraries accreditation to equip libraries and connect communities with the skills needed for smart, safe and responsive use of technology 	Community Arts, Culture and Libraries
	 Provide ongoing funds for local road safety treatments to address priority locations, where the greatest road safety risks are identified tvia Council's Local Area Traffic Management prioritisation program). 	Transport and Civil Development

Strategic Objective I:A vibrant, connected and safe community (continued)

PEOPLE A VIBRANT, CONNECTED AND SAFE COMMUNITY

Priority	Action	Department
A safe	 Work with young people to address the impact of racism and discrimination 	Community Wellbeing
community (continued)	 In association with RoadSafe South East, continue to advocate for and promote the implementation of programs that address road laws and highlight the impact that alcohol and drugs (legal and illegal), fatigue, speed, hoon behaviour and distractions have on driving abilities 	Transport and Civil Development
	 Deliver support services for vulnerable families, including those experiencing or at risk of, family violence 	Community Wellbeing
	 Host the 2020 Walk Against Family Violence 	People and Procurement Services
A well informed and connected	 Promote gender equity, and support the right of women to engage and participate equally in all aspects of community life 	Community Development, Sport and Recreation
community with	 Maintain food safety - inspect all registered food premises annually and report outcomes 	Building and Compliance Services
and wellbeing	 Maintain food safety and public health standards - interact with other local authorities, Environmental Health Professionals Australia (EHPA), Municipal Association of Victoria (MAV), and State Government departments 	Building and Compliance Services
	 Monitor adolescent immunisation rates and report on the number of adolescents immunised according to the National Immunisation Program (NIP) Secondary School Program 	Community Wellbeing
	 Monitor immunisation rates and report on the number of children and adolescents under 20 years of age immunised according to the National Immunisation Program (NIP) 	Community Wellbeing
	 Report on services and initiatives targeting vulnerable people in the community who may be at risk of being unimmunised or under immunised 	Community Wellbeing
	Continue to develop and implement an Anti-Poverty Collective Impact program with high community and cross Council departmental involvement	Community Development, Sport and Recreation
	 Endorse and begin implementation of the next Reconciliation Action Plan 	Community Development, Sport and Recreation
Enhanced partnerships	 Engage with and monitor organisations funded through the new Community Partnership Funding and Sponsorship Program to ensure delivery of outcomes. 	Community Development, Sport and Recreation
with agencies and stakeholder groups to deliver	 Implement the endorsed recommendations of the Community Transport Review 2020 which aims to develop an improved Community Transport Program for older frail residents and residents with a disability to foster greater social connectedness and health and wellbeing 	Community Care

CITY OF GREATER DANDENONG

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ANNUAL PLAN 2020-21

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

PEOPLE A CREATIVE CITY THAT RESPECTS AND EMBRACES ITS DIVERSITY Community Development, Sport and Recreation Community Development, Sport and Recreation Community Development, Sport and Recreation Community Arts, Culture and Libraries Community Wellbeing Community Wellbeing Community Wellbeing Community Care Community Care Community Care Monitor and analyse the recommendations of the Aged Care Quality and Safety Royal Commission · Deliver the Home exhibition and program that features artists from refugee backgrounds including Deliver at least 12 arts and cultural heritage exhibitions and supporting programs annually through Provide 20 community arts participation opportunities for artists, residents and businesses through Implement Year Five actions of the Greater Dandenong Arts and Cultural Heritage Strategy 2016-26 Present a season of professional performances consisting of varied genres for the Encore seniors · Provide support and guidance to community organised festivals, events and cultural celebrations Promote greater artist engagement through The Drum's programs, performances and workshops Enhance Council's ability to store and protect the City's heritage collections in collaboration with Support implementation of yearly actions from the Greater Dandenong People Seeking Asylum Facilitate the implementation of a new Children, Youth and Family Strategy 2020-24 for children final report due November 2020 with a view to preparing an Options Paper which identifies the possible impacts for older residents of Greater Dandenong and the role of Aged Services post program, family and children's program as well as general programming with broad appeal Continue to suppport the Back Your Neighbour campaign and the activities of the Local Promote and support artists locally through engagement, networking, residency and Continue to improve the inclusion, recognition and community understanding of the Implement Year Four actions of the Positive Ageing Strategy 2017-25 Implement Year Four actions of the Disability Action Plan 2017-23 performance and exhibition programs and other projects A creative city that respects and embraces its diversity Deliver the 2020 Short Cuts Film Festival and Refugee Action Plan 2018-21 Host the 2020 Children's Forum people seeking asylum development activities LGBTIQ community Strategic Objective 2: A harmonious community that Increased participation in creative and cultural activities A city well known for working together with its community

celebrates diversity

Strategic Objective 3:A healthy, liveable and sustainable city

Priority	Action	Department
A city that delivers a clean and	 Implement the Greater Dandenong Plastics Policy 	Planning and Design
healthy environment for people	 Implement the Greater Dandenong Sustainability Strategy 2016-30 and undertake the five year review 	Planning and Design
to enjoy	 Undertake the annual Sustainability Festival and Awards 	Planning and Design
	 Develop and deliver a 2020-21 Waste Education Program 	Infrastructure Services and Planning
	 In conjunction with the Metropolitan Waste Resource and Recovery Group, participate in the current EOI process and report back to Council at the key milestones that will inform the final tender stage 	Infrastructure Services and Planning
	 Offer a Food Organics Garden Organics (FOGO) service to our community as a means to divert this valuable resource from landfill 	Infrastructure Services and Planning
	 Implement Year Three of the Urban Tree Strategy 2018-23 	Infrastructure Services and Planning
	 Finalise the Urban Forest Strategy 	Planning and Design
	 Implement the Greater Dandenong Green Wedge Management Plan 2015-35 	Planning and Design
	 Monitor materials recycling and green waste processing sites across the municipality 	Building and Compliance Services
	 Review the recycling charges, whilst considering opportunities to introduce an incentive for increased recycling 	Infrastructure Services and Planning
	 Investigate the implications in implementing the Circular Economy Policy recommendations 	Infrastructure, Services and Planning
A city that prepares for climate	• Finalise and begin implementing the Greater Dandenong Climate Change Strategy and Action Plan Planning and Design	Planning and Design
change	 Commence the development of the Biodiversity Action Plan 	Planning and Design
	 Embed climate emergency into decision making and governance processes 	Planning and Design
	 Develop an Electric Vehicle Fleet Transition Plan 	Infrastructure Services and Planning
	 Determine future approach re: ESD 2.0 (implementing zero carbon into the planning scheme) 	Planning and Design
A network of quality parks, reserves and sportsgrounds	Undertake Dandenong Park improvements as per the Dandenong Park Masterplan 2007	City Improvement Services
Infrastructure that supports people and business	 Implement the Active Transport Infrastructure Priority Program improving pedestrian and cycling infrastructure 	City Improvement Services
	 Deliver Council's Capital Works Program 	City Improvement Services
	 Undertake the road resurfacing program 	City Improvement Services
	 Enable and showcase the opportunity for social activity on local streets, for example street parties, temporary playgrounds and events 	Transport and Civil Development
	• Finalise the Toilet Stratemy to man out where there peeds to be new or undreded multip toilets	City Improvement Services

PLACE A HEALTHY, LIVEABLE AND SUSTAINABLE CITY

An adequate supply of industrial development

4.3.1 Council Plan 2017-21 (Review 2020) and Annual Plan 2020-21 (Cont.)

PLACE A CITY PLANNED FOR THE FUTURE Community Development, Sport and Recreation Community Development, Sport and Recreation Transport and Civil Development ransport and Civil Development Transport and Civil Development Transport and Civil Development ransport and Civil Development Business and Revitalisation City Improvement Services Business and Revitalisation Community Wellbeing Planning and Design Major Projects Major Projects Major Projects Major Projects · Develop Vanity Lane as a new pedestrian link between Thomas and Lonsdale Streets, Dandenong Continue to support the Little India Precinct including implementing the State Government grant to Support the organisation's town planning activities by dealing with department referrals in a timely manner, in compliance with the Subdivision Act · Increase access and availability of social housing stock in the municipality by activation of Council Continue planning for a Dandenong Community Hub by developing the business case and concept plans Melbourne's home for elite sporting competitions, major events, concerts and community festivals Finalise the Noble Park Activity Centre Structure Plan and commence the Planning Scheme Amendment Translate the existing Local Planning Policy Framework and Municipal Strategic Statement to the Review and implement the Municipal Early Years Infrastructure Plan to embed planning for three Finalise and launch the Public Transport Advocacy Statement and advocate in accordance with Undertake detailed planning for the new Dandenong Aquatic and Leisure Centre in partnership and community assets for delivery of social housing, and advocating for increased State and Finalise the revised Open Space Strategy and commence the Planning Scheme Amendment Continue to advocate for the proposed Dandenong Sports and Events Centre, as south east Finalise the design and commence construction of the Keysborough South Community Hub Finalise the Planning Scheme Amendment for the Springvale Activity Centre Structure Plan with key stakeholders and in accordance with the Greater Dandenong Aquatic Strategy Develop a Multi Modal Transport Infrastructure Plan for Dandenong Activity Centre Develop a Multi Modal Transport Infrastructure Plan for Noble Park Activity Centre Finalise a Multi Modal Transport Infrastructure Plan for Springvale Activity Centre Process the Planning Scheme Amendment for the Sandown Master Plan Advocate for phase two of the Revitalising Central Dandenong project Monitor, implement and promote Activity Centre parking changes Implement staged delivery of the Springvale Boulevard Project Monitor the 10 year Infrastructure Plan for the Activity Centres Planning Policy Framework in conjunction with DEWLP Review the Greater Dandenong Housing Strategy Complete the Springvale Community Hub Project Implement the Open Space Acquisition Targets Construct the Greater Dandenong Gallery of Art Federal Government provision year old kindergarten A city planned for the future Strategic Objective 4: Increased sustainability of residential, commercial, industrial Assets planned to meet future residential, commercial and and Council developments Quality public open space Revitalised activity centres provided across the city

Strategic Objective 5:A diverse and growing economy

riority	Action	Department
A city that is connected to the global economy	 Deliver activities to business and industry that provide opportunities, awareness and exposure to global trends and markets 	SEBN
	 Support the Future of Manufacturing program and continue to explore the opportunities for a Manufacturing Connectivity Centre in partnership with SEMMA 	SEBN
A city that supports the economic	A city that supports the economic • Develop an investment attraction prospectus for the city	Business and Revitalisation
contribution, strength and diversity of its industries	 Undertake discussions with industry experts and stakeholders on future opportunities and strategies for revitalising central Dandenong 	Business and Revitalisation
A city where business and community work together	Develop and deliver a program for social enterprises	Business and Revitalisation
A great place for business	 Host the CGD-industry Take a Swing¹ golf day event to raise funds in support of the local community 	SEBN
	 Monitor and report the number of network activities conducted with a target of 50 	SEBN
	 Provide activities that encourage opportunities for women and promote women in business 	SEBN
A resilient employment hub	 Publish four editions of 'Talking Business' magazine and relevant e-newsletters 	Business and Revitalisation
	 Deliver a minimum of one key event for secondary school students that promotes the diversity of career opportunities in the region, particularly within the manufacturing sector 	SEBN
	 Oversee and implement the Community Revitalisation and One Per Cent project and continue to develop the capability and capacity of the disadvantaged/disengaged jobseekers in our community 	SEBN
	 Continue to implement the refreshed Local Economic and Employment Development Strategy 	Business and Revitalisation
A tourist destination attracting	Continue to implement the Tourism and Regional Food Strategies	Business and Revitalisation

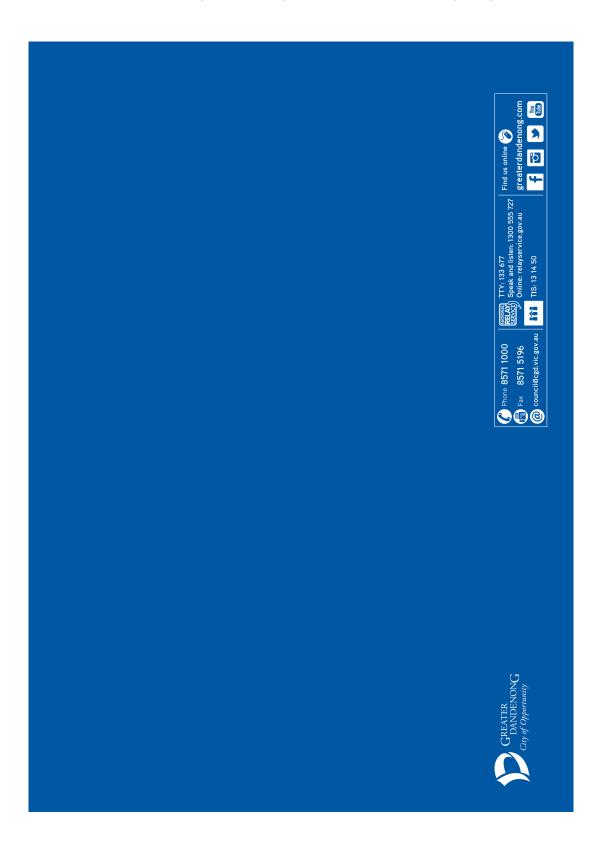
CITY OF GREATER DANDENONG

OPPORTUNITY A DIVERSE AND GROWING ECONOMY

OPPORTUNITY AN OPEN AND EFFECTIVE COUNCIL

Strategic Objective 6: An open and effective Council

Priority	Action	Department
A Council connected with the community, providing an	 Achieve an index score that is equivalent or higher than the average result of comparison Councils for community consultation and advocacy (Community Satisfaction Survey) 	Communications and Customer Service
effective voice on their behalf	 Maintain a detailed advocacy register on Council's website and prepare an updated advocacy document for distribution to local Members of Parliament 	Communications and Customer Service
	 Grow Council's social media following by 10 per cent from a base figure of 26,000 	Communications and Customer Service
	 Facilitate Community Forums as requested by Councillors 	Governance and Commercial Property
	 Manage the VEC contract for conduct of the 2020 Council elections and conduct candidate forums. Governance and Commercial Property across the Greater Dandenong community. 	Governance and Commercial Property
A well-managed and high performing Council	 Ensure Local Government Act general compliance across the organisation through the ongoing management of the legislative compliance system 	Governance and Commercial Property
	 Review and update the Audit Advisory Committee Charter 	Governance and Commercial Property
	 Enhance the Pulse risk management system across Council for improved performance reporting, risk identification and mitigation 	People and Procurement Services
	 Maintain sound financial practices by completion of the Annual Financial Statements for the year ended 30 June 2020 and receive full audit clearance by the legislated time frame of 30 September (including compliance with the Model Financial Report) 	Finance and Information Technology
	 Review the Long Term Financial Strategy and seek Council adoption of the revised framework 	Finance and Information Technology
	 Develop a Revenue and Rating Strategy 	Finance and Information Technology
	 Complete a Workforce Management Plan 	People and Procurement Services
	 Complete the development of a CEO remuneration policy 	People and Procurement Services
	 Develop a professional development and training program for Councillors 	Governance and Commercial Property
	 Achieve an index score of 76 or higher for customer satisfaction (Community Satisfaction Survey) 	Communications and Customer Service
	 Maintain all public registers required in accordance with the Local Government Act and associated regulations 	Governance and Commercial Property
	 Manage the effective leasing of Council's commercial property portfolio including seeking new lease opportunities for spaces which are currently vacant 	Governance and Commercial Property
An innovative and technologically connected Council	An innovative and technologically • Continue to develop on-line digital forms to supplement current manual processes and promote connected Council these products to the community	Finance and Information Technology
	 Implement Council's Information Technology and Digital Strategy 2020-25 	Finance and Information Technology
Decision making which is transparent and accountable	 Achieve an index score that is equivalent or higher than the average result of comparison Councils for making decisions in the interest of the community (Community Satisfaction Survey) 	Communications and Customer Service
	 Develop the new Council Plan 2021-25 and the Annual Plan 2021-22 	Communications and Customer Service
	 Produce and adopt the Annual Budget by 30 June 2021 in line with the new requirements of the Local Government Act 	Finance and Information Technology



4.4 OTHER

4.4.1 Report on Matters Discussed at Councillor Briefing Sessions & Pre-Council Meetings - 30 March & 6 April 2020

File Id: fA25545

Responsible Officer: Director Corporate Services

Report Summary

As part of Council's ongoing efforts to improve transparency in Council processes, matters discussed at Councillor Briefing Sessions & Pre-Council Meetings (other than those matters designated to be of a confidential nature) are reported on at ordinary Council meetings.

The matters listed in this report were presented to Councillor Briefing Sessions & Pre-Council Meetings in March and April 2020.

Recommendation Summary

This report recommends that the information contained within it be received and noted.

4.4.1 Report on Matters Discussed at Councillor Briefing Sessions & Pre-Council Meetings - 30 March & 6 April 2020 (Cont.)

Matters Presented for Discussion

Item		Councillor Briefing Session/Pre-Council Meeting
1	General Discussion Councillors were provided with a summary of the current status of	30 March 2020
	the 2020-2021 Budget and provided with an overview for each Directorate. (Cr Jim Memeti disclosed a Conflict of Interest in the item pertaining to the Dandenong Market and left the meeting during this discussion.)	
2	Council Plan 2017-21 (Revised 2020) and Annual Plan 2020-21	6 April 2020
	Councillor approval was sought to proceed to in-principle adoption (scheduled for the 27 April 2020 Council Meeting) of the document to enable the 28-day public submission process to commence.	
3	Community Vision and Council Plan 2021-25 Proposed Engagement Plan	6 April 2020
	Councillor approval was sought to proceed with the proposed engagement plan taking into consideration the impacts of the Coronavirus pandemic. Any changes which are required in relation to face to face activities will be reported back to Council for further consideration prior to this project commencing in July 2020.	
4	Finalisation of 2020/21 Annual Budget	6 April 2020
	Councillor input was sought regarding the finalisation of the 2020-2021 Annual Budget and Capital Works Program.	
5	General Discussion	6 April 2020
	Councillors and Council officers briefly discussed the following topics:	
	a) Regional Kitchen Pty Ltd (Community Chef) update – (John Bennie disclosed a Conflict of Interest in this item and left the meeting during discussion.)	
	b) Agenda items for the Council Meeting of 14 April 2020	

4.4.1 Report on Matters Discussed at Councillor Briefing Sessions & Pre-Council Meetings - 30 March & 6 April 2020 (Cont.)

Apologies

 Councillor Loi Truong submitted apologies for the Budget Briefing Session on 30 March 2020 and the Councillor Briefing Session on 6 April 2020.

Recommendation

That the information contained in this report be received and noted.

4.4.2 List of Registered Correspondence to Mayor and Councillors

File Id: qA283304

Responsible Officer: Director Corporate Services

Attachments: Correspondence Received 6-17 April 2020

Report Summary

Subsequent to resolutions made by Council on 11 November 2013 and 25 February 2014 in relation to a listing of incoming correspondence addressed to the Mayor and Councillors, Attachment 1 provides a list of this correspondence for the period 6-17 April 2020.

Recommendation

That the listed items provided in Attachment 1 for the period 6-17 April 2020 be received and noted, be received and noted.

4.4.2 List of Registered Correspondence to Mayor and Councillors (Cont.)

OTHER

LIST OF REGISTERED CORRESPONDENCE TO MAYOR AND COUNCILLORS

ATTACHMENT 1

CORRESPONDENCE RECEIVED 6 - 17 APRIL 2020

PAGES 3 (including cover)

If the details of the attachment are unclear please contact Governance on 8571 5235.

4.4.2 List of Registered Correspondence to Mayor and Councillors (Cont.)

9	
4	
8	
8	

Correspondences addressed to the Mayor and Councillors received between 06/04/20 & 17/04/20 - for officer action - total = 6	eceived between	06/04/20 & 17/04	/20 - for office	r action - total = 6
Correspondence Name	Correspondence Dated	Date Record Created	Objective ID	User Assigned
A request from a Keysborough resident to review the valuation of their land (and subsequently their rates due).	01-Apr-20	07-Apr-20	fA190582	Rates and Revenue
A query from property owners in Third Avenue Dandenong in relation in regards to the sale of land at the rear of their property to adjoining landowners.	03-Apr-20	09-Apr-20	fA190744	Governance
A request from the Greater Dandenong Environment Group for Council to develop and include a separate Biodiversity Action Plan in its sustainable and climate change strategies.	13-Apr-20	14-Apr-20	fA190875	Mayor & Councillors EA
A request from a business in Noble Park North as to whether Council is providing small business grants during the COVID-19 pandemic.	16-Apr-20	16-Apr-20	fA190998	Mayor & Councillors EA
A resident complaint regarding the closure of outdoor recreational facilities on the comer of Walker and Cadle Streets, Dandenong due to the COVID-19 pandemic.	02-Apr-20	07-Apr-20	fA190574	СЕО
A resident requesting Council for a basketball court and an off-leash dog park for smaller dogs at Tirhatuan Park.	05-Apr-20	06-Apr-20	fA190512	City Improvement

NB: Users assigned may have changed by the time of the Council Meeting. Correct at time of report production only.

4.4.2 List of Registered Correspondence to Mayor and Councillors (Cont.)

Objectiv

Correspondences addressed to the Mayor and Councillors received between 06/04/20 & 17/04/20 - for information only - total = 3	eceived between (06/04/20 & 17/04/	/20 - for inforn	nation only - total = 3
Correspondence Name	Corres pondence Dated	Date Record Created	Objective ID	User Assigned
A marketing letter to the Mayor regarding a product designed to buy, sell and distribute goods and services.	15-Apr-20	15-Apr-20	A6507804	Mayor & Councillors EA
A letter to the Mayor from Keep Victoria Beautiful advising of how they 16-Apr-20 are operating in the new COVID-19 environment.	16-Apr-20	16-Apr-20	A6510634	Mayor & Councillors EA
An email from "Anonymous Sovereignty" asking if Council is a lawful level of Government under the Australian Constitution and requesting rate reductions.	20-Apr-20			СЕО

NB: Users assigned may have changed by the time of the Council Meeting. Correct at time of report production only.

5 NOTICES OF MOTION

A notice of motion is a notice setting out the text of a motion proposed to be moved at the next relevant meeting. It must be in writing, signed by a Councillor, and be lodged with the Chief Executive Officer in sufficient time for him or her to give each Councillor at least 72 hours notice of such notice.

The guidelines for submitting a notice of motion to a Council meeting are included in the current Meeting Procedure Local Law.

6 REPORTS FROM COUNCILLORS/DELEGATES AND COUNCILLORS' QUESTIONS

At each Ordinary Meeting of Council all Councillors will have the opportunity to speak for exactly four (4) minutes on any meetings, conferences or events they have recently attended.

If a Councillor chooses to speak, the name of the conference/event and the Councillor will be noted in the Minutes for that meeting. If a Councillor requires additional information on the conference/event to be listed in the Minutes, they must submit it in writing to a Member of Governance by 9am the day following the meeting.

Question time is provided to enable Councillors to address questions to the Administration. The guidelines for asking questions at a Council meeting are included in the current Meeting Procedure Local Law.

7 URGENT BUSINESS

No business may be admitted as urgent business unless it:

- a. Relates to or arises out of a matter which has arisen since distribution of the Agenda.
- b. Cannot safely or conveniently be deferred until the next ordinary meeting and unless agreed to by a majority of those Councillors present at the meeting.