

Agenda

Council Meeting

Monday 20 July 2026, 7:00 pm
Dandenong Civic Centre, 225 Lonsdale Street,
Dandenong, Victoria 3175

greaterdandenong.vic.gov.au



Council Meeting Details

At the time of printing this Agenda, the Council Meeting to be held on Monday 20 July 2026, will be open to the public to attend in person but will be subject to venue seating capacity. This will be a hybrid meeting consisting of Councillors attending in person and remotely.

If we are unable to accommodate you indoors, you will still be able to watch the webcast live on the Urban Screen in Harmony Square. To view the webcast and stay informed about the status of Council Meetings please visit Council's [website](#).

The Civic Centre basement carpark will be opened to all members of the public during library opening hours. Any parking in this area will be subject to availability and time limits as notified by any signage posted.

Your Councillors

[Mayor Sophaneth \(Sophie\) Tan](#)

[Cr Bob Milkovic](#)

[Deputy Mayor Phillip Danh](#)

[Cr Sean O'Reilly](#)

[Cr Isabella Do](#)

[Cr Loi Truong](#)

[Cr Lana Formoso](#)

[Cr Melinda Yim](#)

[Cr Rhonda Garad](#)

[Cr Alice Phuong Le](#)

[Cr Jim Memeti](#)



We acknowledge the Traditional Owners and Custodians of this land, the Bunurong People, and pay respect to their Elders past and present.

We recognise and respect their continuing connections to climate, Culture, Country and waters.



(03) 8571 1000



council@cgd.vic.gov.au



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Online: [relayservice.gov.au](#)



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COUNCIL OBLIGATIONS AND AGENDA REPORTS

Council has several obligations in relation to its Community Vision, Council Plan, Instruments of Legislation and Council policy. These are summarily considered in each Agenda report and further details are added as required. The obligations are as follows:

Community Vision 2040 (Community Vision | Greater Dandenong Council)

After consultation with the Greater Dandenong community on what kind of future they wanted for themselves and our city, the Greater Dandenong People's Panel developed a new Community Vision for 2040:

*The City of Greater Dandenong is a home to all.
It's a city where you can enjoy and embrace life through celebration and equal opportunity.
We harmonise the community by valuing multiculturalism and the individual.
Our community is healthy, vibrant, innovative and creative.
Our growing city is committed to environmental sustainability.
Welcome to our exciting and peaceful community.*

Reports in this Agenda will identify when any of the above principles are relevant.

The Council Plan 2025-29 (Council Plan 2025-29 | Greater Dandenong Council)

The Council Plan describes the kind of future the Council is working for, and how Council will do this over four years. The Council Plan has the following key strategic objectives:

- *A socially connected, safe and healthy city*
- *A city that respects and celebrates diversity, our history and the arts*
- *A city of accessible, vibrant centres and places*
- *A green city committed to a sustainable future*
- *A city that supports business, entrepreneurship, quality education and employment outcomes*
- *A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.*

Reports in this Agenda will identify when any of the above principles are relevant.

The Overarching Governance Principles of the Local Government Act 2020

Section 9 of the *Local Government Act 2020* states that a Council must in the performance of its role give effect to the overarching governance principles. These are:

- a) Council decisions are to be made and actions taken in accordance with the relevant law;
- b) priority is to be given to achieving the best outcomes for the municipal community, including future generations;
- c) the economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks, is to be promoted;
- d) the municipal community is to be engaged in strategic planning and strategic decision making;
- e) innovation and continuous improvement are to be pursued;
- f) collaboration with other Councils and Governments and statutory bodies is to be sought;
- g) the ongoing financial viability of the Council is to be ensured;
- h) regional, state and national plans and policies are to be taken into account in strategic planning and decision making;
- i) the transparency of Council decisions, actions and information is to be ensured.

Also, in giving effect to the overarching governance principles above, a Council must take into account the following supporting principles:

- a) the community engagement principles (section 56);
- b) the public transparency principles (section 58);
- c) the strategic planning principles (section 89);
- d) the financial management principles (section 101);
- e) the service performance principles (section 106).

Reports in this Agenda will identify when any of the above principles are relevant.



The Gender Equality Act 2020

The *Gender Equality Act 2020* came into operation on 31 March 2021 and requires councils to take positive action towards achieving workplace gender equality and to promote gender equality in their policies, programs and services. The objects of the Act are as follows:

- a) to promote, encourage and facilitate the achievement of gender equality and improvement in the status of women; and
- b) to support the identification and elimination of systemic causes of gender inequality in policy, programs and delivery of services in workplaces and communities; and
- c) to recognise that gender inequality may be compounded by other forms of disadvantage or discrimination that a person may experience on the basis of Aboriginality, age, disability, ethnicity, gender identity, race, religion, sexual orientation and other attributes; and
- d) to redress disadvantage, address stigma, stereotyping, prejudice and violence, and accommodate persons of different genders by way of structural change; and
- e) to enhance economic and social participation by persons of different genders; and
- f) to further promote the right to equality set out in the Victorian Charter of Human Rights and Responsibilities and the Convention on the Elimination of All Forms of Discrimination against Women.

Council is obligated to think about how its programs and services affect different people and different communities and how we can avoid reinforcing unintentional inequalities. Reports authors must consider the requirements of the *Gender Equality Act 2020* and Council's Diversity, Access and Equity Policy when asking Council to consider or review any issues which have a direct or significant impact on members of the Greater Dandenong community.

Victorian Charter of Human Rights and Responsibilities

Council, Councillors and members of Council staff are a public authority under the *Charter of Human Rights and Responsibilities Act 2006* and, as such, are all responsible to act in accordance with the *Victorian Charter of Human Rights and Responsibilities 2006* (the Charter). The Charter is founded on the following principles:

- human rights are essential in a democratic and inclusive society that respects the rule of law, human dignity, equality and freedom;
- human rights belong to all people without discrimination, and the diversity of the people of Victoria enhances our community;
- human rights come with responsibilities and must be exercised in a way that respects the human rights of others;
- human rights have a special importance for the Aboriginal people of Victoria, as descendants of Australia's first people, with their diverse spiritual, social, cultural and economic relationship with their traditional lands and waters.

Given this municipality's diversity and inclusiveness, when developing or preparing a report for Council consideration, report authors are required to ensure their report is consistent with the standards set by the Charter.



Consideration of Climate Change and Sustainability

One of the overarching governance principles of the *Local Government Act 2020* is that the economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks, is to be promoted.

In January 2020, this Council joined a growing number of cities around Australia and declared a “Climate and Ecological Emergency” and committed this Council to emergency action on climate change. Council has developed a Climate Change Emergency Strategy and Action Plan 2020-30 to help the City of Greater Dandenong become a resilient, net zero carbon emission city with an active community prepared for the challenges of changing climate.

When developing or preparing a report for Council consideration, report authors are required to consider what impacts their issue has on Council's Declaration on a Climate and Ecological Emergency, Council's Climate Change Emergency Strategy and the requirements of the *Local Government Act 2020* in relation to the overarching principle on climate change and sustainability.

Related Council Policies, Strategies or Frameworks

Report authors will consider how their report aligns with existing Council policies, strategies, frameworks or other documents, how they may affect the decision of this report or are relevant to this process.



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1 MEETING OPENING

1.1 OPENING OF MEETING BY CHAIR

1.2 ATTENDANCE



1.3 ACKNOWLEDGEMENT OF TRADITIONAL CUSTODIANS OF LAND

Those who wish to stand for the acknowledgement to country are welcome to do so.

We acknowledge the Traditional Custodians of this land, the Bunurong People, and pay respect to their Elders past and present.

We recognise and respect their continuing connections to climate, Culture, Country and waters and we also pay our respect and acknowledge all Aboriginal and Torres Strait Islander peoples and their Elders present here today, in acknowledging their journey.

1.4 OFFERING OF PRAYER, REFLECTION OR AFFIRMATION

In recognition of the diversity of beliefs, cultures and perspectives within our community, this evening's Affirmation will be read by a Councillor of the City of Greater Dandenong.



1.5 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

Meeting of Council held 15 June 2026.

Recommendation

That the Minutes of the Meeting of Council held 15 June 2026 be confirmed.

1.6 DISCLOSURES OF INTEREST

Any interest that a Councillor or staff member has deemed to be significant and has disclosed as either a material or general interest is now considered to be a conflict of interest. Conflict of Interest legislation is detailed in Division 2 – Conflicts of Interest: sections 126, 127, 128, 129 & 130 of the *Local Government Act 2020*. This legislation can be obtained by contacting the Greater Dandenong Governance Unit on 8571 5216 or by accessing the Victorian Legislation and Parliamentary Documents website at www.legislation.vic.gov.au.

If a Councillor discloses any interest in an item discussed at any Council Meeting (whether they attend or not) they must:

1. complete a disclosure of interest form prior to the meeting;
2. advise the chairperson of the interest immediately before the particular item is considered (if attending the meeting); and
3. leave the chamber while the item is being discussed and during any vote taken (if attending the meeting).

The Councillor will be advised to return to the chamber or meeting room immediately after the item has been considered and the vote is complete.



1.7 ADOPTION OF THE AUDIT AND RISK COMMITTEE MEETING MINUTES

The Audit and Risk Committee held a meeting on 4 June 2026 and Minutes of this meeting, as summarised in the following table, are presented to Council for adoption.

Item	Topic
1.	The Audit and Risk Committee reviewed actions arising from previous meetings.
2.	The Audit and Risk Committee reviewed, discussed and noted the following reports with Council officers: • Chief Executive Officer's Report • Directorate Overview • Risk Management Report • Risk Management Framework • Changes to the Local Government Performance Reporting Framework 2026-27 • Quarterly Financial and Performance Report Q3 2025-26 • Fixed Asset Policy 2026-27 Update • Procurement Exemption Reporting • Procurement Policy Update Report • Compliance with Legislation and Regulations Report • Occupational Health and Safety Dashboard and Matters • Core Systems Replacement (CSR) Update Report • Complaints Policy Report • Policy Register Status Update Report • Status of Delegations Controls Report • Review of Conflict of Interest Register Report
3.	The Audit and Risk Committee reviewed, discussed and noted the following reports with Council officers and the External auditor: • 2025-26 Financial Year End Update
4.	The Audit and Risk Committee reviewed, discussed and noted the following reports with Council officers and the internal auditor: • HLB Mann Judd - Internal Audit Status Report • DMPL Review of Asset Maintenance Management Report • SEL Review of Cyber (Essential 8) Report • Review of Infringements Appeals Process • Integrity Body Reports • Council Status of Internal Audit Actions Report • Internal Audit Contract 2026-2029 Report

Officer Recommendation

That the unconfirmed minutes of the Audit and Risk Committee meeting held on 4 June 2026 be adopted.



2 OFFICERS REPORTS - PART 1

2.1 PETITIONS AND JOINT LETTERS

2.1.1 Petitions and Joint Letters

Responsible Officer: Manager Governance, Legal & Risk
Attachments: 1. Petitions & Joint Letters [2.1.1.1 - 4 pages]

Officer Recommendation

That this report and its attachment be received and noted.

Executive Summary

1. Council receives a number of petitions and joint letters on a regular basis that deal with a variety of issues which have an impact upon the City.
2. Issues raised by petitions and joint letters will be investigated and reported back to Council if required.
3. A table containing all details relevant to current petitions and joint letters is provided in Attachment 1. It includes:
 - a) the full text of any petitions or joint letters received;
 - b) petitions or joint letters still being considered for Council response as pending a final response along with the date they were received; and
 - c) the final complete response to any outstanding petition or joint letter previously tabled along with the full text of the original petition or joint letter and the date it was responded to.

Petitions and Joint Letters Tabled

4. Council received no petitions or joint letters prior to the Council Meeting of 20 July 2026.

Date Received	Petition Text (Prayer)	No. of Petitioners	Status	Responsible Officer Response
05/06/2026	Concerns about the impacts of the Ramadan Night Market on day-to-day trading, customer access and staff operations. Local business owners have raised concerns that they would like addressed in writing.	22 proponents.	Completed.	Responsible officer: Executive Director Community Strengthening <i>"Dear Thomas Street Trader,</i> RE: Impacts of the Ramadan Night Market on Thomas Street Businesses <i>Thank you for your correspondence dated 1 May 2026 addressed our Chief Executive Officer and Councillors regarding the impacts of the Ramadan Night Market on your businesses. We appreciate you taking the time to outline your experiences and acknowledge the challenges that have been raised.</i> <i>Council recognises the importance of Thomas Street as a key retail and business precinct and understands that events of this scale can create both opportunities and pressures for surrounding traders. We also acknowledge your support for the cultural and community value of the Ramadan Night Market, which remains an important event for the municipality.</i> Council's role and responsibilities <i>The Ramadan Night Market is delivered by the Bright Community Organisation, a not-for-profit event organiser. Council's role in relation to the event primarily involves:</i> • <i>Assessment and issuing of permits.</i> • <i>Oversight of safety, compliance, and regulatory requirements.</i>

Date Received	Petition Text (Prayer)	No. of Petitioners	Status	Responsible Officer Response
				• <i>Provision of funding and in-kind support to support safe and successful delivery.</i> <i>Consistent with this role, responsibility for the design, operation and day-to-day delivery of the event, including trader engagement, site layout, access arrangements and commercial decisions, sits with the event organiser.</i> <i>Council has consistently encouraged the organisers to engage directly with local businesses in advance of the event and to consider the impacts of event operations on surrounding traders.</i> Matters raised in your correspondence <i>The matters you have identified regarding access, parking, deliveries, amenity, safety, and communication are noted. These are important operational considerations that are typically managed by the event organiser as part of event planning and delivery.</i> <i>Council officers have raised similar feedback with the organisers previously and will continue to reinforce the importance of:</i> • <i>Early and clear communication with traders.</i> • <i>Effective traffic and access management.</i> • <i>Minimising amenity impacts on surrounding businesses.</i> Event review and next steps <i>Council officers have scheduled a formal debrief with the Bright Community Organisation on 30 June</i>

Date Received	Petition Text (Prayer)	No. of Petitioners	Status	Responsible Officer Response
				2026 to review the delivery of this year's event in detail. <i>This debrief will include consideration of:</i> • <i>Feedback received from local traders and the broader community.</i> • <i>Operational performance across the event period.</i> • <i>Opportunities to improve planning, communication, and delivery for future years.</i> <i>At this stage, it is Council's understanding that the organisers are considering relocating the event to Palm Plaza from 2027, subject to feasibility and approvals. This site consideration will form a central part of discussions during the upcoming debrief meeting.</i> Future Engagement <i>We acknowledge your request for improved consultation and will ensure that the feedback provided through your correspondence is formally shared with the organisers as part of the post-event review.</i> <i>Regardless of where the 2027 event proceeds, Council will continue to encourage:</i> • <i>Early engagement with any affected traders.</i> • <i>Opportunities for businesses to provide input into event planning and trade.</i>

Date Received	Petition Text (Prayer)	No. of Petitioners	Status	Responsible Officer Response
				<i>We appreciate the constructive tone of your letter and your willingness to work collaboratively with Council and the event organisers."</i>



2.2 STATUTORY PLANNING APPLICATIONS

2.2.1 Planning Delegated Decisions Issued – June 2026

Responsible Officer: Executive Director City Futures

Attachments: 1. Planning Delegated Decisions Issued – June 2026 [2.2.1.1 - 11 pages]

Officer Recommendation

That the listed items in Attachment 1 to this report be received and noted.

Executive Summary

1. This report provides Council with an update on the exercise of delegation by Council officers.
2. It provides a listing of Town Planning applications that were either decided or closed under delegation or withdrawn by applicants in June 2026.
3. It should be noted that where permits and notices of decision to grant permits have been issued, these applications have been assessed as being generally consistent with the Greater Dandenong Planning Scheme and Council's policies.
4. Application numbers with a PLA#, PLN#.01 or similar, are applications making amendments to previously approved planning permits.
5. The annotation 'SPEAR' (Streamlined Planning through Electronic Applications and Referrals) identifies where an application has been submitted electronically. SPEAR allows users to process planning permits and subdivision applications online.

Planning Delegated Decisions Issued from 1/06/2026 to 30/06/2026

City of Greater Dandenong

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLA25/0230	PlnAppAmd	No	2/44 Jones Road DANDENONG VIC 3175	Jova Drafting Consultants	Application to Amend Planning Permit 92/082	Amend endorsed plans	Delegate	AmendPerm	29/06/2026	Yarraman
PLA25/0239	PlnAppAmd	No	1/121 Ann Street DANDENONG VIC 3175	Farrington Architects	AMENDMENT TO: Development of the land for two (2) double storey dwellings to the front of an existing double storey dwelling (PLN21/0228)	Amend endorsed plans	Delegate	AmendPerm	05/06/2026	Cleeland
PLA25/0254	PlnAppAmd	No	25 Birdwood Avenue DANDENONG VIC 3175	Ogee Architects Pty Ltd	AMENDMENT TO: Construction of four (4) new dwellings (two (2) three storey and two (2) double storey to the rear) (PLN15/0191)	Amend endorsed plans	Delegate	AmendPerm	12/06/2026	Yarraman
PLA25/0257	PlnAppAmd	No	21 Ray Street DANDENONG VIC 3175	JV Guscott	AMENDMENT TO: Subdivision of the land into two (2) lots (PLN19/0248) SPEAR	Amend permit preamble and conditions	Delegate	AmendPerm	09/06/2026	Yarraman
PLA25/0264	PlnAppAmd	No	2 Victoria Avenue SPRINGVALE VIC 3171	Danii Finlayson Consulting	AMENDMENT TO: Buildings & Works (Addition & Alterations to Community Centre) (PLN04/0133)	Amend Permit to allow external works including verandah and change of conditions relating to patron numbers	Applicant	Withdrawn	22/06/2026	Springvale North

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLA25/0265	PlnAppAmd	No	56 Stud Road DANDENONG VIC 3175	Integrative Health Pty Ltd	AMENDMENT TO Use and development of the land for a Medical Centre, removal of a restrictive covenant and removal of four (4) canopy trees (PLN09/0415.05)	Amend endorsed plans	Delegate	AmendPerm	24/06/2026	Cleeland
PLA26/0011	PlnAppAmd	No	21 Lipton Drive DANDENONG NORTH VIC 3175	Clovis Architectural Plans & Permits	AMENDMENT TO: Construction of two (2) double storey dwellings (PLN21/0464)	Amend endorsed plans	Delegate	NOD	29/06/2026	Dandenong North
PLA26/0012	PlnAppAmd	No	22 Elm Grove SPRINGVALE VIC 3171	T Diep	AMENDMENT TO: Development of the land for two (2) double storey dwellings (PLN19/0302)	No response to further information request	Delegate	Lapsed	22/06/2026	Springvale North
PLA26/0016	PlnAppAmd	No	6 Theodore Avenue NOBLE PARK VIC 3174	Install A Veranda	AMENDMENT TO: To construct two (2) double storey dwellings (PLN15/0138)	Amend endorsed plans	Delegate	AmendPerm	19/06/2026	Noble Park
PLA26/0018	PlnAppAmd	No	244 Keys Road KEYSBOROUGH VIC 3173	Human Habitats Pty Ltd	AMENDMENT TO: Use and development of the land for one (1) dwelling and the construction of two (2) outbuildings (PLN21/0259)	Amend permit preamble and approved plans	Delegate	AmendPerm	22/06/2026	Keysborough South
PLA26/0029	PlnAppAmd	No	931 Heatherton Road SPRINGVALE VIC 3171	Melon Project Pty Ltd	AMENDMENT TO: Development of the land for five (5) double storey dwellings and to create or alter access to a Transport Zone 2 (PLN20/0562)	Amend permit conditions	Delegate	AmendPerm	15/06/2026	Springvale Central

ADARK

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3/07/2026

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLA26/0030	PlnAppAmd	No	251 Hutton Road KEYSBOROUGH VIC 3173	Eastar Group Pty Ltd	AMENDMENT TO: Staged subdivision of the land into forty (40) lots adjacent to a road in a Transport Zone 2 and alteration of access to a road in a Transport Zone 2 (PLN25/0298)	Amend permit conditions	Delegate	AmendPerm	25/06/2026	Keysborough South
PLA26/0034	PlnAppAmd	No	6 Gretana Street DANDENONG VIC 3175	I Rustem	AMENDMENT TO: Development of the land for two (2) double storey dwellings (PLN22/0568)	Amend endorsed plans	Delegate	AmendPerm	29/06/2026	Dandenong
PLA26/0038	PlnAppAmd	No	163 Foster Street DANDENONG VIC 3175	M Zeitouneh	Application to Amend Planning Permit 95/9 DECLARED AREA	Under Comprehensive Development Zone, Schedule 2 (Precinct B) a permit is not required for the use of the land for an office	Delegate	NotRequire	03/06/2026	Dandenong
PLA26/0047	PlnAppAmd	No	185 Chapel Road KEYSBOROUGH VIC 3173	Daisel Pty Ltd	AMENDMENT TO: Multi Dwelling Development x20 (Double Storey) New and removal of an easement (PLN17/0401)	Amend permit and endorsed plans	Delegate	AmendPerm	02/06/2026	Keysborough South
PLN23/0173	PlnApp	No	55 Keys Road KEYSBOROUGH VIC 3173	Breese Pitt Dixon Pty Ltd	Subdivision of the land into eight (8) lots	Green Wedge A Zone	Delegate	PlanPermit	29/06/2026	Keysborough South
PLN24/0227	PlnApp	No	78-84 Thomas Murrell Crescent DANDENONG SOUTH VIC 3175	Creative Living Innovations Pty Ltd	Use and development of the land for a Transfer Station and a reduction in the car parking requirements	Industrial 2 Zone	Delegate	PlanPermit	26/06/2026	Dandenong

ADARK

3

3/07/2026

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN24/0450	PlnApp	No	3 Boyd Court DANDENONG NORTH VIC 3175	Allan Armstrong & Associates	Construction of two (2) double storey dwellings	General Residential 1 Zone, 858sqm	Delegate	NOD	30/06/2026	Cleeland
PLN25/0133	PlnApp	No	15 Healey Road DANDENONG SOUTH VIC 3175	AS Planning	Use of the land for Motor vehicle sales	Industrial 1 Zone	Delegate	PlanPermit	30/06/2026	Dandenong
PLN25/0282	PlnApp	No	1/91 Remington Drive DANDENONG SOUTH VIC 3175	Troon Development Group Pty Ltd	Construct a building or construct or carry out works and a reduction in the car parking requirement under Clause 52.06 of the Greater Dandenong Planning Scheme	Industrial 1 Zone	Delegate	PlanPermit	29/06/2026	Dandenong
PLN25/0366	PlnApp	No	49-57 Cahill Street DANDENONG SOUTH VIC 3175	R Gray	Use and development of the land for a Concrete Batching Plant	Industrial 2 Zone	Delegate	PlanPermit	23/06/2026	Dandenong
PLN25/0380	PlnApp	No	305-311 Greens Road KEYSBOROUGH VIC 3173	TR Group Au Pty Ltd c/- KLM Spatial	Use and development of the land for motor vehicle sales	No response to further information request	Delegate	Lapsed	03/06/2026	Keysborough South
PLN25/0417	PlnApp	No	1 Woodview Court DANDENONG NORTH VIC 3175	Duroble Design Pty Ltd	Development of the land for two (2) double storey dwellings and to remove a canopy tree in the Neighbourhood Residential Zone	Neighbourhood Residential 1 Zone, 648sqm	Delegate	PlanPermit	26/06/2026	Dandenong North

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN25/0424	PlnApp	No	18 Ellt Crescent NOBLE PARK VIC 3174	New Edge Studio Pty Ltd	Development of the land for two (2) double storey dwellings to the rear of an existing single storey dwelling and alterations to the existing dwelling, and the removal of three (3) boundary canopy trees	General Residential 1 Zone, 989sqm	Delegate	PlanPermit	29/06/2026	Yarraman
PLN25/0425	PlnApp	No	503-509 Cheltenham Road KEYSBOROUGH VIC 3173	SLR Consulting Australia Pty Ltd	Use of the land for a convenience restaurant, buildings and works, the display of non-illuminated and internally illuminated business identification signage including a pylon sign containing digital content, and a waiver of the change room and shower facility requirements	Commercial 2 Zone	Delegate	PlanPermit	26/06/2026	Keysborough South
PLN25/0471	PlnApp	No	29 Healey Road DANDENONG SOUTH VIC 3175	D Caruana	Buildings and works to construct a storage shed and to reduce the car parking requirement for an industry use	Industrial 1 Zone	Delegate	PlanPermit	15/06/2026	Dandenong
PLN25/0493	PlnApp	No	10 Woodward Street SPRINGVALE VIC 3171	ABS Design & Construction	Construction of two (2) double-storey dwellings	General Residential 1 Zone, 601sqm	Delegate	PlanPermit	05/06/2026	Springvale Central
PLN25/0495	PlnAppVic	Yes	267-279 Hammond Road DANDENONG SOUTH VIC 3175	Open Air Events	Development of the land for five (5) marquees and reduction in the car parking requirements VICSMART	Industrial 1 Zone	Delegate	PlanPermit	03/06/2026	Dandenong

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN25/0498	PlnApp	No	12 Sunline Avenue NOBLE PARK NORTH VIC 3174	S Mahmood	Development of the land for two (2) double storey dwellings	No response to further information request	Delegate	Lapsed	22/06/2026	Noble Park North
PLN25/0509	PlnApp	No	60 Bangholme Road DANDENONG SOUTH VIC 3175	Sachdeva Architects and Developers	Use and development of the land for shipping container storage	No response to further information request	Delegate	Lapsed	17/06/2026	Dandenong
PLN26/0014	PlnApp	No	27 French Street NOBLE PARK VIC 3174	Meraq Building Designers	Development of the land for six (6) double storey dwellings	No response to further information request	Delegate	Lapsed	11/06/2026	Yarraman
PLN26/0020	PlnApp	No	5 Hilton Street DANDENONG VIC 3175	Merkon Constructions	Buildings and Works	Industrial 1 Zone	Delegate	PlanPermit	22/06/2026	Dandenong
PLN26/0021	PlnApp	No	141 Indian Drive KEYSBOROUGH VIC 3173	Tahir Corporates Pty Ltd C/- Bowden Town Planning	Use of the land for a Retail Premise (Motor Vehicle Rental) and to display non-illuminated business identification signs	Industrial 1 Zone	Delegate	PlanPermit	23/06/2026	Keysborough South
PLN26/0022	PlnApp	No	37-39 Lawn Road NOBLE PARK VIC 3174	360 Land Solutions	Subdivision of the land into five (5) lots SPEAR	Residential	Delegate	PlanPermit	01/06/2026	Springvale Central

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN26/0025	PlnApp	No	2 Nash Street SPRINGVALE VIC 3171	Geomatics Engineers Melbourne Pty Ltd	Subdivision of the land into two (2) lots SPEAR	Residential	Applicant	Withdrawn	01/06/2026	Springvale North
PLN26/0045	PlnApp	No	5 Colville Crescent KEYSBOROUGH VIC 3173	Australian Outdoor Living	Building and Works (Veranda and Deck)	General Residential 2 Zone, 264sqm	Delegate	PlanPermit	17/06/2026	Keysborough South
PLN26/0051	PlnApp	No	1612-1624 Centre Road SPRINGVALE VIC 3171	Vicurban Town Planning Pty Ltd	Development of the land for an industrial building and a reduction in car parking requirements	No response to further information request	Delegate	Lapsed	24/06/2026	Springvale North
PLN26/0066	PlnApp	No	36 Virginia Street SPRINGVALE VIC 3171	M J Reddie Surveys Pty Ltd	Subdivision of land into three (3) lots SPEAR	Residential	Delegate	PlanPermit	03/06/2026	Springvale North
PLN26/0083	PlnAppVic	Yes	6 Pascoe Avenue SPRINGVALE VIC 3171	P Bhandari	Development of the land for two (2) double storey dwellings, and the removal of a boundary canopy tree VICSMART	General Residential 1 Zone, 851sqm	Delegate	PlanPermit	17/06/2026	Springvale Central
PLN26/0084	PlnApp	No	860 Frankston Dandenong Road BANGHOLME VIC 3175	Nepean Planning Consultants	Buildings and Works (Shed)	Green Wedge 1 Zone	Delegate	PlanPermit	25/06/2026	Keysborough South

ADARK

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3/07/2026

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN26/0114	PlnApp	No	8/11 Swift Way DANDENONG SOUTH VIC 3175	Urban Kitchen Caterers Pty Ltd	Change of Use (Food and drink premises)	Industrial 1 Zone	Applicant	Withdrawn	04/06/2026	Dandenong
PLN26/0131	PlnAppVic	Yes	18 Oswald Street DANDENONG VIC 3175	RD Design and Drafting Pty Ltd	Development of the land for two (2) double storey dwellings VICSMART	General Residential 1 Zone, 584sqm	Delegate	PlanPermit	03/06/2026	Cleeland
PLN26/0144	PlnAppVic	Yes	47-49 Nissan Drive DANDENONG SOUTH VIC 3175	Prestige Carpets	To construct buildings and works and a car parking reduction VICSMART	Industrial 1 Zone	Delegate	PlanPermit	01/06/2026	Dandenong
PLN26/0153	PlnApp	No	2/3 Devon Court DANDENONG VIC 3175	Install a Veranda Pty Ltd	Buildings and Works (Veranda)	General Residential 1 Zone, 998sqm	Applicant	Withdrawn	05/06/2026	Cleeland
PLN26/0158	PlnAppVic	Yes	22 Ann Street SPRINGVALE VIC 3171	Abacus Design & Planning	Development of the land into two (2) double storey dwellings VICSMART	General Residential 1 Zone, 564sqm	Delegate	PlanPermit	09/06/2026	Springvale Central
PLN26/0159	PlnApp	No	5 Briggs Crescent NOBLE PARK VIC 3174	Bajwa Group Pty Ltd	Subdivision of the land into four (4) lots SPEAR	Residential	Delegate	PlanPermit	24/06/2026	Yarraman

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN26/0162	PlnApp	No	87 Chandler Road NOBLE PARK VIC 3174	RD Design and Drafting Pty Ltd	Alteration of access to a road in a Transport Zone 2	General Residential 1 Zone	Delegate	PlanPermit	30/06/2026	Yarraman
PLN26/0166	PlnAppVic	Yes	Springvale Botanical Cemetery 600-698 Princes Highway SPRINGVALE VIC 3171	D Southern Metropolitan Cemeteries Trust	Buildings and Works (Decking) VICSMART	Public Use Zone	Delegate	PlanPermit	03/06/2026	Noble Park North
PLN26/0179	PlnAppVic	Yes	2 Nash Street SPRINGVALE VIC 3171	Geomatics Engineers Melbourne Pty Ltd	Subdivision of the land into two (2) lots SPEAR (VICSMART)	Residential	Delegate	PlanPermit	26/06/2026	Springvale North
PLN26/0181	PlnAppVic	Yes	Level Ground - Level 3 311-319 Lonsdale Street DANDENONG VIC 3175	Singleton Moore Signs	The display of two (2) non-illuminated business identification under-awning signs VICSMART (DECLARED AREA)	Comprehensive Development 2 Zone	Delegate	PlanPermit	02/06/2026	Dandenong
PLN26/0187	PlnApp	No	6-7/17 Balmoral Avenue SPRINGVALE VIC 3171	HQ Le	To reduce the number of car spaces associated with a shop use	Commercial 1 Zone	Delegate	PlanPermit	23/06/2026	Springvale North
PLN26/0209	PlnApp	No	1/453-455 Hammond Road DANDENONG SOUTH VIC 3175	Chobani Pty Ltd	Buildings and works, a reduction in car parking requirements and to display a sign	Industrial 1 Zone	Delegate	PlanPermit	05/06/2026	Dandenong

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN26/0211	PlnApp	No	9 Carroll Avenue DANDENONG VIC 3175	K Srikanthan	Subdivision of the land into three (3) lots SPEAR	Residential	Delegate	PlanPermit	25/06/2026	Cleeland
PLN26/0220	PlnAppVic	Yes	55-57 Quantum Close DANDENONG SOUTH VIC 3175	Novatec Design	Buildings and works to construct roller and fire escape doors and to display business identification signage VICSMART	Commercial 2 Zone	Delegate	PlanPermit	18/06/2026	Dandenong
PLN26/0226	PlnAppVic	Yes	5/9A Abbotts Road DANDENONG SOUTH VIC 3175	BM Town Planning	Buildings and Works to construct a mezzanine for an industry VICSMART	Industrial 1 Zone, 86sqm	Delegate	PlanPermit	05/06/2026	Dandenong
PLN26/0228	PlnAppVic	Yes	19 Grace Street SPRINGVALE VIC 3171	L Mete	Removal of Boundary Canopy Tree VICSMART	General Residential 1 Zone	Delegate	PlanPermit	15/06/2026	Springvale North
PLN26/0236	PlnAppVic	Yes	60 Ross Street DANDENONG VIC 3175	MG Land Surveyors	Subdivision of the land into two (2) lots SPEAR (VICSMART)	Residential	Delegate	PlanPermit	19/06/2026	Cleeland
PLN26/0256	PlnAppVic	Yes	551 Springvale Road SPRINGVALE SOUTH VIC 3172	Dickson Hearn Pty Ltd - Melbourne	Subdivision of the land into two (2) lots SPEAR (VICSMART)	Residential	Delegate	PlanPermit	23/06/2026	Springvale South

ATT 2.2.1.1 Planning Delegated Decisions Issued – June 2026

Application ID	Category	VicSmart	Property Address	Applicant Name	Description	Notes	Authority	Decision	Decision Date	Ward
PLN26/0259	PlnAppVic	Yes	229 Corrigan Road NOBLE PARK VIC 3174	M Chionna	Subdivision of the land into two (2) lots SPEAR (VICSMART)	Residential	Delegate	PlanPermit	29/06/2026	Noble Park

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3 PUBLIC QUESTION TIME

Question Time at Council meetings provides an opportunity for members of the public in the gallery to address questions to the Councillors, Delegates and/or officers of the Greater Dandenong City Council. Questions must comply with s. 4.5.8 of Council's Governance Rules.

QUESTIONS FROM THE GALLERY

Questions are limited to a maximum of three (3) questions per individual. Where time constraints deem it likely that not all questions can be answered within the time allowed for Question Time, the Mayor at his/her discretion may determine only the first question may be presented verbally with others deferred to be managed in the same manner as public questions not verbally presented.

Priority will be given to questions that relate to items on the Council Agenda for that meeting. Questions including any preamble should not exceed 300 words.

- a) All such questions must be received in writing on the prescribed form or as provided for on Council's website and at Ordinary meetings of Council. Where there are more than three (3) questions received from any one individual person, the Chief Executive Officer will determine the three (3) questions to be considered at the meeting.
- b) All such questions must clearly note a request to verbally present the question and must be received by the Chief Executive Officer or other person authorised for this purpose by the Chief Executive Officer no later than:
 - i) the commencement time (7.00pm) of the Ordinary meeting if questions are submitted in person; or
 - ii) noon on the day of the Ordinary meeting if questions are submitted by electronic medium.
- c) A question can only be presented to the meeting if the Chairperson and/or Chief Executive Officer has determined that the question:
 - i) does not relate to a matter of the type described in section 3(1) of the *Local Government Act 2020* (confidential information);
 - ii) does not relate to a matter in respect of which Council or a Delegated Committee has no power to act;
 - iii) is not defamatory, indecent, abusive or objectionable in language or substance, and is not asked to embarrass a Councillor, Delegated Member or Council officer; and
 - iv) is not repetitive of a question already asked or answered (whether at the same or an earlier meeting).
- d) If the Chairperson and/or Chief Executive Officer has determined that the question may not be presented to the Council Meeting or Delegated Committee, then the Chairperson and/or Chief Executive Officer:
 - i) must advise the Meeting accordingly; and
 - ii) will make the question available to Councillors or Members upon request.
 - iii) The Chairperson shall call on members of the gallery who have submitted an accepted question to ask their question verbally if they wish.
- e) The Chairperson, Chief Executive Officer or delegate may then direct that question to be answered by a nominated Councillor or member of Council staff.



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- f) No debate on, or discussion of, a question or an answer will be permitted other than for the purposes of clarification.
 - g) A Councillor, Delegated Committee Member or member of Council staff nominated to answer a question may:
 - i) seek clarification of the question from the person who submitted it;
 - ii) seek the assistance of another person in answering the question; and
 - iii) defer answering the question, so that the answer may be researched and a written response be provided within ten (10) working days following the Meeting (the question thereby being taken on notice).
 - h) Question time for verbal presentations is limited in duration to not more than twenty (20) minutes. If it appears likely that this time is to be exceeded then a resolution from Council will be required to extend that time if it is deemed appropriate to complete this item.
 - i) The text of each question asked and the response will be recorded in the minutes of the Meeting.



4 OFFICERS REPORTS - PART 2

4.1 PROCUREMENT

4.1.1 Facilities Maintenance and Management Services - Contract Extension

Responsible Officer:	Executive Director City Futures
Attachments:	1. CONFIDENTIAL REDACTED - Campeyn Business Profile [4.1.1.1 - 1 page] This report contains an attachment which is deemed confidential under s 3(1)(g) of the <i>Local Government Act</i> 2020. It contains private commercial information, being information provided by a business, commercial or financial undertaking that relates to trade secrets; or, if released, would unreasonably expose the business, commercial or financial undertaking to disadvantage.

Officer Recommendation

That Council:

1. **APPROVES** a further extension of Contract 1718-01COL Facilities Maintenance and Management Services to Campeyn Group Pty Ltd ABN 33 006 818 051 from 1 August 2026 to 30 June 2027;
2. **AUTHORISES** the Chief Executive Officer to execute the contract agreements, and any associated documents with the above contracts; and
3. **NOTES** that a review will be undertaken by the officers prior to any future new building and facilities maintenance services contract.

Executive Summary

1. This report outlines the process and evaluation for the contract extension for the experienced contractor for the provision of **Facilities Maintenance and Management Services** for the City of Greater Dandenong.
2. Campeyn Group Pty Ltd was awarded Contract 1718-01COL Facilities Maintenance and Management Services in 2018 in collaboration with Yarra Ranges and Cardinia Councils on an initial contract period of three (3) years with three (3) contract extension options of twenty-four (24) months. A Deed of Variation was executed in 2021 by the collaborative partners that the initial extension option term of twenty-one (21) months, second extension option term of thirty (30) months and the final extension option term of twenty-seven (27) months.
3. The current (final) contract extension expires on 31 July 2026. This contract was setup as a long-term contract (9 years including full options) as the supplier (Campeyn) had committed a large investment on resources and equipment to manage this contract including setting up their offices in the municipality.
4. As part of a recent organisational restructure, the Building Maintenance team was transferred to the City Works department to align with Council's broader maintenance services. Council is currently undertaking a review of building maintenance systems, asset data and workflows to support the procurement of a new facilities maintenance contract. An additional extension of the existing contract is sought to ensure continuity of service while this work is completed, and a new contract is tendered.



Background

6. The services provided encompass plumbing, electrical, HVAC, carpentry, and general maintenance including annual planned maintenance program; annual cyclical maintenance program including compliant Essential Safety Measures (ESM) and fire safety; and reactive maintenance activities over a large asset base of over 150 habitable buildings with the contract valued at \$5 million per annum.
7. Throughout the duration of this partnership, Campeyn has consistently fulfilled all contractual obligations, met key performance indicators (FKPI's), upheld superior customer service standards, and delivered optimal value for the Council. Furthermore, notable strides in continuous improvement (Asset Management & Emergency Evacuation Plans – further detailed below) have been recognised and effectively implemented in recent years.
8. Campeyn Group is now an entity of Knight Facilities Management (Australia) as of March 2024. Campeyn Group continues to function under its existing ABN, with operations continuing the same way with Council under its existing contractual arrangement.

Key Issues and Discussion

9. As part of a broader organisational restructure undertaken in late 2025, the Building Maintenance team transitioned from the Capital Works department to the City Works department. This realignment has brought building maintenance together with Council's other maintenance services, creating opportunities to improve operational efficiency, consistency and service delivery through the adoption of common workflows, works management systems, asset data, contract management practices, procurement processes, safety systems and quality assurance activities.
10. The integration of building maintenance within a unified maintenance team is also improving the management of assets that interface across buildings, civil infrastructure and open space, reducing duplication and enabling a more coordinated approach to maintenance planning and delivery.
11. To support this transition, Council has engaged a specialist Facilities Management Consultant to assist with the consolidation of building asset data, review and document maintenance workflows, and implement a new works management system. This work will inform the development of a new facilities maintenance contract.
12. It is anticipated that a new contract will be tendered in late 2026, with the tender evaluation and recommendation to be presented to Council for approval in early 2027 with a contract commencement proposed for 1 July 2027.
13. To allow sufficient time for this work to be completed and to ensure continuity of service delivery, an additional extension of the existing contract is sought until 30 June 2027. The extension will maintain critical building maintenance services while Council undertakes the necessary planning, system implementation and procurement activities associated with the future contract arrangement.
14. Throughout the duration of this contract, Campeyn has consistently fulfilled all contractual obligations, met key performance indicators (KPIs), upheld superior customer service standards, and delivered optimal value for the Council.
15. Campeyn consistently prioritises Council works, ensuring that the Council receives optimal value for its investment while maintaining a high standard of quality workmanship at all sites. Collaborating with various sub-contractors and vendors enables Campeyn to not only meet KPIs but also generate additional cost savings and other benefits for Council.



16. Campeyn has consistently exceeded set KPI of 90% - On time completion of reactive maintenance requests.
17. Annual Planned Maintenance Program - An Annual Planned Maintenance Program is implemented successfully within set budgets and timelines.
18. Essential Safety Measures (ESM) Compliance - Council is 100% compliant on ESM servicing and a regime of maintenance programs is implemented by Campeyn to ensure compliance is maintained.
19. Annual Asbestos Removal Program - Campeyn has successfully completed the annual planned asbestos removal projects at various sites.
20. Since Campeyn has been performing the contract, there has been a noticeable reduction in reactive facility maintenance services, indicative of a more proactive approach to asset management. This trend is evident in the year-to-date data, where the average spend has declined.

Financial Implications

21. This contract had an anticipated spend in the order of \$5 million + GST per year, which is accommodated within existing Council operating budgets for the Building Maintenance team.

Business Profile – Financial and Performance Assessment

22. Council has conducted an independent standard financial and performance assessment on Campeyn Group Pty Ltd. Please see attached confidential Business Profile summary.
23. Campeyn Group has a strong book of current projects and technical resources that is complimented by Knight Facilities Management (Australia) financial backing.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

24. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

25. The resource requirements associated with this report are \$5 million compared to the annual budget allocation of \$5 million for this purpose.

Asset Implications

26. This item does not affect any existing assets; however, it is critical in the delivery of essential maintenance of Building assets across the municipality.

Legal/Risk Implications

27. The Facilities Maintenance and Management Services contract plays a critical role in supporting Council's statutory, regulatory and operational obligations across its building portfolio.



28. There are significant risks associated with not extending the contract. A lapse in service continuity may impact Council's ability to undertake essential maintenance works, respond to defects, and meet statutory inspection, testing and maintenance requirements associated with Essential Safety Measures. Failure to maintain compliance with building safety legislation, fire safety requirements and other regulatory obligations may expose Council to legal liability, regulatory enforcement action, increased insurance risk and potential safety incidents affecting building occupants and the public.
29. Re-tendering the services on the basis of the current specification presents several commercial and governance risks. The existing contract model provides limited financial control over subcontractor pricing, with services delivered through a monthly management fee structure for the coordination of subcontracted works. This arrangement reduces Council's visibility and influence over individual subcontractor pricing and cost competitiveness.
30. In addition, Council does not currently maintain a dedicated asset-based works management system for these services. Instead, a customer request system is being used to manage works, which limits the ability to reliably link work orders to specific assets. This creates challenges for data retrieval, reporting, auditability and evidentiary purposes, including in relation to Freedom of Information requests and subpoenas.
31. The original contract was also established as a multi-council arrangement; however, all other participating councils have since withdrawn from the contract during its term. This has reduced the intended economies of scale and may indicate limitations within the current contract model that will need to be addressed.
32. Overall, these factors present risks in relation to cost transparency, data integrity, system suitability and contract structure if the existing model were to be retendered without significant revision.

Environmental Implications

33. The Facilities Maintenance and Management Contract supports the ongoing maintenance, repair and renewal of Council's building assets, helping to maximise asset life and reduce the environmental impacts associated with premature replacement of building components and infrastructure.
34. Through the delivery of preventative maintenance programs, the contract assists in maintaining the efficient operation of building services, including heating, ventilation, air conditioning, lighting and water systems. Effective maintenance of these assets can contribute to reduced energy consumption, improved resource efficiency and lower greenhouse gas emissions across Council's building portfolio.
35. The contract also includes the management and disposal of waste materials generated through maintenance activities. Contractors are required to comply with relevant environmental legislation and Council requirements relating to the handling, transport and disposal of waste. Where practicable, recyclable materials are diverted from landfill and directed to appropriate recycling facilities.
36. Environmental risks associated with the contract include the generation of construction and maintenance waste, potential pollution incidents arising from maintenance activities, and the improper handling or disposal of regulated materials. These risks are mitigated through contractor compliance requirements and ongoing contract monitoring.
37. Overall, the extension of the contract is not expected to result in any significant adverse environmental impacts and supports Council's objectives of maintaining safe, efficient and sustainable building assets.

Gender Impact Assessment

38. A gender impact assessment is not required.



Community Consultation

39. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

40. This report is consistent with the following principles in the Community Vision 2040:

- Sustainable environment.

41. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A green city committed to a sustainable future.

Legislative and Policy Obligations

42. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- Related Council Policies, Strategies or Frameworks.



4.1.2 Concrete, Drainage & Asphalt Maintenance Services - Contract Extension

Responsible Officer: Executive Director City Futures

- Attachments:**
1. CONFIDENTIAL REDACTED - Comar Business Profile [4.1.2.1 - 1 page]
 2. CONFIDENTIAL REDACTED - Urban Civil Business Profile [4.1.2.2 - 1 page]
 3. CONFIDENTIAL REDACTED - Lazzaro Business Profile [4.1.2.3 - 2 pages]
 4. CONFIDENTIAL REDACTED - Morisons Business Profile [4.1.2.4 - 1 page]
 5. CONFIDENTIAL REDACTED - Metroplant Business Profile [4.1.2.5 - 1 page]

This report contains an attachment which is deemed confidential under s 3(1)(g) of the *Local Government Act* 2020. It contains private commercial information, being information provided by a business, commercial or financial undertaking that relates to trade secrets; or, if released, would unreasonably expose the business, commercial or financial undertaking to disadvantage.

Officer Recommendation

That Council:

1. **APPROVES** the provision of 2223-50 (A-E) Concrete, Drainage and Asphalt Maintenance Services contract extension with
 - Comar Constructions Pty Ltd ABN 94 082 210 231,
 - Lazzaro Concrete Works Pty Ltd ABN 11 798 654 054,
 - Paper Street Pty Ltd trading as Metroplant and Civil Services ABN 81 152 055 359,
 - Morisons Concreting Pty Ltd ABN 80 112 475 812 and,
 - Urban Civil Construction Group Pty Ltd ABN 13 164 051 932for an anticipated combined spend in the order of \$2,500,000 + GST, from 20 July 2026 to 19 July 2027 and;
2. **AUTHORISES** the Chief Executive Officer to execute the contract agreements, and any associated documents with the above contractors.

Executive Summary

1. This report outlines the process and evaluation for the contract extension for the experienced contractors the provision of **Concrete, Drainage and Asphalt Maintenance Services** for the City of Greater Dandenong.
2. A panel of five contractors were awarded **Contract 2223-50 (A-E) Concrete, Drainage and Asphalt Maintenance Services** in November 2023: Comar Constructions; Lazzaro Concrete Works; Metro Plant and Civil Services; Morison's Concreting and Urban Civil Construction Group.
3. The initial Contract term was for two (2) years with two (2) twelve (12) month extension options.
4. This will be the second twelve (12) month extension offered to the panel of contractors.



5. This report recommends that Council approves the extension and provides delegated authority to the CEO to execute the Concrete, Drainage and Asphalt Maintenance Services final contract extension with the above-mentioned panel of contractors.

Background

6. The services provided under this contract encompass the maintenance of Council's concrete, drainage and asphalt assets such as footpaths, stormwater drains, kerbs, roads and related infrastructure.
7. The contract facilitates the delivery of approximately \$1.5 million + GST per annum in footpath maintenance and renewal works, \$0.5 million + GST per annum in drainage maintenance and renewal works, and approximately \$0.5 million + GST per annum in road maintenance programs.
8. The contract also supports associated civil infrastructure works including kerb and channel renewals and maintenance, Local Area Traffic Management (LATM) treatments, and other related maintenance and renewal activities.
9. Works undertaken under this contract are generated from a range of sources including inspections conducted in accordance with Council's Road Management Plan (RMP), proactive maintenance inspections, asset condition assessments, and reactive customer requests. The contract provides Council with the capacity and flexibility to respond to defects, service requests and asset renewal requirements in a timely manner, ensuring the continued safety, functionality and serviceability of Council's transport and drainage infrastructure network.

Key Issues and Discussion

10. The contract was awarded in November 2023 to a panel of five specialist contractors, providing Council with access to a diverse range of expertise across concrete, drainage, asphalt and associated civil infrastructure works. The panel arrangement has enabled Council to allocate works to contractors based on capability, capacity and value for money, resulting in efficient service delivery and improved responsiveness.
11. Since contract commencement, Council has fully utilised the allocated annual budgets for footpath renewals and maintenance, drainage renewals and maintenance, road maintenance programs and associated civil infrastructure works. The panel structure has provided the flexibility required to deliver a high volume of works while responding to changing priorities and operational demands.
12. The contractors have consistently achieved strong performance against key contract indicators, including maintaining completion rates more than the target of 90 per cent of works within the response and rectification timeframes prescribed under Council's Road Management Plan. This has supported Council's compliance obligations and reduced risk associated with infrastructure defects.
13. The contract has contributed to a reduction in customer complaints relating to road, footpath and drainage defects through the timely maintenance and renewal of assets. Improved response times and the proactive delivery of maintenance programs have enhanced customer satisfaction and service outcomes.
14. The contractors have also demonstrated a high standard of data collection and asset information capture, enabling the accurate recording of completed works and supporting Council's asset management systems. Improved data quality has strengthened asset condition monitoring, maintenance planning and future capital investment decisions.



15. The sustained delivery of maintenance and renewal programs under the contract has resulted in measurable improvements to the condition and serviceability of Council's transport and drainage assets. This has assisted in reducing asset deterioration, extending asset life and improving safety outcomes for the community.
16. A further benefit of the contract has been the collaborative approach adopted by the contractors and Council officers. The panel has successfully supported the delivery of similar civil infrastructure services across multiple Council departments, allowing works to be coordinated, resources to be shared and efficiencies to be realised across operational and capital programs.

Financial Implications

17. This contract had an anticipated spend in the order of \$2.5 million + GST per year, which is accommodated within existing Council operating and capital renewal budgets for the Civil Maintenance team.

Business Profile – Financial and Performance Assessment

18. Council has conducted an independent standard financial and performance assessment for each contractor on the panel. Please see attached confidential Business Profile Summaries.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

19. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

20. The resource requirements associated with this report are managed as part of the operational and capital works budgets.

Asset Implications

21. This item does not affect any existing assets; however, it is critical in the delivery of essential maintenance of Civil assets across The City.

Legal/Risk Implications

22. The extension of the contract for Concrete, Drainage and Asphalt Maintenance Services must be considered in the context of both the risks associated with continued delivery under the current arrangement and the risks associated with not extending the contract.
23. This contract supports Council's statutory obligations under the Road Management Plan (RMP), particularly in relation to inspection and response timeframes for any required works. Continued delivery under the current arrangement assists Council in maintaining compliance and reducing exposure to negligence claims arising from known defects.
24. Accurate asset data capture and effective management of customer requests remain critical to both operational performance and legal defensibility. Weaknesses in data integrity or response tracking may increase exposure in the event of claims or disputes relating to asset condition or service delivery.



25. Importantly, there are also material risks associated with not extending the current contract, including disruption to established service delivery arrangements, loss of contractor familiarity with Council systems and standards, and reduced efficiency during transition to a new procurement process. Re-tendering the services may result in delays to program delivery, potential cost escalation, loss of continuity in asset management practices, and short-term reductions in service levels, all of which may adversely impact compliance with Road Management Plan (RMP) obligations and increase exposure to public liability risk.
26. Maintaining the current panel arrangement, subject to appropriate performance monitoring and governance controls, is considered to provide continuity of service delivery while supporting Council's compliance, financial and risk management objectives.

Environmental Implications

27. The delivery of Concrete, Drainage and Asphalt Maintenance works presents a number of environmental opportunities for improved sustainability outcomes, which are actively managed through Council's contract arrangements.
28. This panel of contractors works collaboratively with Council's tree management team to ensure that tree assets are appropriately protected during construction activities. This includes implementing suitable protection measures for root zones, canopy preservation, and minimising damage during excavation and reinstatement works. This coordination supports the retention and health of Council's urban forest and reduces the long-term environmental impact of infrastructure works.
29. The contract also includes requirements for the responsible management of construction waste, with particular focus on the recycling of concrete and asphalt materials. Contractors are directed to utilise approved recycling and tipping facilities to ensure that recovered materials are processed appropriately, thereby reducing landfill disposal and supporting circular economy outcomes.
30. In line with Council's sustainability objectives, this contract has also supported the specification and trial of lower carbon materials, including low carbon concrete and asphalt products. The use of reclaimed asphalt pavement (RAP) in asphalt production has also been promoted, enabling the incorporation of recycled content and reducing reliance on virgin aggregates and raw materials.
31. The contract supports improved environmental outcomes through waste minimisation, increased material reuse, and reduced embodied carbon in construction materials, while maintaining protection of sensitive environmental assets such as street trees.

Gender Impact Assessment

32. A gender impact assessment is not required.

Community Consultation

33. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

34. This report is consistent with the following principles in the Community Vision 2040:
 - Sustainable environment.
35. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
 - A green city committed to a sustainable future.



Legislative and Policy Obligations

36. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- Related Council Policies, Strategies or Frameworks.



4.2 POLICY AND STRATEGY

4.2.1 Heritage Overlay Review Update

Responsible Officer: Executive Director City Futures

Attachments:

1. Amendment C 249 gdan Adoption - Explanatory Report (A 13683790) [4.2.1.1 - 14 pages]
2. Amendment C 249 gdan Adoption - Instruction Sheet (A 13683788) [4.2.1.2 - 2 pages]
3. C 249 gdan Schedule To Clause 43.01 Heritage Overlay gdan track changes (A 13683741) [4.2.1.3 - 9 pages]
4. C 249 gdan Schedule To Clause 72.04 Incorporated Documents gdan track changes C 249 gdan (A 1368374 [4.2.1.4 - 2 pages]
5. Glen Alvie (Homestead) 66 Hutton Street Keysborough Statement of Significance (Lovell Chen April 2 [4.2.1.5 - 2 pages]

Officer Recommendation

That Council:

1. **NOTES** that two submissions were received in response to the statutory exhibition of Planning Scheme Amendment C249gdan to the Greater Dandenong Planning Scheme, with one subsequently withdrawn and the second resolved;
2. **SUPPORTS AND ADOPTS** Planning Scheme Amendment C249gdan to the Greater Dandenong Planning Scheme, in accordance with Section 29(1) of the Planning and Environment Act 1987; and
3. **FORWARDS** the documentation for Planning Scheme Amendment C249gdan to the Minister for Planning for approval in accordance with Section 31(1) of the Planning and Environment Act 1987.

Executive Summary

1. Planning Scheme Amendment C249gdan proposes to correct anomalies and mapping errors in the Schedule to Clause 43.01 Heritage Overlay (HO) in the Greater Dandenong Planning Scheme to ensure the information and planning controls contained within the schedule are correct and accurate. The amendment affects 18 heritage places located in Greater Dandenong.
2. This report recommends that Council resolve to continue the statutory process of Amendment C249gdan by supporting and adopting the amendment and seeking approval from the Minister for Planning.

Background

3. The Greater Dandenong Heritage Study was prepared between 1998-2003. The study informed Planning Scheme Amendment C31 which introduced 68 sites to the Heritage Overlay in the Greater Dandenong Planning Scheme.
4. Since that time one new place has been added to the Heritage Overlay (Victorian Heritage Registration of Sandown Racecourse Grandstand).



5. In response to the Council Annual Plan 2023-24, heritage consultants were engaged to complete a review of the 69 sites listed within the Schedule to the Heritage Overlay at Clause 43.01 of the Greater Dandenong Planning Scheme.
6. The review resulted in a scoping paper that identified a multi-staged approach to the review. Stage 1 included a review of all heritage places in the Schedule to Heritage Overlay and Environmental History as it currently exists to identify the gaps and future work required. This stage identified that amendments were required to 18 of the heritage places to correct anomalies including address details, mapping updates and other changes to these sites that has occurred since the original study was completed. This stage was completed in January 2024.
7. Stage 2 is to undertake a planning scheme amendment to make the required changes to the 18 heritage places in the Heritage Overlay. This stage is currently underway and is the subject of this Council report.

Planning Scheme Amendment C249gdan

8. Planning Scheme Amendment C249gdan applies to 18 existing heritage places located in Greater Dandenong. The details of these heritage places are contained in Table 1 of Attachment 1.
9. The amendment proposes to make changes to the existing Schedule to Clause 43.01 Heritage Overlay and associated maps in the Greater Dandenong Planning Scheme to correct anomalies and mapping errors identified through a review of the schedule. The details of the proposed changes to each heritage place are contained in Table 2 of Attachment 1.
10. The amendment is required to ensure the existing overlay is consistent with the Department of Transport and Planning's *Planning Practice Note No.1 Applying the Heritage Overlay and the Greater Dandenong Heritage Study Stage 1 (1998) and Greater Dandenong Heritage Study and Heritage Places (2003)*.
11. In summary, by updating the existing Heritage Overlay to correct anomalies and mapping errors, it is expected the amendment will enable the efficient assessment of applications associated with these heritage places.
12. On 1 October 2024, Council submitted the proposed Planning Scheme Amendment C249gdan to the Minister for Planning, requesting the Minister's authorisation to prepare and publicly exhibit Amendment C249gdan.
13. On 25 November 2024, the Minister for Planning gave authorisation to prepare and exhibit Amendment C249gdan, subject to conditions to show more detail on maps and the explanatory report.
14. Exhibition occurred from 13 March 2025 to 17 April 2025. Two submissions were received in response to the exhibition. One submission was soon after withdrawn following clarification of the address details. Council officers have been working with the owner and their representatives of the other submission for a long period of time to resolve the submission. Agreement has now been reached on this submission. Further details regarding this are set out in the Key Issues and Discussion section below.

Key Issues and Discussion

15. Amendment C249gdan (as exhibited) proposed to amend the Greater Dandenong Planning Scheme as detailed in the Explanatory Report (Attachment 1).
16. Amending the Schedule to Clause 43.01 Heritage Overlay to correct the addresses and controls to 18 existing heritage places. The exhibited explanatory report details the heritage overlay number, address and specific changes proposed for each of the 18 existing Heritage Overlay places.

17. Amending Planning Scheme Maps 1HO, 2HO, 5HO, 6HO and 7HO to adjust the mapped extent of the Heritage Overlay places and delete three heritage places as listed in the exhibited explanatory report.
18. Officers recommend that the planning scheme amendment be supported, as it aligns with the objectives of Planning in Victoria by ensuring the protection of heritage values through the appropriate application of the Heritage Overlay for places that respect and celebrate heritage.
19. The amendment will have a net community benefit by protecting places of cultural significance for current and future generations to value. Preserving historical places and ensuring the Heritage Overlay controls which apply to these places is applied consistently and accurately will have positive environmental, social and economic effects.
20. By revising the existing Heritage Overlay, the amendment respects and celebrates diversity and the history of Greater Dandenong.

Submissions

21. Council received two submissions to the Amendment.
22. Two submissions were received in response to exhibition. The first submitter raised concern that the address for Dandenong High School was incorrect in the exhibited documents. However, Council officers contacted the submitter and provided further clarification regarding the three addresses listed for Dandenong High School. The submitter was satisfied with Council's response and subsequently withdrew their submission.
23. A second submission was also received in response to exhibition from a landowner opposing the proposed revised area for inclusion within the Heritage Overlay at 66 Hutton Road, Keysborough. After negotiation between Council and the landowner a revised Heritage Overlay area has been agreed, therefore resolving the submitter's concerns.
24. The original Heritage Overlay area and the proposed revised Heritage Overlay area are shown in Figure 1 and Figure 2.

Figure 1 Existing HO



Figure 2 Proposed HO



25. The revised area is considered appropriate because the Heritage Overlay will apply to the Glen Alvie Homestead which is considered significant due to it being a local farm residence constructed in the 1800s (brick house built c. 1840s-1850s and additions 1850s-1880s). The Homestead is also significant as it is believed to represent the earliest site of permanent European habitation in the municipality.
26. It is also considered appropriate as the Heritage Overlay will also apply to the ornamental and amenity trees that surround the homestead.



27. The rear addition and service entry (c. 1970s), modern fences, shed garage and nearby farm sheds are not considered significant. The driveway is modern, having been realigned in the 1980s and is not identified as significant.
28. As Council's Heritage consultant as well as previous heritage work undertaken between 1997 and 2003 has not identified any significance of the driveway, it is considered that the driveway serves no purpose to the heritage value of the site.
29. Following the submission received regarding 66 Hutton Road, Keysborough being resolved Planning Scheme Amendment C249gdan has been updated to propose the following amendments to the Greater Dandenong Planning Scheme:
30. Amending the Schedule to Clause 43.01 Heritage Overlay to correct the addresses and controls to 18 existing heritage places. Table 2 in Attachment 1 details the heritage overlay number, address and specific changes proposed for each of the 18 existing Heritage Overlay places.
31. Amending the Schedule to Clause 72.04 Incorporated Documents to include the Statement of Significance for Glen Alvie Homestead, 66 Hutton Road, Keysborough.
32. Amending Planning Scheme Maps 1HO, 2HO, 5HO, 6HO and 7HO to adjust the mapped extent of the Heritage Overlay places and delete three heritage places listed in Table 3 in Attachment 1.

Planning Scheme Amendment Process

33. Section 23 of the Planning and Environment Act, 1987 governs the process for a planning authority to progress a planning scheme amendment.
34. If submissions are received during exhibition that Council is unable to resolve, Council can consider or refer any unresolved submissions to an independent Planning Panel. In this instance, Council has resolved both submissions received.
35. As such, there are no unresolved submissions for Council or Planning Panel to consider.
36. Subsequently, the planning authority (Council) has the option to:
 - Adopt the amendment; or
 - Abandon the amendment or part of the amendment
37. It is therefore considered appropriate for Council to adopt the amendment and to directly seek approval from the Minister for Planning

Effect of Statutory Planning Applications

38. Planning permit applications will be assessed against the proposed and existing provisions of the *Greater Dandenong Planning Scheme*.
39. The amendment is unlikely to impact the number of planning permit applications lodged.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

40. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

41. There are no financial implications associated with this report.

Asset Implications

42. This item does not affect any existing assets.



Legal/Risk Implications

43. There are no legal / risk implications relevant to this report.

Environmental Implications

44. There are no environmental implications relevant to this report.

Gender Impact Assessment

45. A gender impact assessment is not required.

Community Consultation

Purpose	Exhibition of the Amendment in accordance with the statutory process of the Planning and Environment Act 1987.
Engagement period	In accordance with the requirements of the Planning and Environment Act 1987, Amendment C249gdan was placed on public exhibition for a period of 5 weeks from 13 March 2025 to 17 April 2025.
Level of Influence:	The exhibited documents provided information to the community and all stakeholders to be informed of the proposed heritage corrections sought in Amendment C249gdan. The exhibition period gave all interested parties the opportunity to make a submission to Council, regarding any questions or concerns with the amendment sought.
Engagement Activities:	Notice of amendment was given by way of: • Formal notice in the local newspaper (Dandenong Journal) and Government Gazette; • Letters to Prescribed Ministers; • Letters to relevant Authorities; • Letters to affected landowners and occupiers; • Notice and explanatory material of Council's website; and • Explanatory folders at the Dandenong Customer Service Centre.
Communication reach and engagement numbers:	Council's website formally exhibiting Amendment C249gdan received 94 views, 1 follower and 1 contributor and a total engagement time of 1 hour and 19 mins. There were 244 downloads of the exhibited documents from the Council website.
Summary of feedback:	Two submissions were received. The first submission received during statutory exhibition was subsequently withdrawn, following clarification of address details to the submitter, from Council officers. The second submission received opposed the proposed revised area for inclusion within the Heritage Overlay at 66 Hutton Road, Keysborough. After negotiation between Heritage consultants representing the Council and the landowner a revised HO area has been agreed to resolving the submitter's concerns.



Links to Community Vision, Council Plan, Strategy, Notice of Motion

46. This report is consistent with the following principles in the Community Vision 2040:

- Sustainable environment.

47. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A city that respects and celebrates diversity, our history and the arts.

Legislative and Policy Obligations

48. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- The Overarching Governance Principles of the *Local Government Act* 2020.
- The *Gender Equality Act* 2020.
- *Victorian Charter of Human Rights and Responsibilities* 2006.
- Climate Change and Sustainability.

Planning and Environment Act 1987

Greater Dandenong Planning Scheme

Amendment C249gdan

Explanatory Report

Overview

The amendment proposes to correct anomalies and mapping errors in the Schedule to Clause 43.01 Heritage Overlay to ensure the information and planning controls contained within the Heritage Overlay Schedule are correct and accurate. The amendment affects 18 heritage places located in Greater Dandenong.

Where you may inspect this amendment

The amendment can be inspected free of charge at the City of Greater Dandenong website at greaterdandenong.vic.gov.au/planning/greater-dandenong-planning-scheme-amendments

And

The amendment is available for public inspection, free of charge, during office hours at the following places:

Dandenong Civic Centre, 225 Lonsdale Street, DANDENONG VIC 3175

The amendment can also be inspected free of charge at the Department of Transport and Planning website at <http://www.planning.vic.gov.au/public-inspection> or by contacting the office on 1800 789 386 to arrange a time to view the amendment documentation.

Submissions

Any person may make a submission to the planning authority about the amendment. Submissions about the amendment must be received by **5pm on Thursday 17 April 2025**.

A submission must be made in writing to Council by:

Online: Complete the online submission form

Email: council@cgd.vic.gov.au

Post: Strategic Planning Amendment C249gdan – Submission

City of Greater Dandenong

PO Box 200

DANDENONG VIC 3175

Please visit Council's website yoursay.greaterdandenong.vic.gov.au for further information and to make an online submission.

Panel hearing dates

In accordance with clause 4(2) of Ministerial Direction No.15 the following panel hearing dates have been set for this amendment:

- Directions hearing: **21 July 2025**
- Panel hearing: **18 August 2025**

Details of the amendment

Who is the planning authority?

This amendment has been prepared by the City of Greater Dandenong which is the planning authority for this amendment.

The amendment has been made at the request of City of Greater Dandenong.

Land affected by the amendment

The amendment applies to 18 heritage places located in Greater Dandenong. The properties affected are listed in Table 1.

Table 1 Heritage Places affected by proposed Amendment C249gdan Minor Amendments to the Heritage Overlay

HO Number	Heritage Place Name	Address
HO2	Dandenong West Primary School	32-34 Birdwood Avenue, Dandenong
HO3	Noble Park Public Hall	18-34 Buckley Street, Noble Park
HO5	Foster Farm House	10 Starling Mews, Keysborough
HO6	Keysborough State School (No.1466)	15/170 Chapel Road, Keysborough
HO12	Keysborough Learning Centre	402-418 Corrigan Road, Keysborough

HO Number	Heritage Place Name	Address
HO15	Dandenong Primary School (No.1403)	174-182 Foster Street, Dandenong
HO17	Wanke House	97 Gladstone Road, Dandenong
HO22	Glen Alvie (Homestead)	66 Hutton Road, Keysborough
HO24	Pemberton House	11 James Street, Dandenong
HO25	Oak Trees	7-10 Janmara Court and 42-44 Rawdon Hill Drive, Dandenong North
HO27	Dandenong General Cemetery	17A Kirkham Road, Dandenong
HO36	Old Dandy Inn – formerly the Bridge Hotel	185-193 Lonsdale Street, Dandenong
HO44	River Red Gums	Memorial Drive road reserve, Noble Park
HO50	Dandenong High School	92-106 Princes Highway, 15-17 High Street and 2-4 Herbert Street, Dandenong
HO63	Formerly McQuade's Garage	18-20 Scott Street, Dandenong
HO64	Formerly Walker's Bakehouse	22-24 Scott Street, Dandenong
HO70	Oak Tree	Springvale Civic Centre 397-405 Springvale Road and 2-14 Grace Park Avenue, Springvale
HO77	Springvale Church of Christ	6 Windsor Avenue, Springvale

A mapping reference table is attached at **Attachment 1** to this Explanatory Report.

What the amendment does

The amendment proposes to make changes to the existing Schedule to Clause 43.01 Heritage Overlay and associated maps in the Greater Dandenong Planning Scheme to correct anomalies and mapping errors identified through a review of the schedule. The amendment proposes changes to 18 existing Heritage Places listed on the Heritage Overlay (HO) Schedule. The amendment is required to ensure the existing overlay is consistent with the Department of Transport and Planning's *Planning Practice Note No.1 Applying the Heritage Overlay* and the *Greater Dandenong Heritage Study Stage 1 (1998)* and *Greater Dandenong Heritage Study*

and Heritage Places (2003).

Specifically, the amendment proposes to:

- Amend the Schedule to Clause 43.01 Heritage Overlay to correct the addresses and controls to 18 existing heritage places. Table 2 indicates the heritage overlay number, address and specific changes proposed for each of the 18 existing HO places.
- Amend the Schedule to Clause 72.04 Incorporated Documents to add the Glen Alvie (Homestead), 66 Hutton Road, Keysborough Statement of Significance (Lovell Chen, March 2026) as an incorporated document.
- Amend Planning Scheme Maps 1HO, 2HO, 5HO, 6 HO and 7HO to adjust the mapped extent of the HO places and delete three heritage places listed in Table 3.

Table 2 Changes proposed to the Schedule to the Heritage Overlay

HO Number	Heritage Place	Changes proposed to the Schedule to the Heritage Overlay
HO2	Dandenong West Primary School (No.4217)	Turn off outbuildings control. Recommendation in heritage study from 2003 does not include outbuilding or fences not exempt.
HO3	Noble Park Public Hall	Turn off tree controls. The trees identified as significant in the heritage study from 2003 no longer exist on the site and therefore the controls are redundant.
HO5	Foster Farm House	Update address from 'Lot 846 PS 629190L Havenstone Drive, Keysborough' to '10 Starling Mews, Keysborough'.
HO6	Keysborough State School	Update address from '170 Chapel Rd, Keysborough' to '15/170 Chapel Rd, Keysborough and part Common Property No.1'.
HO12	Keysborough Learning Centre	Update place name from 'Keysborough Learning Centre' to 'Resurrection Parish Complex'.
HO15	Dandenong Primary School (No.1403)	Turn on outbuildings control. The heritage study from 2003 identifies significant outbuildings on the site. The recommended controls for this heritage

HO Number	Heritage Place	Changes proposed to the Schedule to the Heritage Overlay
		place were mistakenly switched with the recommended controls for Dandenong West Primary School (HO2) with outbuilding controls recommended for the Dandenong West Primary School which did not identify significant outbuildings on the site.
HO17	Wanke House	Turn off tree controls. The trees identified as significant in the heritage study from 2003 no longer exist on the site and therefore the controls are redundant.
HO25	Oak Trees along Janmara Court and Rawdon Hill Drive	Delete HO as trees no longer exists
HO27	Dandenong General Cemetery	Update place name to include: '(known as Dandenong Community Cemetery)'.
HO36	Old Dandy Inn – formerly the Bridge Hotel	Update place name from 'Old Dandy Inn – formerly the Bridge Hotel' to 'Former Bridge Hotel'.
HO50	Dandenong High School	Turn off tree controls. The trees identified as significant in the heritage study from 2003 no longer exist on the site and therefore the controls are redundant.
HO63	Formerly McQuade's Garage	Delete the HO as heritage place has burnt down.
HO64	Formerly Walker's Bakehouse	Delete the HO as heritage place has burnt down.
HO70	Oak Tree (Springvale Civic Centre)	Update address from '397-405 Springvale Rd & 2-14 Grace Park Ave, Springvale' to '407-411 Springvale Road, Springvale'.
HO77	Springvale Church of Christ	Turn off tree controls. Recommendation in heritage study from 2003 does not include tree controls.

Table 3 Changes proposed to the Heritage Overlay Planning Scheme maps

HO Number	Heritage Place	Mapping reference	Proposed mapping changes
HO3	Noble Park Public Hall	Planning Scheme Map 5HO	Reduce mapped extent to reflect the building and property boundaries of the heritage place. The southern portion of the site has been developed and the remaining elements of heritage significance are not located on the southern portion from where the HO has been recommended to be deleted.
HO6	Keysborough State School	Planning Scheme Map 7HO	Reduce mapped extent to reflect the building and property boundaries of the heritage place. 170 Chapel Street, Keysborough has been subdivided and redeveloped. The heritage place is situated at 15/170 Chapel Street, Keysborough and has been retained. Reducing the heritage curtilage will be a more accurate representation of what is significant.
HO22	Glen Alvie (Homestead)	Planning Scheme Map 7HO	Reduce mapped extent to provide appropriate curtilage to the house and surrounding vegetation. The current HO mapping does not accurately reflect the actual location of the house and surrounding vegetation.
HO24	Pemberton House	Planning Scheme Map 6HO	Increase mapped extent to reflect the property boundaries. Recommendation in the heritage study from 2003

HO Number	Heritage Place	Mapping reference	Proposed mapping changes
			applies HO to entire property.
HO44	River Red Gums along Memorial Drive	Planning Scheme Maps 2HO and 5HO	Increase mapped area to cover the full extent of the planting. Recommendation in the heritage study from 2003 applies HO to trees further south from what HO44 currently applies to.
HO25	Oak Trees along Janmara Court and Rawdon Hill Drive	Planning Scheme Map 2HO	Delete HO25 from map as trees no longer exist.
HO50	Dandenong High School	Planning Scheme Map 5HO and 6HO	Reduce mapped area to provide appropriate curtilage to significant buildings, fencing and gates. The Monterey Pine boundary plantation trees identified in the heritage study from 2003 have been removed and the curtilage is proposed to only include significant heritage elements still present on the site (original school building and memorial entrances gates and fencing).
HO63	Formerly McQuade's Garage	Planning Scheme Map 6HO	Delete HO63 from map as heritage place has burnt down.
HO64	Formerly Walker's Bakehouse	Planning Scheme Map 6HO	Delete HO64 from map as heritage place has burnt down.
HO70	Oak Tree (Springvale Civic Centre)	Planning Scheme Map 1HO	Amend the mapped area to identify the correct tree. HO70 was applied to the incorrect tree identified in

HO Number	Heritage Place	Mapping reference	Proposed mapping changes
			the heritage study from 2003.

Strategic assessment of the amendment

Why is the amendment required?

The amendment is required to maintain the accuracy of the schedule to the existing Heritage Overlay at Clause 43.01 of the *Greater Dandenong Planning Scheme* and the relevant planning scheme maps. It reviews the heritage value of existing heritage places in the schedule to the HO by updating the addresses of six heritage places (HO5, HO6, HO12, HO27, HO36, HO70), updating planning controls to seven heritage places (HO2, HO3, HO15, HO17, HO25, HO50, HO77) and removing three heritage places from the schedule to the HO (HO63, HO64 and HO25), that no longer exist on site. The amendment will also delete or correct mapping errors to ten heritage places (HO3, HO6, HO22, HO24, HO25, HO44, HO50, HO63, HO64, HO70) in the relevant heritage overlay planning scheme maps.

The Heritage Overlay, and associated maps are the most appropriate planning mechanism to protect heritage places. By maintaining the accuracy of the HO, these significant heritage places are protected. As such, it is considered that the amendment will result in a net community benefit.

The review considered the *Greater Dandenong Heritage Study Stage 1 (1998)* and the *Greater Dandenong Heritage Study and Heritage Places (2003)* against the existing Heritage Overlay and identified 18 heritage places with inconsistencies between the heritage studies and the applied planning controls. This amendment is required to correct these anomalies and mapping errors in the existing overlay schedule and planning scheme maps. Amending the HO schedule and maps will ensure the HO and relevant triggers are accurately applied to the values of most significance for each place.

A key objective of the amendment is to ensure the existing HO is consistent with the Department of Transport and Planning's *Planning Practice Note No.1 Applying the Heritage Overlay*.

How does the amendment implement the objectives of planning in Victoria?

The amendment implements objective (d) in section 4(1) of the *Planning and Environment Act 1987*:

"To conserve and enhance those buildings, areas or other places which are of scientific, aesthetic, architectural or historical interest, or otherwise of special cultural

value.”

The amendment supports protection of heritage values through the appropriate application of the HO for places that respect and celebrate heritage.

How does the amendment address any environmental, social and economic effects?

The amendment will have a net community benefit by protecting places of cultural significance for current and future generations to value. Preserving historical places and ensuring the HO controls which apply to these places is applied consistently and accurately will have positive environmental, social and economic effects.

Three HOs are proposed for deletion, this includes two buildings that burnt down, and one tree that no longer exists. It is considered these deletions will have no negative effects, as the heritage value of these places has already been lost.

The amendment will have no impact on the heritage values or level of significance for the remaining heritage places affected by this amendment.

It is acknowledged the HO may limit (but not prohibit) future development on these sites by amending the controls that apply (i.e. turning on tree or outbuilding controls). However, the amendment does not propose any changes to the level of significance of the affected heritage places and no new sites have been identified for inclusion in the HO.

The amendment implements the original recommendations of the *Greater Dandenong Heritage Study Stage 1 (1998)* and the *Greater Dandenong Heritage Study and Heritage Places (2003)*. When considered from a municipal and community-wide perspective, the benefit of retaining the heritage places is considered to outweigh any perceived negative impacts of reduced development land.

By revising the existing HO, the amendment respects and celebrates diversity and the history of Greater Dandenong.

Does the amendment address relevant bushfire risk?

The land is not within a designated bushfire prone area, subject to the Bushfire Management Overlay or proposed to be used or developed in a manner that may create a bushfire hazard.

Does the amendment comply with the requirements of any other Minister’s Direction applicable to the amendment?

The amendment complies with the *Ministerial Direction – The Form and Content of Planning Schemes* by appropriately applying the HO to protect places of historical significance to Greater Dandenong and Melbourne.

Furthermore, the amendment supports the requirements of:

- *Ministerial Direction No.9 Metropolitan Planning Strategy*, principle 1 and outcome 4 which aim to promote and support a distinctive Melbourne through preserving and respecting Melbourne's heritage for the next generation.
- *Ministerial Direction No.11 Strategic Assessment of Amendments* by conducting a thorough assessment of the amendment and its strategic basis. This explanatory report forms part of this assessment.

How does the amendment support or implement the Planning Policy Framework and any adopted State policy?

The amendment supports the State Planning Policy Framework at Clause 15.03-1S by ensuring the conservation of places with heritage significance through the long term application of the heritage overlay and associated controls.

How does the amendment support or implement the Local Planning Policy Framework, and specifically the Municipal Strategic Statement?

The amendment supports and implements several objectives and strategies within the Local Planning Policy Framework and Municipal Strategic Statement of the Greater Dandenong Planning Scheme. Clause 21.03 sets out a vision for Greater Dandenong to be a city that promotes and celebrates its multicultural identity, as much as tradition and history are celebrated. The vision identifies the green wedge as having important cultural heritage, along with the need to care for these natural and built historical values. The amendment supports this vision by continuing the preservation of existing heritage places.

Specifically, the amendment supports the objectives and strategies at Clause 21.05-2 by protecting sites of significant cultural and heritage value, including those elements which contribute to the significance of the heritage place.

Does the amendment make proper use of the Victoria Planning Provisions?

The amendment makes proper use of the Victorian Planning Provisions (VPPs) by amending the existing Schedule to Clause 43.01 Heritage Overlay in the Greater Dandenong Planning Scheme. The HO is the most appropriate planning mechanism to protect the heritage values of places. Correcting anomalies in the Schedule will ensure the heritage controls properly apply which will lead to greater consistency and clarity in the planning scheme.

How does the amendment address the views of any relevant agency?

The views of relevant agencies will be sought during the exhibition stage of the amendment. Whilst most of these sites are privately owned, it is not expected the

amendment will impact external agencies.

In addition to seeking the views of relevant agencies, the City of Greater Dandenong will also seek the views of the relevant landowners and affected stakeholders.

Does the amendment address relevant requirements of the Transport Integration Act 2010?

The provisions of the *Transport Integration Act 2010* are not applicable to this amendment.

Resource and administrative costs

What impact will the new planning provisions have on the resource and administrative costs of the responsible authority?

By updating the existing HO to be consistent with the recommendations of the *Greater Dandenong Heritage Study Stage 1 (1998)* and the *Greater Dandenong Heritage Study and Heritage Places (2003)* and associated heritage citations, it is expected the amendment will enable the efficient assessment of applications associated with these heritage places.

Attachment 1 – Mapping reference table

Location	Mapping Reference	Land / Area Affected	Proposed Overlay changes	Proposed deletion changes
HO3 Noble Park Public Hall	Greater Dandenong C249gdan 002-hoMap05 Exhibition	18-34 Buckley Street, Noble Park	HO3	D-HO3
HO6 Keysborough State School (No.1466)	Greater Dandenong C249gdan 001-hoMap07 Exhibition	15/170 Chapel Road, Keysborough	HO6	D-HO6
HO22 Glen Alvie (Homestead)	Greater Dandenong C249gdan 004-hoMap07 Exhibition	66 Hutton Road, Keysborough	HO22	
HO24 Pemberton House	Greater Dandenong C249gdan 005-hoMap07 Exhibition	11 James Street, Dandenong	HO24	
HO25 Oak Trees	Greater Dandenong C249gdan 011d-hoMap02 Exhibition	7-10 Janmara Court and 42-44 Rawdon Hill Drive, Dandenong North		D-HO25
HO44 River Red Gums – Memorial Drive, Noble Park	Greater Dandenong C249gdan 008-hoMaps02_05 Exhibition	Memorial Drive road reserve extending from Corrigan Road in the north to Heatherton Road in the south.	HO44	
HO50 Dandenong High School	Greater Dandenong C249gdan 003d-hoMaps05_06 Exhibition	92-106 Princes Highway, 15-17 High Street and 2-4 Herbert Street, Dandenong	HO50	D-HO50
HO63	Greater Dandenong C249gdan	18-20 Scott Street, Dandenong		D-HO63

Location	Mapping Reference	Land / Area Affected	Proposed Overlay changes	Proposed deletion changes
Formerly McQuade's Garage	010d-hoMap06 Exhibition			
HO64 Formerly Walker's Bakehouse	Greater Dandenong C249gdan 010d-hoMap06 Exhibition	22-24 Scott Street, Dandenong		D-HO64
HO70 Oak Tree – Springvale Civic Centre	Greater Dandenong C249gdan 009-hoMap01 Exhibition	397-405 Springvale Road and 2-14 Grace Park Avenue, Springvale	HO70	

Attachment 2 – Mapping reference table (Council Maps)

Location	Mapping Reference	Land / Area Affected	Proposed Overlay changes	Proposed deletion changes
HO3 Noble Park Public Hall	Greater Dandenong C249gdan 002-hoMap05 Exhibition	18-34 Buckley Street, Noble Park	HO3	D-HO3
HO6 Keysborough State School (No.1466)	Greater Dandenong C249gdan 001-hoMap07 Exhibition	15/170 Chapel Road, Keysborough	HO6	D-HO6
HO22 Glen Alvie (Homestead)	Greater Dandenong C249gdan 004-hoMap07 Exhibition	66 Hutton Road, Keysborough	HO22	
HO24 Pemberton House	Greater Dandenong C249gdan 005-hoMap07 Exhibition	11 James Street, Dandenong	HO24	

Location	Mapping Reference	Land / Area Affected	Proposed Overlay changes	Proposed deletion changes
HO50 Dandenong High School	Greater Dandenong C249gdan 003d- hoMaps05_06 Exhibition	92-106 Princes Highway, 15-17 High Street and 2-4 Herbert Street, Dandenong	HO50	D-HO50

Planning and Environment Act 1987

Greater Dandenong Planning Scheme

Amendment C249gdan

Instruction sheet

The planning authority for this amendment is the Greater Dandenong City Council.

The Greater Dandenong Planning Scheme is amended as follows:

Planning Scheme Maps

The Planning Scheme Maps are amended by a total of eleven (11) attached map sheets.

Overlay Maps

1. Amend Planning Scheme Map Nos. 1HO in the manner shown on the two (2) attached maps marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
2. Amend Planning Scheme Map Nos. 2HO in the manner shown on the 1 attached map marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
3. Amend Planning Scheme Map Nos. 5HO in the manner shown on the 1 attached map marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
4. Amend Planning Scheme Map Nos. 6HO in the manner shown on the two (2) attached maps marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
5. Amend Planning Scheme Map Nos. 7HO in the manner shown on the two (2) attached maps marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
6. Amend Planning Scheme Map Nos. 2HO and 5HO in the manner shown on the two (2) attached maps marked "Greater Dandenong Planning Scheme, Amendment C249gdan".
7. Amend Planning Scheme Map Nos. 5HO and 6HO in the manner shown on the 1 attached map marked "Greater Dandenong Planning Scheme, Amendment C249gdan".

Planning Scheme Ordinance

The Planning Scheme Ordinance is amended as follows:

8. In **Overlays** – Clause 43.01, replace the Schedule with a new Schedule in the form of the attached document.
9. In **Operational Provisions** – Clause 72.04, replace the Schedule with a new Schedule in the form of the attached document.

End of document

GREATER DANDENONG PLANNING SCHEME

28/02/2019
GC117

SCHEDULE TO CLAUSE 43.01 HERITAGE OVERLAY

1.0

28/02/2019
GC117

Application requirements

None specified.

2.0

Heritage places

13/07/2023 - 13/07/2023
6245 gdan Proposed C249 gdan The requirements of this overlay apply to both the heritage place and its associated land.

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
HO1	Tuffmaster Carpet Factory 29-39 Attenborough Street, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO2	Dandenong West Primary School (No 4217) 32-34 Birdwood Avenue, Dandenong Incorporated Plan: Dandenong West Primary School incorporated plan (3 December 2002)	Yes	No	Yes	Yes	YesNo	No	Yes	No
HO3	Noble Park Public Hall 18-34 Buckley Street, Noble Park	Yes	No	YesNo	Yes	No	No	Yes	No
HO4	Ferring Homestead 82-88 Carlton Road, Dandenong North	Yes	No	Yes	Yes	Yes	No	Yes	No
HO5	Foster Farm House Lot 846 PS 629190L Havenstone Drive 10 Starling Mews, Keysborough	Yes	No	No	Yes	No	No	Yes	No
HO6	Keysborough State School (No 1466)	Yes	No	Yes	Yes	No	No	Yes	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	15/170 Chapel Rd, Keysborough and part Common Property No.1								
HO7	Keysborough Methodist Church 176 Chapel Rd, Keysborough	Yes	Yes	Yes	Yes	No	No	Yes	No
HO8	Holmwood Farm Complex & trees 310 Chapel Rd, Keysborough	Yes	No	Yes	Yes	No	No	Yes	No
HO10	Nenagh Lodge 2/32-42 Potter St, Dandenong	Yes	No	Yes	Yes	No	No	No	No
HO11	Dwelling (Thuruna) 60 Clow Street, Dandenong	Yes	Yes	No	Yes	No	No	No	No
HO78	Church of the Resurrection 402 Corrigan Rd, Keysborough	-	-	-	-	-	Yes Ref No H2293	Yes	No
HO12	Resurrection Parish Complex Keysborough Learning Centre 402-418 Corrigan Rd, Keysborough	Yes	No	No	Yes	No	No	Yes	No
HO13	Shops and offices 49-54 Douglas St, Noble Park	Yes	No	No	Yes	No	No	Yes	No
HO14	Drive-in bottle shop 64 Foster St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO15	Dandenong Primary School (No 1403) 174-182 Foster Street, Dandenong Incorporated Plan:	Yes	No	Yes	Yes	No Yes	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	Dandenong Primary School (1403) incorporated plan (24 March 2005)								
HO16	Lemon Scented Gum 39 & 55-75 Gladstone Rd, Dandenong The heritage place is the eucalypt and land beneath the canopy edge of the tree for a distance of five metres from the canopy edge.	Yes	No	Yes	Yes	No	No	No	No
HO17	Wanke House 97 Gladstone Rd, Dandenong	Yes	No	YesNo	Yes	No	No	Yes	No
HO19	House 1/21 Hemmings St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO20	House 1/23 Hemmings St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO21	Shop and residence 32 Hemmings St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO22	Glen Alvie (Homestead) 66 Hutton Rd, Keysborough	Yes	No	Yes	Yes	Yes	No	Yes	No
HO23	Eversleigh Homestead 86 Hutton Road, Keysborough	Yes	No	No	Yes	No	No	Yes	No
HO24	Pemberton House 11 James St, Dandenong	Yes	No	Yes	Yes	No	No	Yes	No
HO25	Oak trees	No	No	Yes	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	7-10 Janmara Crt & 42-44 Rawdon Hill Dve, Dandenong North								
HO26	Girrawheen House 58-60 Jones Rd, Dandenong	Yes	No	Yes	Yes	No	No	Yes	No
HO27	Dandenong General Cemetery (known as Dandenong Community Cemetery) 17A Kirkham Rd, Dandenong Incorporated Plan: Dandenong Cemetery incorporated plan (17 February 2004)	Yes	No	Yes	Yes	No	No	No	No
HO28	Police Stables 34-50 Langhorne Street, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO29	Laurel Lodge 51 Langhorne Street, Dandenong	Yes	Yes	Yes	Yes	No	No	Yes	No
HO31	St James Church and Hall 55-59 Langhorne Street, Dandenong	Yes	Yes	Yes	Yes	No	No	No	No
HO32	Shaw's School - now Merlin (house) 61 Langhorne St, Dandenong	Yes	No	Yes	Yes	No	No	Yes	No
HO33	Truby King Centre 1-3 Lightwood Rd, Springvale	Yes	No	No	Yes	No	No	Yes	No
HO34	Cosy Corner Café 163 Lonsdale St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO35	Dandenong Park	No	No	Yes	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	168-174 Lonsdale St, Dandenong								
HO36	Old Dandy Inn — formerly the Former Bridge Hotel 185-193 Lonsdale St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO37	Dandenong Town Hall 226 Lonsdale Street, Dandenong	Yes	Yes	No	Yes	No	No	No	No
HO38	Albion Hotel 329-333 Lonsdale Street, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO39	State Savings Bank 355-359 Lonsdale St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO40	Benga 66 McCrae Street, Dandenong	Yes	Yes	Yes	Yes	No	No	Yes	No
HO41	The Ranges 17-19 Macpherson Street Dandenong	Yes	No	Yes	Yes	Yes	No	Yes	No
HO42	Ordish House 27 Macpherson St, Dandenong	Yes	No	Yes	Yes	No	No	Yes	No
HO43	Masonic Lodge 5 Mason Street, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO44	River Red Gums Memorial Dve road reserve, Noble Park The heritage place is the eucalypts and land beneath the canopy edge of each tree for a distance of five metres from the canopy edge.	No	No	Yes	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
HO46	Springvale Football Memorial Grandstand 1A Ericksen St & Newcomen Rd, Springvale	Yes	No	Yes	Yes	No	No	Yes	No
HO48	Dandenong Presbyterian Church (former St Luke's Anglican Church) 51 Potter St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO49	1st Dandenong Scout Group Armytage Own Scout Hall 61A Princes Hwy, Dandenong	-	-	-	-	-	Yes Ref No H2438	Yes	No
HO50	Dandenong High School 92-106 Princes Hwy, 15-17 High St & 2-4 Herbert St, Dandenong	Yes	No	YesNo	Yes	No	No	Yes	No
HO52	Formerly Gillette Offices & Factory 504-520 Princes Hwy, Noble Park North Incorporated Plan: Gillette Factory incorporated plan (June 2005)	Yes	No	No	Yes	No	No	Yes	No
HO54	Sandown Racecourse 591-659 Princes Hwy, Springvale Incorporated Plan: Sandown Racecourse incorporated plan (3 December 2002)	Yes	No	No	Yes	No	No	Yes	No
HO79	Sandown Park Racecourse Grandstand 594-659 Princes Highway, Springvale	-	-	-	-	-	Yes Ref No H2391	Yes	No
HO55	Necropolis, Crematorium & Chapel Complexes	No	No	No	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	600-698 Princes Hwy, Springvale Incorporated Plan: The Necropolis incorporated plan (3 December 2002)								
HO56	Formerly International Harvester Factory 1-27 Princes Hwy, Dandenong South Incorporated Plan: International Harvester Factory incorporated plan (24 September 2003)	Yes	No	Yes	Yes	No	No	Yes	No
HO57	Formerly Heinz factory 43-63 Princes Hwy, Dandenong South Incorporated Plan: Heinz Factory incorporated plan (February 2008)	Yes	No	Yes	Yes	No	No	Yes	No
HO58	Formerly General Motors Holden factory 77-125 Princes Hwy, Dandenong South Incorporated Plan: General Motors Holden Factory incorporated plan (December 2003)	Yes	No	Yes	Yes	No	No	Yes	No
HO59	Shepley Oval Gates Pultney St (eastern end), Dandenong	Yes	No	No	Yes	No	No	No	No
HO60	Elm & Oak Trees Pultney St road reserve & 168-170 Lonsdale St, Dandenong	No	No	Yes	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
	The heritage place is the trees and land beneath the canopy edge of each tree for a distance of five metres from the canopy edge.								
HO61	House and Californian Redwoods 73 Pultney St, Dandenong	Yes	No	Yes	Yes	No	No	No	No
HO62	St Josephs Churches 25-35 St Johns Ave, Springvale	Yes	Yes	No	Yes	No	No	Yes	No
HO63	Formerly McQuade's Garage 18-20 Scott St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO64	Formerly Walker's Bakehouse 22-24 Scott St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO65	Uniting Church Complex 34-38 Scott St, Dandenong	Yes	No	Yes	Yes	No	No	Yes	No
HO67	Burden's Buildings 228-230 Springvale Rd, Springvale	Yes	No	No	Yes	No	No	Yes	No
HO68	Springvale Primary School 355A Springvale Rd, Springvale	Yes	No	Yes	Yes	No	No	Yes	No
HO70	Oak Tree 397-405 Springvale Rd & 2-14 Grace Park Ave 407-411 Springvale Road, Springvale The heritage place is the southern oak tree and land beneath the canopy edge of the tree for a distance of five metres from the canopy edge.	No	No	Yes	Yes	No	No	No	No

GREATER DANDENONG PLANNING SCHEME

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses may be permitted?	Aboriginal heritage place?
HO71	The Natural Resources Conservation League 593 Springvale Road, Springvale South	No	No	No	Yes	No	No	No	No
HO73	Chisholm Institute of TAFE 121 Stud Rd, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO74	Rossmoyne (house) 23-25 Surrey Rd, Dandenong North	Yes	Yes	Yes	Yes	No	No	Yes	No
HO75	Formerly Christopherson's Stable 120 Thomas St & 99 Foster St, Dandenong	Yes	No	No	Yes	No	No	Yes	No
HO76	Sime Farmhouse 505 Thompsons Rd, Lyndhurst	Yes	No	No	Yes	No	No	Yes	No
HO77	Springvale Church of Christ 6 Windsor Ave, Springvale	Yes	Yes	YesNo	Yes	No	No	Yes	No



GREATER DANDENONG PLANNING SCHEME

15/01/2024
VC249

SCHEDULE TO CLAUSE 72.04 INCORPORATED DOCUMENTS

1.0

Incorporated documents

12/12/2025
C230gdan Proposed C249gdan

Name of document	Introduced by:
27 Wilma Avenue, Dandenong - August 2020	C226gdan
200 Glasscocks Road, Lyndhurst - Crown Allotment 2030, Parish of Lyndhurst -Melbourne Chevra Kadisha Cemetery, September 2009	C111
Abbotts Road Level Crossing Removal Project, Incorporated Document, November 2017 (amended December 2017)	GC87
Bunurong Memorial Park Concept Plan (October 1993)	C31(Part 1)
Caulfield Dandenong Rail Upgrade Project, Incorporated Document, April 2016	GC37
Central Dandenong Comprehensive Development Plan (City of Greater Dandenong, July 2025)	C230gdan
City of Greater Dandenong Gateways Strategy (City of Greater Dandenong, December 2011)	C124
Cranbourne Line Upgrade Incorporated Document, February 2020	GC143
Dandenong Cemetery incorporated plan (17 February 2004)	C31(Part 1)
Dandenong Primary School (1403) incorporated plan (24 March 2005)	C31(Part 3)
Dandenong Railway Precinct Comprehensive Development Plan, Tract Consultants, August 2012	C171
<i>Dandenong South Industrial Area Extension Development Contributions Plan</i> (Urban Enterprise, December 2023)	VC249
Dandenong South Industrial Area Extension Structure Plan, January 2009	C87
Dandenong South Native Vegetation Precinct Plan, January 2009	C87
Dandenong West Primary School incorporated plan (3 December 2002)	C31(Part 1)
Declared Project Area - Central Dandenong, August 2010	C121
Estate 1 – Office Development, 103 Princes Highway, Dandenong South, June 2011	C145
Estate 1 – Project Oxygen, 101 Princes Highway, Dandenong South, June 2011	C145
General Motors Holden Factory incorporated plan (December 2003)	C31(Part 2)
<u>Glen Alvie (Homestead), 66 Hutton Road, Keysborough Statement of Significance (Lovell Chen, March 2026)</u>	<u>C249gdan</u>
Gillette Factory incorporated plan (June 2005)	C31(Part 3)
<i>'Harvey Norman/ Ikea Development', 917 Princes Highway, Springvale</i> (Greater Dandenong City Council, October 2024)	C244gdan
Heinz Factory incorporated plan (February 2008)	C75
International Harvester Factory incorporated plan (24 September 2003)	C31(Part 1)
Incorporated Document EGO Pharmaceuticals, Logis Eco-Industrial Park North, June 2014	C184
Kaufland Supermarket and complementary uses, 1-3 Gladstone Road, Dandenong, Incorporated Document, March 2019	GC123
<i>Keysborough South Development Contributions Plan</i> (DLA Phillips Fox, December 2023)	C246gdan

GREATER DANDENONG PLANNING SCHEME

Name of document	Introduced by:
Melbourne Metro Rail Project: Upgrades to the Rail Network Incorporated Document, May 2018	GC96
Monash Freeway Upgrade Project Incorporated Document, March 2016	GC47
Monash Freeway Upgrade Project (Stage 2) Incorporated Document, August 2018	GC103
Mordialloc Bypass (Freeway) Incorporated Document, July 2019	GC107
Mordialloc Creek Environmental Strategy and Opportunities Report, 1992	C5
Neutral Fuels, No. 76 Licola Crescent, Dandenong South, March 2012	C165
Pound Road West (Abbotts Road to South Gippsland Highway) Upgrade Project, Incorporated Document, February 2019	C214gdan
Sandown Racecourse incorporated plan (3 December 2002)	C31(Part 1)
Signage: Dandenong Basketball and Volleyball Stadium, 28 July 2008	C97
Sky Sign, National Water Sports Centre, 15 June 1999	C3
South Gippsland Highway, Dandenong South Level Crossing Removal Project Incorporated Document, September 2019	GC136
Swire Cold Storage Pty Ltd, Lyndhurst CC - Stage 2, November 2004	C58
The Necropolis incorporated plan (3 December 2002)	C31(Part 2)

Greater Dandenong Planning Scheme

Glen Alvie (Homestead), 66 Hutton Street, Keysborough Statement of Significance (Lovell Chen, April 2026)

Heritage Place: Glen Alvie (Homestead)
66 Hutton Street, Keysborough

PS ref no: HO22



What is significant?

The former Glen Alvie homestead at 66 Hutton Road, Keysborough, including:

- early structures constructed of wattle and daub and local stone
- Victorian-era brick house (c. 1840s-50s) with attached additions (c. 1850s-1880s)
- underground tank
- and the homestead's setting of front and rear domestic yards and ornamental and amenity tree plantings.

Ornamental and amenity trees that contribute to the homestead's setting and significance include:

- Canary Island Date Palms (*Phoenix canariensis*) (x2)
- Pin Oak (*Quercus palustris*)
- Norfolk Island Hibiscus (*Lagunaria patersonia*)
- Sweet Gum (*Liquidambar styraciflua*)
- Peppercorn Trees (*Schinus molle*) (x6).

The rear addition and service entry (c. 1970s), modern fences, shed garage and nearby farm sheds are not significant.

How is it significant?

The former Glen Alvie homestead is of local historical (Criterion A), rarity (Criterion B), representative (Criterion D), and associational significance (Criterion H).

*This is an incorporated document in the Greater Dandenong Planning Scheme
pursuant to Section 6(2)(j) of the Planning and Environment Act 1987.*

Greater Dandenong Planning Scheme

Why is it significant?

The former Glen Alvie homestead is of historical significance as a local farm residence which under the ownership of successive generations of the Keys family became the nucleus for the development of the Keysborough locality. The homestead is believed to represent the earliest site of permanent European habitation in the municipality and retains early structures which provide evidence of the site's initial development in the late 1830s and 1840s under successive graziers. The subsequent Victorian-era house (as developed in stages from c. 1840s-1850s) with its early arrangement of domestic yards and evolved setting of mature ornamental and amenity trees is important as one of the principal surviving examples of the rural homesteads that underpinned the district's agricultural development. (Criterion A)

Within the City of Greater Dandenong, the early wattle and daub and ironstone structure (c.1837-1840s) retained within the homestead complex is the only structure known to survive from the earliest period of European occupation and is among only a very few such structures which have been retained regionally. The Victorian homestead as a whole, inclusive of its evolved domestic landscape setting, represents the earliest and most intact remaining example of an early farm residence within the municipality. (Criterion B)

The former Glen Alvie homestead is of representative significance as a notable example of a Victorian farmhouse progressively expanded over the course of the nineteenth century. A sequence of early extensions and alterations (c. 1840s-1880s) illustrates the growing resources of a successful farming family, while the house's integrity was maintained throughout as a simple rural farmstead presented in a Georgian style with face brick of presumed local origin, modest detailing and incorporating earlier wattle and daub and stone structures. Unlike most other examples within the municipality, the homestead has been retained with front and rear domestic yards and characteristic tree plantings that contribute to an understanding of its historical setting and domestic use. (Criterion D)

The former Glen Alvie homestead is significant for its 180-year association with the Keys family, including the early settler George Keys, his son and shire councillor Thomas Keys, and other descendants. The Keys family were instrumental in the development of the Keysborough locality and the surrounding district. Successive generations of the family built further houses and businesses in the district, acted as important early patrons of local churches, schools and societies, and served as members and officers of the area's town councils and roads boards. (Criterion H)

Primary source

Glen Alvie Homestead heritage citation, Lovell Chen, 2026



4.2.2 Review of Council Policies - Abolition of Catering and Civic Support Policy

Responsible Officer: Manager Governance, Integrity, Legal & Risk
Executive Director Strategy & Corporate Services

Attachments: 1. CM July 2026 - Catering and Civic Support Policy - Review [4.2.2.1 - 5 pages]

Officer Recommendation

That Council:

1. **ABOLISH** the Catering and Civic Support Policy; and
2. **NOTE** that a revised Catering Policy was adopted by the Executive Team and noted by Council at Council Meeting 15 June 2026.

Executive Summary

1. The purpose of this report is to seek abolishment of the existing Catering and Civic Support Policy attached to this report, on the basis that it has been reviewed and is considered operational in nature.
2. Responsibility for this policy was transferred to the Executive, with a revised Catering Policy was adopted accordingly.
3. The transfer of this policy aligns with the *Local Government Act 2020* by allowing Council to maintain its focus on strategic leadership, policy direction, and governance oversight, while delegating day-to-day operational matters to the Executive.

Background

4. Council policies are established to support good governance, sound decision-making, and the effective management of Council resources and operations. They provide clear principles and direction to ensure consistency, transparency, and accountability in Council activities.
5. Policies are developed to address specific matters identified in the Council Plan 2025–2029 and to ensure compliance with relevant legislation, regulations, and recognised best practice. They are reviewed on a regular cycle, or earlier where required, to ensure they remain current and continue to meet Council's operational and strategic needs.
6. Reviews may be triggered by changes in legislation, organisational structure, service delivery, or the introduction of new systems or technologies. Policies are intended to be read in conjunction with relevant legislation, internal frameworks, and supporting procedures or guidelines.
7. Where a policy is updated and re-adopted, the previous version is automatically revoked. Where a policy is no longer required as a Council-adopted document, it must be formally abolished by resolution of Council.
8. A review of the Catering and Civic Support Policy has determined that its content is primarily operational rather than strategic. As such, it is more appropriately managed at the Executive level rather than by Council.



Key Issues and Discussion

9. Transferring responsibility for approval and oversight to the Executive will enable more responsive and efficient management of catering-related practices, while maintaining alignment with legislative requirements and best practice. A revised Catering Policy was adopted by the Executive to replace the existing policy.
10. Council's abolition of the Catering and Civic Support Policy, and the transfer of responsibility for the updated Catering Policy to the Executive, ensures that governance arrangements remain appropriate, with Council policies maintaining a strategic focus and operational matters managed at the appropriate organisational level.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

11. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

12. There are no financial implications associated with this report.

Asset Implications

13. This item does not affect any existing assets.

Legal/Risk Implications Implications

14. There are no legal / risk implications relevant to this report.

Environmental Implications

15. There are no environmental implications relevant to this report.

Gender Impact Assessment

16. A gender impact assessment is not required.

Community Consultation

17. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

18. This report is consistent with the following principles in the Community Vision 2040:
Not Applicable
19. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
 - A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.



Legislative and Policy Obligations

20. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- The Overarching Governance Principles of the *Local Government Act 2020*.



Greater Dandenong Policy

Catering and Civic Support Policy

Policy Endorsement:	Endorsement required by Council		
Directorate:	Corporate Services		
Responsible Officer:	Manager Communications and Customer Service		
Policy Type:	Discretionary		
File Number:	A4209728	Version No:	3
1 st Adopted by Council:	9 June 2009 Minute No. 173	Last Adopted by Council:	14 March 2017 Minute No.130
Review Period:	Every 3 years	Next Review:	March 2020

1. Purpose

This policy provides guidance on the provision of meals, finger food and beverages for staff meetings or community gatherings and events held during, or after, normal work hours.

The policy also provides guidance on the level of Civic Attendant support required to assist the host officer at community gatherings or events held at either the Dandenong municipal building or Springvale civic site venues both during and after normal work hours.

2. Background

The Mayor, Councillors and staff often provide catering for meetings, events and receptions. Variations in standards and expectations arise when there are no clear guidelines on the appropriate level of catering established for staff to follow. The guidelines need to ensure that events are suitably catered and that consideration is given to providing appropriate food over meal times. There are further requirements with the responsible handling of alcohol and the need to establish the types of events where it is appropriate for alcohol to be served. It is important that event organisers are mindful of these issues.



Greater Dandenong Policy

Event organisers often hold meetings or functions with large numbers of guests, sometimes outside of normal business hours. It is not always practical or desirable for event organisers to undertake all the support activities of leading guests to the right area, attending to security requirements and serving food and drinks, while they are managing the content of an event. These activities need to be handled professionally so the whole event can run smoothly and Council is presented in a positive manner. Guidelines are required to ensure that after hours meeting or events involving external guests are adequately resourced.

3. Scope

Council officers will apply these guidelines when organising:

- Councillor Briefing Sessions, Ordinary and Special Meetings or Councillor workshops
- Meetings, consultations or workshops with community members
- Staff meetings over lunch time or after hours
- Staff recognition events
- Internal or external advisory committee meetings
- Official launches and events
- Receptions and formal dinners

Note: Charges may be applicable for external groups/meetings

4. References

- Councillor Support, Reimbursement and Accountability Policy – adopted at the Ordinary Council Meeting on 10 August 2015.
- Staff Service Recognition Policy and Code of Practice – endorsed by the Chief Executive Officer updated June 2015.

5. Definitions

N/A



Greater Dandenong Policy

6. Council Policy

This policy provides an adequate and consistent approach to the provision of food and beverages at all meetings and community events organised by Council officers. The *Catering at Meetings* component sets out the categories of catering to be provided and the *Meeting Type* sets out the range of meetings the various categories apply to.

The *Civic Attendant Support* component outlines a consistent approach to ensure Council officers hosting a meeting or event have attendants to assist them in guiding guests to the right location, presenting and clearing away food and crockery and the responsible serving of alcohol.

It is the responsibility of the Council officer hosting a meeting or community event to ensure these guidelines are followed, and that they liaise with the Civic Facilities team for all functions.

Catering at Meetings

There are six categories of catering that can be provided at meetings. Outlined below are the six categories, followed by guidelines matching the categories to each meeting type. A 'closest fit' approach would apply where a specific meeting may vary from those listed.

Categories of Catering

- Category 1 – Fruit/cheese/savoury platter
- Category 2 – Sandwiches
- Category 3 – Finger Food (a combination of sandwiches and hot and cold selections)
- Category 4 – Buffet meal (Alcohol optional – Director approval required)
- Category 5 – Premium Finger Food including alcohol
- Category 6 – Formal meal including alcohol

Meeting Types

- All meetings – tea/coffee/cold water will be available and biscuits upon request
- Staff meetings held between 12noon and 1.30pm – category 1 and 2
- Staff meetings held between 6.00pm and 7.30pm – categories 1 and 3
- Staff recognition events – categories 1 - 3
- Advisory committees involving external people – categories 1-3
- Internal committees scheduled for 2.5 hours or longer – category 1 and 2
- Advisory committees, internal committees or informal meetings of Councillors expected to extend beyond 7pm – Category 4
- Community consultation/workshops scheduled for 1.5 hours or less – category 1 and 2



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- Community consultation/workshops scheduled longer than 1.5 hours – category 1 - 3
- Community consultation/workshops scheduled between 6.00pm and 7.30pm – upgrade to category 1 - 3
- Council dinners during/prior to scheduled Councillor Briefing Sessions and Council Meetings – category 4 or 5
- Receptions held on behalf of the Mayor and Councillors – category 4 or 5
- Formal Mayoral Dinner/Reception – category 6

A Council officer organising an event that does not specifically meet the criteria listed above should apply a 'closest fit' approach to determine the catering and beverage level for their event or contact the Civic Facilities Unit for advice.

The Council officer organising the event is responsible for the cost of catering provided. Council maintains a contract of approved caterers which is available on Webstar. Advice on the choice of approved caterer and feedback on a caterer's performance is handled through the Civic Facilities Unit.

Council will not be liable for any risk management issues if a Business Unit supplies their own catering or uses an unapproved caterer. It is the Business Unit's responsibility to ensure safe food handling practices are followed at all times. The Business Unit will be responsible if any issues arise from failing to provide safe food practices.

Civic Attendance Support

To ensure adequate food handling practices are followed and that Council-organised community events held at either the Dandenong municipal building or Springvale civic site are adequately supported, the following guidelines for organising a Civic Attendant to be present apply:

- All meetings held during normal working hours (8am-5pm) where food is provided – one Civic Attendant required to service the area.
- All after hours internal meetings, receptions or dinners with 30 people or less – one Civic Attendant required
- All after hours internal meetings, receptions or dinners with 31 to 80 people – two Civic Attendants required
- All other internal meetings or larger events are subject to Civic Facilities determining if a Civic Attendant is required and if so, how many are needed.
- If any meetings are held on behalf of external groups after-hours or on weekends, the relevant business unit will be responsible for the Civic Attendant charges.

A Council officer organising a meeting or dinner at any other venue is responsible for ensuring the event is adequately supported by staff from within the Business Unit or by the venue providers.



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7. Related Documents

- Councillor Support, Reimbursement and Accountability Policy, August 2015
- Staff Service Recognition Policy and Code of Practice – June 2015



4.2.3 Child Safety and Wellbeing Policy Update

Responsible Officer:	Manager Governance, Integrity, Legal & Risk
Attachments:	1. Child Safety and Wellbeing Policy 2026 [4.2.3.2 - 26 pages]

Officer Recommendation

That Council ADOPTS the Child Safety and Wellbeing Policy as provided in Attachment 1 to this report.

Executive Summary

1. Council policies are in place to ensure accordance with relevant legislation, regulations and best practice. They provide a consistent approach to Council's operational requirements and promote accountability and transparency of Council decisions and actions.
2. Council last adopted the Child Safety and Wellbeing Policy in March 2023 with the provision of reviewing it after 4 years. This policy has now been reviewed to ensure it is current, compliant and relevant to Council's operational requirements and is presented to Council for readoption.
3. A review of the Child Safety and Wellbeing Policy has been conducted and is now presented to Council for adoption. The principal objective of the review was to ensure the Policy reflects the requirements of Victorian Child Safe Standards, the new structure with the position of a Child Safety Compliance Officer and updated legislation and procedures.

Background

4. Policies developed by Council are aimed at ensuring good governance and decision-making processes, as well as the effective and efficient management of community resources and the day-to-day business of Council. They help govern how Council operates and provide a clear set of principles that provide a definite direction for Council.
5. Each policy is developed in order to address specific matters and objectives as outlined in the Council Plan 2025-29 or as required by legislation.
6. Existing council policies are subject to an ongoing review process to ensure they remain up-to-date and comply with current legislation. Policies are also reviewed and updated if legislation requires it; or when Council's functions, structure or activities change; or when technological advances or new systems are implemented.
7. Council policies should be read in conjunction with any related legislation, relevant internal policies, codes of practice or guidelines. A Council policy is considered to be automatically revoked upon readoption of the latest version of that policy.
8. Policies that are superseded or superfluous to Council's needs require formal abolition by Council.
9. It is proposed that the Child Safety and Wellbeing Policy be adopted by Council with the following changes:



Policy section	Change proposed	Reason for proposed change
Throughout	Updated Policy Template.	Uses new Council Policy Template/Logo.
Throughout	Simplified language.	Allows for greater accessibility to community and children and young people.
Section 1 Policy Objective	Amended text.	Uses language from the Commission for Children and Young People (CCYP) in relation to a child safe organisation.
Section 2 Background	Removed Legislation details into Appendix.	Allows reader to focus on the content of the Policy. Updates CCYP to Social Services Regulator (SSR), the regulator since February 2026.
Section 3 Scope	Introduced the term “Council Worker” which includes workers hired through agencies. Removed the wording ‘contractor’ and separated two types of contractors: workers hired through agencies which are included in the scope of the Policy and any person, business, or company hired by the Council to provide services who must also follow child safety laws as part of their contract with the Council. Removed reference to unknown/inaccessible Department procedures prevailing over Policy. Updated to reflect changes to the <i>Local Government Act 2020</i>, that Councillors must follow the rules in the Model Councillor Code of Conduct.	Reflects updated legislation: <i>Local Government Act 2020</i> and <i>Child Wellbeing and Safety Act 2005</i> with regards to who falls under the Reportable Conduct Scheme. Allows for consistency across all Council Departments by removing reference to sub-procedures. Provides clarifications regarding how ‘contractors’ fall under the scope of the Policy.
Section 4 – Definitions	Added and amended several terms.	Added “Child safety complaint”, “Child safety concern”, “Child safety incident” to align with language of Child Safe Standards and other Local Victorian Council Child Safety and Wellbeing Policies.



		Added “Council Worker” as mentioned above to align with updated legislation: the <i>Child Wellbeing and Safety Act 2005</i> with regards to who falls under the Reportable Conduct Scheme. Added “grooming” and “harm” for greater clarification of these terms. Added “reportable allegation” to align with language of the Reportable Conduct Scheme and other Local Victorian Council Child Safety and Wellbeing Policies.
Section 5- Policy Subsections “Our Children” and “Cultural Safety, Inclusion and Diversity”.	Replaced subsection “Cultural Safety, Inclusion and Diversity” with two subsections titled “Cultural Safety of Aboriginal Children” and “Respecting Equity and Diversity”. These subsections were also updated in consultation with relevant Community Advocacy Officers at Council. Retitled subsection “Our children” to “Participation and Empowerment of Children and Young People” and added to this subsection the sentence “Council shares information on children’s rights, how to raise concerns and how to get support services on its website and on posters at key locations.”	Reflects and complies with Victorian Child Safe Standards requirements: Standard 1- Organisations establish a culturally safe environment in which the diverse and unique identities and experiences of Aboriginal children and young people are respected and valued. Standard 3 - Children and young people are empowered about their rights, participate in decisions affecting them and are taken seriously. Standard 5 - Equity is upheld and diverse needs respected in policy and practice.
Section 5- Policy Subsections “Training and Supervision”, “Recruitment”, “Allegations, concerns and complaints”, “Councillors... are trained to	Retitled the subsection “Training and Supervision” to “Training and Support” and updated the entire subsection. Removed the reference to Working with Children Checks in the Recruitment subsection. Included the basic procedures of reporting “Allegations, concerns and complaints”	Reflects the current reality of child safety training at Council. Ensures the wording regarding pre-employment screening and Working with Children Checks is consistent with other Council Policies. Reflects new position of Child Safety Compliance Officer (appointed since October 2024).



deal ...with allegations"	within the Policy document rather than referring to a procedures document in the appendix. Updated the reporting procedures to refer to the Child Safety Compliance Officer. Integrated subsection "Councillors... are trained to deal ...with allegations" into subsection "Training and Support".	Makes reporting procedures clearer and easily accessible and updates procedures to include current reporting forms and process.
Section 5- Policy Subsections- "Legislative responsibilities", "Fair procedures", "Privacy and Confidentiality", "Risk Management"	Removed the subsections "Legislative responsibilities", and "Fair procedures". Retitled and updated subsection "Privacy and Confidentiality" to "Privacy, Information Sharing and Record Keeping". Updated section on "Risk Management" in consultation with the Risk Management Consultant at Council.	Removes duplicate or unnecessary subsections such as "Legislative responsibilities" which are quoted in the Appendix, and "Fair procedures" which is included in a procedures document rather than the Policy. Includes information around information sharing and record keeping. Reflects the current reality of risk management at Council.
Section 5- Policy Subsection- "Responsibilities"	Included the responsibility for Councillors: "Councillors must make sure their actions and behaviours around children follow the Council's child safety policies." Included the responsibility for the CEO: "Enough resources are provided to properly implement this Policy." Included the responsibility for Executive Team/Managers: "Working with Children Checks are regularly checked and kept up to date." Included the responsibilities for Council Workers: "Knowing	Reflects updated legislation, <i>Local Government Act 2020</i>, and the Reportable Conduct Scheme. Includes responsibilities around Working with Children Checks. Reflects new position of Child Safety Compliance Officer (appointed since October 2024). Ensures that individuals or groups using Council assets (e.g. someone using the park) are not inadvertently captured under "Requirements on providers of services to Council and community groups". Requirements on providers of services are best captured



	and following their duties to keeping children and young people safe; Taking part in any child safety training they are asked to do; Getting and keeping a valid Working with Children Check (if needed for their position) making sure Council is listed as their employer; Involving children and young people in planning and decision-making when it affects them. “ Removed the subsection on “Child Safety Working Group” and replaced with “Child Safety Compliance Officer”. Remove the subsection “Requirements on providers of services to Council and community groups”.	in hiring leases and other agreements/documents.
Appendix – Procedures	Removed Procedures Appendix and replaced with a simple Child Safety reporting Flowchart.	Removes lengthy and internal procedures into a separate detailed document: Child Safety Reporting and Complaint Handling Procedure details
Appendix- Child Safe Code of Conduct	Inserted the Child Safe Code of Conduct which is currently embedded in the Staff Code of Conduct	Ensures Child Safe of Conduct is accessible to all it applies to, beyond staff.

Governance Compliance

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

10. There are no financial implications associated with this report.

Asset Implications

11. This item does not affect any existing assets.

Legal/Risk Implications

12. A Child Safety and Wellbeing Policy is not optional in Victoria—it is a legal requirement for Council.



13. Key legislative drivers include:

- *Child Wellbeing and Safety Act 2005* (Vic) – establishes the Victorian Child Safe Standards (11 Standards) and provides regulatory and enforcement powers to the Social Services Regulator.
- *Children, Youth and Families Act 2005* (Vic) – imposes mandatory reporting obligations on specified professionals and outlines penalties for failure to report.
- *Crimes Act 1958* (Vic) – creates criminal offences for failure to disclose and failure to protect a child from sexual abuse.
- *Worker Screening Act 2020* (Vic) – governs Working with Children Checks (WWCC), including employer verification and notification duties.

Environmental Implications

14. There are no environmental implications relevant to this report.

Community and Stakeholder Consultation

Purpose	Seek general feedback on the reviewed policy and procedure to ensure that the views of children and the broader community are reflected in the revised policy and procedures.
Engagement period	11 February to 10 March
Level of Influence:	Based on IAP2 (International Association Public Participation Spectrum): consult
Engagement Activities:	Have Your Say Online Survey Drop-ins (Dandenong Library, Keysborough hub, Springvale Library)
Communication reach and engagement numbers:	<u>Child Safety and Wellbeing Policy Review Have Your Say</u> Survey: 196 Views 178 Visits 139 Visitors 6 formal submissions to survey Drop-ins: Zero attendance
Summary of feedback:	Contributions were focused on procedures and communications, e.g. having information easily accessible on a one-page guide, on the website, newsletter, in a pamphlet, and in libraries. Contributions also focused on removing barriers for reporting child safety concerns such as around privacy/confidentiality concerns. This feedback is being addressed in the implementation and procedures around the Policy rather than within the content of the Policy itself.

15. Prior to this report, the Child Safety and Wellbeing Policy was reviewed and evaluated by the Executive Team and Staff Consultative Committee.



16. Further consultation with Staff Consultative Committee will occur at a future date relating to Working With Children Check aspects of this policy.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

17. This report is consistent with the following principles in the Community Vision 2040:
- Safe and peaceful community.
18. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
- A socially connected, safe and healthy city.

Legislative and Policy Obligations

19. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:
- Related Council Policies, Strategies or Frameworks.

Child Safety and Wellbeing Policy July/2026



Document Control

Date Created: July 2026

Objective ID: A12225844

Date of Endorsement: July 2026

Version No: 3

Policy Superseded by this Policy: Child Safety and Wellbeing Policy Version 2

Responsible Department / Directorate: Governance, Integrity, Legal and Risk

Policy Type: Mandatory

Next Review: July 2029

Document Compliance

Council acknowledges the legal responsibility to comply with the *Charter of Human Rights and Responsibilities Act 2006* and the *Equal Opportunity Act 2010*. The *Charter of Human Rights and Responsibilities Act 2006* is designed to protect the fundamental rights and freedoms of citizens. The Charter gives legal protection to 20 fundamental human rights under four key values that include freedom, respect, equality and dignity.

Greater Dandenong City Council Policies comply with the Victorian Charter of Human Rights and Responsibilities, the *Gender Equality Act 2020*, the *Climate Change Act 2017*, the Child Safe Standards contained in the *Child Wellbeing and Safety Act 2005* (Amended) and the Overarching Governance Principles specified in 9(2) of the *Local Government Act 2020*.

Acknowledgment of Country

Greater Dandenong City Council acknowledges the Traditional Custodians of this land, the Bunurong People and pays respect to their Elders past and present. We recognise and respect their continuing connections to climate, Culture, Country and waters.

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1. POLICY OBJECTIVE (OR PURPOSE)

The Child Safety and Wellbeing Policy (Policy) explains how the Council works to keep children safe. It helps the Council to:

- promote the safety of children,
- prevent child abuse, and
- respond properly to any reports or concerns about child abuse or child safety.

The policy explains what is expected of Councillors and Council Workers to keep children safe. It also gives information to children, young people, families, and the community about how to report child safety concerns or complaints to the Council.

The Policy makes sure the Council is compliant with the law and meets national child safety principles.

2. BACKGROUND

Every child has the right to feel safe and be safe, but this does not happen by itself.

In recent years, we've learned a lot from survivors and important inquiries, like the Victorian Parliament's Betrayal of Trust inquiry and the Royal Commission into Institutional Responses to Child Sexual Abuse. These inquiries showed how much harm can happen to children when organisations do not have the right culture, systems, and processes in place to prevent abuse.

To help protect children, new laws have been introduced in Victoria. These include the Victorian Child Safe Standards and the Reportable Conduct Scheme, which the Council must follow. (See Appendix One – Legislation).

3. SCOPE

This Policy applies to all Council Workers. The definition of 'Council Worker' includes: employees, volunteers, students, trainees, apprentices, and workers hired through agencies, even if they do not work directly with children or young people.

Any person, business, or company hired by the Council to provide services must also follow child safety laws as part of their contract with the Council.

Councillors must follow the rules in the Model Councillor Code of Conduct, which means they must treat children and young people in a way that follows this Child Safety and Wellbeing Policy.

In this Policy, the words 'child' or 'children' also include young people under 18 years old.

4. DEFINITIONS

The following words and phrases are defined in Appendix Two:

- Aboriginal or Torres Strait Islander child/young person;
- Child abuse;
- Children/young people from culturally and/or linguistically diverse backgrounds;
- Child/young person;
- Child safety complaint
- Child safety concern
- Child safety incident
- Child safe organisation
- Council Worker
- Cultural safety for Aboriginal/Torres Strait Islander children;
- Cultural safety for children and young people from culturally and/or linguistically diverse backgrounds;
- Children or young people with a disability;
- Grooming
- Harm
- LGBTIQA+ children and young people;
- Reasonable belief
- Reportable allegation
- Reportable conduct

5. POLICY

Council's commitment to child safety

Council is committed to child safety.

Council wants children and young people to be safe, happy and empowered. Council supports and respects all children and young people, as well as its own staff and volunteers.

Council has zero tolerance of child abuse. All allegations and safety concerns will be treated extremely seriously and consistently in line with Council's policies and procedures, and all relevant legislation.

Council has legal and moral obligations to contact authorities when it is concerned about a child or young person's safety, which Council endeavours to follow rigorously.

Council is committed to preventing child abuse and identifying risks early, and where possible, to remove and reduce these risks, particularly in higher risk activities.

Council has robust human resources and recruitment practices for all staff and volunteers.

Council is committed to training and educating its employees, Councillors, students, trainees, apprentices and volunteers, contractors on child abuse risks.

Council is committed to the cultural safety of Aboriginal and Torres Strait Islander children and young people, the cultural safety of children and young people from a culturally and/or

linguistically diverse background, and to providing a safe environment for children and young people with a disability, those who are unable to live at home and LGBTIQ+ children and young people.

Council has specific policies, procedures and training in place which supports its leadership team, Councillors, staff and volunteers to achieve these commitments.

Cultural Safety for Aboriginal Children

Cultural safety means recognising, respecting, and celebrating different cultures. It is more than just being aware or sensitive—it helps people feel safe, proud, and free to be themselves. For Aboriginal children, cultural safety means staying connected to their Culture, Community, Country, and identity.

It supports the rights of Aboriginal and Torres Strait Islander children to:

- identify as Aboriginal and/or Torres Strait Islander without fear of retribution or questioning
- learn in ways that strengthen their Culture and identity
- stay connected to their land, kinship ties, community and Country
- learn about their cultural heritage from their Elders
- receive information in a culturally sensitive, relevant and accessible manner
- be part of services that respect their Culture

Council Workers must:

- support children to express their culture and enjoy their cultural rights
- help Aboriginal children and families feel included and involved

The Council is committed to respecting Aboriginal culture and showing its importance to children's safety and wellbeing. This includes putting Reconciliation into action through its Reconciliation Action Plan.

The Council has zero tolerance for racism and is working to end of racism and discrimination in the community. Any racist behaviour should be reported to the Victorian Equal Opportunity and Human Rights Commission. If the complaint involves a Council Worker, it will be managed under Council policies and could lead to formal discipline, including dismissal.

Participation and Empowerment of Children and Young People

Council shares information on children's rights, how to raise concerns and how to get support services on its website and on posters at key locations.

Council includes children, their families and the community when making decisions, especially about matters that affect them. Council listens to their ideas and respects what they have to say. This is done through programs like the Child Friendly Cities Initiative, the Children's Plan and the Youth and Family Strategy.

Respecting Equity and Diversity

Council values diversity and fairness for all children and young people.

To support this, Council will:

- welcome and include all children- this includes children with disability, children from culturally and linguistically diverse backgrounds, those who are unable to live at home, LGBTIQ+ children and Aboriginal and/or Torres Strait Islander children and their families.
- have zero tolerance of racism and discrimination, and act when these are identified
- aim to have a diverse workforce that reflects the community.
- create safe and welcoming physical and online spaces where every child feels respected.
- work with community leaders to make sure services meet cultural needs of Culturally and Linguistically Diverse (CALD) children and families, as for instance concerns for privacy among women when required to remove clothing
- give children access to information, support and ways to make complaints in a culturally safe and easy to understand way.
- allow children and families to share their individual needs and make changes to support their full participation
- train all staff to understand diversity and build inclusive communities, including applying considerations of equity to ensure equal access to, and benefits from, services and programs..
- include cultural safety in planning and leadership decisions
- celebrate the unique voices and strengths of Aboriginal and/or Torres Strait Islander children and communities and ask for feedback from these children and families about their experiences and their sense of safety in expressing their identity with the Council.

Council will also follow universal design and inclusion principles, which means:

- planning buildings, services, events and activities to be accessible to children with a wide range of abilities and backgrounds
- making sure these spaces and services are open to everyone, without discrimination based on ethnicity, gender, religion, language, disability, age or sexual orientation
- understand that each child is unique, even if they belong to a group with similar characteristics

Codes of Conduct

All Council Workers and Contractors must follow the Code of Conduct that applies to their role, as well as the Child Safe Code of Conduct (see Appendix Three), which sets clear rules for how to behave when working with children.

Councillors must also follow the Model Councillor Code of Conduct, which says their actions and behaviours with children and young people must follow the Council's Child Safe Code of Conduct.

Training and Support

All Council Workers must complete online Child Safe standards training when they start.

The training covers:

- children's rights
- signs of child abuse or harm
- how to respond to disclosures
- reporting obligations
- creating safe and inclusive spaces

They must also complete training on the Council's child safety policies and record keeping. Leaders are provided with extra training on risk management.

Training is run and recorded by Organisational Development with the Child Safety Compliance Officer.

Some teams like Immunisation, Maternal and Child Health, Family Day Care and Youth and Family Support do extra regular child safety training to meet their specific mandatory reporting requirements and improve their skills to identify harmful behaviours.

All Councillors receive training on the Council's Child Safety and Wellbeing Policy and Child Safe Code of Conduct.

Recruitment

Council makes sure to hire skilled people to work with children and young people. Selection criteria and advertisements clearly show Council's commitment to child safety and its legal responsibilities. Council knows it has both ethical and legal duties when hiring workers.

Child safety and wellbeing are at the centre of recruitment processes. Council uses good screening methods to help choose suitable workers and reduce the risk of hiring anyone who might harm children. This includes asking child safety questions in interviews and checking references.

Allegations, concerns and complaints

Council takes all reports of child abuse and safety concerns very seriously and investigates them quickly and carefully.

If an adult has a reasonable belief that abuse has happened, they must report it. Reasons for this belief can include:

- a child says they or someone they know has been abused (sometimes the child means themselves)
- seeing behaviour that looks like abuse
- someone else suspects abuse but is will not report it
- noticing suspicious behaviour.

Council has a Child Safety Reporting Process Flowchart (see Appendix Four) that explains what to do:

- If a child is in immediate danger, call 000.
- If you believe a child has been or may be seriously harmed and their parent will not protect them, call Child Protection:
 - South Division - 1300 555 526 (8.45am - 5.00pm (Monday - Friday)
 - After hours Child Protection Emergency Service - 13 12 78 (5pm to 9am Monday - Friday, 24 hours on weekends and public holidays)

All reports, concerns, complaints and incidents must also be told to your supervisor and the Council's Child Safety Compliance Officer.

You can report by:

- Email (childsafety@cgd.vic.gov.au), or
- External Council online form ([Child Safety Report/ Feedback Form](#)); or
- Internal Council online forms (Child Protection Online Form for external child protection reports and Pulse Child Safety Incident Form for reports concerning Council Workers), or
- Calling Council and asking for the Child Safety Compliance Officer.

If you do not feel comfortable reporting to the Child Safety Compliance Officer, you can contact the Manager of Governance, Integrity, Legal and Risk or CEO directly.

Anyone working for Council who behaves inappropriately or breaks the law, like abusing a child, may be warned or disciplined according to Council policies. Serious or repeated breaches can lead to dismissal.

If someone makes a false or vexing complaint on purpose, they may also be disciplined. However, if a genuine concern is raised, even if it turns out to be unfounded, no action will be taken against the person who reported it.

Privacy, Information Sharing and Record Keeping

Council is committed to protecting an individual's right to privacy. Any personal information collected or used during a report or investigation will be managed according to the Council's Privacy Policy.

The Council may share important information to help keep children safe and well, but only when it is appropriate and in the child's best interests. Complaints will be kept private, unless sharing information is needed to properly deal with the complaint or to protect a child. Sometimes, the Council must also share details with other authorities to follow the law or ensure safety.

Records will be kept according to the guidelines from the Public Records Office Victoria.

Risk management

Along with general occupational health and safety risks, the Council also works actively to manage the risk of child abuse and harm to children and young people.

The Council understands how important it is to identify and reduce the risk of child abuse, both in person and online, in places and programs run by Council.

We create risk management plans to help prevent child abuse and harm at events and programs. These plans are developed by the Organising Officer, together with the Risk Management Consultant and Child Safety Compliance Officer.

6. RESPONSIBILITIES

Councillors

Councillors are responsible for leading the Council in a way that supports strong and safe practices. They help build a culture that has zero tolerance for child abuse. Councillors speak up for what is best for children and work to create a community where children feel safe and protected.

Councillors must make sure their actions and behaviours around children follow the Council's child safety policies.

CEO

The CEO is responsible for leading changes in Council's culture to make sure there is zero tolerance for child abuse. The CEO must ensure that protecting children from harm is part of everyday actions and decisions by all Council Workers.

The CEO (or delegate) will make sure:

- All Councillors and Council Workers are supported to focus on child safety and act openly and responsibly.
- Child safety is included in Council's long-term planning and that key people are involved in creating, using and reviewing child safety plans.
- Council policies about child safety are clear, useful, well understood and regularly reviewed and followed across the organisation.
- Council shows strong leadership in promoting child safety, both within the Council and to the public
- Council meets all legal responsibilities under the Reportable Conduct Scheme.
- Enough resources are provided to properly implement this Policy.

Executive Team and Managers

The Executive Team and all Managers must help the CEO create a Child Safe Organisation and build a culture of zero tolerance for child abuse. They will do this by making sure:

- Council has robust child safeguarding practices to protect children from abuse or harm.
- Council Workers get the right training and support to help them prevent, notice, respond to and report child abuse or harm.
- Any serious concerns about Council Worker behaviour (Reportable Allegations) are investigated and reported to the Social Services Regulator (SSR); and
- Council Workers understand and value the importance of Aboriginal and Torres Strait Islander culture and how it supports the safety and wellbeing of Aboriginal and Torres Strait Islander children
- Working with Children Checks are regularly checked and kept up to date

Council Worker

Council Workers are responsible for:

- Knowing and following their duties to keeping children and young people safe
- Taking part in any child safety training they are asked to do
- Getting and keeping a valid Working with Children Check (if needed for their position) making sure Council is listed as their employer
- Looking at where there might be risks of child abuse in their work area and working to remove or reduce those risks
- Reporting any concerns they have about a child or young person's safety or wellbeing
- Creating spaces where children and young people feel safe, included and able to take part
- Supporting the cultural safety and involvement of Aboriginal and Torres Strait Islander children and children from diverse cultural backgrounds, and asking for training if they need to learn more
- Learning about and following the laws, Codes of Conduct, policies and procedures that relate to child safety
- Involving children and young people in planning and decision-making when it affects them
- Meeting any reporting rules that apply to their job, such as Mandatory Reporting.

Child Safety Compliance Officer

The Child Safety Compliance Officer is responsible for:

- leading the development and communication of plans to create a strong culture of child safety in both office and field work.
- supporting the Council to follow all Child Safe Standards
- training all Council Workers about the Child Safe Standards and the Reportable Conduct Scheme.
- leading the response and investigation of any child safety incidents, deciding how investigations will be done, finding out what caused the issue and suggesting recommendations.
- reporting and recording any child safety incidents to appropriate external agencies and internal personnel, including the CEO.
- identifying any risks to child safety, keeping management and leaders informed, and working with them to create plans to reduce those risks
- reviewing and updating child safety policies and risk management plans after any incident.

7. REPORTING, MONITORING AND REVIEW

Reporting	Compliance with this policy will be reported to the Executive Management Team.
Monitoring	The Child Safety Compliance Officer is responsible for monitoring the compliance, effectiveness and relevance of this Policy.
Review	The review of this Policy is led by the Child Safety Compliance Officer. This Policy will be reviewed regularly, and after any serious incidents, if they happen. Council will also update this Policy if it receives important feedback from key stakeholders.
Key Stakeholders	Children, Young People and Families accessing Council facilities, programs and services, Council Officers, Volunteers, and Councillors are all key stakeholders. The Staff Consultative Committee, Executive Team and Councillors should provide feedback prior to the Policy being adopted.

8. BREACH OF THIS POLICY

Non-compliance with this Policy has the potential to constitute a breach of employment or contractual obligations. It might also be considered misconduct, harassment, discrimination or even breaking the law such as the Child Wellbeing and Safety Act 2005, the Children, Youth and Families Act 2005 or The Crimes Act 1958.

Failure to comply with this Policy may result in disciplinary action and potential termination of employment or contractual obligations with Council.

9. REFERENCES AND RELATED DOCUMENTS

Legislation

Advancing the Treaty Process with Aboriginal Victorians Act 2018

Charter of Human Rights and Responsibilities Act 2006

Children, Youth and Families Act 2005

Crimes Act 1958

Disability Discrimination Act 1992 (C'th)

Equal Opportunity Act 2010

Freedom of Information Act 1982

Health Records Act 2001

Gender Equality Act 2020

Climate Change Act 2017

Child Wellbeing and Safety Act 2005 (Amended)

Local Government Act 2020.

Privacy and Data Protection Act 2014

Public Records Act 1973
Racial and Religious Tolerance Act 2001
Worker Screening Act 2020

Related Council and Other Policies, Procedures, Strategies, Protocols, Guidelines

Appropriate Workplace Behaviours Policy
 Child Safety Reporting and Complaints Procedure
 Child Safety & Wellbeing Report form (online through Pulse)
 Betrayal of Trust: Inquiry into the Handling of Child Abuse by Religious and Other Non-Government Organisations 2013
 Child Safe Code of Conduct
 Code of Conduct - Councillors
 Code of Conduct - Contractors
 Code of Conduct – Staff
 Code of Conduct – Volunteers
 Diversity, Access and Equity Policy
 Freedom of Information Policy
 Greater Dandenong City Council Satisfaction Procedure and Form
 Greater Dandenong Website – Sustainability, Climate and Energy
 Indigenous Policy
 Performance and Behavioural Issues Policy and Procedure
 Police Check Policy
 Privacy and Personal Information Policy
 Reconciliation Action Plan
 Recruitment Policy
 Risk Management Policy
 Risk Management Procedures
 Self-Determination Reform Framework August 2019
 Victorian Aboriginal and Local Government Strategy 2021-2026
 Working with Children Check Guidelines

Administrative Updates

It is recognised that from time to time, circumstance may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made administratively. Examples include a change to the name of a Council department, the change to an existing policy or document referred to in this policy and minor updates to legislation and the like which does not have a material impact. All changes or updates which materially alter this policy must be by resolution of Council.

Date	Update

10. APPENDIX ONE- LEGISLATION

Child Safe Standards

Child Wellbeing and Safety Act 2005

In 2016, the Victorian Government introduced Child Safe Standards to set out minimum requirements and outline the actions organisations must take to keep children and young people safe. In 2022, the Child Safe Standards were further improved and made more consistent with standards in the rest of Australia.

The City of Greater Dandenong Council must comply with all 11 Standards and is regulated by the Social Services Regulator (SSR).

The Council provides services and facilities that are co-regulated by the Department of Education and its Quality Assessment and Regulation Division (QARD) (Family Day Care), the Department of Health (Immunisation and Maternal and Child Health Centre) and the Social Services Regulator (Youth and Families Support Services).

These co-regulators collaborate with SSR in monitoring and enforcing compliance with the standards. For example, QARD regulates compliance with the Standards by Family Day Care and SSR regulates compliance by the other services provided by the Council.

The Child Safe Standards are as follows:

- Standard 1: Organisations establish a culturally safe environment in which the diverse and unique identities and experiences of Aboriginal children and young people are respected and valued.
- Standard 2: Child safety and wellbeing is embedded in organisational leadership, governance and culture.
- Standard 3: Children and young people are empowered about their rights, participate in decisions affecting them and are taken seriously.
- Standard 4: Families and communities are informed and involved in promoting child safety and wellbeing.
- Standard 5: Equity is upheld and diverse needs respected in policy and practice.
- Standard 6: People working with children and young people are suitable and supported to reflect child safety and wellbeing values in practice.
- Standard 7: Processes for complaints and concerns are child focused.
- Standard 8: Staff and volunteers are equipped with the knowledge, skills and awareness to keep children and young people safe through ongoing education and training.
- Standard 9: Physical and online environments promote safety and wellbeing while minimising the opportunity for children and young people to be harmed.
- Standard 10: Implementation of the Child Safe Standards is regularly reviewed and improved.
- Standard 11: Policies and procedures document how the organisation is safe for children and young people.

Reportable Conduct Scheme

Child Wellbeing and Safety Act 2005

As the Council provides health and care services for children, it must comply with the Reportable Conduct Scheme which commenced in 2017. The Scheme applies to the whole Council and not just to the services for children and young people. It means that all Council Workers and all directors of companies where the director performs work for the Council fall under the Scheme. The Scheme requires the Council to respond to allegations of child abuse and other child-related misconduct made against its workers and volunteers, and to notify the SSR of any allegations. It is noted that Councillors do not fall under the Reportable Conduct Scheme as they are not engaged by Council as an employee or volunteer. SSR is the sole regulator of the Reportable Conduct Scheme,

Mandatory reporting

Children, Youth and Families Act 2005

Mandatory reporters must make a report to child protection, if:

- in the course of practising their profession or carrying out duties of their office, position or employment
- they form a belief on reasonable grounds that a child is in need of protection from physical injury or sexual abuse.

Mandatory reporters should make a report to Child Protection as soon as practicable after forming their belief and make a report each time they become aware of any further reasonable grounds for their belief.

Mandatory reporters at Council include all immunisation and MCH nurses, all early childhood teachers and all youth and family support case managers. Although mandatory reporters have legal obligations to report child physical and sexual abuse, all staff members working with children and young people have a duty of care to report child abuse and neglect to child protection authorities.

Duty of Care

Wrongs Amendment (Organisational Child Abuse) Act 2017

Council is required to take reasonable precautions to prevent the sexual abuse and/or physical abuse of a child by an individual associated with the Council while the child is under the care, supervision or authority of the Council.

Criminal Offences

Crimes Act 1958

There are a number of criminal offences in Victoria to protect children and young people from child abuse, particularly sexual abuse. Some recent offences introduced include:

- Failure to disclose offence: <https://www.justice.vic.gov.au/safer-communities/protecting-children-and-families/failure-to-disclose-offence>
- Failure to protect offence : <https://www.justice.vic.gov.au/safer-communities/protecting-children-and-families/failure-to-protect-a-new-criminal-offence-to>
- Grooming offence: <https://www.justice.vic.gov.au/safer-communities/protecting-children-and-families/grooming-offence>

11. APPENDIX TWO - DEFINITIONS

Aboriginal or Torres Strait Islander child/young person	A person under the age of 18 who: • is of Aboriginal or Torres Strait Islander descent • identifies as Aboriginal or Torres Strait Islander, and • is accepted as Aboriginal or Torres Strait Islander by an Aboriginal or Torres Strait Islander community.
Child abuse	For the purposes of this policy, 'child abuse'¹ includes any act committed against a child or young person involving: • physical violence (Physical violence occurs when a child suffers or is likely to suffer significant harm from a non-accidental injury or injuries inflicted by another person); • sexual offences (Sexual offences occur when a person involves the child in sexual activity, or deliberately puts the child in the presence of sexual behaviours that are exploitative or inappropriate to their age and development. It also includes possession of child abuse material and grooming); • significant emotional or psychological abuse (which may include hearing, witnessing or being exposed to family violence, or racial, cultural or religious abuse. Significant emotional or psychological abuse occurs when harm is inflicted on a child through repeated rejection, isolation, or by threats or violence. It can include derogatory name-calling and put-downs, or persistent and deliberate coldness from a person to the extent where the behaviour of the child is disturbed, or their emotional development is at serious risk of being impaired. Significant emotional or psychological abuse could also result from conduct that exploits a child without necessarily being criminal, such as encouraging a child to engage in inappropriate or risky behaviours.); and/or • significant neglect (Significant neglect is the continued failure to provide a child with the basic necessities of life, such as food, clothing, shelter, hygiene, medical attention or adequate supervision, to the extent that the child's health, safety and/or development is, or is likely to be, jeopardised. Significant neglect can also occur if an adult fails to adequately ensure the safety of a child where the child is exposed to extremely dangerous or life threatening situations.) • 'Significant', in relation to emotional or psychological harm or neglect, means that the harm or neglect is more than trivial or insignificant, but need not be as high as serious and need not have a lasting permanent effect.

¹ Definitions prepared using 'An overview of the Victorian child safe standards', State of Victoria, Department of Health and Human Services, November 2015, authorised and published by the Victorian Government, 1 Treasury Place, Melbourne.

Children/young people from culturally and/or linguistically diverse backgrounds	A child or young person who identifies as having particular cultural or linguistic affiliations by virtue of their place of birth, ancestry or ethnic origin, religion, preferred language or language spoken at home or because of their parents' identification on a similar basis.
Child/Young Person	A person who is under the age of 18 years.
Child safety concern	A child safety concern refers to any issue that has or could impact negatively on the safety and wellbeing of children and young people.
Child safety complaint	A child safety complaint is an expression of dissatisfaction to the Council related to one or more of the points outlined here: -the Council's services or dealings with individuals -allegations about the conduct of its staff, volunteers or other individuals engaged by the Council -another child or young person participating in services at the Council -the handling of a prior concern
Child safety incident	In the context of this policy a 'child safety incident' is: -any child safety concern where Council staff, volunteers or other individuals engaged by Council in the course of their work form a reasonable belief that a child or young person has suffered, or is likely to suffer, abuse or harm-whether caused by an adult OR by another child -any child safety complaint against Greater Dandenong Council including any allegation of Reportable Conduct made against Council staff, volunteers or other individuals engaged either within work or outside of work -any breach of Council's Child Safety and Wellbeing Policy and its Child Safe Code of Conduct.
Child safe organisation	In the context of this policy, a child safe organisation is one that meets the Child Safe Standards by proactively taking measures to protect children and young people from child abuse.
Council Worker	Council Worker includes employees, volunteers, students, trainees, apprentices, and agency-hired workers, irrespective of whether they work with or have direct contact with children or young people.
Cultural safety for Aboriginal/Torres Strait Islander children	The positive recognition and celebration of cultures is more than just the absence of racism and more than cultural awareness and cultural sensitivity. A culturally safe environment does not ignore, challenge or deny cultural identity. Cultural safety upholds the rights of Aboriginal/Torres Strait Islander children to:

	• identify as Aboriginal/Torres Strait Islander without fear of retribution or questioning; • have an education that strengthens their culture and identity; • maintain connections to their land and country; • maintain their strong kinship ties and social obligations; • be taught their cultural heritage by their Elders; • receive information in a culturally sensitive, relevant and accessible manner; and • be involved in services that are culturally respectful.
Cultural safety for children and young people from culturally and/or linguistically diverse backgrounds	Cultural safety encompasses an environment which is spiritually, socially and emotionally safe, as well as physically safe for children and young people; where there is no assault, challenge or denial of their cultural or linguistic identity, of who they are or what they need. Efforts need to be made to ensure that information is provided to culturally and/or linguistically diverse children and their families in a culturally sensitive, relevant and accessible manner, including in relevant community languages.
Children or young people with a disability	Children or young people can be born with a disability or acquire a disability through an injury or illness. Some disabilities may be obvious while others are hidden. Disability includes: • total or partial loss of body function or a body part; • the presence of organisms (such as HIV or Hepatitis C) that may cause disease or disability, malformation or disfigurement of the body; • mental or psychological diseases or disorders; and • conditions or disorders that may result in a person experiencing learning difficulties.
Grooming	As defined in the <i>Crimes Act 1958 (Vic.)</i> and <i>Crimes Amendment (Grooming) Act 2014</i>, the act of communication, including online communication, with a child under the age of 16 or their parents with the intent of committing child sexual abuse. This includes predatory conduct undertaken to prepare a child for sexual abuse at a later time with the groomer (aged 18 years old or over) or another adult.
Harm	Harm is damage to the health, safety or wellbeing of a child or young person, including as a result of child abuse by adults or the conduct of other children. It includes physical, emotional, sexual and psychological harm. Harm can arise from a single act or event and can also be cumulative, that is, arising as a result of a series of acts or events over a period of time.

LGBTIQA+ children and young people	Children and young people who identify as lesbian, gay, bisexual, transgender, intersex, queer/questioning, gender diverse, non-binary, asexual and other terms that people use to describe their experiences of their gender, sexuality and physiological sex characteristics.
Reasonable belief	A 'reasonable belief' is not the same as having proof but requires more than suspicion. A 'reasonable belief' is a belief based on facts that would lead a reasonable person to think that the conduct <u>may</u> have occurred. Examples: • A 'reasonable belief' of child sexual abuse might be formed when: a child states that they have been sexually abused; • a child states that they know someone who has been sexually abused (sometimes the child may be talking about themselves); • a person who knows a particular child states that the child has been sexually abused; • professional observations of the child's behaviour or development leads a mandated professional to form a belief that the child has been sexually abused; or • signs of sexual abuse leads to a belief that the child has been sexually abused. A 'reasonable belief' of child abuse may occur if a person: • observed the conduct themselves; • heard from a child that the conduct occurred; or • received information from another source (including a person who witnessed the conduct).
Reportable Allegation	Any information that leads a person to form a reasonable belief that a person to whom this policy applies has committed: • Reportable Conduct; or • Misconduct that may involve Reportable Conduct – whether or not the conduct or misconduct is alleged to have occurred within the course of the person's employment or engagement.
Reportable Conduct	Reportable Conduct is conduct by a Council Worker that includes: - sexual offences committed against, with, or in the presence of a child; - sexual misconduct committed against, with or in the presence of a child; - physical violence against, with or in the presence of a child; - any behaviour that causes significant emotional or psychological harm to a child; and/or - significant neglect of a child.

12. APPENDIX THREE - CHILD SAFE CODE OF CONDUCT

BACKGROUND

The Victorian Child Safe Standards are intended to improve the way organisations that provide services for children and young people prevent and respond to any alleged child abuse.

Child abuse is any act committed against a child or young person involving physical violence, sexual offences, emotional or psychological abuse or significant neglect.

Council is committed to providing an inclusive and welcoming environment and promoting cultural safety and wellbeing for children with zero tolerance for child abuse and harm.

The Child Safe Code of Conduct (Child Safe COC) is an important part of Council's Child Safe approach and must be read in conjunction with Council's Child Safety and Wellbeing Policy.

PURPOSE

The purpose of the Child Safe Code of Conduct is to;

- Establish a clear set of rules and expectations for behaviour towards and in the presence of children that is in line with Council's culture, values, and the requirements of the Victorian Child Safe Standards.
- Provide guidance to recognise acceptable and unacceptable behaviours
- Outline process if there is a breach or suspected breach of the code

Having clear rules and expectations of how adults should interact with children serves to prevent child abuse and encourage reporting. It also creates a positive expectation for the behaviour of all adults in Council.

SCOPE

The Child Safe COC applies to all Council employees, volunteers, contractors, representatives, and Councillors. All parties bound by this code have an obligation to read, understand and sign that they will abide by all elements contained within this document.

STANDARDS OF ACCEPTABLE BEHAVIOUR

All staff are responsible for supporting the safety, participation, wellbeing and empowerment of children and young people irrespective of whether they work directly or interact by:

- Adhering to Child Safety and Wellbeing Policy at all times
- Complying with all relevant Australian and Victorian legislation
- Participating in all compulsory training and professional development including training on Child Safety and Wellbeing
- Being proactive in taking all reasonable steps to protect children and young people from abuse
- Valuing, listening to and responding to the ideas, views and concerns of children and young people
- Maintaining professional boundaries and ethical behaviour in accordance with expected standards when dealing with children and young people
- Promoting the safety, participation and empowerment of all children and young people, regardless of race, colour, sex, gender identity, sexual orientation, language, religion, political or other opinion, health status, national, ethnic, or social origin, culture, property, ability or other status.
- Treating all children and young people with respect, regardless of race, colour, sex, gender identity, sexual orientation, language, religion, political or other opinion, health status, national, ethnic, or social origin, culture, property, ability, or other status
- Actively promoting the cultural safety, participation, inclusion and empowerment of Aboriginal and Torres Strait Islander children and young people

- Welcoming all children, young people and their families and carers by being inclusive and inviting participation in decisions about their child or young person.
- Working with children and young people in an open and transparent way, so that other adults always know what work you are doing with children.
- Maintaining a valid and current Working with Children Check where engaged in child-related work or where required by Council
- Dressing in clean clothing that is appropriate to your role. Clothing should not display offensive language or pictures (which should also be considered with respect to culture, religion or other aspects of the children and young people that are receiving a service/interacting with Council)
- Working within a team to ensure that the needs of the child or young person (and their family) remain of paramount focus.
- Ensuring as far as practicable and appropriate that adults are not left alone with a child or young person. This may be impacted by service type where in some cases staff may be required to spend time alone with a child. In such cases department or business unit policy, procedure or requirements covering child safety, which will prevail over this policy to the extent of any inconsistency.
- Adhering to risk mitigation strategies and safe work practices (identified by and relevant to your work area) when interacting with children.
- Reporting and acting on in a timely manner (refer to process outlined in Child Safety and Wellbeing Policy).
 - risks or potential risks, any concerns, behavioural complaints, or observed breaches regarding Child Safety
 - the disclosure or witnessing of allegations of child abuse or child safety concerns.
- Ensure the immediate safety of a child if an allegation of abuse is made/abuse has occurred.
- Provide welcoming, safe, and inclusive physical and online environments that protect children and young people from exploitation, violence, bullying, teasing, threatening, and discriminatory remarks.

APPROPRIATE SAFE TOUCH

In some circumstances Council service delivery may involve specific situations where physical contact with children and young people is acceptable. This includes Immunisation, Maternal and Child Health and Family Day Care Services. Local procedures for these services are to be referenced. Appropriate safe touch with a child should at all times:

- Be appropriate to the developmental needs of the child.
- Be appropriate to the role of the staff member
- Be strictly in line with the types of child contact necessary to perform your duties
- Be at the initiation or with the consent of the child; where possible or age appropriate adults must ask the child or young person's permission prior to touching them
- Be open, non-secretive and culturally sensitive. Appropriate physical contact should only occur in public areas so other adults have oversight of the kind of contact that is being made.

In all other services, physical contact with children and young people is prohibited with the exception of first aid, guiding a child to safety or respectfully reciprocating a greeting initiated by a child or young person. Any physical contact must be non-intrusive and non-lingering and should avoid their face, chest, underarms, and lower body (e.g. reciprocating but not initiating a brief contact high-five).

UNACCEPTABLE BEHAVIOURS

Staff must not engage in the following unacceptable behaviours including;

- Unnecessary close physical contact with a child or young person not deemed appropriate to your role or appropriate safe touch
- Undertaking a task of a personal nature for a child if they can do it for themselves, such as changing clothes, feeding, personal grooming or toileting (considering age and developmental stage).
- Hitting, physically assaulting, tickling, or engaging in inappropriately rough play with a child or young person
- Speaking to a child or young person in an angry, intimidating, or threatening manner or otherwise using language or body language that breaches anti-discrimination laws
- Being alone with a child or young person where you are not within sight of other adults, and when there is no professional reason for doing so
- Engaging in open discussions of a mature or adult nature with or in the presence of children, including telling adult jokes and discussion of a sexualised nature
- Developing a 'special' relationship with a child or young person to the exclusion of others or showing favour to one child or young person over others
- Establishing a relationship with a child, young person, or their family outside of work, unless they are a family member, blood relative, household member or there was a prior family relationship. Where an interaction with a child or young person or their family should occur outside your role at Council, you must notify your supervisor immediately. Accidental contact such as seeing people in the street does not apply.
- Providing personal contact details such as phone number, home address, email and social media account information to children and young people
- Using social media/online platforms to solicit or befriend a child, or have online contact with a child that is not transparent to Council and part of an approved program or activity
- Using private text messages to communicate with a child or young person where open communication is possible
- Using a computer, mobile phone, camera or other device in a way that is inconsistent with Council's Child Safety and Wellbeing Policy or other relevant policies
- Taking, storing, using or publishing unauthorised images of children in Council's programs and activities.
- Using a camera to record a child or young person while they are dressing, bathing or using the bathroom
- Using personal devices to take or share images of children
- Showing children or young people pictures, animations, images or websites of an inappropriate or adult nature
- Possessing or distributing pornography while working with children or young people
- Condoning, or making self-disclosures about past or present participation in illegal or unsafe behaviours with, or in the presence of a child or young person.
- Smoking, vaping, consuming alcohol, taking illicit drugs, or being substance affected with or in the presence of children and young people (including on field trips, excursions or any other offsite work)
- Providing children or young people with alcohol, drugs, tobacco, or pornography
- Participating in actions within both physical and online settings that involve grooming, (cyber) bullying, and sexting.

BREACHES OF CHILD SAFE CODE OF CONDUCT AND REPORTING

Behaviours that constitute or may constitute unacceptable conduct and are in breach of the Child Safety COC must be reported. The process for reporting can be found in Council's Child Safety and Wellbeing Policy. These requirements are in addition to mandatory reporting requirements of certain professional groups as stated in the Children, Youth and Families Act 2005.

Furthermore, where applicable, breaches of the Child Safety COC will be dealt in accordance with Council Policy for Performance & Behavioural Issues. Inappropriate behaviour or unlawful conduct may result in disciplinary action up to and including termination of employment.

In some cases, a breach or suspected breach of the Child Safety COC may also need to be reported to an external authority as outlined in the Child Safety and Wellbeing Policy. Specifically, incidents deemed 'reportable conduct' as outlined by the Social Services Regulator (SSR) will be investigated and reported to the SSR accordingly.

It is a criminal offence in Victoria for not acting to protect children from or report abuse. Failure to report means if you are an adult and have information that leads you to form a 'reasonable belief' that another adult had sexually offended against a child you must report the information to the police. Any behaviour that constitutes a criminal offence will be treated as a criminal matter and reported to Victoria Police.

13. APPENDIX FOUR - CHILD SAFETY REPORTING PROCESS

Child Safety Reporting Process

Who can report?

Who can report?

How to?
Who to?

What happens next?

Outcome

Anyone can report

Anyone can report- child, young person, parent, carer, Councillor, Council Worker or others in the community

Any child safety concern, complaint or incident

For example:

- Allegations of abuse or misconduct by a staff member, a volunteer or another individual associated with Council
- Disclosures of abuse or harm made by a child
- The inadequate handling of a prior concern
- General concerns about the safety of a group of children or activity

Call 000 without delay if a child or young person is in immediate danger

For **immediate concerns** and to report child abuse, harm or neglect:

Contact the police and/ or the **Department of Families, Fairness and Housing** on **1300 555 526** (afterhours) **13 12 78**

For all child safety incidents, **concerns and complaints related to Council** contact the Child Safety Compliance Officer:

Telephone: 8571 1000 – ask to speak to the Child Safety Compliance Officer

Email: childsafety@cgd.vic.gov.au

Post: City of Greater Dandenong, PO Box 200, Dandenong, Victoria 3175

In Person: Dandenong Civic Centre Level 2, 225 Lonsdale Street Dandenong

Online:

Reports regarding the reportable conduct of a Council employee, contractor or volunteer may be made directly to the SSR at: rca.ssr.vic.gov.au

The Child Safety Compliance Officer, manager, supervisor will:

- **Offer support** to the child, the parents, the person who reports and the accused staff member or volunteer.
- **Initiate** internal processes to ensure the safety of the child, clarify the nature of the complaint and commence disciplinary process (if required).
- **Decide** in accordance with legal requirements and duty of care, whether the matter should/must be reported to the police, Child Protection and/or SSR and make report as soon as possible if required.

Investigation: outcome decided; relevant staff, volunteers, parents and child notified of outcome of investigation; policies, procedures updated where necessary.



4.2.4 Sponsorship and Advertising Policy Update

Responsible Officer:	Executive Director Strategy & Corporate Services
Attachments:	1. DRAFT Sponsorships and Advertising Policy June 2026 A13590722 [4.2.4.1 - 10 pages] 2. Policy - Sponsorship - 2015 (A 13590746) [4.2.4.2 - 5 pages] 3. Advertising on Council Urban Screen Policy FINAL A2765953 [4.2.4.3 - 4 pages] 4. Table of Changes Sponsorship Policy June 2026 A13592422 [4.2.4.4 - 3 pages]

Officer Recommendation

That Council:

1. **ADOPTS** the proposed Sponsorship and Advertising Policy (at Attachment 1);
2. **ABOLISHES** the current Sponsorship Policy (Attachment 2); and
3. **ABOLISHES** the current Advertising on Urban Screens Policy (Attachment 3).

Executive Summary

1. Council's Sponsorship Policy (**Attachment 2**) was updated in 2015.
2. A new Sponsorships and Advertising Policy (**Attachment 1**) has been drafted to:
 - Bring the policy advice that was previously contained in procedures and guidelines into the policy document.
 - Confirm that the policy now only relates to incoming sponsorships to Council, and any proposals for outgoing sponsorships should be handled in line with the Community Grants Program.
 - Collapse the current Sponsorship Policy (Attachment 2) and the Advertising on Urban Screens Policy (Attachment 3) together into one new policy.
 - Remove technical and procedural elements from the policy, as they can be captured in operating guidelines or procedures if required.
3. The proposed Sponsorship and Advertising Policy is consistent with the Recreation Reserve Advertising, Promotional and Club Signage Policy 2023, which deals with sponsorship and signage received by sporting clubs and displayed at reserves, sport fields and pavilions.
4. The proposed Sponsorship and Advertising Policy has been drafted with reference to the Victorian Government Sponsorship Policy, as an exemplar for public sector sponsorships in Victoria. The new draft policy especially draws on the objectives of the Victorian Government Sponsorship Policy in relation to transparency and reporting, integrity and risk management.
5. It introduces a new requirement that all sponsorships will be reported in the Annual Report. This is in line with the Victoria Government policy and good practice.
6. A Table of Changes (Attachment 4) also clarifies the changes from the old policy to the new.



Background

7. The current Sponsorship policy includes arrangements for both incoming and outgoing sponsorships. Outgoing sponsorships or support for community and sporting organisations have largely been folded into the Community Grants program, so the draft Sponsorship policy no longer includes provisions for outgoing sponsorships. Any requests for Council support for community or sports organizations should be considered in line with the Community Grants program.
8. Council has had an Advertising on Urban Screens Policy. It contains considerable procedural and technical advice, that should more appropriately be contained in internal procedural documents.
9. Given advertising and promotions on Urban Screens is a benefit that may be linked to sponsorships, and that most of the probity, transparency and alignment objectives are the same, it is appropriate and desirable to collapse the two policies together.

Key Issues and Discussion

10. The proposed Sponsorship and Advertising Policy contains considerable policy advice about what kinds of sponsorships should be avoided or prioritised, and how approaches to market should be ideally structured to improve probity and fairness. These were previously contained in various procedures and guidelines.
11. The proposed policy addresses naming rights. In case Council is considering entering naming rights agreements, the policy describes the various matters that should be considered carefully, and the opportunity cost of not promoting Council's programs, facilities and activities as being publicly funded and provided by Council.
12. The proposed policy requires that Council approves any sponsorship agreements for naming rights over facilities and assets with Council. It provides the CEO *may* approve naming for an exhibition, program or activity, or may refer the decision to Council.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

13. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

14. There are no financial implications associated with this report, except that it guides opportunities to increase available resources or generate revenue.

Asset Implications

15. This item does not affect any existing assets.

Legal/Risk Implications

16. Identify if there are any legal or risk implications.

Environmental Implications

17. The policy recommends that sponsorship priority should be given to organisations with environmentally sustainable practices.



Gender Impact Assessment

18. There are no gender impacts from this policy. Ongoing consideration for gender impacts will be part of the consideration of each sponsorship agreement.

Community Consultation

19. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

20. This report is consistent with the following principles in the Community Vision 2040:

- Safe and peaceful community.
- Education, training, entrepreneurship and employment opportunities.
- Art and culture.

21. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.

Legislative and Policy Obligations

22. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

Not Applicable

Sponsorship and Advertising Policy July 2026



Document Control

Date Created:	28 June 2010
Objective ID:	
Date of Endorsement:	
Version No:	3
Responsible Department:	Strategic Communications & Engagement
Responsible Directorate:	Strategic Planning and Corporate Services
Policy:	Discretionary
Next review	(4 years) – June 2030

Document Compliance

Council acknowledges the legal responsibility to comply with the *Charter of Human Rights and Responsibilities Act 2006* and the *Equal Opportunity Act 2010*. The *Charter of Human Rights and Responsibilities Act 2006* is designed to protect the fundamental rights and freedoms of citizens. The Charter gives legal protection to 20 fundamental human rights under four key values that include freedom, respect, equality and dignity.

Greater Dandenong City Council Policies comply with the Victorian Charter of Human Rights and Responsibilities, the *Gender Equality Act 2020*, the *Climate Change Act 2017*, the Child Safe Standards contained in the *Child Wellbeing and Safety Act 2005*, (Amended) the *Privacy and Data Protection Act 2014* and the Overarching Governance Principles specified in 9(2) of the *Local Government Act 2020*.

Acknowledgment of Country

Greater Dandenong City Council acknowledges the Traditional Custodians of this land, the Bunurong People and pays respect to their Elders past and present. We recognise and respect their continuing connections to climate, Culture, Country and waters.

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1. POLICY OBJECTIVE

This Policy covers the principles and criteria guiding the implementation and evaluation of sponsorship arrangements that Council may enter. It will guide decision making around sponsorship, with a view to:

- Ensuring probity, transparency and accountability
- Achieving efficiency and effectiveness
- Implementing effective risk management
- Contributing to financial sustainability

2. BACKGROUND

Council plays a significant role in supporting and improving the image of Greater Dandenong as a great place to live, work and invest. It also has a role in encouraging economic activity, social connection, community engagement and wellbeing within the municipality. Council undertakes these activities consistent with the Community Vision and Council Plan.

Council organises a range of events and activities, and provides assets and facilities, for the benefit of the community and in line with its strategic goals and priorities. Seeking incoming sponsorships from external parties to support these activities provides Council with additional or unique resources that can enhance outcomes for the community.

3. SCOPE

This policy covers incoming sponsorship arrangements where Council is the recipient of financial or in-kind resources provided by external parties for specific Council activities, programs or facilities. This includes advertising or promotion at Council events and on the Urban screen network.

This policy may also guide stand-alone purchased advertising on the Urban Screen network, that is not linked to a specific Council event, program or activity.

It also covers partnerships where there is a sustained exchange of value over time, for the support of a specific program or portfolio of activities.

This policy does not cover outgoing sponsorships or grants where Council could provide financial or in-kind support to external parties for a specific activity or program. Such arrangements should be considered in line with the Community Grants Program Policy.

This policy does not cover advertising, promotional and club signage at recreational reserves, where tenant clubs enter arrangements with sponsors. These arrangements are covered by the Recreation Reserve Advertising, Promotional and Club Signage Policy.

The policy does not cover philanthropic donations where there is minimal expectation from the donor for returned value, other than reasonable recognition of the donation in Council media or communications activities.

The policy does not cover arrangements where goods or services are provided to Council in exchange for money. These arrangements are covered by the Procurement Policy.

4. DEFINITIONS

Unless otherwise specified within this policy, the following words and phrases are defined to mean the following in terms of this policy.

4.1 SPONSORSHIP PROSPECTUS

A document clearly setting out sponsorship opportunities linked to an activity or event, with offers of the value to be exchanged, in one or more options or tiers.

4.2 URBAN SCREENS

A network of public-facing screens within Council facilities, including especially the large outdoor screens at the Springvale Community Hub and in Harmony Square in Dandenong.

4.3 PARTNERSHIP

A type of sponsorship that is a sustained between Council and another organisation, over a period of time, such as a season, year or several years, to cooperate for mutual benefit.

4.4 IN KIND RESOURCES FROM SPONSORS

A range of non-financial benefits that could include the use of facilities or equipment, materials, handouts or prizes, publicity, promotions or activations.

5. POLICY

5.1 OVERARCHING CONSIDERATIONS

The process of administering sponsorships will be accountable and transparent. Sponsorship arrangements should provide material benefit to Council, enhancing our events, facilities or programs for the benefit of the local community or economy.

Sponsorships should contribute positively to fulfilling the Council Plan and Annual Plan; reinforce the desired community outcomes and expectations from our events and programs; and reflect well on Council and our city. The administrative and other costs of entering and fulfilling a sponsorship agreement should be considered to ensure that there is an overall benefit to Council or the community from the agreement.

5.2 CRITERIA THAT SHOULD BE MET

- The sponsoring party must still comply with event requirements and local laws, and seek relevant permits where applicable.
- The sponsorship arrangement will not negative impact Council's ability to perform its other functions and responsibilities.

- Agreements should be consistent with community expectations and withstand public scrutiny.
- Sponsorships should not increase reputational risk for Council.
- Priority should be given to sponsors whose products align with the purpose of the event or program. For example, a sporting goods retailer would be preferred over a fast food restaurant for activities focused on good health and physical activity.
- Sponsorship from businesses or organisations with sustainable environmental and waste practices should be prioritised.

5.3 SPONSORSHIPS TO BE AVOIDED

Council should not accept sponsorships from businesses whose primary trade is in:

- Alcohol
- Tobacco, vapes or associated paraphernalia
- Illicit drugs and substances
- Gambling
- Sexual services
- Unlawful products, prohibited activities or outlawed organisations
- Business from criminal organisations

Council should not accept sponsorships where the organisation seeks to promote religious or spiritual beliefs through the sponsorship activity.

Council should not accept sponsorships from*:

- Political parties
- Recent, current or anticipated candidates for election in local, state or federal elections

* It may still be appropriate for candidates for election or political parties to take paid stalls or otherwise participate in Council events, but not as sponsors.

5.4 SPONSORSHIPS TO BE CONSIDERED CAREFULLY

Council should consider sponsorship from real estate agents, property developers and major construction companies carefully. Council should carefully consider sponsorships from entities over which Council has or will have a regulatory or inspectorial responsibility.

Consideration should be given to whether accepting sponsorship from these bodies could give rise to a conflict or perceived conflict of interest, or negative community perception.

Council should also consider whether the product or business of a potential sponsor aligns with the underlying purpose and intention of the event or program. If such a sponsorship is entered, then appropriate termination clauses should be provided in case a new matter arises that could give rise to a perceived conflict of interest.

Council may accept sponsorships or enter partnerships with religious organisations, where the exchange of value does not include the promotion of religious beliefs. For example, Council may, in consideration of all the relevant circumstances, enter a sponsorship agreement or partnership with a religious organisation for shared use of an asset, the loan of artefacts for an exhibition, or the promotion of secular services.

5.5 APPROVALS

Approval by Senior Officers and consistent with financial delegations

All sponsorship arrangements should be approved by a Manager or member of the Executive Leadership Team. The approval of sponsorships should be made by an officer with financial delegation to make purchases at the equivalent value of the sponsorship agreement.

Naming rights to be approved by Council resolution

Any sponsorship proposal for the naming rights to a Council-owned building or a room within a building; or a reserve or facility; even if for a fixed temporary period, should be approved by Council resolution.

Naming rights for an exhibition, program, activity or event may be approved by the CEO or by resolution of Council.

5.6 DOCUMENTATION AND RECORD KEEPING

Sponsorship agreements should be clearly documented on reaching agreement. Documentation should include what the sponsor will provide, what Council will provide in return, and any evidence, documentation or acquittal requirements. Agreements should provide that they can be terminated in the event of a breach of the agreement.

All sponsorship arrangements should be reported in the Annual Report, including who the sponsor was and the approximate value of the sponsorship.

5.7 SPONSORSHIP BENEFITS PROVIDED BY COUNCIL

Benefits provided by Council to the sponsoring organisation may include naming and branding rights on stages, signage, stall rights, speeches or personal appearances, inclusion of name and/or logo on marketing and promotional material, advertising on one or more of the urban screens or other promotional opportunities.

Urban screen network

- Content on the screens should be rated PG, G or C.
- No more than 5% of programming time on any Urban Screen in a day may be sponsored content.
- Sponsored or paid advertising on the Harmony Square screen should comply with City of Greater Dandenong planning permit PLN15/0019.
- Paid advertising may be taken on the Urban Screen network consistent with a prospectus, and unrelated to a specific program, event or facility.

5.8 NAMING RIGHTS

Programs or activities

Council may offer naming rights to a program, season, exhibition, festival or activity. Market research should be undertaken to ensure naming rights are exchanged for reasonable value. Careful consideration should also be given to the opportunity cost of allowing a corporate sponsor to name an event, which may dilute or undermine community understanding of the events or activities provided by council.

Facilities or parts of facilities, reserves, rooms

Council may consider offering naming rights of a room or part of a facility or reserve. This should be undertaken through an Expression of Interest or procurement process, with strong market research and probity arrangements in place.

Such arrangements should deliver strong value, to account for the significant opportunity cost of not promoting the public ownership of the facility and Council's investment in the community. A commercial naming agreement may also result in a missed opportunity to name a facility after a significant local person, and this should be weighed carefully.

Consideration should be given to whether a commercial naming arrangement undermines Council's intended purpose for the facility.

5.9 SPONSORSHIP PROSPECTUS

Ahead of seeking sponsorship for an event or program, the relevant department should develop a prospectus or partnership proposal for potential sponsors or partners to consider. It should include what Council can provide and what kind of support is being sought. It should usually have tiers of sponsorship, where the Council benefit offered is proportionate to the value of the sponsor's contribution.

The prospectus should also consider any internal resources required to deliver the benefits Council proposes. The prospectus should be mindful of Council's brand. Sponsorship recognition should be in proportion to Council's financial and other contributions to an event.

The prospectus should generally be promoted and circulated to a range of interested businesses, so that the opportunity to be a sponsor at a Council event is equitably available, especially to local businesses. This 'market testing' approach also ensures that packages continue to deliver best value for Council.

This does not prevent Council from entering into sponsorship agreements in ad hoc circumstances where a prospectus had not been developed, or where creative opportunities for exchange of value arose outside a prospectus.

5.10 PARTNERSHIPS

Partnerships are a type of sponsorship arrangement. They may include an exchange of value in the form of cross-promotion of each other's events, programs or activities; skills share or collaboration; the loan of artefacts; hosting each other's events or extending the footprint of an activity into each other's venues. They differ from many sponsorship arrangements in that they are not for a single or ad hoc activity but offer sustained benefit over a longer period.

Detailed guidelines to operationalise this policy may be developed, especially in relation to specific services or Council portfolios.

6. RESPONSIBILITIES

Council teams and departments providing sponsorship opportunities are responsible for ensuring their prospectuses and agreements, including partnership agreements, comply with this policy. Offers of branding and promotion, especially on the Urban Screen network, should be devised in consultation with the Strategic Communications and Engagement department.

Departments who enter sponsorship agreements are responsible for recording and reporting on these, for inclusion in the Annual Report.

7. REPORTING, MONITORING AND REVIEW

Reporting	Manager, Strategic Communications and Engagement
Monitoring	Reporting on Sponsorship arrangements through the Annual Report.
Review	Every four years, by the Strategic Communications & Engagement department.
Stakeholder Engagement	Departments and teams within Council including Creative and Engaged City, Festivals and Events, Community Partnerships and Volunteers, Corporate Planning and Reporting.

8. CHILDSAFE STANDARDS

Child Safe standards should be considered in all sponsorship arrangements. Content should be consistent with G or PG ratings under the Australian Classification framework.

Any materials or merchandise supplied, or activations provided, should be safe for the ages of the intended participants and effectively supervised.

9. GENDER IMPACT ASSESSMENT

Individual sponsorship agreements could be gendered or have a gendered impact. Considerations of gender impact should be considered in preparing prospectuses or considering competing applications for sponsorship. This Policy overall does not have a gender impact.

10. REFERENCES AND RELATED DOCUMENTS

Legislation

[Charter of Human Rights and Responsibilities Act 2006](#)
[Gender Equality Act 2020](#)
[Climate Change Act 2017](#)
[Child Wellbeing and Safety Act 2005 \(Amended\)](#)
[Freedom of Information Act 1982](#)
[Local Government Act 2020.](#)

[Privacy and Data Protection Act 2014](#)
[Public Records Act 1973](#)

Related Council and Other Policies, Procedures, Strategies, Protocols, Guidelines

- Recreation Reserve Advertising, Promotional and Club Signage Policy
- Community Grants Program Policy
- Child Safety and Wellbeing Policy
- Procurement Policy
- Instrument of Financial Delegations
- Our Bright Green Future Strategy and Action Plan 2025-35
- City of Greater Dandenong planning permit PLN15/001

Operating procedures for internal use may be developed from time to time to operationalise this policy.

Administrative Updates

It is recognised that from time to time, circumstance may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made administratively. Examples include a change to the name of a Council department, the change to an existing policy or document referred to in this policy and minor updates to legislation and the like which does not have a material impact. All changes or updates which materially alter this policy must be by resolution of Council.

Date	Update



Greater Dandenong Policy

Sponsorships Policy

EDRMS Objective ID:	A635892	Authority:	Council
Directorate:	Community Services	Responsible Officer:	Manager Community Development, Facilities & Recreation
Policy Type:	Discretionary	Version No:	02
1 st Adopted by Council	28 June 2010 Minute No. 509	Last Adopted by Council:	27 April 2015 Minute No. 911
Review Period:	Every Four (4) years	Next Review:	April 2019

1. Purpose

This Policy covers the principles and criteria guiding the implementation and evaluation of sponsorship arrangements that Council may enter into. It provides a framework to determine sponsorship decisions in a transparent manner with the aim of progressing Council's strategic objectives for the benefit of the municipality.

The City of Greater Dandenong has a strong commitment to community sustainability. This Policy will build on Council's work in developing a Community Plan and supporting activities that enhance the municipalities, social, economic, cultural or environmental benefits through sponsorship arrangements.

2. Background

Council plays a significant role in supporting and improving the image of Greater Dandenong as a great place to live, work and invest. It also has a role in encouraging social, community engagement and wellbeing as well as economic activity within the municipality. In addition, Council seeks to promote certain messages to the community that are consistent with the Community Plan, Council Plan and the Community Wellbeing Plan. Providing Sponsorships to appropriate groups or agencies allows Council to support initiatives that enhance Council's strategic directions and profile the City.

Council organises a range of events and activities for the benefit of the community and in line with its strategic goals and priorities. Seeking incoming Sponsorships from external parties provides Council with additional or unique resources that can enhance outcomes for the community.



Greater Dandenong Policy

3. Scope

This Policy covers outgoing Sponsorship arrangements whereby Council provides financial or in-kind support to external parties for a specific activity.

This Policy also covers incoming Sponsorship arrangements where Council is the recipient of financial or in-kind resources provided by external parties for specific Council activities.

These arrangements are assessed and managed according to the Sponsorships Program Operating Procedures and Guidelines.

4. Human Rights and Responsibilities Charter – Compatibility Statement

This Policy does not directly affect people's rights and responsibilities as specified in the Victorian Human Rights and Responsibilities Charter. However, the aims of this Policy support and uphold the intentions of the Human Rights and Responsibilities Charter.

5. References

- Greater Dandenong Imagine 2030 Community Plan 2010-30
- Council Plan 2013-17
- Community Wellbeing Plan 2013-17

6. Definitions

Sponsorship	A Sponsorship is a mutually beneficial arrangement negotiated and agreed between two parties in which financial or in-kind resources are exchanged for promotional opportunities.
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7. Council Policy

Policy Statement

It is intended that the Sponsorships Policy will build on Council's commitment to working in partnership with others to support activities or events to achieve significant outcomes in line with Council's strategic objectives.

Sponsorship is a reciprocal arrangement with support to Council from a group or from Council to a group in return for the right to use a particular event, activity or program to achieve recognition that enhances mutually strategic objectives.



Greater Dandenong Policy

It is expected that the benefits of a sponsorship arrangement will create significance recognition of the City of Greater Dandenong and achieve the aspirations of the Community Plan. Priority will be given to Sponsorships proposals where Council's reputation and standing significantly enhance community outcomes.

Sponsorship offers Council the opportunity to be recognised as a strong 'corporate citizen' through support for events or programs whether they are international hallmark events, local, community or special events, festivals or local activities that enhance the City of Greater Dandenong, Council's strategic objectives and the attributes of community sustainability across the social, economic, cultural or environmental sectors.

Council will provide outgoing Sponsorships to external parties to support specific events and activities that meet the objectives of the Sponsorships Program.

Council will seek incoming Sponsorships from external parties to support specific Council events and activities where this meets the objectives of this Policy.

Outgoing Sponsorships – Sponsorships Program

The objectives of the Sponsorships Program are to:

- Support and improve the image of Greater Dandenong as a great place to live, work, and invest
- Promote positive messages that are in line with the Community Plan, Council Plan or Community Wellbeing Plan
- Draw visitors to the City of Greater Dandenong to generate activity within the local economy and provide a range of health and wellbeing and social benefits for the wider community.

Sponsorships are not intended to fund activities that provide a direct benefit only for the local community, but are intended to benefit the City of Greater Dandenong through image enhancement, promotion of key messages to the community and through boosting the local economy.

All requests made to Council for Sponsorship will be assessed and all Sponsorships awarded will be managed according to the Operating Procedures (attached) of the Sponsorships Program.

Each financial year Council will determine the amount available for allocation through the Sponsorships Program in the annual budget.

The process of administering the Sponsorships Program will be accountable and transparent. The process will stand up to scrutiny by the citizens of the City of Greater Dandenong and will meet compliance requirements and best practice standards.



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Council officers and Council will be involved in the review of applications for the Sponsorships Program in accordance with the operating procedures.

Sponsorships awarded through the Sponsorships Program will be subject to conditions which must be agreed to prior to payment.

Sponsorship recipients will be required to submit reports regarding the performance and outcomes of their sponsored activity.

Sponsorships awarded through the Sponsorships Program will be listed in the Council Annual Report.

Incoming Sponsorships

Council will consider Sponsorships from external parties to support the organisation of activities, celebrations and events for the local community where this Sponsorship will provide a net benefit to the residents of Greater Dandenong.

The objectives of Incoming Sponsorships are to:

- Provide significant benefit to the City of Greater Dandenong as a whole or for specific communities
- Provide additional resources to enhance the community's enjoyment of an activity, celebration or event
- Provide additional benefits of cultural diversity, community respect and harmony for the Greater Dandenong community.

When seeking Sponsorship from commercial enterprises Council will consider advertising or promoting this opportunity to a range of suitable parties.

Preference will be given to Sponsorship arrangements that are consistent with the theme of the activity or event and will provide additional entertainment or activities that will enhance the event (for example a sporting goods retailer providing sporting equipment at a community come and try event).

Incoming Sponsorship decisions can be made at any time during the year in response to circumstances. Consideration will depend on the appropriateness of the request and how the proposal meets the objectives for Incoming Sponsorships.

Sponsorship arrangements will be considered in accordance with this Policy and the operating procedures (attached).

8. Related Documents



Greater Dandenong Policy

- Sponsorships Program Operating Procedures
- Sponsorships Program Guidelines
- Incoming Sponsorship of Council Events and Activities – Sponsorship Agreement



Greater Dandenong Policy

Advertising on Council Urban Screen Policy

File Number:		Authority:	Council
Directorate:	Corporate Services	Responsible Officer:	Manager, Communications
Policy Type:	Discretionary	Version No:	
1 st Adopted by Council	27 April 2015 Minute No. 912	Last Adopted by Council:	27 April 2015 Minute No. 912
Review Period:	Every 2 years	Next Review:	April 2017

1. Purpose

As part of its civic square development, the City of Greater Dandenong has installed an urban screen that has the potential to show a wide variety of content.

Whilst advertising on the screen is not seen as the principle form of content, there remains scope for it to form part of an overall content package and assist in driving positive community outcomes (for both commercial and non-commercial purposes).

This Policy ensures that Council has a framework to govern the nature of advertising content accepted for use on the Council's various public screens.

2. Background

In developing the Dandenong civic square, Council established an urban screen environment with the installation of a large digital screen measuring 8 metres wide by 4 metres high. Content shown on this screen may also be considered appropriate for airing on other screens located in Council's customer service area and throughout the Council building.

The screen airs content on a 24 hour basis, providing a sense of movement and activity as well as light during the night hours adding to the security of the civic precinct.

The main forms of content that are broadcast on the screens are:



Greater Dandenong Policy

- Free to air TV (news, sporting events, weather)
- Council developed content to communicate to residents key messages
- Arts content
- Community advocacy material
- Coverage of events happening in the square
- Live links with partner sites

In addition to this list of content, there remains scope for advertising to occur on the urban screens provided it meets the objectives of Council. Revenue from advertising can further be used to develop Council's own video content library.

Advertising may come in the form of commercial uses where business located within the City of Greater Dandenong wish to promote their business. Advertising may also be advanced by corporate interests outside the municipality.

Advertising may further be proposed by organisations who are delivering a community service (non commercial entities, not for profits, community associations and social service providers) Once approved; there is no charge for such content, however City of Greater Dandenong reserves the right to determine what it considers to be an *organisation who is delivering a community service*.

Council has received planning permission on 13/02/2015 (City of Greater Dandenong planning permit PLN15/0019). The use of advertising content on the screen is bound to the conditions therein.

3. Scope

This policy applies to all content that is provided from external sources that can be said to constitute 'advertising', that is, that the content in some way, explicit or implicit, endorses a service, product or event.

4. References

- Council Plan
- City of Greater Dandenong planning permit PLN15/0019



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5. Definitions

CGD Advertising Media Submittal Form: A form submitted with a party's content outlining technical requirements and conferring legal responsibility around copyright etc to the supplier.

Proof of play: A document provided to a client by the advertiser outlining the exact dates and times their content played/aired.

Commercial: A body wishing to advertise that operates under a commercial/profit driven model.

Non-Commercial: A body wishing to advertise that operates under either a not for profit model, or who primarily provides a social service to the community.

Government authority: A government body at the local, state or federal level.

6. Council Policy

Council's Policy position in respect of advertising content is as follows:

- Content must not be derogatory, discriminatory, or in any way considered offensive.
- Content must be appropriate for general public exhibition. *As per Classification (Publications, Films and Computer Games) (Enforcement) Act 1995 amend May 2005.*
- Advertising content that is aligned to Council's strategic objectives as outlined in the Council Plan is preferred;
- Council cannot provide exact timings for play out of approved advertising media, but rather it will be placed in our 'General playlist' where it will loop and be shown at least the number of times daily agreed upon.
- Council cannot provide, 'proof of plays' 'as runs' or any other document that provides documentation around play out.
- Council encourages advertisers to create their content in such a way that it is functional *without* an audio component. This is to maximise effectiveness on screens without audio.
- Content is subject to all conditions of and must meet all requirements outlined in the 'CGD Advertising Media Submittal Form'. A completed form must also be provided with the content.
- Council cannot guarantee play out of advertising during 'blanket' bookings of the screen and square. I.e when there may be an event bumped in for the



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duration of the day etc. In these instances, play outs will be 'caught up' at the next possible opportunity.

- Two models of commercial advertising with Council are offered;

A) Low rotation: Shown between 4 – 6 times per day

B) High Rotation: Shown between 6 – 8 times per day

C) Education sector special rate: Shown between 4 – 6 times per day. Does not include private education providers.

Advertising by organisations who are delivering a community service, once accepted, is free of charge.

- The advertiser must provide ABN and business name for invoicing purposes. Invoices must be paid within 14 days. Advertising must be paid in advance of the screening of content.
- Media production services cannot be provided, but referral to one of council's preferred contractors can be arranged.
- At no time will advertising content constitute more than 5% (24 mins) of total content shown on the screen during business hours.
- Council reserves a discretionary capacity to determine what it believes to be an '*organisation who is delivering a community service*'.

7. Related Documents

- Marketing & Communications Strategy
- CGD Advertising Media Submittal Form
- Civic Square Activation Policy
- Urban Screen Policy (in development)

Policy Review - Table of Changes

POLICY NAME: Sponsorship and Advertising Policy

REVIEW DATE: March 2026

Policy section	Change proposed	Reason for proposed change
Name of policy	From Sponsorship Policy to Sponsorship and Advertising Policy	Reflecting that the updated policy brings together the Sponsorship Policy and the 'Advertising on Urban Screen Policy,' where the latter is to be abolished.
History of Policy and Responsible Officer:	Change to Manager, Strategic Communications and Engagement	The policy previously sat with the Manager, Community Development, Facilities and Recreation. It was due for review in 2019. It seems that a review was commenced in 2021 but the policy was not formally updated. More recently, a decision was made to move the policy to the portfolio of Strategic Communications and Engagement. This is appropriate, given sponsorship benefits significantly involve promotions and recognition in speeches and marketing material.
Throughout	Standardised language to reflect that the organisation is Greater Dandenong City Council and that 'City of Greater Dandenong' refers to the municipality. Replace 'Sponsorship' with sponsorship as appropriate. Moves some sections around and changes numbering, to reflect Council's latest policy template.	Consistency
Purpose	Shortened text.	Shorter and clearer. No change of meaning or purpose.
Section 2 Background	Shortened text.	Shorter and clearer. No change of meaning or purpose.
Section 3 Scope	Removed reference to a supplementary document, "Sponsorships Program Operating Procedures and Guidelines" Clarifies that: - paid advertising on the Urban Screen network is included	The guidance previously provided by the supplementary document has been incorporated into the policy. The 'Advertising on Urban Screens Policy' will be abolished, and the content partly absorbed into the Sponsorship and Advertising Policy, and partly reserved for operating procedures.

Policy section	Change proposed	Reason for proposed change
	- advertising and sponsorship at recreational reserves is covered by a different policy Adds/changes: - outbound sponsorship or support from Council to external, especially community organisations, should be handled in line with the Community Grants program	The current policy includes outbound sponsorship arrangement. The proposed change removes outbound sponsorship arrangements, and refers consideration of such arrangements to the Community Grants program. This reflects that a previous outbound sponsorship program has also been abolished or absorbed into the Community Grants program.
Section 4 – Definitions	Added this section and defined several terms.	Adds definitions for clarity.
Section 5 – Policy	Some guidance that was previously in the associated Procedures and Guidelines documents has been brought into the Policy section. Additional guidance has been added on the type of entities from whom we should not accept sponsorship, or products we will not promote. Advice on naming rights has also been added. The 'Advertising on Urban Screens Policy' will be abolished. The policy advice from that document has been incorporated into this policy.	The current policy is very brief and contains minimal policy guidance. Most of the advice and guidance was contained in the associated Operating Procedures and Guidelines. More substantive policy guidance has been included in this draft policy, to provide clearer direction. The 'Advertising on Urban Screens Policy' contained a mix of procedures and policy. The policy has been incorporated into this Sponsorship and Advertising Policy, and the procedures will be reserved for internal procedure documents.
Section 5.2 – Documentation and Record Keeping	Insert new requirement to report on sponsorships in the Annual Report.	Revenue and resources received should be reported in the Annual Plan, including the sources, for transparency and accountability.
Sections 5.3 and 5.4	Sponsorships to be avoided or considered carefully	Includes explicit advice on what should not be approved or should be considered carefully. This was previously in the associated Guidelines or Operating Procedures, but is appropriate policy guidance. The inclusion of these considerations is also consistent with the policy advice in the Recreation Reserve Advertising, Promotional and Club Signage Policy 2023.

Policy section	Change proposed	Reason for proposed change
Section 5.5 – Approvals	Insert new requirement that approvals are by Senior officers. Naming rights to be approved by the CEO or Council resolution.	The previous policy was silent on approvals, but the associated Guideline set all approvals for agreements over \$40,000 with Council (as well as naming rights.) This new section clarifies that naming rights for buildings, facilities and reserves should be decided by Council resolution; and the naming rights for programs, events and activities, by the CEO or resolution of Council. It provides that only Senior Officers may approve other sponsorship agreements, and only in line with the limits of their financial delegations.
Sections 8 & 9	Include sections on Gender Impact Assessments and Childsafe standards	Reflecting contemporary policy practice that the policy should explicitly acknowledge these considerations in the making of the policy.
Section 10 – Related Documents	Updated to reflect changes to the <i>Local Government Act 2020</i>. Removed references to Sponsorship Procedure and Operating Guideline, which were attached to the previous policy. Very operational details or references to specific form(s) have been removed and can be added to internal procedure documents that can be created and varied from time to time, in order to operationalise the policy.	Updated to reflect current relevant documents, including the <i>Local Government Act 2020</i>. The previous policy was very light and contained minimal guidance, with most of the <i>policy advice</i> contained in attached operating procedure and guideline. This change brings the policy guidance into the policy document and omits operational or procedural matters that can be included in internal procedural documents required to operationalise the policy.



4.3 OTHER

4.3.1 Dandenong Market Precinct Plan - Final Draft for Adoption

Responsible Officer: Executive Director City Futures
Attachments: 1. **Draft Dandenong Market Precinct Plan**
2. **'Have Your Say' Engagement Report**

Officer Recommendation

That Council:

1. **ADOPTS the Dandenong Market Precinct Plan (Attachment 1) to guide future investment in the precinct; and**
2. **NOTES that the Implementation Strategy detailed in section 7.0 of the Plan is tentative and will be the subject to the availability of future Funding and Resources.**

Executive Summary

1. Dandenong Market Precinct Plan (the Plan) provides strategic direction to guide issues such as land use, urban design, economic investment opportunities, transportation, public realm, and community infrastructure for the precinct.
2. The Plan has been prepared through comprehensive stakeholder consultation and a series of Council Briefing Sessions.
3. The Draft Dandenong Market Precinct Plan package was exhibited for community consultation from 3 March to 10 April 2026. A series of meaningful engagement sessions were held both online and face to face to capture diverse voices across our community.
4. There was a record level of participation from the broader community, traders, business owners, and customers/visitors, demonstrating significant interest in and support for the Precinct Plan.
5. Following this strong community support, the draft Precinct Plan (**Attachment 1**) is now ready for Council adoption.

Background

6. The Dandenong Market Precinct is a large area, within the central Dandenong Metropolitan Activity Centre, with an extensive range of transport options, shops, facilities and services within easy reach. In this context, much of the land in the Precinct is underutilised, being occupied by at-grade car parking or undeveloped land secured for strategic purposes. There is opportunity to utilise this well-located, Council-owned land to accommodate a range of uses which benefit the community.
7. The Plan outlines a desired future and strategies to manage, influence, and facilitate growth and attract investment in the Dandenong Market Precinct (Market Precinct) over time. Key themes identified are built form and urban design principles, parking, movement and access, and property market opportunities for investment. The Plan ties together the strategic work that has occurred in the Revitalising Central Dandenong (RCD) program, into a broader strategic vision for the whole Study Area.
8. Council's design team and Dandenong Market Pty Ltd (DMPL) consultant team have held collaborative design workshops to inform the proposed plan.



9. Council officers working with consultants developed a draft vision, objectives and themes based on existing site conditions audit, economic analysis, benchmarking of state significant renewal projects and community engagement.
10. Potential strategies identified via the Plan are:
 - New and enhanced public open spaces
 - Business and retail spaces for local access
 - Housing development options
 - Council and community facilities
11. The Precinct Plan further outlines:
 - Precinct vision and objectives
 - Precinct wide principles to guide design and development
 - Future precinct urban structure, movement and access, and development uses
 - Potential opportunity/catalyst sites
 - Concept design for catalyst sites
 - Staging and implementation mechanism
 - Suggested project delivery models

Key Issues and Discussion

12. The fully developed draft Precinct Plan was exhibited for community feedback from 3 March to 10 April 2026.
13. A series of face to face and online engagement was undertaken during the public exhibition period (phase 3 consultation).
 - 'Have your say' page – online
 - 20 engagement sessions – face to face
 - Multilingual Pop-ups at the Market & Dandenong Plaza
 - Walking Map tours with CALD community groups
 - Community leaders and Neighbourhood Centres
 - 'Have Your Say' page in top 9 languages
 - Printed Materials in 5 languages
 - Translated flyers
 - Easy-English versions
 - Infographics
 - Images and artist impressions
 - Bilingual officers (4 different languages)
 - Conversation corners (1:1) at the Civic Centre
14. Council officers are confident that the level of engagement, both internal and external, has delivered a meaningful consultation with stakeholders and the community.
15. The strong participation and support received reflects broad community backing and indicates clear community support for the Precinct Plan



16. Phase 3 engagement findings are:

- a. Vision for the Precinct:
 - **90% agree** with the vision for the precinct to become a vibrant, connected and welcoming destination;
 - **10% do not agree**. Concerns include carparking provisions and traffic congestion.
- b. Most strongly supported Precinct Plan themes were:
 - Create a clear, walkable and connected street network that integrates with surrounding streets and lanes
 - Use Council-owned land strategically to improve activation, safety, business vibrancy and community enjoyment
 - Protect and showcase significant existing trees in the precinct
 - Create food and dining areas that celebrate cultural diversity and attract locals and visitors
- c. The highest-rated aspirations for community were:
 - Better car parking, public transport and connectivity
 - High-quality streets, plazas, landscaping and gathering spaces
 - More trees and green spaces
 - Public-realm improvements
- d. Priority Projects Top-ranked early actions:
 - Refreshing Palm Plaza – highest priority
 - Improving the Clow Street & Lonsdale Street intersection for pedestrian safety
 - Running events and activities to attract visitors and encourage night-time use
 - Advocating to Government & Agencies to invest in the Market Precinct renewal projects
- e. Additional feedback:
 - Streetscape improvements
 - Well-considered parking provision and traffic impacts
 - Improved safety
 - Sensible built-form transition
 - Protect the market's core identity and affordability
 - Improve parking and cleanliness around the Market
 - Modernise thoughtfully while staying relevant
 - Strengthen long-term sustainability and activation
 - We received 124 submissions (proforma) linked to the Dandenong Community Hub proposal. The Precinct Plan aligns with the Council resolution of 8 Dec 2025, where Council confirmed that the design for the DCH should fit within the boundary set out in the Plan.

17. In response to community feedback, the following changes have been made to the Precinct Plan:

- Additional built-form guidance for Sites 10 and 12: Provide a sensitive and well considered transition of building heights, particularly along the northern and eastern edges of the precinct, to respect and respond positively to adjacent residential interfaces.
- Carparking and traffic: Ensure an appropriate number of well-designed on-site parking spaces with clear, safe, and efficient operation. Impacts on pedestrian crossings and the wider local movement network will continue to be assessed as part of the next phase of Precinct Plan work.



- Public spaces and streetscape improvements: Palm Plaza revitalisation and an audit of the Clow Street/Lonsdale Street intersection will be prioritised as immediate actions, subject to available funding.
 - Social Impact Assessment (SIA) requirement: Introduce a requirement for all future developments within the precinct to prepare a Social Impact Assessment. The SIA will ensure that community values associated with the Dandenong Market inform decision-making.
18. Council officers are confident that the draft Precinct Plan (Attachment 1) reflects the stakeholders and the community feedback and aspirations for the Market precinct and is now ready for Council adoption.
19. Timeframes in the Section 7 Implementation Strategy are tentative and will be subject to further resolution dependent on available funding and resources. The future implementation process will include further community engagement for specific projects as they are progressed.
20. Council recently adopted its 2026/27 budget which includes the following two catalyst infrastructure projects:-
- Clow Street Cleeland Street Intersection \$120,000
Investigate intersection redesign options to inform delivery of a safer, more efficient intersection layout.
 - New Palm Plaza Design \$250,000
Prepare a robust concept design based on the Dandenong Market Precinct Plan design and place guidelines.
21. Council is currently preparing its draft Housing Strategy which is exploring the potential identification of key Council owned sites that could be considered for catalyst housing projects with the parcel 15 (corner of Clow/Lonsdale) a likely candidate that could be progressed to market sounding.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

22. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

23. There are no financial implications associated with this report at this time. The costs associated with development of the Dandenong Market Precinct Plan are in line with the annual budget provision for this project provided in the approved 2025/26 Council Budget.

Asset Implications

24. This item relates to a future CIP project that this not currently incorporated in the Asset Plan. Priorities related to the need for this item still need to be determined.
25. Strategic advocacy to State and Federal Government to fund major infrastructure initiatives proposed within this precinct is actively underway.

Legal/Risk Implications

26. There are no legal / risk implications relevant to this report.

Environmental Implications

27. There are no specific environmental implications relevant to this report at this time.



28. Sustainability is a key focus in the Plan objectives and recommendations.

Gender Impact Assessment

29. The draft Dandenong Market Precinct Plan has been developed in alignment with the City of Greater Dandenong's gender-equity obligations, including the requirement under the Gender Equality Act 2020.

30. This ensures that considerations of safety, accessibility and equitable use of public spaces for women and gender-diverse community members are embedded throughout the planning and design process.

31. Community engagement for the draft Plan has been delivered with a strong focus on inclusive and accessible consultation, supporting participation from diverse user groups especially women and girls from multicultural backgrounds and helping shape a precinct that meets the needs of all genders.

Community Consultation

Purpose	Consult with residents, local business owners, market traders, visitors and stakeholders to seek feedback on the draft Precinct Plan
Engagement period	A series of face-to-face and online engagements occurred during the public exhibition period from 3 March to 10 April 2026
Level of Influence:	Based on IAP2 Public Participation Spectrum: inform, consult
Engagement Activities:	Face to face (pop-ups, walking tour, information session, pop-up, multilingual conversations) and online (have your say website)
Communication reach and engagement numbers:	• The engagement program generated 363 written survey responses, providing detailed and considered feedback to inform refinement of the draft Plan. • In addition, officers facilitated approximately 720 face to face engagements through trader meetings, pop ups, walking tours, events and targeted sessions, enabling direct conversation with traders, shoppers, residents and community representatives. • Online participation was also substantial, with around 3,000 visits to the CGD people engaging digitally through CGD "Have Your Say" page. • Reflecting this high level of interest and transparency, the draft Precinct Plan was downloaded more than 1,000 times. • Highest level of social pinpoint engagement statistics with local and national media coverage. • Major media cut-through with 46 media items in 35 days, led by Herald Sun and ABC News multi-platform coverage, Architecture Australia • Strong positive narrative for the Precinct Plan with over 96% positive or neutral sentiment, with minimal negative coverage (3.1%) • Large audience reach accounting to nearly 3.9 million people reached across print, online, TV and radio



	Broad media mix with consistent coverage across local, state and national outlets, amplifying consultation awareness during the public exhibition period.
Summary of feedback:	Council undertook a comprehensive three-phase community engagement program to inform the development of the draft Dandenong Market Precinct Plan. Phase 1 was an Inquiry by Design workshop coordinated by the consultant team in collaboration with Council staff, focusing on identifying key issues and a vision for the precinct. A short online survey was sent out to the Market traders by DMPL in March 2025. 17 submissions were received. Most of the feedback was about the immediate maintenance and safety upgrades to the market. Traders generally showed excitement and support for the need for a broader precinct plan approach. Phase 2 targeted stakeholder engagement occurred from June to July 2025. Phase 2 consisted of a series of targeted focus group discussions planned by Council's engagement team and delivered jointly by Council and the consultants, engaging specific stakeholder groups including local youth, children, community facility leaders, and market traders/business owners. The draft vision and directions were supported by the stakeholders. Feedback received during phase 2 consultation has informed the draft Plan. Comprehensive consultation was undertaken during the Phase 3 public exhibition period from 3 March to 10 April 2026. This phase 3 community engagement undertaken includes consultation with: - Dandenong Market traders - Dandenong Market visitors - Dandenong Square Shopping Centre - Traders & business owners within the precinct area - Returned & Services League of Australia (RSL) - Southeast Migrant Resource Centre and other lessees of Clow Street Community Facility - Neighbourhood House - Young Leaders Advisory Committee - Children (Young Mayor) Committee - Multicultural Community Engagement Network - Multicultural and People Seeking Asylum Advisory Committee - LGBTQI++ Committee - Wellsprings for Women - Dandenong Residents - Development Victoria - Capital Alliance - Department of Transport & Planning (activity centres) A series of meaningful engagement sessions were held both online and face to face to capture diverse voices across our community. There was a record level of participation from the



	broader community, traders, business owners, and customers/visitors, demonstrating significant interest in and endorsement of the Precinct Plan. Refer to Attachment 2: “Have Your Say” Engagement Report.
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Links to Community Vision, Council Plan, Strategy, Notice of Motion

32. This report is consistent with the following principles in the Community Vision 2040:

- Safe and peaceful community.
- Education, training, entrepreneurship and employment opportunities.
- Sustainable environment.
- Mind, body and spirit.

33. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A socially connected, safe and healthy city.
- A city that respects and celebrates diversity, our history and the arts.
- A city of accessible, vibrant centres and places.
- A green city committed to a sustainable future.
- A city that supports business, entrepreneurship, quality education and employment outcomes.

Legislative and Policy Obligations

32. This report has considered Council’s legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- The Overarching Governance Principles of the *Local Government Act 2020*.
- The *Gender Equality Act 2020*.
- Climate Change and Sustainability.



Dandenong Market Precinct Plan

Version 2 - Final Draft for Adoption - JUNE 2026





Image: Koorie Youth Will Shake Spears

Acknowledgement of Country

Greater Dandenong City Council acknowledges and pays respects to the Bunurong people of the Kulin Nation, as the Traditional Custodians of the lands and waters in and around Greater Dandenong.

We value and recognise local Aboriginal and Torres Strait Islander Cultures, heritage, and connection to land as a proud part of a shared identity for Greater Dandenong.

Greater Dandenong City Council pays respect to Elders past and present and recognises their importance in maintaining knowledge, traditions, and Culture in our Community.

Greater Dandenong City Council also respectfully acknowledges the Bunurong Land Council as the Registered Aboriginal Party responsible for managing the Aboriginal Cultural heritage of the land and waters where Greater Dandenong is situated.

Project Consultants

McP

**BKK
ARCHITECTS**

in collaboration with

HillPDA
landscape architecture

Movement & Place Consulting

GLAS
urban design and landscape architecture

DesignFlow

**AMPLIFIER
COLLECTIVE**

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Foreword from Mayor and CEO



Sophie Tan

Mayor City of Greater Dandenong

Dandenong has long been a place where cultures meet, enterprise thrives, and community life flourishes. For more than 150 years, Dandenong Market has been central to that identity, reflecting the spirit, resilience, and diversity of our people.

The Dandenong Market Precinct Plan marks an important step in shaping our city's next chapter. It outlines a clear, integrated vision for a vibrant and sustainable precinct that supports traders, enhances public spaces, and strengthens Dandenong's position as a key regional centre. The Precinct Plan aims to deliver significant benefits: increased housing supply, expanded open space, and improved walkability, safety, and public transport access for the thousands who visit each day.

Our community will gain new public spaces, upgraded facilities, enhanced safety, and a richer mix of activities and experiences. With stronger place activation and cultural programming, the precinct has the potential to become an international exemplar of market-centred urban renewal.

Sustainability is fundamental to this vision. Retaining significant trees, expanding planting, and delivering high-performance buildings will ensure the precinct is cooler, greener, and more resilient. Economically,

the Precinct Plan will support market operations, attract visitors, strengthen business conditions, and stimulate major investment. It will generate jobs across construction, hospitality, retail, and community services, contributing to the long-term prosperity of Greater Dandenong.

As Mayor, I believe this project reflects the very best of what our city can achieve:

"The Dandenong Market Precinct Plan is more than a blueprint for development — it is a promise to our community. A promise to honour our heritage, strengthen our present, and build a future that is vibrant, inclusive, and full of opportunity for every resident."

— Mayor Sophie Tan

Together, we are creating a precinct worthy of its history — and a city ready for the generations to come.



Jacqui Weatherill
CEO Greater Dandenong Council

For more than a century, the Dandenong Market has been a cornerstone of our community — a place of commerce, culture and connection.

As our city continues to transform, so too must the places that shape daily life for residents, visitors and businesses. The Dandenong Market Precinct Plan represents an important step forward in securing a vibrant, prosperous and sustainable future for this iconic precinct.

This is a 20 year plan that provides a long-term strategic direction and vision for the Precinct that honours the Market's heritage while positioning it to thrive for decades to come. It brings together key elements from the Revitalising Central Dandenong program and integrates them into a cohesive, forward-looking strategy. Through considered design principles, improved accessibility, enhanced parking and movement networks, and targeted opportunities for investment, the Precinct Plan will help us unlock the precinct's full potential and ensure it remains a dynamic destination for all.

Our goal is to create a market precinct that is welcoming, resilient and adaptable; a place that supports local businesses, attracts new investment and fosters community pride. This Precinct Plan lays the groundwork for that future — a future in which the Dandenong Market continues to be not only a

marketplace, but a meeting place; not only a local asset, but a regional destination.

I would like to acknowledge the many stakeholders, community, traders and partners whose insights will shape future works. Your ongoing contributions help ensure that the Market Precinct's next chapter is as meaningful and successful as its long history.

1.0 Introduction

1.1 Project Description

The Dandenong Market Precinct Plan (Precinct Plan) provides strategic direction and implementation actions to resolve and guide issues such as land use, urban design, economic investment opportunities, transportation, public realm and community infrastructure.

The Precinct Plan will map out a desired future and help to manage, influence, and facilitate growth and attract investment in the Study Area over time. Key themes include built form and urban design principles, parking, movement and access and market opportunities for investment. The Precinct Plan outlines a bold vision for tying together the strategic work that has occurred in the Revitalising Central Dandenong (RCD) program, into a broader strategic vision for the whole Study Area.

Dandenong Market is Melbourne's second oldest and second largest Market. The market has played a central role in the development of the 'Gateway to Gippsland', supporting local farmers and small business in Dandenong area since 1866. The market officially opened for business on 10 October 1866, on the intersection of Lonsdale and McCrae Streets. Early market traders sold livestock, fruit, dairy products and other farm produce. It was not long before the stock sales were surrounded by local farmers selling surplus produce.

As the community around the market grew, bigger premises were required and in 1926 the Market was relocated to its current site on the corner of Clow Street and Cleeland Street. The livestock trading section of the market moved to the area on Cheltenham Road, behind the Dandenong railway yards in 1958.

Between 2005 and 2010, Dandenong Market underwent a \$26 million redevelopment. The existing facility and site was fully refurbished and expanded as an 'Urban Market'.

Today the market has become the centre of the Greater Dandenong community, bringing together 150 nationalities under one roof. The market has five main areas: Fruit and Vegetables, Meat, Fish and Deli Hall, The Pantry, The Bazaar and Market Square.

Precinct Plan Study Area

The project study area includes the Dandenong Market area bounded by Clow, Cleeland and King St Streets and Sleeth Avenue; the triangular car park site south of Clow Street; Palm Plaza; and properties between Lonsdale Street and Palm Plaza, as shown below.

Precinct Plan Boundary



Image 01: Precinct Plan Boundary

- Dandenong Market Precinct Plan
- Dandenong Market Masterplan

1.2 Project Process

The Precinct Plan has been developed through a carefully planned, collaborative process, involving Council officers and external stakeholders working alongside the consultant team, to support outputs which are informed, place-specific and supported.

The Dandenong Market Precinct Plan has been prepared by McP Studio, a Melbourne based Urban Design practice, in collaboration with BKK Architects, and supported by GLAS Landscape Architecture, Movement and Place Consulting (Transport and Access), HillPDA (Property Economics) and Amplifier Collective (Stakeholder Engagement and Social Impact).

DRAFT



Images 02-08: Inquiry by design workshops 1 & 2

1. Collaborative approach

The project has been developed through a carefully planned, collaborative process, involving Council officers and external stakeholders working alongside the consultant team, to support outputs which are informed, place-specific and supported.

This process focused on a series of four (4) 'Inquiry by Design' (IBD) collaborative workshops held at Council offices. Inquiry by Design describes a method of rapid, intensive, focused design work by invited groups, typically from multiple organisations and sectors, working in real time 'under the same roof' to develop options and proposals.

The IBD methodology supports efficient and effective design processes and facilitates stakeholder involvement and therefore buy-in to the work that is developed.

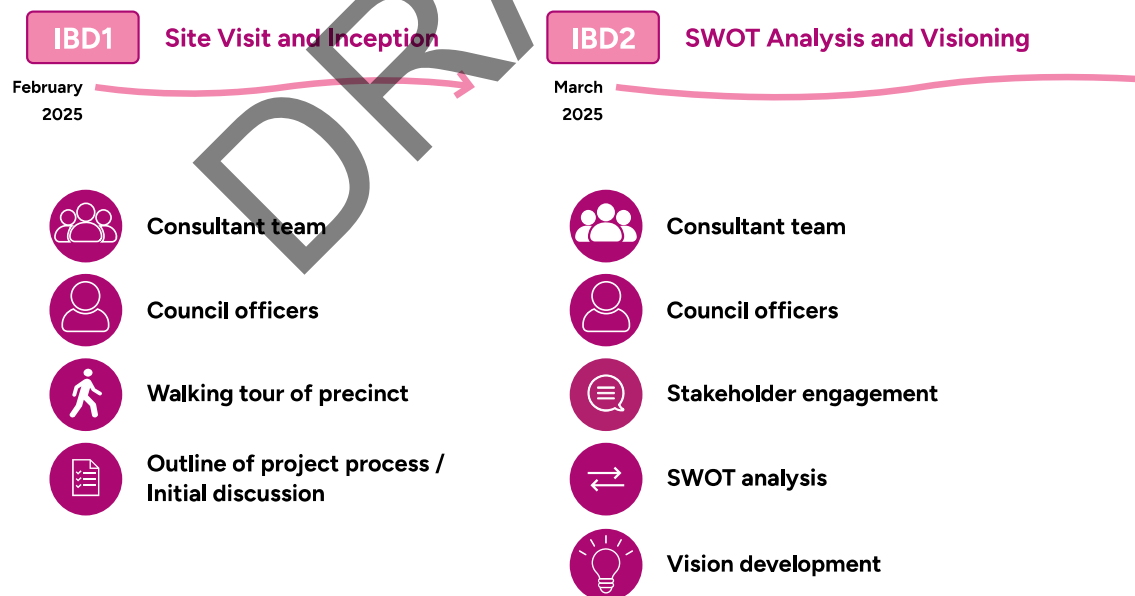
The IBD workshops for the Dandenong Market Precinct Plan comprised:

2. Design review

The Precinct Plan has also been tested through a Design Review process by the Office for the Victorian Government Architect (OVGA), comprising two (2) formal Design Reviews by an expert panel and chaired by the Associate Government Architect and an interim update review.

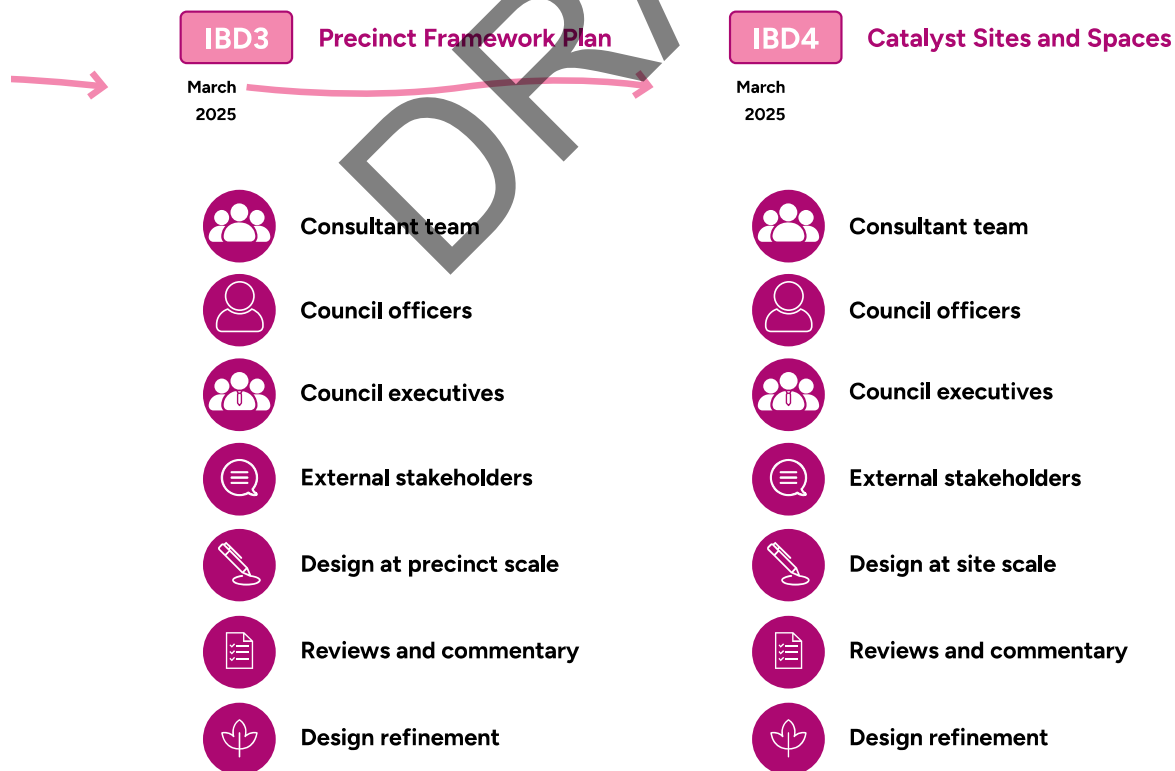
This process provided comprehensive commentary, critique and recommendations to inform the design and planning process.

Inquiry by Design Timeline





Images 09-10: Inquiry by design workshops 1 & 2



1.3 What Problems Are We Trying To Solve?

1. Safety

The project process has heard from various participants that the Precinct often is, or feels, unsafe during non market days and after hours. This is due to its isolation, lack of visible activity, anti-social behaviour and high maintenance demand from aging infrastructure in some locations.

Potential strategies:

- Bringing more people into the Precinct, through housing and other uses.
- Encouraging buildings to 'turn/face outwards' (rather than the current inward-facing Market and Shopping Centre).
- Active building edges, supporting passive surveillance or 'eyes on the street'.
- Activated public spaces, with increased usage (more people around).

2. Access

Access into and around the Precinct can be difficult, for all transport modes, particularly for those with mobility challenges. This relates to ground levels and gradients, entrances/thresholds, conflicts between pedestrians and vehicles, and clarity of access ways.

Potential strategies:

- Universal access provision.
- Ground plan (public realm) enhancement.
- Accessible gradients.
- Kerb-free streets where appropriate.

3. Market patronage and business performance

Market traders and other local businesses need increased patronage for greater prosperity and financial sustainability, and to support the Market's planned growth.

Potential strategies:

- Increasing the local population (more customers).
- Improving access.
- Create more attractive, amenable, enjoyable places that people want to spend time in.



Image 11: Dandenong Park

4. Housing opportunities for local people

Housing availability and affordability are national and international challenges. There is a substantial need for increased supply of well-located housing, to support residents through ease of access to transport, shops and services.

Potential strategies:

- Medium and higher-density housing development in the precinct.
- Mixed-tenure housing, including potential affordable, key worker and social housing types, along with market housing.
- 'Whole-of-life' housing provision, for families, singles, young people, older people etc.

5. Transport choice

Private car usage is the dominant transport mode in and around the Precinct. While it is recognised that market customers often carry significant weight in purchases, many people access markets via public transport, bicycle or on foot, particularly as more people live locally. These options are limited or constrained in Dandenong currently. Alternative transport modes help to address cost of living impacts, because they are less costly than private car usage.

Potential strategies:

- Improved cycling access routes.
- Improved intersection and crossing design.
- Enhanced walking routes, to make walking more interesting, enjoyable and safe.
- Improved bus infrastructure, such as sheltered waiting spaces, seating, smart signage and green streets.

6. Changing climate, community impacts

Climate change is increasingly creating community impacts, as well as for buildings, infrastructure and ecology. Severe heat, major weather events and flooding are likely to increasingly impact this locality, recognising that stormwater and drainage are existing issues for the Market Precinct. Future development must avoid contributing further to climate change, enhance resilience to these impacts and support mitigation of climate effects.

Potential strategies:

- Site water management, including natural filtration and drainage.
- Increased tree canopy cover, for shade and ecology benefits.
- Increased biodiversity support through landscapes design and tree retention.
- Sustainable/high performance building design.
- Facilitation of sustainable transport options.



Image-12: Fresh produce, Dandenong Market

7. Food security

Related to climate impacts and the cost-of-living crisis, food security is an increasing challenge at both local and national/global scales. Food production and distribution can be impacted by system shocks and climatic changes or weather events. The increasing cost of food affects more and more households, often restricting access to sufficient food. Fresh food markets often provide communities with good quality, local, lower-cost food options.

Potential strategies:

- Support for the Market's ongoing operation, prosperity and expansion.
- Improved Market access and operations, such as for deliveries.
- Increased resident access to the Market.
- Accommodating important community support services within the Precinct.

8. Underutilised land in a central city location

The Dandenong Market Precinct is a large area, within a Metropolitan Activity Centre, with an extensive range of transport options, shops, facilities and services within easy reach. In this context, much of the land in the Precinct is underutilised, being occupied by at-grade car parking or open space with low usage levels. There is opportunity to utilise this well-located, Council-owned property to accommodate a range of uses which benefit the community.

Potential strategies:

- Housing development, including community-oriented housing options.
- Community facilities.
- New and enhanced public open spaces.
- Business and retail spaces for local access.

9. Underutilised car parking

The existing Market car park occupies a lot of land and is underutilised, especially on non-Market days when it remains empty. The car park on the triangular Clow Street/Palm Plaza site is also underutilised. These areas present opportunities for more efficient, effective land use, to retain and expand car parking capacity, along with other activity-generating uses, such as housing, shops and workspaces.

Potential strategies:

- Consolidation of car parking within buildings and/or basements.
- Residential car parking concealed from streets and spaces.
- Expansion of Market parking, in basement and upper levels (subject to masterplanning).
- Unlocking of redevelopment opportunities in the Precinct to support activation, safety and business prosperity.



Image 13: Activation of Palm Plaza

10. The place is less welcoming for some people, than others

Some parts of the community feel less welcome in the Market and Precinct, than others.

11. Interconnectivity between destinations

Pedestrian connectivity between the Market, Pioneer Park, Dandenong Square, Palm Plaza, Lonsdale Street and further to Harmony Square and Dandenong Station, are difficult and obstructed by traffic conditions and infrastructure, edged by inhospitable building edges and indirect.

12. Community knowledge of the Precinct Plan and why it is needed

The Precinct Plan is a complex and multifaceted project initiative by the Greater Dandenong City Council to work towards a more vibrant, connected, sustainable, liveable precinct, while addressing the problems listed in this section. It is important that the community is informed and can contribute to the conversation around this plan.

Potential strategies:

- Gender-sensitive design.
- Neurodivergent-sensitive design.
- Design with Country.
- Culturally-sensitive design.

Potential strategies:

- Transformed streetscapes including footpath widening and new bike infrastructure.
- New and enhanced laneways and pedestrian streets.
- New links and connections to the wider Central Dandenong area.
- Opening up and activation of building edges.
- Programming of public spaces to increase activity and vibrancy.

Proposed strategies:

- Targeted stakeholder engagement (focus groups) including community members, July 2025.
- Public Exhibition of the Draft Precinct Plan, March 2026.
- A comprehensive public engagement will be undertaken during this phase.

1.4 Other Major Projects in Central Dandenong

1. Dandenong Market Masterplan

A Masterplan is being developed for the potential expansion and operational upgrade of Dandenong Market, potentially to incorporate other land uses such as shops, office space and housing in upper levels, while protecting the essential Market function and character.

The Market itself is within the Dandenong Market Precinct (the planning area for this Precinct Plan report), but subject to a separate, parallel master planning process, essentially at the same time.

That project was instigated and led by the Dandenong Market Pty Ltd (DMPL), a subsidiary of the City of Greater Dandenong, consisting of an independent Board and Executive Team who manage the Market as a commercial enterprise.

The Dandenong Market Precinct Plan team, with Council officers, has liaised extensively with the Market Masterplan team, during preparation of the Precinct Plan.

Council recognises that the Precinct Plan will establish the overarching parameters for the Precinct, including the future Market expansion and renewal.

2. Dandenong Community Hub

At the Council Meeting on 8 December 2025, Council agreed to redesign the Dandenong Community Hub so that it is similar in size and cost to the Keysborough Hub, while still retaining all the essential elements previously approved in 2021. Council also supported accelerating the project timeline to improve its chances of securing state and federal funding. In addition, Council directed officers to investigate opportunities for private-sector partnerships, including potential development above the site (air rights). Council officers will contact the community when a concept design is ready for consultation.



Image 14: Dandenong Market

2.0 Precinct Analysis

2.1 Strategic Context - Policy Context

1. Plan for Victoria (2025)

The people's panel vision for Victoria by 2050

This new long-term plan incorporates five pillars for action:

- Pillar 1: Housing for all Victorians
- Pillar 2: Accessible jobs and services
- Pillar 3: Great places, suburbs and towns
- Pillar 4: Sustainable environments
- Pillar 5: Self-determination and caring for Country

Housing targets

Greater Dandenong LGA has a revised housing target of 52,500 net new dwellings to 2051, equivalent to 2,019 new dwellings completed per year, for 26 years from 2026.

A key direction of the Housing Statement is cheaper housing, closer to where you work, through:

- Unlocking new spaces to build – including across established suburbs and government land – to boost supply and stop urban sprawl;
- Building more homes closer to where people have the transport, roads, hospitals and schools they need;
- Delivering vital community infrastructure – like footpaths and parks – faster.

It further states that:

We need to create more housing, with the best design standards, where people want to live. And that means going up and out – not just out. By unlocking new spaces to build homes across established suburbs, we'll stop urban sprawl and boost housing supply in the places Victorians want to be – close to where they work, or send their kids to school.

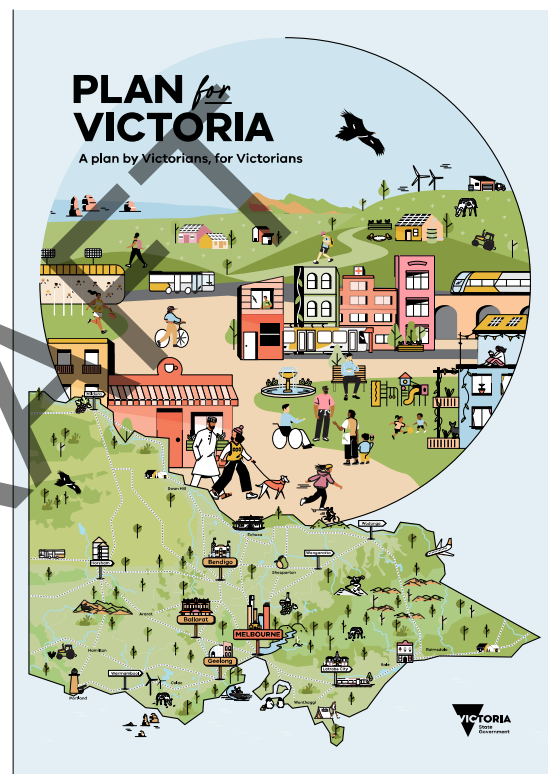


Image 15: Plan for Victoria

2. Activity centres program

The Victorian Government is planning for more homes in activity centres across Melbourne so more Victorians can access homes in the places they want to live. Activity centres will bring new homes that will be built in and around Melbourne's train and tram lines, jobs and services by 2051.

Plans for the Dandenong Station (activity centre) is currently in community consultation phase. The plans identify the activity centre 'core' and 'catchment' areas as follows:

- Activity centre core: Various heights between three and 12 storeys in most activity centres and up to 20 storeys in some places in the largest activity centres.
- Inner catchment: Up to six storeys on blocks larger than 1000m² and up to four storeys in all other places.
- Outer catchment: Up to four storeys on blocks larger than 1000m² and up to three storeys in all other places.

3. Greater Dandenong planning scheme

Key components of the Greater Dandenong Planning Scheme affecting the study area are summarised as follows.

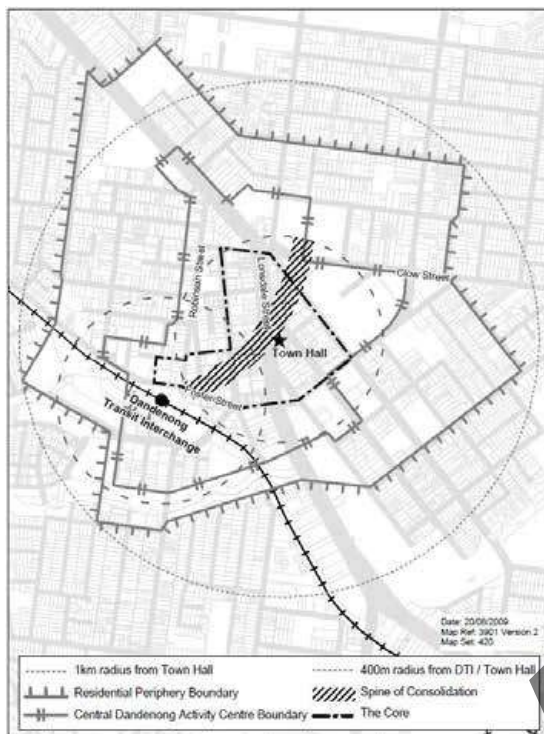
Clause 22.07 Central Dandenong local planning policy

This policy dates from 2017 and applies to all land within the Central Dandenong Metropolitan Activity Centre boundary, which is shown (see map below) to include the Dandenong Market, Clow Street 'triangle' site and Dandenong Square Shopping Centre, but excludes the eastern part of the precinct (Market car parking and Pioneer Park). However the policy remains relevant to this Precinct Plan.

The Future Direction and Vision statement includes:

Central Dandenong will be a residential city of national significance, supported by a strong economic foundation. It will integrate an extensive range of recreation and leisure activities and display a high quality urban landscape. It will be a pedestrian dominated environment, designed for high levels of access and mobility for all forms of transport.

Central Dandenong is transforming from purely a space of commercial functions to one with a strong, wide ranging residential base. It has a multiplicity of spaces accommodating all facets of human endeavour in which its new fundamental residential function is served by its integration into a mutually contributive multi-functional environment.



The policy then states that:

public open space will be enhanced and added to by extending green spaces such as Dandenong Creek, Dandenong Park and John Hemmings Memorial Park into the city and by developing socially engaging urban open spaces within the public realm. Enhancement and development of urban squares, piazzas, pedestrian malls and green spaces, as environments dedicated to social recreation and exchange will form a strong foundation for creating a high quality living and working city.

This Policy identifies the 'Spine of Consolidation', as the focus of compaction and consolidation of Central Dandenong, running between the station, the Town Hall and the market. At either end of these centre points, within the 400 metre radius, are strong anchors in the new market development, Dandenong Plaza and the Metro Village 3175 residential development.

Image 16: Map from Clause 22.07, indicating the 'spine of consolidation' linking Dandenong Station, Civic Centre, Drum Theatre, Lonsdale Street, Palm Plaza and Dandenong Market.

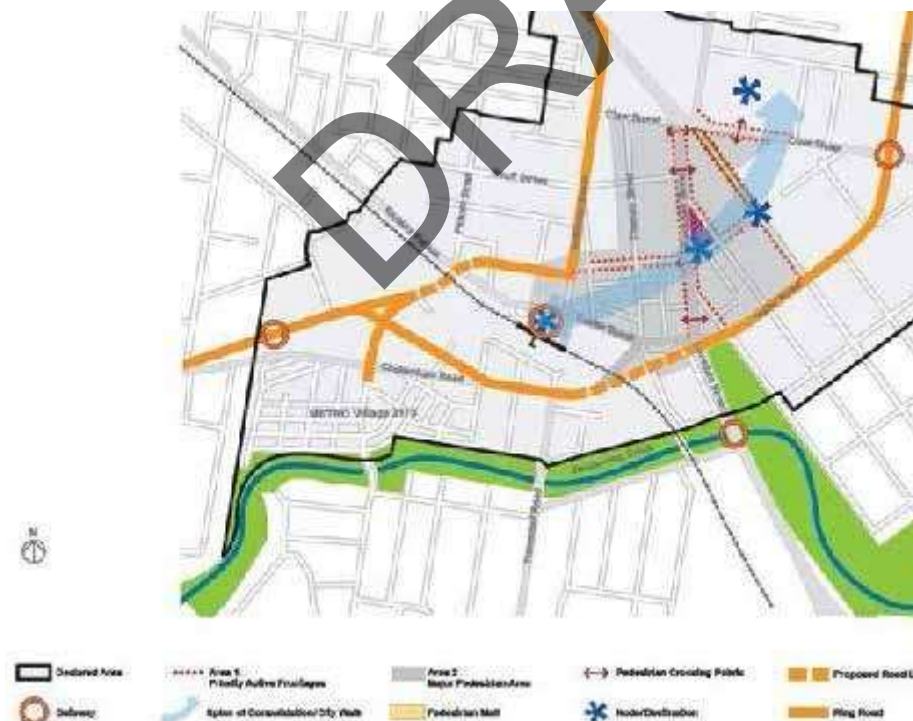


Image 17: Strategic Framework Plan from Clause 22.07, showing the Spine of Consolidation, between Dandenong Station and Dandenong Market and linking other nodes/destinations.

Schedule 16 to Clause 43.04 Development Plan Overlay – Revitalising Central Dandenong (Sites 11-15, Foster Street) Development Plan

The Objectives of DPO16 are as follows:

- To provide for the integrated planning and development of the precinct, encouraging a range of uses with a priority focus on maximising housing supply (including the provision of affordable housing), retail, commercial, recreational, hospital and community spaces that will attract and retain people and activity across the day and evening.
- To encourage high-quality urban design and architecture that establishes a distinctive mid-rise character north of Foster Street with taller sculptural forms south of Foster Street, contributing to the revitalisation of Dandenong as a Metropolitan Activity Centre and National Employment and Innovation Cluster.
- To encourage best practice environmentally sustainable design, stormwater management and water quality treatment.
- To provide a high-quality, accessible and inviting public realm that is supported by a vibrant and strengthened 'Little India' precinct, new public open space, well designed connections throughout the precinct, and extensive activation to support a sense of safety and vibrancy.
- To provide for safe and efficient vehicle and pedestrian movements within and around the precinct, including integration with Dandenong Station, to promote connected and walkable neighbourhoods.

The preferred building heights are mid-rise north of Foster Street (approx. 3-12 levels) and with high-rise forms between Foster Street and the rail corridor, of up to approximately 35 levels.

Schedule 15 to Clause 43.04 Development Plan Overlay – Dandenong Plaza Shopping Centre (Dandenong Square)

The Objectives of DPO15 are as follows:

- To provide a framework for the facilitation of the redevelopment of the Dandenong Plaza with high density commercial, retail and residential uses, that compliments other relevant planning policies and controls for the site.
- To create a high-quality built environment that positively responds to new and existing public spaces and connections through the site, provides a diversity of building typologies and facilitates a diversity of land uses.
- To create new high quality and amenity connections through the site that integrate it with the surrounding street network, prioritise pedestrian movement and are designed to be universally accessible.
- To develop a series of high-quality and high amenity new and upgraded public open spaces that provide for a diversity of uses and optimise solar access.

The indicative building heights in the DPO are as follows:

- Area A (north, interfacing Council car park site): 65-78m (approx. 20-25 storeys).
- Area B (near corner Clow and Foster Streets): 34-50m.
- Area C (central): 50m.
- Area D (south, corner McCrae and Foster Streets): 50m.
- Area E (Clow Street central): 40m.

2.2 Urban Context Analysis

This section provides a series of analytical plans of the study area and its surrounds. These were developed to allow the design team to gain a comprehensive understanding of the location, as a basis for developing planning proposals. The analysis was informed by in-person visits and observations of the study area and by Council officer inputs. It identifies a range of distinct strengths and challenges, associated with the existing conditions. This analysis is focused on spatial and physical conditions, rather than, for example, the social and economic context.

Key findings

Gateway location

Dandenong Market is positioned at the northern end of the Central Dandenong retail/commercial area, at a major intersection where the Princes Highway meets Clow Street and Cleeland Street (and becomes Lonsdale Street in the central area).

The Market Precinct is visible and frames the arrival experience into Central Dandenong from the north.

Street grids

The local network of streets and lanes is strongly grid-based. However, the orientation of the grid 'shifts' or 'rotates' between the Market Precinct, the area between Clow Street and Lonsdale Street to the south, and the area west of Lonsdale Street.

Lonsdale Street forms the main 'spine' of the Activity Centre, linking between Dandenong Station (via Halpin Way or Foster Street) and the Market Precinct.

Topography

The study area is substantially graded, generally from north to south, with the broader topography generally 'falling' towards Dandenong Creek. Water / pre-settlement creek line.

Water / pre-settlement creek line

Overland water flows follow the general topography across the Precinct. Early topographic and ecological mapping show a former creekline or tributary to Dandenong Creek originating within the Market Precinct and extending south to Dandenong Creek.

Closed frontages

The Market building itself, and nearby buildings including Dandenong Square, present extensive 'closed' or 'inactive' frontages to the public realm (streets, lanes and spaces). These conditions restrict passive surveillance ('eyes on the street') potential and therefore reduce safety, while also limiting visual interest and amenity for pedestrians.

These building edges give the impression that the activities are 'turning their backs' on each other and on the spaces between buildings. While large buildings generally require some 'back of house' areas, such as for deliveries, servicing and parking access, this should be balanced with a majority of active, visually permeable frontages, especially at ground floor level.

Currently, both the Market and Dandenong Square are predominantly 'inward looking', which limits their integration with surrounding streets and spaces. The significant activity within these retail spaces is largely concealed from surround streets.

By contrast, the traditional 'fine grain' fabric of Lonsdale Street presents a comparatively much higher extent of active frontages, to support safety and visual interest.

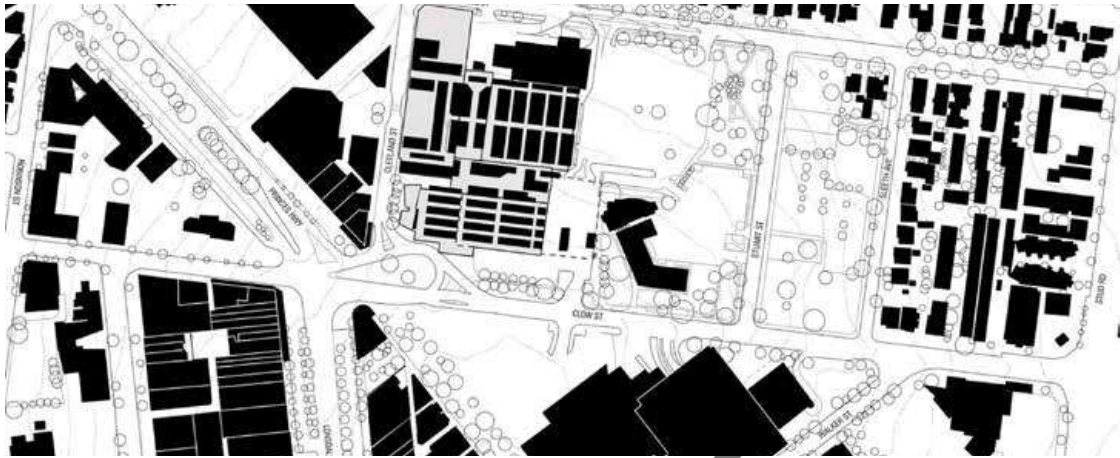


Image 18: Figure ground diagram

Underutilised land

The Market Precinct is strongly characterised by extensive, underutilised space. While extensive car parking is essential for the Market operations and customer access, surface car parking is an inefficient use of centrally-position, accessible land, and restricts pedestrian access and walkability.

While green open space such as Pioneer Park are highly valuable in urban centres, currently these spaces are poorly used and are isolated from other activity hubs in the centre.

Trees

The Precinct contains a significant number of mature trees, as identified in the Arborist's Report. That report indicates the trees of high and medium retention value. Several existing trees are sizeable and visually prominent.

The value of retaining established trees in urban areas is widely recognised, for reasons of cultural significant, heritage, shade/cooling, visual amenity and ecological habitat.

Fragmentation

Dandenong Market is, and 'feels', somewhat disconnected and isolated from other parts of Central Dandenong. Adjacent elements including large open car parks, busy streets and large intersections make access difficult, especially for pedestrians and cyclists.

The Precinct is somewhat of an 'island', removed from the more regular fabric of the surrounding urban area.

While the Market must necessarily accommodate vehicle access for both traders and customers, this is currently provided at the expense of the Market's connectivity with other nearby activities, and ease of access between these activities.

2.3 Economic Context

Investment proposals

Capital Alliance

Capital Alliance are working in partnership with Development Victoria on the Revitalising Central Dandenong (RCD) project.

Capital Alliance are undertaking projects around Dandenong Train Station / South-Western CBD precinct, including:

- Apartments
- Offices
- Retail
- New Little India offer

Residential apartment prices

- Prices for new or modern apartments in Dandenong are in the vicinity of: \$5,500 /sqm for 1-bedroom apartments of approximately 50 sqm.
- \$5,300 /sqm for 2-bedroom apartments of approximately 72 sqm.
- \$4,900 /sqm for 3-bedroom apartments of approximately 94 sqm.
- However, prices around the \$6,000/sqm can be achieved for new stock.

Dandenong Square shopping centre

Dandenong Square is a 53,000 sqm regional centre anchored by two discount department stores, three supermarkets, cinema, mini majors and speciality stores.

Centre trading performance has been relatively flat in recent years and lower than what was reported five years ago. Turnover was reported at approximately \$200m in 2020, down to \$176 in 2024. Annual pedestrians estimate was 10 million in 2020.

The centre owner, Pelligra, has plans for a refresh to selected spaces and amenities in the centre.

Other investment proposals

Other proposals in and around central Dandenong include:

- \$30m apartment development in Abbott Street.
- \$4.5m apartment development in Princes Highway.
- \$4.5m townhouse development in King Street.
- Other residential and medical centre developments.
- Completion of residential apartment building on 27 Scott Street.



Image 19: Harmony Square celebration

3.0 Precinct Plan Directions

3.1 Stakeholder Engagement Summary

1. Social

- Safety (is a concern) and impacts visitation and investment.
- Reflecting the unique characteristics of Dandenong – remaining authentic and unpretentious.
- Celebrate multicultural vibrancy through placemaking.
- There's a need for spaces that cater to youth, families and diverse communities.
- Palm Plaza and surrounding spaces are seen as underutilised with ongoing maintenance issues. Participants called for beautification and activation.
- Some parks were described as intimidating and unsafe, dominated by groups perceived as threatening.
- Encourage outdoor dining, food trucks and cultural events.
- Design must prioritise inclusive, multi-use/ multi-generational spaces that feel safe and welcoming.
- Dandenong is perceived as a vibrant, multicultural hub with a strong sense of place. However, its identity is often 'externally defined', leading to misperceptions and a sense of an unsafe place in decline.
- There are many cultural spaces and activities, there is limited intercultural programming.
- Protect the market's core identity and affordability: Preserve the traditional market vibe, cultural diversity, and commitment to affordable goods.
- Improve access, safety, and amenity: Enhance parking (particularly disability access, larger bays, and safer layouts), traffic flow, cleanliness, rubbish collection, and overall visitor safety.
- Modernise thoughtfully while staying relevant: Refresh obsolete and low-value stalls by encouraging more diverse, high-quality, locally made goods, along with improved food court and gathering spaces.
- Strengthen long-term sustainability and activation: Extend operating days and hours, increase fruit and vegetable trading frequency, support waste-reduction and environmental initiatives, and reinforce the market's role as the heart, heritage, and social hub of Dandenong.

In response to community feedback to the Precinct Plan Draft Document, Council will introduce a requirement for all future developments within the precinct to prepare a Social Impact Assessment (SIA).

- The SIA will ensure that community values associated with the Dandenong Market inform decision-making. This approach embeds community priorities into future planning and development, supporting outcomes that respect the market's social, cultural, and economic significance.

2. Economic

- Congestion and accessibility, during busy times.
- The market is seen as the beating heart of Dandenong, with strong emotional and cultural significance.
- Enhance market visibility, edge activation and connectivity to surrounding public realm.
- Support development feasibility through targeted incentives, streamlined approvals and partnerships with developers.
- Develop branding and marketing strategies. Celebrate Dandenong's multicultural identity and unique offerings.
- Concern about gentrification and displacement. Strong suggestion that the Precinct Plan can't be successful without a strong focus on 'the economics of the area'.
- Promote inclusive economic development, with a strong focus on supporting and celebrating the cultural diversity of the area.
- Declining business performance, rising operating costs and poor retail curation.
- The area lacks the diversity and vibrancy needed to sustain local enterprise.

3. Environmental

- Support economic resilience through curated retail strategies, flexible leasing models and activation programs that boost weekday foot traffic.
- Consider how locals could more safely and easily access the precinct by foot, bike, etc.
- Tree removal associated with development projects is a major concern in central Dandenong, which already has low canopy cover and high vulnerability to heat.
- The removal of trees especially remnant species threatens already limited biodiversity in Central Dandenong.
- Greater Dandenong's drainage network includes pits, pipes, channels and outflow systems that in some areas are up to 100 years old, and many of them were not designed for modern rainfall intensities. This contributes to flash flooding across Dandenong during heavy rain.





Image 21-23: Phase 1 & 2 consultation



Image 24-31: Phase 3 consultation

3.2 Precinct Vision

Vision Statement

The Dandenong Market Precinct will be a vibrant and engaging, integral, connected component of the Central Dandenong experience. It's easy to get to, comfortable and enjoyable to spend time in, and safe and welcoming for all.

The Precinct is characterised by varied contemporary urban spaces – streets, lanes, parks and plaza spaces – whose design is founded in sustainability, providing green shaded, clean settings which utilise and conserve water, and connect to the history of this place. These spaces are framed by contemporary, dynamic, engaging buildings, creating a distinctive and widely recognised urban setting, centred around its famed Market.

The Precinct is both an exciting destination for visitors and a highly liveable, comfortable and safe urban neighbourhood for all.



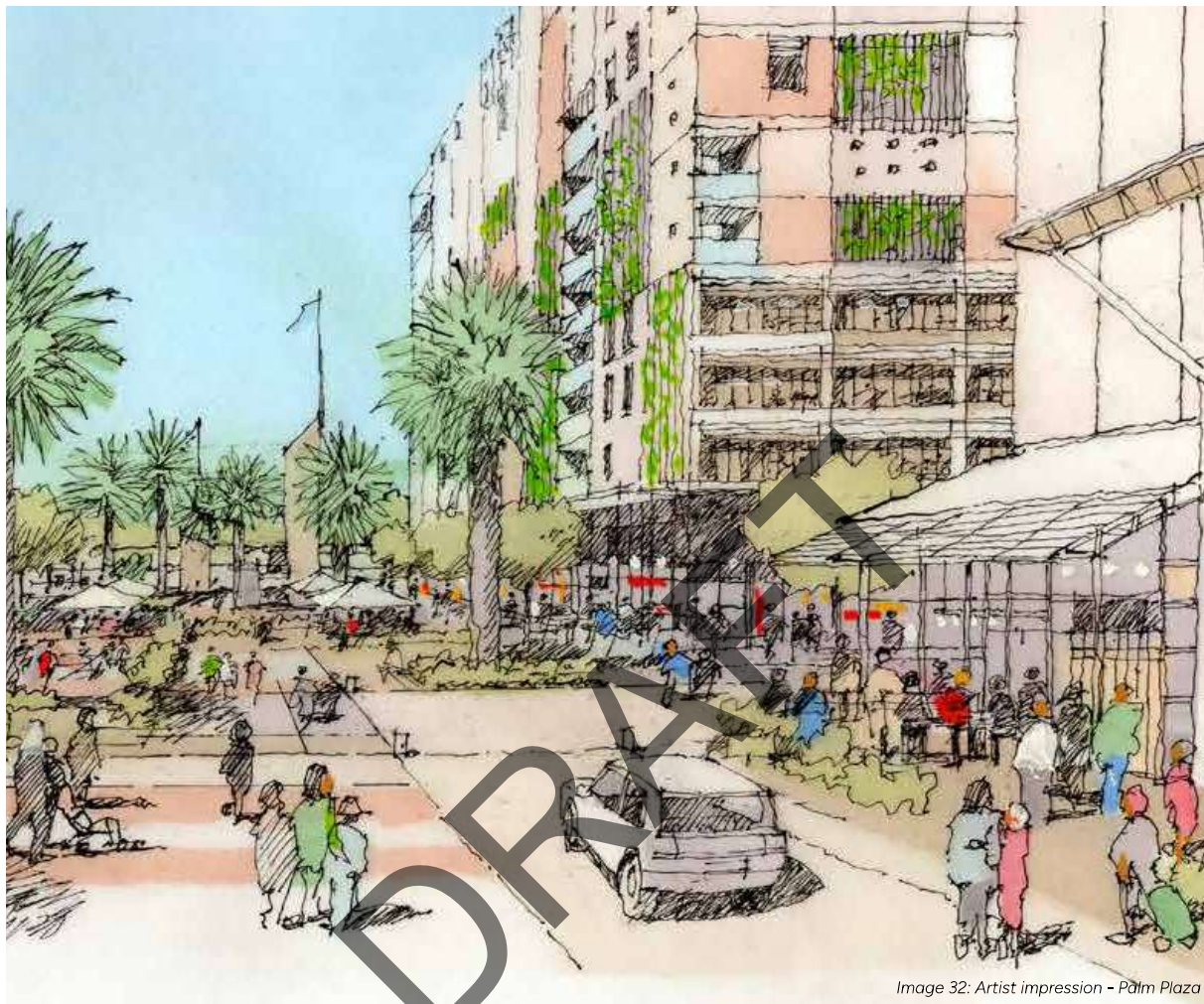


Image 32: Artist impression - Palm Plaza

The people of Dandenong are proud of their Market, which has evolved as a prominent, exciting visitor destination with a valued local role, emphasising food, community and cultural diversity, while retaining and celebrating its historic character and community value.

More people living, working and playing in and around the Market makes the Precinct a place of opportunity.

Food businesses are supported and thrive, social connections abound, culture and connection – to Country and to history – are celebrated, high quality produce is provided and accessible to all, and regional producers are rewarded.

Neighbouring buildings and streetscapes have also been renewed to form a contiguous, prosperous setting, and forming strategic synergies and community connections between the Market, Dandenong Square shopping centre, Palm Plaza and beyond.

Dandenong Market Precinct is a revitalised, inviting and compelling place for the community and visitors, which has transformed by building on its unique values, and is prepared for a sustainable future.

3.3 Precinct Plan Principles

These principles have been informed by analysis of the precinct and its urban context, and discussions with stakeholders, including during the Inquiry by Design workshops and focus groups. The Principles are categorised by Theme and intended to be locally specific and place-based. Therefore they are not 'high level' goals which apply to urban renewal projects generally, but are targeted to the distinct local issues, constraints and opportunities of the Dandenong Market Precinct.

Theme 1: Urban design and revitalisation

Optimise future use of Council-owned land to support activation and safety, business prosperity, resident liveability and community enjoyment.

Establish a legible, permeable urban structure within the precinct, integrated with surrounding streets and lanes.

Extend the urban structure of the Market through new streets and lanes in the precinct. Build on and enhance existing streets as part of a cohesive public realm network.

Work with land owners and development partners to develop an integrated vision and Precinct Plan.

The Precinct Plan should leverage off the vision for Dandenong Square shopping centre, Dandenong Market and other strategic sites.

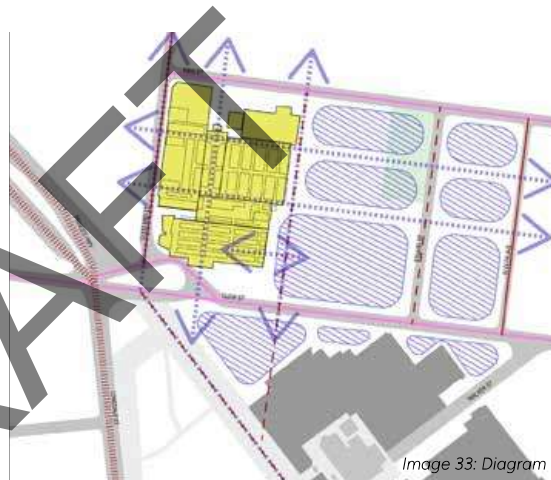


Image 33: Diagram

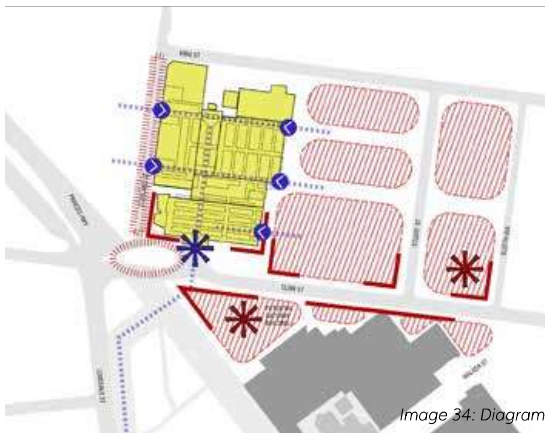


Image 34: Diagram

Theme 2: Built form and catalyst action

Integrate the proposed Dandenong Community Hub.

The Precinct Plan should incorporate the proposed siting and layout of the DCH, as a future potential development, while also considering alternative approaches and configurations.

The DCH would be supported by a new residential community within the precinct.

Facilitate redevelopment of the 'triangle' car park site for a significant gateway building.

Envision a landmark building or cluster/precinct on this large, prominent, Council-owned land parcel, to mark the entrance into Central Dandenong, and signify a forward-looking, revitalised city centre.

Facilitate new development across the precinct.

New buildings should be planned to accommodate a range of uses and to support activity across the daytime and evening, throughout the week.

Support new, mid-rise scale built form

Mid-rise (approximately 5-10 storeys, with some variation) provides an optimal combination of 'good' density, for activation, safety and community interaction, human scale streets and public spaces which are comfortable to spend time in and the basis for sustainable buildings.

Providing a diverse housing offer will support community cohesion, new housing opportunities for younger people, ageing in place, and a vibrant neighbourhood around the Market.



Image 35: Diagram

Theme 3: Economics and implementation

Incorporate mixed-tenure, high-quality housing in the precinct.

Housing density and diversity should be optimised, including varied tenure types (market, mid-market, key worker, affordable, Build to Rent and potentially community and social housing).

Establish a food/dining precinct, potentially integrated with Dandenong Square shopping centre.

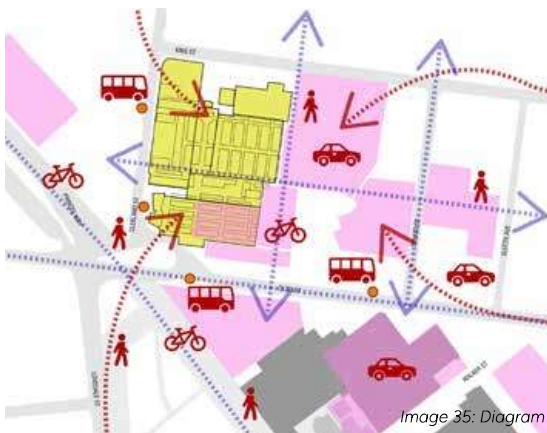
Expand the focus of food, cooking, cultural diversity and community through a new dining precinct or 'eat street', as a focal place for local residents, visitors and tourists.

Activations, events, entertainment and community gatherings will help to attract people to this new place.

Leverage Council land to facilitate residential-focused development activity.

Council's extensive land ownership in the precinct presents significant opportunities to catalyse and facilitate redevelopment, which in turn brings a raft of social, economic and environmental benefits.

A residential focus will help address current housing shortages, increased affordability and local activation including when the Market is closed.



Theme 4: Access and mobility

Reduce the presence and spatial impact of car parking in the Precinct.

Integrate market car parking in new development, to optimise use of land assets.

Consider and investigate parking locations outside the immediate Market precinct, to take pressure off the Market area itself and to free up land for increased activation.

Support and encourage walking and cycling to and through the Precinct

Ensure walking and cycling routes to the Market and through the precinct are safe and attractive.

Provide engaging streets and spaces, well-located bicycle parking/storage, seating and resting places.

Elevate the experience of public transport access to the Precinct.

Integrate bus stops in new development and public realm spaces. Provide comfortable waiting spaces for buses.



Theme 5: Public realm and water/hydrology

Celebrate water in the public realm, by integrating Water Sensitive Urban Design throughout the public realm, including exiting streets.

Work with existing overland water flows, filter and reduce runoff and support landscaping.

Reflect the original creek tributary which ran through the precinct, connecting to Dandenong Creek.

Roof stormwater harvesting for building and irrigation use.

Celebrate origin, place and identity through an enhanced public realm that reflects heritage and history, including the retention of existing mature trees.

Restore and enhance the cultural landscape and ecology, reversing the damage. Design for non-human kin.

Protect and celebrate the existing mature River Red Gums (Pioneer Park area), Palm and Plane trees (Palm Plaza), street trees (Clow Street at Market entrance) and other significant trees in the precinct.

Revitalise Palm Plaza.

Increase activity and activation, potentially through limited vehicular access.

Protect and retain existing palm trees.

Consider the future role of Palm Plaza as a potential 'eat street' dining precinct.



Image 37: Water Sensitive Urban Design (WSUD)

4.0 Precinct Plan framework

4.1 Precinct Plan

1. Ground floor plan



McP in collaboration with BKK ARCHITECTS

HillPDA

Movement & Place Consulting

GLAS

DesignFlow

AMPLIFIER COLLECTIVE

Image 38: Ground floor plan



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
GROUND FLOOR PLAN

PROJECT NO
BKK502

SCALE
1:2000 @ A3

0 25m

DATE
18-11-2025

REV
A

DRAWING No.
BKK502-BKK-ZZ-DR-A-10001

2. Typical floor plan



McP in collaboration with BKK ARCHITECTS

HillPDA

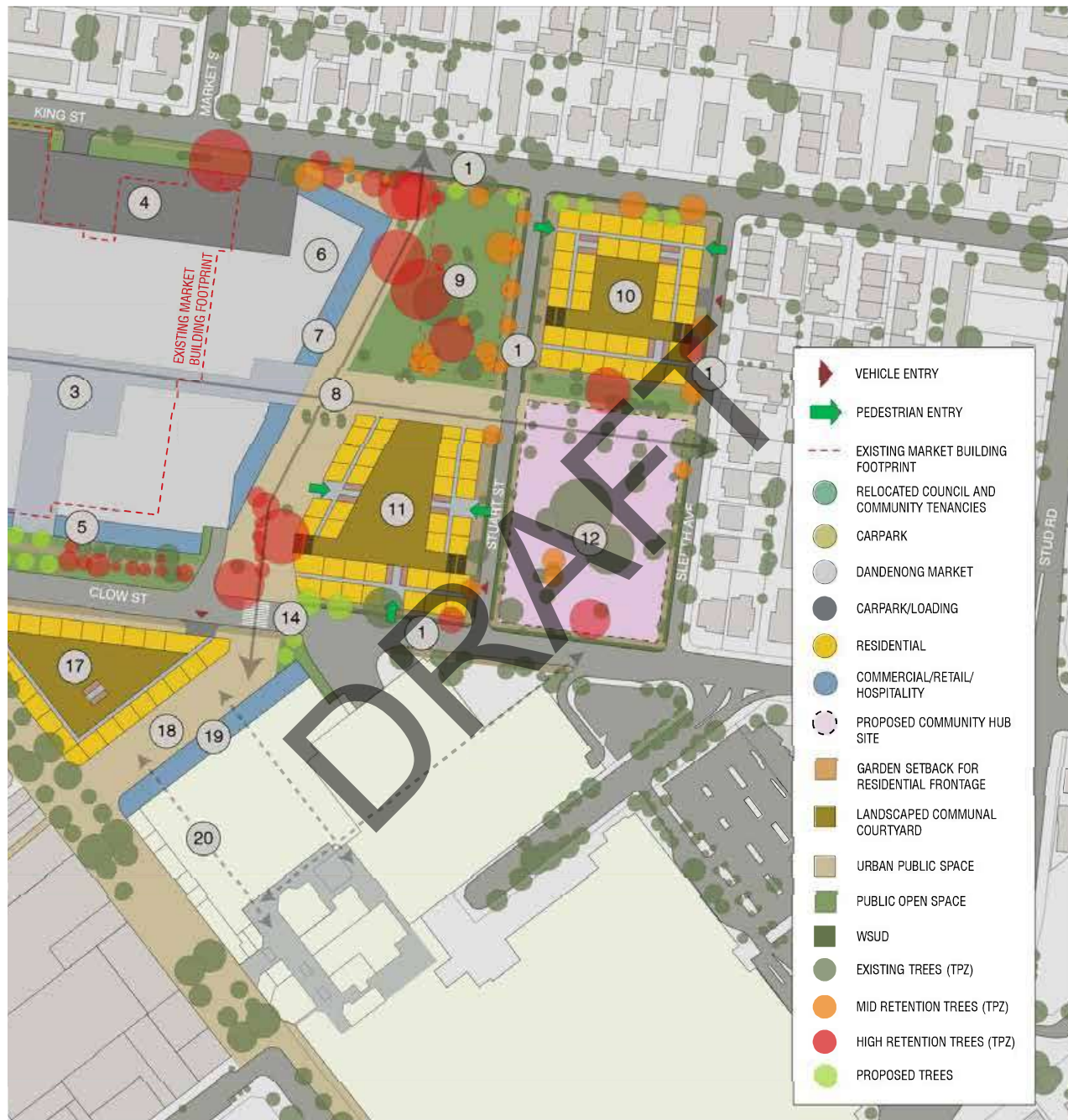
Movement & Place Consulting

GLAS

DesignFlow

AMPLIFIER COLLECTIVE

Image 39: Typical floor plan



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
TYP FLOOR PLAN

PROJECT NO
BKK502

SCALE
1:2000 @ A3

0 25m

DATE
18-11-2025

REV
A

DRAWING No.
BKK502-BKK-ZZ-DR-A-10002

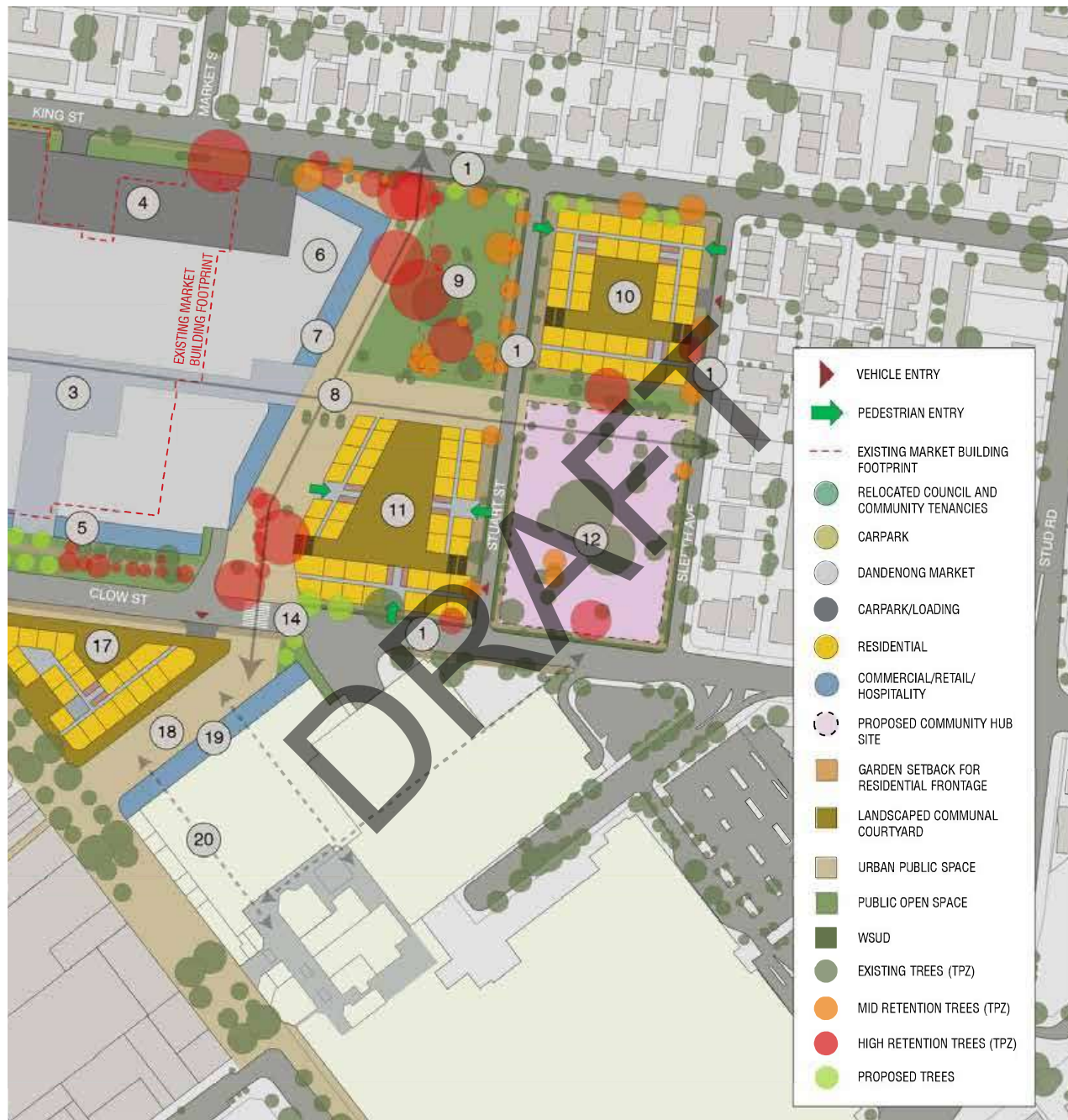
3. Upper Level Plan



McP in collaboration with BKK ARCHITECTS

HillPDA Movement & Place Consulting GLAS DesignFlow AMPLIFIER COLLECTIVE

Image 40: Upper level plan



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
Upper Level Plan

PROJECT NO
BKK502

SCALE
1:2000 @ A3

0 25m

DATE
18-11-2025

REV
A

DRAWING No.
BKK502-BKK-ZZ-DR-A-10003

4.2 Key Design Moves

1. Market / food 'heart' of the Precinct

Creating an integrated place which spans the Market Square (internal) and the adjoining plaza space (north-south link), as a food-focused, vibrant 'heart' of the Precinct, with direct connectivity to Palm Plaza and Pioneer Park.

2. North-south 'spine' / 'Eat Street'

An active, vibrant connection into the heart of the Market precinct, as a terraced public setting – an engaging arrival space for diverse food experiences, comprising seating, social and play spaces, extensive landscaping and Water Sensitive Urban Design initiatives.

3. Water/vegetation corridor

A public connection celebrating and interpreting water, topography and native planting, re-creating the original, pre-settlement drainage line and EVC corridor in this location, which connected to Dandenong Creek.

4. Potential supermarket location (active edges)

A boutique or specialist supermarket in this location could integrate with the Market, have a prominent entrance and adjacent servicing and car parking, while presenting active edge 'sleeving' to Pioneer Park.

5. Residential ground floor frontages

Streetscapes in the eastern part of the Precinct will have active residential frontages – potentially including small front gardens, porches/stoops, front doors and windows, to activate the public realm and reinforce the 'urban neighbourhood' setting.

6. Prominent infill development

Four Council owned properties at the intersection of Lonsdale Street and Palm Plaza, opposite the larger triangle site present an opportunity for consolidation and redevelopment for mid-rise residential built form, while retaining the prominent curved brickwork 'prow' building. This site will also be prominent on arrival into Central Dandenong and will afford extensive views for future residents.

7. Potential community focused uses at ground floor

Some buildings could accommodate new community facilities and spaces at ground floor (and other lower levels) to support visual prominence and ease of access to these facilities, and a high level of integration with surrounding streets and spaces.

8. Prominent corner frontages/ facade forms at gateway/arrival space

The proposed buildings on sites facing the intersection of Princes Highway and Clow Street can present prominent 'prow' or 'flatiron' profiles to this arrival space, as a result of site shapes and the 'radial' street grid layout around this intersection. Removal of the teardrop roundabout will allow the Market building(s) to also present a more prominent gesture to this arrival space.



Image 41: Key moves diagram

- | | | |
|--|--|---|
| A. MARKET/ FOOD 'HEART' OF THE PRECINCT | H. POTENTIAL COMMUNITY FACILITIES FOCUS COMMUNITY FACILITIES FOCUS AT GROUND FLOOR | M. MARKET SERVICING/ PARKING |
| B. NORTH-SOUTH 'SPINE' / 'EAT STREET' | I. PROMINENT CORNER/ 'PROW' FORMS AT GATEWAY/ ARRIVAL SPACE | N. TREE RETENTION |
| C. WATER/ VEGETATION CORRIDOR | J. ACTIVE/ FINE-GRAIN FRONTAGES | O. LANDSCAPE TERMINATION TO EAST-WEST AXIS |
| D. KEY TENANCY - ARRIVAL | K. WATER SENSITIVE URBAN DESIGN IN STREETSCAPES | P. PARK EXPANSION AND RENEWAL |
| E. POTENTIAL SUPERMARKET LOCATION (ACTIVE EDGES) | L. NORTH-SOUTH 'SPINE' TO PARK DESTINATION | Q. MARKET EXPANSION |
| F. RESIDENTIAL GROUND FLOOR FRONTAGES | | R. CENTRAL LINK THROUGH MARKET WITH NATURAL LIGHT |
| G. PROMINENT INFILL DEVELOPMENT | | S. MARKET MAIN ENTRANCE FROM CLOW STREET |
| | | T. MARKET MAIN ENTRANCE FROM CLEELAND STREET |



9. Park expansion and renewal

Pioneer Park is currently underutilised and isolated – removed from the Market itself by an expansive car park. The Precinct Plan allows its re-integration and centralisation in the configuration of the precinct, along with a significant expansion.

10. Active / fine grain retail streets

Building frontages close to the Market will be characterised by a fine-grain configuration of multiple, narrow frontages to tenancies, many entrances and open shopfronts to provide for visual interaction and passive surveillance opportunities. It is envisaged that these ground floor spaces will be occupied by retail shops, food outlets and other small commercial premises, which work 'in concert' with the Market interfaces.

11. Water sensitive urban design in existing streetscapes

Existing streets including Stuart Street, Cleeland Street and Clow Street are proposed to be upgraded with Water Sensitive Urban Design infrastructure to support drainage, water management and amenity outcomes.

12. North-south 'spine' to Park destination

The proposed north-south link makes Pioneer Park a 'destination' and arrival point for the precinct, and a central focus for neighbouring retail and residential activities. This central public realm system will form the 'heart' of the precinct and will be integral with the movement spines through the Market itself.



Image 42: Artists impression

13. Tree retention

The Precinct Plan is configured to retain many existing trees, particularly those assessed as high and medium retention value by an Arborist. While a large-scale redevelopment cannot reasonably retain all trees in the precinct, the building footprints and public spaces are arranged to 'take in' significant trees to support their retention.

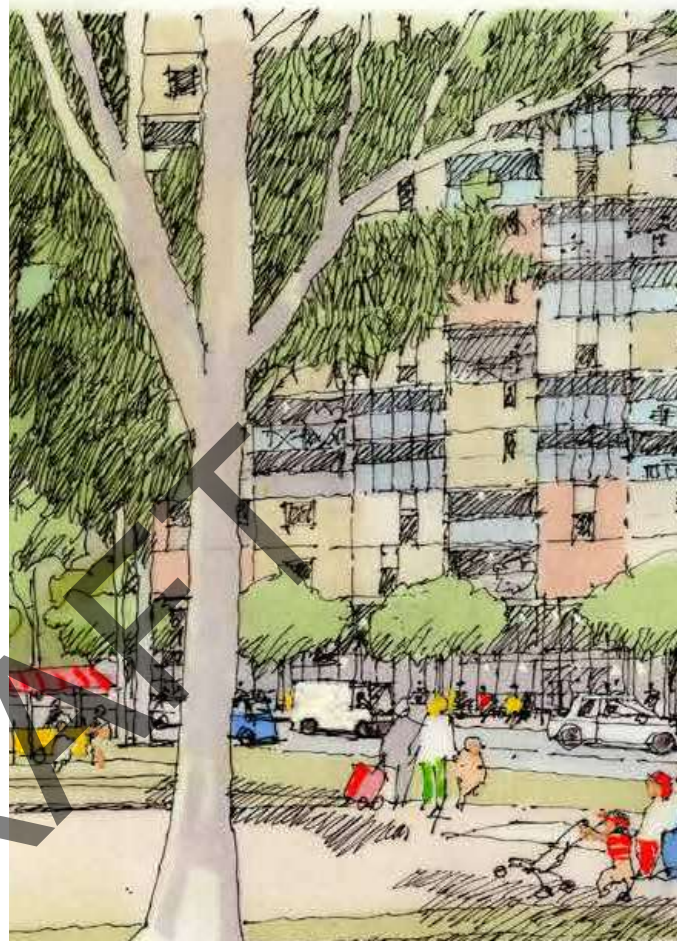
14. Market servicing/parking

The Market's existing servicing/loading/storage and waste management area on King Street will be retained and rationalised. Traffic flow on King Street will be improved by banning right turns entering the Market's King Street loading dock and continue to allow left and right turns exiting the loading dock.

15. Landscape termination to east-west axis

The central east-west public realm link through the precinct extends as a central corridor through the Market to Cleeland Street to the west. To the east, this link will arrive at and be terminated by a specific landscape feature, potentially comprising youth-oriented passive space (not a skate park), and/or a sensory garden for example, to terminate this vista.

4.3 Precinct Benefits



1. Social

- Increased housing supply: approx. 1,000 dwellings, plus further housing above the redeveloped Market.
- Expanded public open space (163% more than existing).
- Increased safety: through active frontages and increased local population.
- Proposed response to Designing with Country/ pre-settlement conditions in the landscape design and placemaking, through meaningful and ongoing engagement with Traditional Owners.
- New community facilities.
- Diversity of activity, choice of places and experiences.
- Place activation and programming (curation).
- Unique Market-centred neighbourhood: a potential international demonstration project.
- SIA requirement: Introduce a requirement for all future developments within the precinct to prepare a Social Impact Assessment. The SIA will ensure that community values associated with the Dandenong Market inform decision-making



Image 43: Artist impression - Clow Street

2. Environmental

- Retention of significant trees.
- Extensive new landscaping/planting.
- Water Sensitive Urban Design, to protect waterways and manage flooding.
- Benchmark/high-performance sustainable buildings.
- Improved walkability and public transport connectivity.
- Urban cooling, through canopy trees, water, materials, planting.
- Solar access and natural ventilation to housing.

3. Economic

- Substantial investment: in the order of \$1billion total.
- Business support, through increased local population.
- Enhanced business conditions.
- Increased visitor attraction.
- Enhanced regional competitiveness.
- Improved image of Central Dandenong.
- Jobs growth: construction, operation, Market expansion, local facilities.

5.0 Catalyst Development Opportunities

5.1 Design and Development Guidelines

1. Land uses

Housing

- Focus development opportunities on housing provision, with limited commercial/retail and community uses at lower levels, in appropriate locations.
- Facilitate development of a range of housing types and tenures, within higher-density building forms.
- Ensure provision of affordable housing types, including for key workers.

Retail

- Locate retail and food and beverage tenancies close to and facing the Market building, to establish two-sided active food-focused spaces or "Eat Streets", and to encourage engagement with Pioneer Park and other public realm spaces.

Community

- Locate community uses in prominent, accessible location(s), close to key movement routes and public spaces, and with strong visual relationships to the public realm.

Car parking

- Encourage lower-than typical car parking rates, given the proximity of buses, shops, facilities and the train station.
- Make car parking within buildings flexible and not attached to individual titles.
- Allow/require each parcel to be self-sufficient for car parking, including the Market itself.
- Conceal car parking within basements, or lower levels and sleeved by active frontages.

Communal open space

- Integrate landscape and public realm design with building design.
- Integrated developments with adjacent public realm spaces, including Pioneer Park, while maintaining clear public/private delineation.
- Incorporate communal open spaces within residential developments, to enhance amenity (sunlight access, outlook, play space) and opportunities for social interaction.
- Design courtyards, podiums and rooftops to accommodate communal outdoor space with landscaping, where appropriate.
- Provide space for deep soil planting on development sites.

2. Frontages

Retail/commercial/community

- Address level changes across parcels through stepped frontages/levels, particularly along the western frontage of Parcel 5 facing the Market.
- Provide narrow shop frontages and individual entries to retail tenancies, to increase activation.
- Utilise clear glazing to support visual interaction and passive surveillance.
- Provide weather protection along the western frontage of Parcel 5, for retail uses.
- Provide retail/commercial tenancies suited to small independent businesses.

Residential

- Provide ground floor residential frontages to streets and public spaces in the eastern part of the Precinct, which is more removed from the Market.

- For residential ground floor frontages, balance activation with privacy and sense of safety, such as through raised ground floors, small front gardens or stoops within setback spaces, and low-height, visually permeable fences.
- Support strong visual connections between the public realm and upper-level residential windows and balconies.
- Require low-carbon approaches to building designs, spanning construction, both in operational and embodied carbon.
- Integrate passive solar design in facades, appropriate to orientation, outlook and exposure, to optimise natural light and shading.
- Avoid where possible, services presenting to streets and public realm.
- Locate services in basements, carpark or well-designed enclosures.

3. Architectural design

- Design parcels as individual, green urban neighbourhoods, within an integrated Precinct and wider city centre. This approach should inform entry locations and arrival experiences, positioning of dwellings and communal spaces, outlook, apartment sizes and configurations, integration with the public realm and building envelope design.
- Require a high level of design quality, by experienced and reputable design teams, in recognition of the emerging precinct and pioneering nature of these development parcels. This may involve involvement of Design Competitions and/or Design Review Panels, for example.
- Utilise high quality, robust and enduring materials, which will retain a positive visual impression over time. Facades to be low-maintenance. Avoid materials that degrade due to weather and other factors.
- Use natural, textured, tactile materials at the lower levels, such as brickwork, masonry, textured concrete and timber.
- Avoid superfluous façade decoration or applied elements on facades.
- Require sustainable buildings, which support amenable higher-density living and reduce living costs through energy and water savings.

4. Internal layouts

- Provide a mix of apartment/dwelling types and sizes.
- Provide generous, welcoming and safe residential entrances.
- Provide windows to communal corridors, for natural light, ventilation and outlook.
- Provide small 'incidental' communal spaces, such as along corridors, with seating and outlook, to support social interaction.
- Provide inset balconies to apartments, to provide a sense of enclosure and privacy, with enhanced weather protection.
- Provide for effective servicing/loading to retail spaces and general waste management.
- Provide well-located, generous bicycle storage, which is visually connected to the building's communal, circulation and/or lobby spaces and the public realm, and incorporate higher than statutory bike parking numbers.

5.2 Design Excellence Approach

"Good design is not just about the aesthetic improvement of our environment, it is as much about improved quality of life, equality of opportunity and economic growth."

The Value of Good Design, Commission for Architecture and the Built Environment (CABE), United Kingdom.

The Precinct Plan Design Excellence approach must be used rigorously to inform, guide and make decisions on the planning, design and delivery of major projects, plans for strategic sites, and projects of public significance (infrastructure), with the aim to improve the quality of buildings, public places and spaces for the benefit of the community. The design principles, guidelines and design review processes outlined in this Precinct Plan should be an integral part of all infrastructure projects and programs across the Dandenong Market Precinct.

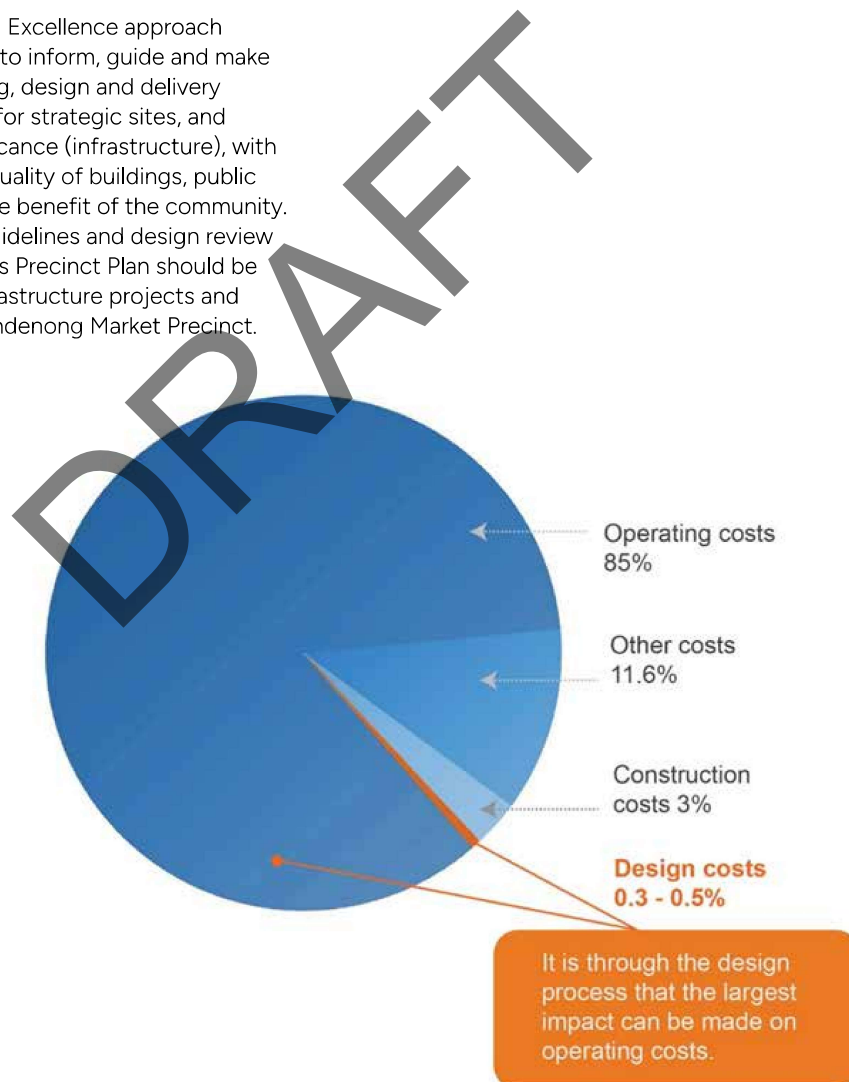


Image 44: Lifecycle cost of an asset, Good Design - Guide to Design Review draft, Office of the Victorian Government Architect (OVGA).

1. What is Good Design?

Design is both a process and an outcome, it comes in many forms and is defined by much more than how something looks. High-quality design has the potential to shift negative perceptions of growth through the creation of both fit for purpose and inspiring environments. Good design is essential in developing communities with a sense of civic pride, improved quality of life and equal opportunity. While for state and local governments, good design can help reduce public expenditure in areas such as healthcare and crime prevention while boosting economic productivity. To create great places for Greater Dandenong, we need to elevate the role, importance and value of design, towards finding solutions to today's pressing challenges that will benefit all our communities.

Design represents less than 1% in the lifetime cost of a building, but it is through the design process that the largest impact can be made on both construction and operating costs. Construction costs are typically 2–3 per cent of the whole-life costs, while operating costs are estimated to be 85 per cent. In comparison, design costs are small, between 0.3–0.5 per cent, yet they can significantly affect the function of a project across its lifespan and the operating costs associated with this.

Design proportionally represents the smallest investment in the total lifetime cost of an asset, yet it can provide the greatest cost saving benefit over time.

2. Good design processes for projects

Encourage all new interventions within the Market Precinct to employ good design, through application of the design objectives outlined in this Precinct Plan, and effective design and procurement methodologies by:

- Early engagement with multidisciplinary design disciplines within Council and integrate design in the early formation stages.

- Providing guidance for delivery including methodologies (e.g. design review and advisory processes).
- Fostering design thinking, identifying opportunities, and testing scenarios and options early in project right at the start of the planning processes.
- Aligning with and informing the frameworks for Council's Assets Lifecycle, Project Management and the Infrastructure and Environment Strategies.

3. Design Review

All major projects within the Market Precinct should follow the Design Review Process and Procedures as outlined in the Good Design - Guide to Design Review draft, Office of the Victorian Government Architect (OVGA).

- Design Review will add to the rigorous adherence to the initial design intent ensuring it's not lost through the design refinement, documentation and delivery phase. Design Review is an independent and impartial evaluation process in which a panel of multidisciplinary experts from across all aspects of the built environment assess the design of a proposal.
- The projects recommended for design review are design schemes, masterplans and projects of public significance, and the process is designed to improve the quality of buildings, public places and spaces for the benefit of the community.

The Design Review Panel will:

- Conduct design review of major projects and offers feedback and observations that will lead to the improvement of schemes but does not redesign them.

- Give decision makers the confidence and information to support innovative, high-quality designs that meet the needs of our communities and customers, and to resist poorly designed schemes.
- Provide expert guidance in the appointment of architectural and design consultancies, help us run design competitions, and provide post implementation reviews of strategic projects.

4. Design Competition

A design competition is a competitive process in which an organisation or government body invites designers to submit a proposal for a precinct, site or building. An independent panel of design professionals selects the winner based on an agreed selection criteria. This involves multiple teams who offer ideas, solutions and/or services to a brief to encourage multiple innovative outcomes. A competitive design process may involve a design competition. Major project design procurement and delivery within the Market Precinct should consider appropriate design competition process to improve value and achieve community benefits.

Innovation in delivery models:

- Working with the project management and procurement teams to improve awareness and innovation in delivery models for Council owned and or partnership projects.
- Explore contemporary design and delivery options, i.e.: Public Private Partnerships, Novation, Project Alliancing and design competitions for city shaping projects.

5. A stronger design culture active engagement

Encouraging Council and community interest, participation and investment in better design, planning and development, raising awareness and expectations relating to design, facilitating better design, and supporting advocacy for better outcomes by:

- Capacity building through fostering a change in design culture – design is not an ‘optional extra’, but essential from vision to conception to project completion.
- Ongoing advocacy for good design outcomes in the Market Precinct.
- Encouraging the building industry to communicate and collaborate with Council and local communities.
- Providing an informative website where information about design and processes of the Market Precinct which is accessible to all.
- Providing case studies where successful design processes and outcomes have been achieved, so the Greater Dandenong community can be proud of their great places.



Image 45: Dandenong Civic Centre

5.3 Development Sites

Parcel 10 King Street and Stuart Street

A mid-scale residential cluster, at the interface between the Market/retail setting to the south-west and the residential area to the north-west. Adjoining Pioneer Park and the new plaza space, this parcel presents a compelling residential opportunity for families and diverse households.

Development parameters

Site area

- 72m x 72m.
- 5,184 sq.m approx.

Land use/ Development use

- Ground floor (all frontages): Residential, including opportunities for townhouse-type units, small front gardens, stoops etc.
- Upper levels: Residential (mixed tenure).

Building configuration

- Perimeter block layout, with central courtyard.
- Potential for up to four individual buildings (north, east, south, west).
- Pedestrian access from Stuart Street, Sleeth Avenue, King Street and east-west plaza (south).
- Vehicle access from Stuart Street and Sleeth Avenue.
- Car parking at ground floor, sleeved active uses to external spaces. Potential additional parking in basement level.

Building heights

- Up to 6 levels.
- Provide a sensitive and well-considered transition of building heights, particularly along the northern and eastern edges of the precinct, to respect and respond positively to adjacent residential interfaces.

Setbacks

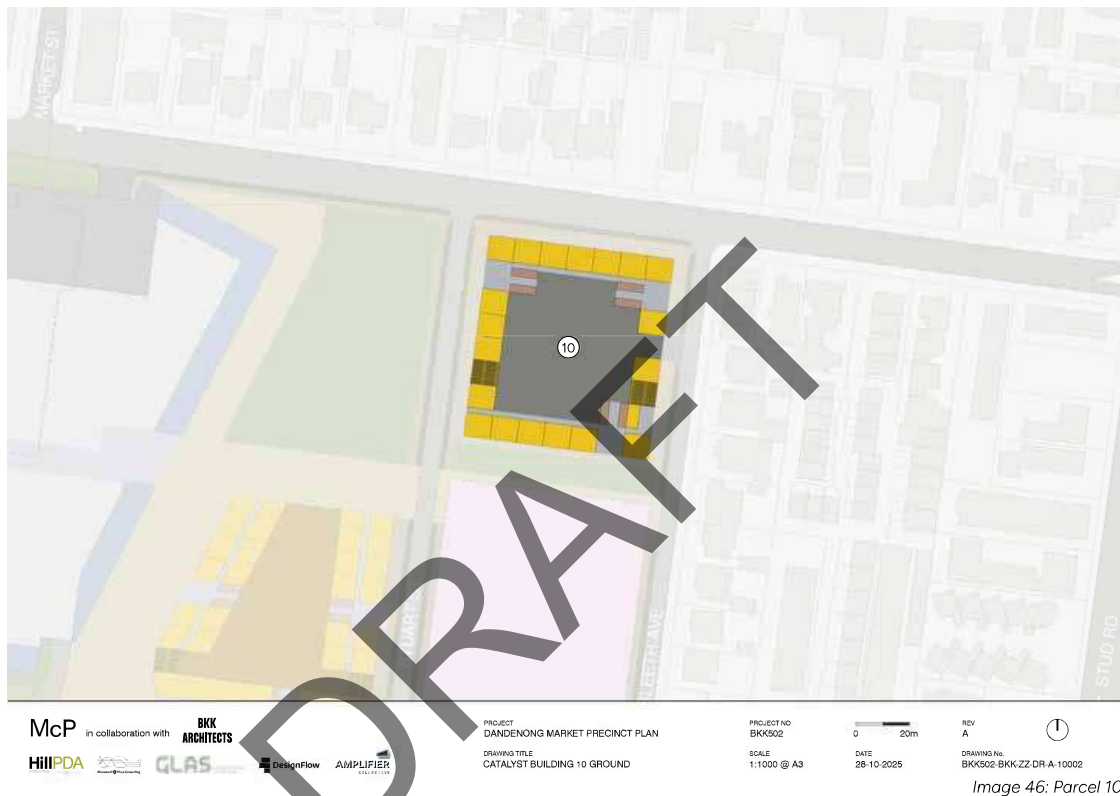
- 5m to 8m to King Street, Stuart Street and Sleeth Avenue, for street tree planting.
- 10m approx. to south, to protect existing high-value tree.

Street wall heights

- Up to 8 levels (based on 25m visual recognition distance).

Interfaces

- Active residential frontages at ground floor to all frontages.



Carparking

- Vehicle access and servicing from King Street (subject to further analysis).
- Secondary vehicle access from the northern end of Sleeth Avenue.
- Modelling indicates 140 vehicles can exit during the morning peak indicating the maximum parking allowance should not exceed 467 spaces in the whole city block.
- Ensure an appropriate number of well-designed on-site parking spaces with clear, safe, and efficient operation. Impacts on pedestrian crossings and the wider local movement network will continue to be assessed as part of the next phase of Precinct Plan work.
- Geometric allowance for 108 spaces per level in this building.

Indicative residential yield

- 220 dwellings.

Access

- Potential pedestrian entrances at all four frontages.
- Potential vehicle entrance from three street frontages.

Internal arrangement

- Double-loaded corridors.
- Corner lift cores, or central to each wing.
- Central communal courtyard.
- Potential rooftop communal spaces.

Parcel 10



Aerial view of a sustainably designed urban district in Düsseldorf, Germany, showcasing green roofs, communal courtyards, and compact development—an exemplary model of climate-resilient and livable city planning.



CD Projekt's new Warsaw campus by Medusa Group, is a flexible, eco-friendly office and garage complex on their former industrial site, featuring open-plan workspaces, green terraces and rooftop recreation, all designed to adapt over time and minimise environmental impact.

McP in collaboration with BKK ARCHITECTS

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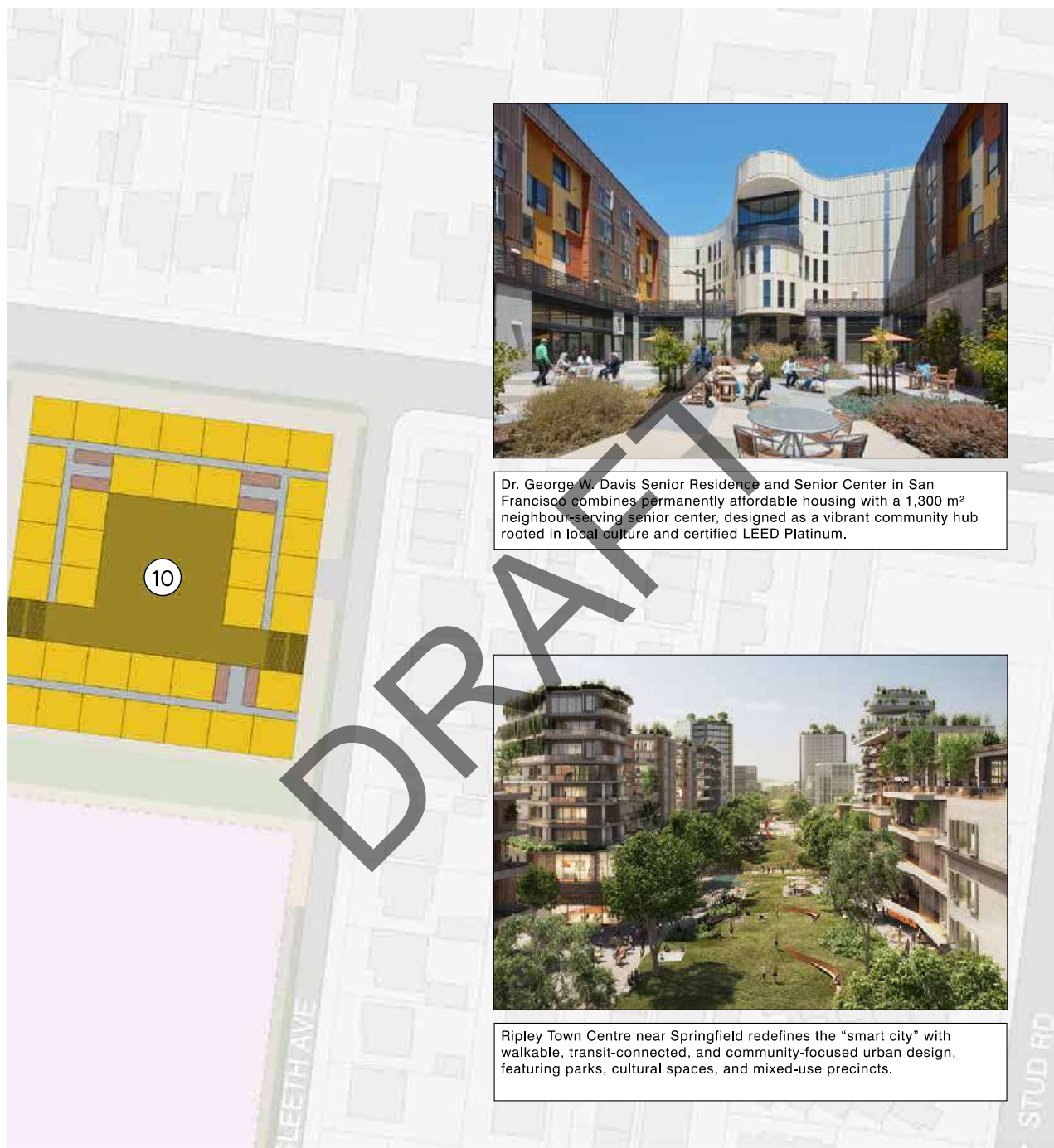
McP Consulting

GLAS

DesignFlow

AMPLIFIER COLLECTIVE

Image 47: Parcel 10



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
CATALYST BUILDING 10 PODIUM

PROJECT NO
BKK502

SCALE
1:1000 @ A3

0 20m

DATE
28-10-2025

REV
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DRAWING No.
BKK502-BKK-ZZ-DR-A-10002

Parcel 11

Clow Street and Stuart Street

A substantial opportunity for a mixed-use, mid-rise development in a perimeter block configuration, with strong building edges to the public realm and enclosing a central communal courtyard above concealed car parking.

Development parameters

Site area

- 75m x 85m.
- 6500sqm approx.

Land use/ Development use

- Ground Floor (Clow Street and plaza frontages): Community (SMRC, NH + tenants).
- Ground floor (Market interface): Retail/food and beverage.
- Upper levels: Residential (mixed tenure).
- Existing and future community uses to be considered based on community infrastructure demand and supply analysis.

Building configuration

- Perimeter block layout, with central courtyard.
- Potential for three individual buildings (east, west, south).
- Pedestrian access from Clow Street, plaza and Stuart Street.
- Vehicle access from Stuart Street.
- Car parking in semi-basement (1-2 levels), with active uses to external spaces and accommodating the topographic fall from north to south.

Building heights

- 10 levels.

Setbacks

- Ground floor (south): 8m, for street tree planting along Clow Street.

Street wall heights

- Up to 8 levels (based on 25m visual recognition distance).

Interfaces

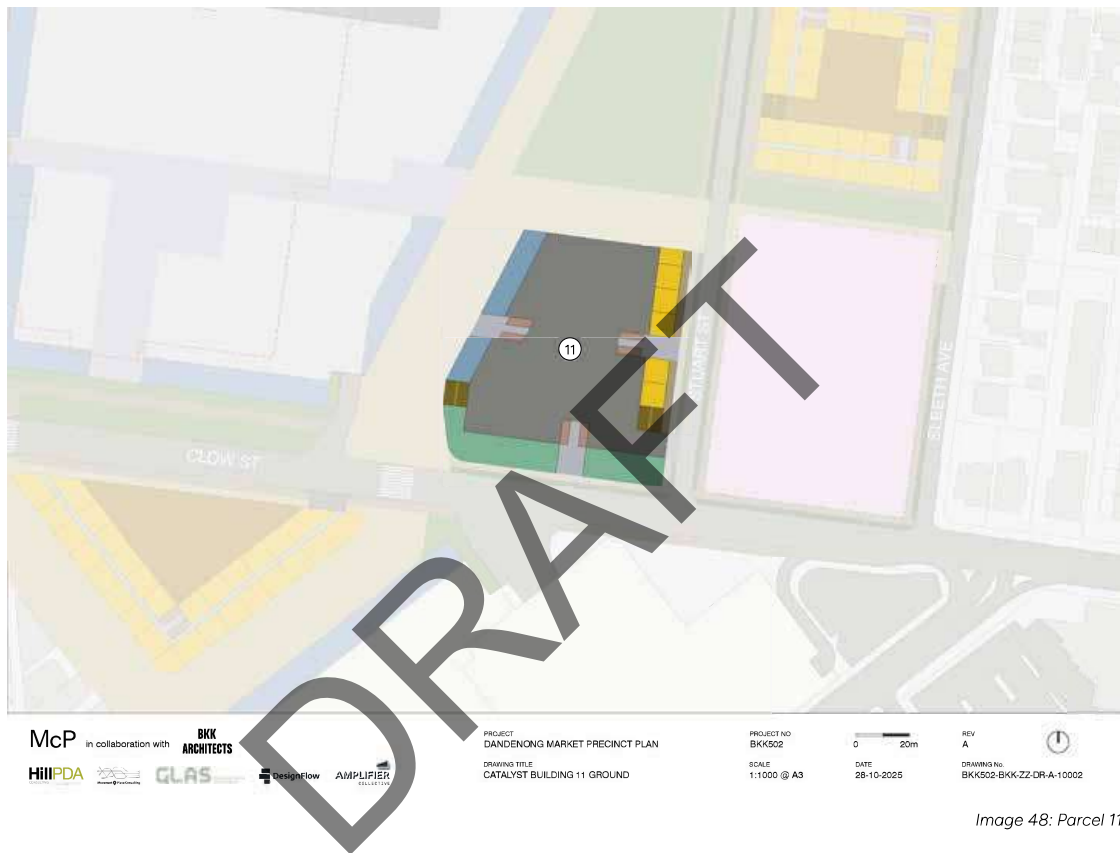
- Active frontages to north, west, south.
- Vehicle access and servicing to east (Stuart Street).

Carparking

- Ground floor (part-basement), sleeved by active ground floor uses.
- Appox. 200 spaces.

Indicative residential yield

- 380 dwellings.



Access

- Main access/ entrances – ped entrance from Civic Plaza and Clow Street.
- Vehicular entrance/s- Stuart Street.

Internal arrangement

- Double-loaded corridors.
- Corner lift cores, or central to each wing.
- Central communal courtyard.
- Potential rooftop communal spaces.

Parcel 11



Sekisui House for Ripley Town Centre (QLD) focused on a 20-minute neighbourhood, with 10 interconnected precincts. The vision emphasises medium-/high-density living, seniors' housing, retail expansion, sustainability, transit connections and green public spaces.



Henning Larsen's Humlestaden is a 15.5-hectare masterplan south of Gothenburg, Sweden, reimagining the Garden City model for about 3,000 residents, combining green public spaces, mixed-use areas, and nature corridors to prioritise sustainable, community-centred urban living.

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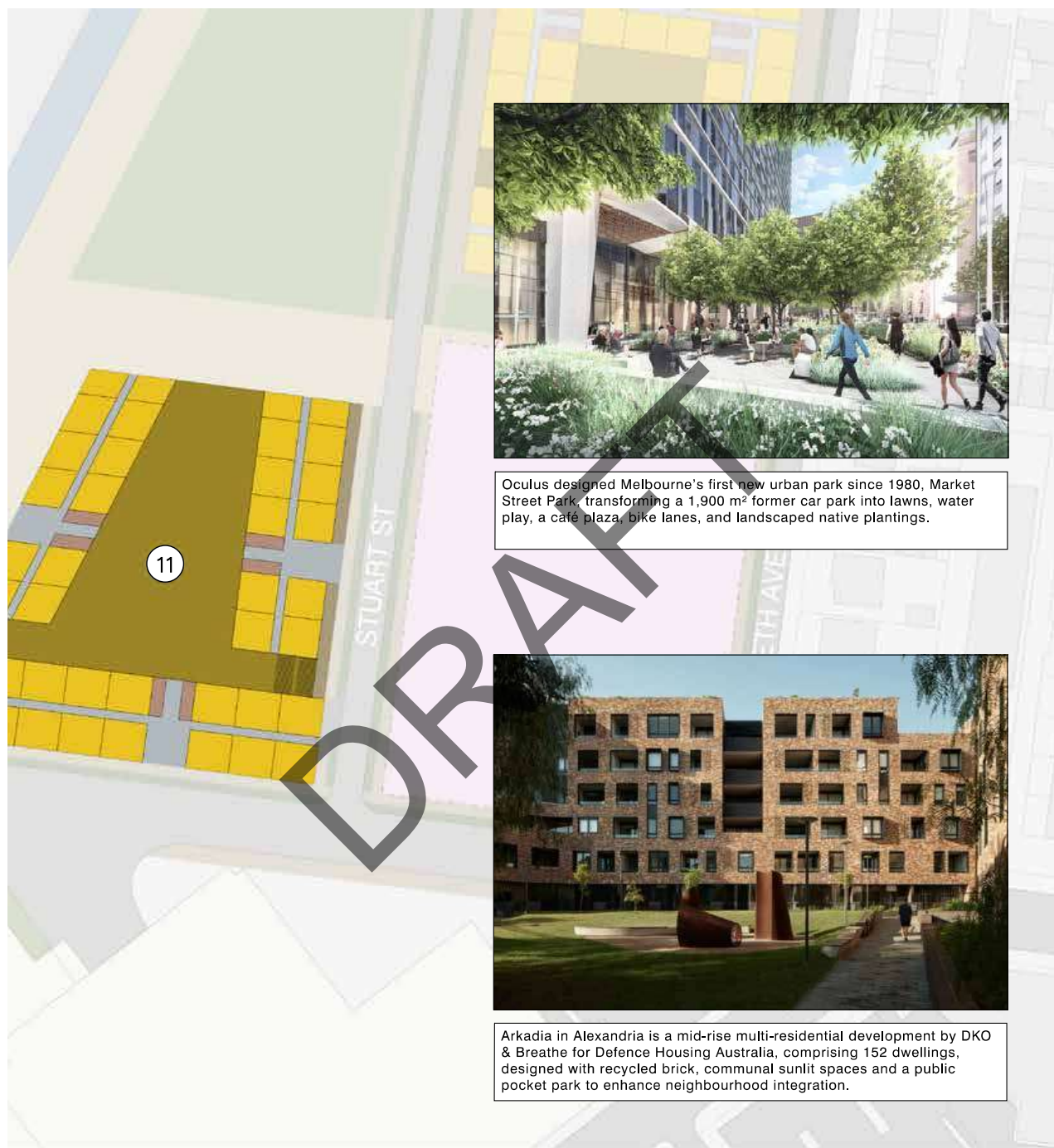
Strategic Planning Consulting

GLAS

DesignFlow

AMPLIFIER
COLLECTIVE

Image 49: Parcel 11



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
CATALYST BUILDING 11 PODIUM

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Parcel 12

Proposed Dandenong Community Hub Site

The site is for a mixed-use development featuring the Dandenong Community Hub (DCH) at ground level/s, integrated with adjoining community open spaces that connect to Pioneer Park. The Community Hub will would feature multi-purpose community facilities providing a range of complementary services in a single accessible location.

Development parameters

Land use/ Development use

- Co-locating community facilities with housing may improve the hub's financial sustainability, maximise the value of Council land assets, and enhance safety, accessibility and local activity.
- The development will provide secure, accessible entry for all users and sufficient car parking for both community and residential uses.

Access

- A youth-focused landscaped public space is proposed between Sites 10 and 12, supporting the DCH while maintaining pedestrian access from Sleeth Avenue and acting as a visual focal point linking the Market Precinct to Cleeland Street.

Building heights

- 6-8 levels.
- Provide a sensitive and well-considered transition of building heights, particularly along the northern and eastern edges of the precinct, to respect and respond positively to adjacent residential interfaces.

Carparking

- Ensure an appropriate number of well-designed on-site parking spaces with clear, safe, and efficient operation. Impacts on pedestrian crossings and the wider local movement network will continue to be assessed as part of the next phase of Precinct Plan work.



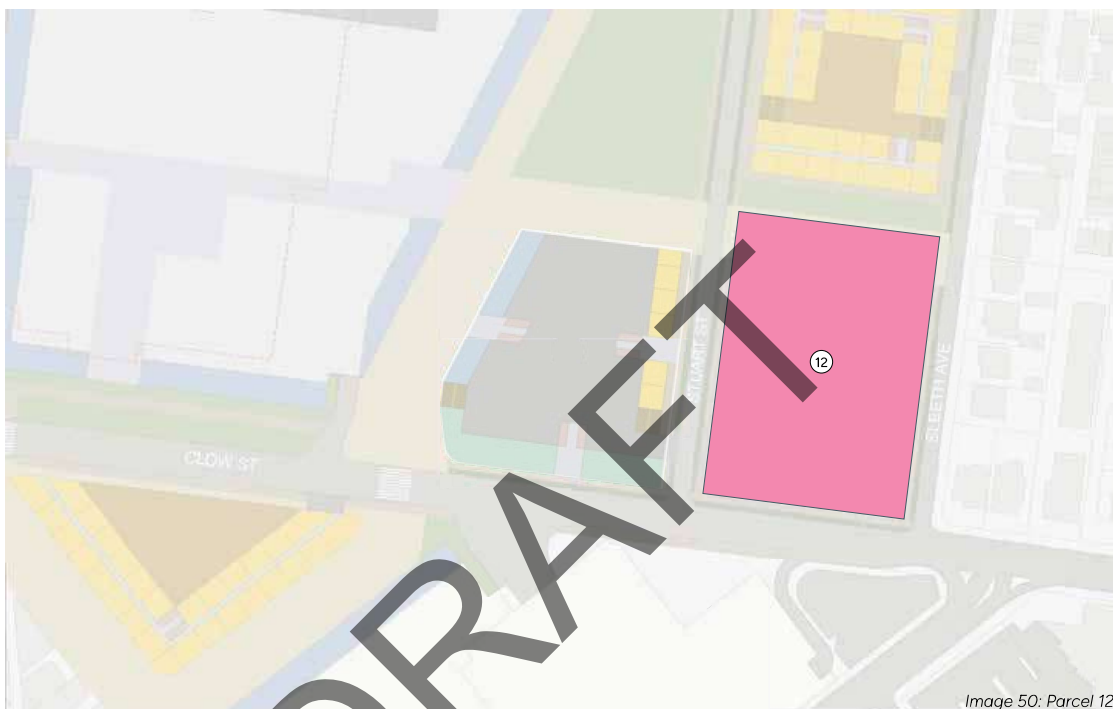


Image 50: Parcel 12



Image 51-53: Integrated community facility, adjacent Queen Victoria Market

Parcel 15

Lonsdale Street and Palm Plaza

An infill residential opportunity on a prominent yet compact site between two pedestrian-oriented streetscapes. Concept design for this site has been developed through a parallel study commissioned by the Municipal Association of Victoria (MAV) in partnership with City of Greater Dandenong.

Development parameters

Site area

- 1,658 sq.m approx.

Land use/ Development use

- Ground floor (Palm Plaza interface): Retail / Commercial.
- Ground floor (Lonsdale Street interface): Retail / Commercial.
- Upper levels: Residential (proposed social and community housing).

Building configuration

- Full site occupation at ground floor.
- Consistent upper-level form, Levels 1-6.
- Through-link lobby connecting between streets, for pedestrian access.
- Frontage activation development along pedestrian laneway, against Dandenong Square wall.
- Potential basement car parking (or no car parking, or off-site parking availability).

Building heights

- 7 levels.

Setbacks

- 0m ground floor setbacks.
- Approx. 2.5m setbacks above podium for rear part of tower.

Interfaces

- Active frontages to both streets.
- Vehicle access (if required) and servicing from Lonsdale Street.

Carparking

- Potential for approx. 75 spaces over three (3) basement levels.

Indicative residential yield

- 78 dwellings.

Internal arrangement

- Central core against Palm Plaza frontage.
- Double-loaded central corridor.
- Prominent 'prow' or sculptural form to north.
- Option for basement car parking (constrained, complex, given small, irregular site).
- Potential communal open space at Level 1.
- Potential multi-generational units (adaptable, combinable).



Image 54-56: Parcel 15 residential concept

Parcel 17/ 18/ 19

Clow Street and Palm Plaza

A landmark, gateway site for large-scale redevelopment, at a key entry point into Central Dandenong from the north, via Princes Highway. The site position supports long-range visibility and outlook, and a prominent, premium development can 'announce' the city centre and Market setting.

The potential height is commensurate with the approved Development Plan Overlay for the adjoining Dandenong Square, and the site forms part of a cluster of prominent corner forms in this location.

Development parameters

Site area

- 3700 sq.m approx.

Land use/ Development use

- Ground floor (Clow Street interface): Retail and Commercial; and/or Community facilities.
- Ground floor (Palm Plaza and new laneway interface): Retail/food and beverage.
- Upper levels: Residential (market and affordable).

Building configuration

- Podium and tower.
- Potential for one or two towers.
- Pedestrian laneway link across site, parallel and proximate to Dandenong Square interface.
- Frontage activation development along pedestrian laneway, against Dandenong Square wall.
- Pedestrian access from Clow Street and Palm Plaza.
- Vehicle access from Clow Street.
- Car parking in basement and/or podium levels (sleeved by active uses).

Building heights

- 3-6 level podium approx.
- Total height up to 25 levels approx.

Setbacks

- 0m street wall setbacks.
- 6m tower setbacks above podium.

Street wall heights

- Up to 6 levels (podium).

Interfaces

- Active frontages to all three sides, with integration of vehicle access and servicing in Clow Street frontage.
- Vehicle access and servicing from Clow Street.

Carparking

- 288 spaces approx. (ground floor plus 2 podium levels).
- Additional basement and/or podium parking likely to be required.

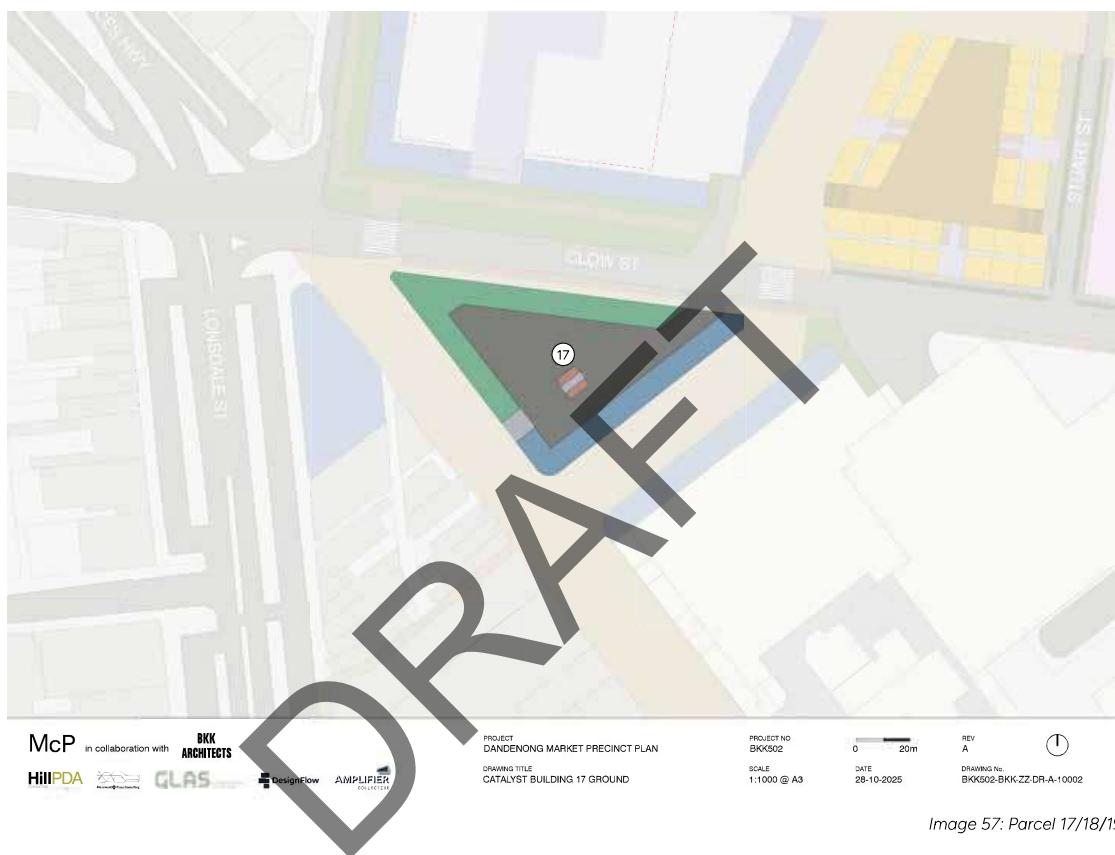


Image 57: Parcel 17/18/19

Indicative residential yield

- 570 dwellings.

Internal arrangement

- Central core(s).
- Prominent 'prow' or sculptural form to north.
- Podium car parking (sleeved).
- Potential communal spaces at podium level.

Site constraints

Drainage pipe across site to be realigned.

Parcel 17/ 18/ 19 Podium



Nightingale 2 in Fairfield Melbourne, designed by Six Degrees Architects and developed by HIP V. HYPE, is a sustainable 20-apartment complex with fossil fuel-free design, rooftop communal spaces, solar panels, rainwater harvesting, and no private car parking.



The proposed development by Woods Bagot includes a podium for commercial and retail uses, with a 30-storey residential tower above, designed to integrate with public transport and reflect the precinct's character.

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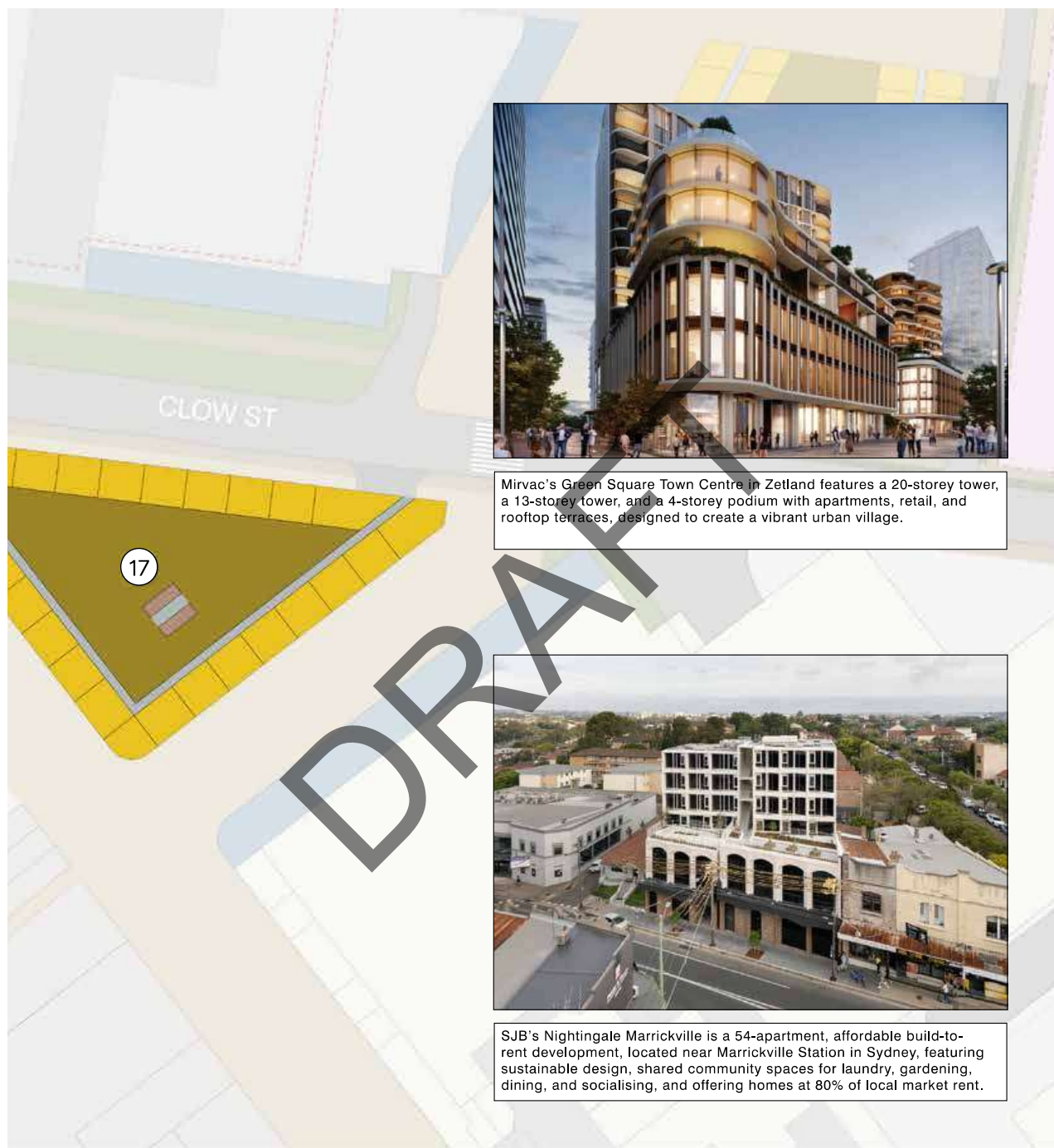
McP

GLAS

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Image 58: Parcel 17/18/19



PROJECT
DANDENONG MARKET PRECINCT PLAN

DRAWING TITLE
CATALYST BUILDING 17 PODIUM

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Image 59: View from Pioneer Park toward Clow Street



Image 60: View from Clow Street carpark



Image 61: View from Lonsdale Street - Northern Gateway

6.0 Public Realm and Key Spaces

6.1 Overarching Strategies

- Establish a high quality, cohesive public realm network of spaces and connections, to facilitate urban integration, accessibility, safety and sense of place.
- Create and enhance streets and public spaces which integrate with Dandenong Market, accommodating eating, meeting, events, play and passive recreation.
- Respect Country: tell the narrative of land, ecology, landscape and water, shaped by existing site conditions and informed by the EVC and flood overlay.
- Respond to the local precolonial and urbanisation story.
- Reinforce and develop the public realm and spatial connectivity between the Market Precinct, the Market itself, the Lonsdale Street corridor and the established 'Spine of consolidation' through Central Dandenong, extending south to Dandenong Station.
- Create spaces for all, including children, youth and older people, to support integration, safety, social wellbeing, comfort and a welcoming environment.
- Develop a public environment which respects the unique cultural diversity of Dandenong, but which is welcoming to all.
- Use water flows through the site to guide the public realm layout and narrative, landscape design and built form massing.
- Capture stormwater from the roof and ground level to form water assets, water treatment opportunities, activation and play opportunities.
- Harvest and treat stormwater (on-site) from all surfaces to form water assets and natural treatment opportunities, to provide water for landscape irrigation and re-use purposes, and activation and play opportunities.



Image 62: Precinct Plan

- Deliver a holistic 'learning landscape' with a strong interpretation strategy/ interpretation trail to connect the Country/ landscape/ water story.
- Cultivate a strong sense of belonging by refining the arrival experience, articulating a clear and cohesive hierarchy and progression of public spaces.
- Enhance wayfinding, accessibility and opportunities for public engagement—thereby fostering an environment that is welcoming, vibrant and seamlessly connected.

6.2 Public Realm Actions

- Establish a high-quality north-south link from Clow Street to Pioneer Park, as a key public interface an expanded Market (item 2 in plans).
- Establish a continuous east-west public link connecting Cleeland Street to Sleeth Avenue, linking through the Market as a central aisle (23).
- Establish a pedestrian 'laneway' connection through the redeveloped Clow Street/Palm Plaza car park site, including activation of the northern wall to Dandenong Square (12, 13).
- Enhance or redevelop the Palm Plaza public realm as a high-quality pedestrian street and gathering place (10).
- Facilitate enhanced connections between Palm Plaza and Lonsdale Street.
- Enhance existing streetscapes, including tree planting, pavement, lighting, furniture and Water sensitive urban design initiatives, to Clow, Cleeland, King and Stuart Streets and Sleeth Avenue.
- Remove the existing teardrop roundabout on Clow Street near Princes Highway and implement required traffic modifications, to improve the public realm experience and accessibility of the Market for pedestrians, cyclists and vehicles.
- Where appropriate, deliver new and enhanced public realm elements early, to help facilitate and catalyse mixed-use development and investment.



Image 63: Footpath trading and landscaping

6.3 General Principles and Design Guidelines

Principle 1

A permeable and connected place

Guidelines:

- Promote and enhance the experience of active transport – walking, cycling and public transport – through the public realm design.
- Reduce car dependence and encourage other modes of access, to limit the need for carparking and reduce traffic issues/congestion.
- Increase footfall to generate greater activation and patronage of the commercial uses.
- Facilitate walking to increase public realm safety, through activation and passive surveillance, presence of people and 'eyes on the street'.
- Facilitate and encourage walking access, through new and improved streetscapes and connections, including strengthening east-west connectivity between Lonsdale Street, Palm Plaza and the Market Precinct.
- Develop high quality north-south connections which benefit from good solar access, including along the eastern interface to the Market and the existing Stuart Street.

Principle 2

A safe and welcoming place

Guidelines:

- Maximise active frontages to new and existing buildings in the Precinct, at ground floor and upper levels, to enhance public realm safety.
- Increase public realm activation from existing or modified buildings, along Palm Plaza and the east, west and south sides of the Dandenong Market (with servicing concentrated at the northern edge).
- Design the public realm to increase footfall around the precinct to promote activation revenue generation for local business.
- Increase activation of buildings along Lonsdale Street and Palm Plaza.
- Encourage and facilitate frontage activation to Dandenong Square buildings, including frontages to Palm Plaza and Clow Street.
- Facilitate a pedestrian-focused public realm along Cleeland Street including reducing the carriageway and associated traffic.



Image 64: Precinct Plan

Principle 3 A place for everyone

Guidelines:

- Develop a suite of open spaces to suit a diverse range of uses and users – large public open spaces, civic plaza space(s), smaller and 'pocket' spaces, communal open spaces for apartment residents, activated streetscapes and laneways.
- Design and deliver the public realm as a cohesive network, including destinations and transitional spaces, movement spaces and passive recreation/lingering spaces, which reflect how people will use and experience the precinct.
- Design all spaces to be multi-functional, accommodating a range of potential uses.

Principle 4 A 'Fit for Future' landscape

Guidelines:

- Design for a diverse community, changing user profiles and demographics over time.
- Establish a public realm that is adapted and resilient to a changing climate, including species readiness and protection, and tolerance for extreme weather conditions and flooding.
- The landscape and public realm design should incorporate climate positive design, taking into account the embodied carbon of new materials and operational factors through life cycle assessment.
- Facilitate urban cooling and urban forest outcomes, aim for at least 40% tree canopy coverage of the precinct public realm.

6.4 Key Spaces

Palm Plaza

Palm Plaza is to be renewed through new paving and planting, furniture and lighting, and improved water management, while retaining the existing high retention value trees.

1. Renewed Palm Plaza:

Design intent

- A contemporary, activated, and accessible pedestrian street that is vibrant and safe, featuring a robust retained tree-lined boulevard and an integrated water management strategy, to honour Country and the water narrative.

Design guidelines - Pavement and furniture

- Provide new paving to the full streetscape, utilising high quality, durable materials which prioritise retained tree root health.
- Design the streetscape for potential to host festivals and larger events.
- The existing cenotaph memorial will be retained in the Palm Plaza upgrade.
- Restrict vehicle access to avoid compaction of the existing trees' root protection zone, but design to allow essential vehicle movements.
- Ensure consistency of design, materials and fixtures throughout the precinct public realm.
- Incorporate new lighting which provides amenable, safe and welcoming settings, using energy-efficient fixtures.
- Ensure furniture meets the needs of the community, incorporating Universal Design principles.
- Design with council maintenance capacity in mind, allowing for short lead times and easily replaceable units.
- Create spaces that are integrated with surrounding commercial and community uses that encourage and enhance activation and from these adjacent entities.



Image 65: Palm Plaza

Planting strategy

- Retain and protect existing high and moderate retention value trees.
- Establish an urban forest in suitable location(s), using native plant species, for shade and cooling and ecological support.

Water sensitive urban design (WSUD)

- Integrate WSUD to support ecological health and increased access to nutrients for the high retention value trees (oxygen and water), such as through permeable/ porous paving.
- Improve stormwater management through infrastructure and landscape design, including for flood protection to the public realm and shopfronts.



Image 66-68: Precedent images

New Pedestrian 'Street' (Palm to Clow)

A generous and visible pedestrian street connecting between Clow Street and the north-south link or Market 'Eat Street' and Palm Plaza, and continuing the water 'narrative' from north to south.

2. New pedestrian 'street'

Area

- 2,720 sq.m approx.

Design guidelines - Pavement and furniture

- Provide new paving to the public realm, utilising high quality, durable materials, ensuring consistency with the enhanced Palm Plaza to the south and new spaces and linkages to the north.
- Enhance and promote activation by providing areas for congregation and seating.
- Promote safety through activation (including night-time activity), with clear visibility through the space and avoidance of potential concealment spaces.
- Collaborate with Traditional Owners to incorporate interpretative signage, addressing the landscape and respecting Country themes.
- Design with council maintenance capacity in mind, allowing for short lead times and easily replaceable units.
- Design for universal access and inclusivity.



Planting strategy

- Establish an Urban Forest for shade and reducing Urban Heat Island Effect, targeting 40% coverage.
- Select plant species focusing on indigenous and native species.
- Use water sensitive urban design planting that supports phytoremediation to cleanse stormwater of pollutants.
- Design for a climate-resilient landscape which can withstand increasingly frequent extreme weather.
- Design planting to address crime prevention through environmental design (CPTED) principles, ensuring clear sightlines and effective light penetration.

Water sensitive urban design (WSUD)

- Integrated WSUD infrastructure, reflecting the original creek tributary in this approximate location/alignment.
- Utilise native, locally specific plant species within WSUD infrastructure.
- Introduce strata cells for tree planting to ensure access to nutrients in hardscape areas by providing sufficient soil volumes to support healthy tree growth and canopy cover.
- Explore passive irrigation opportunities for new trees.
- Continue the water narrative using WSUD treatments connecting Pioneer Park with Dandenong Creek.

Building edges

- Promote the 'opening out' and activation of the Dandenong Square frontage to this link (13), or a new built edge with active uses, which 'backs onto' the Dandenong Square interface.
- Ensure that new development on the car park site (11) provides a highly active frontage to this link, with retail and hospitality uses.
- Provide for spill out trading zones within the laneway space, to support activity.



Image 70-72:
Precedent images

North-South Pedestrian Spine and East-West Plaza Space

This link from Clow Street to Pioneer Park and King Street is the civic 'heart' of the Precinct, integrating spaces which pulse with activity and energy, and quiet, serene settings.

It is the main pedestrian spine and interface between the Market and the rest of the Precinct, and the primary connector into the Precinct from Palm Plaza, Lonsdale Street and beyond.

It will integrate with the expanded Market's activated eastern frontage, and 'terminate' at a rejuvenated and expanded Pioneer Park as an open space destination.

3. Outline

Area

- 8,450 sq.m approx.

Design guidelines - Pavement and furniture

- Design for the ability to hold events and market activities.
- Enhance and promote activation by providing areas for congregation, seating and outdoor dining.
- Design for universal access and inclusivity.
- Incorporate interpretative signage, addressing the landscape and respecting Country themes.
- High quality pavement extending the materiality across adjacent public realm to create a seamless and contiguous narrative.
- Spatial framework designed to allow movable furniture to be stored when not in use, freeing space for large events.
- Declutter the public realm through multi-use furniture, such as multimodal posts that integrate bins, signage, CCTV, lighting and Wi-Fi.
- Design with council maintenance capacity in mind, allowing for short lead times and easily replaceable units.



Image 73: Pedestrian spine

Planting strategy

- Protect retained existing trees during construction and ongoing, through public realm design and effective management.
- Increase access to nutrients for the high retention value trees (oxygen and water).
- Provide sufficient soil volumes to support healthy tree growth and canopy cover (e.g. strata cells) Introduce strata cells for tree planting to ensure access to nutrients in hardscape areas.
- Planting focused on indigenous and native species.
- Water sensitive urban design planting that supports phytoremediation to cleanse stormwater of pollutants.
- Climate-resilient landscape designed to withstand increasingly frequent extreme weather.
- Design planting to address CPTED principles, ensuring clear sightlines and effective light penetration.



Image 74: South Melbourne Market

Building edges

- Ensure activation of building edges to the public realm and facilitate spill out of activity into trading zones in the public realm.
- Ensure building edges have integrated seating profiles, planting opportunities and are integrated with public realm.
- Configure land uses/tenants and building frontages to support safety through night time activation.
- Provide tree canopy coverage canopy and shade/weather protection to building edges above ground floor level.

Water sensitive urban design (WSUD)

- Integrate stormwater treatment with landscape elements.
- Treat all stormwater on the surface, prior to underground pipe network.
- Retain water in the landscape to support green infrastructure.
- Explore stormwater harvesting opportunities (e.g. roof water for building use, irrigation and/ or to support water features).
- Maximise passive irrigation opportunities with surface grading (e.g. direct surface flows to garden beds).
- Stormwater treatment elements to support public realm activation, such as integrated seating and opportunities for informal play.



Image 75: Queen Victoria Market

Pioneer Park Expansion

A retained, improved and expanded Pioneer Park, to be designed with Country-led', and begins the water story/narrative, providing a place for more expansive open space activities. The expansion of Pioneer Park toward the west allows for the retention of significant trees in the existing car park area. The alignment of the proposed north-south 'spine' from Clow Street reinforces the central prominence and accessibility of Pioneer Park.

4. Outline

Area

- Existing: 3,400 sq.m approx.
- Proposed: 5,085 sq.m approx.

Design guidelines - Pavement and furniture

- Provide for small-scale active and passive recreational uses.
- Provide a majority of soft landscape and lawn areas, with paved paths.
- Design for the opportunity for the space to be used for events.
- Develop an open space design that caters for future demographics and diverse users of the area.
- Integrated Nature Play around retained significant trees.
- High quality pavement extending the materiality of adjacent public realm to create a seamless and contiguous narrative.
- Include public amenity such as picnic settings, bins, drinking fountain, BBQ and bike parking.
- Consider incorporation of fitness equipment and play furniture, guided by Greater Dandenong City Council's Open Space Strategy and gap analysis of the area.
- Furniture which is accessible and suitable for intergenerational use.
- Furniture designed for universal design, including frequent rest stops, seating with backs and armrests, and dedicated wheelchair and pram space.
- Declutter the public realm through multi-use furniture, such as multimodal posts that integrate bins, signage, CCTV, lighting and Wi-Fi.



Image 76: Pioneer Park

Planting strategy

- Design the park expansion and renewal, informed by the existing extent of tree protection zones.
- Protect high-value and large existing trees including appropriate exclusion zones from hardscape or built form.
- Establish an urban forest and expanded tree canopy to provide shade, targeting 40% canopy coverage across the entire Dandenong Market Precinct site. Pioneer Park expansion presents an opportunity to accommodate the majority of this canopy target.
- Consider the role of Pioneer Park as a key link in connecting biodiversity corridors between Dandenong Creek to the east and Yarraman Creek to the west.
- Lawn area to be designed to accommodate events, festivities, and spill-out activities from the Market, with appropriate drainage, irrigation and soil profiling to support high use.
- Planting to focus on indigenous and native species.
- Water sensitive urban design planting to support phytoremediation to cleanse stormwater of pollutants.



Water sensitive urban design (WSUD)

- Introduce a WSUD treatment space in the south-west corner of the park (topographic low point).
- Direct stormwater to a feature treatment system that enhances site amenity and contributes to passive cooling.
- Explore stormwater harvesting opportunities from market building roof to support building operations, irrigation for planting, or integration into water features.



- Climate-resilient landscape designed to withstand increasingly frequent extreme weather.
- Planting design to assist with wind mitigation and enhance microclimate, encouraging longer stays.
- Planting design to address CPTED principles, ensuring clear sightlines and effective light penetration from pole-top lighting.

Building edges

- Avoid excessive or impactful overshadowing to Pioneer Park from adjoining built form, on sites 1 and 4.
- Provide for active retail/food and beverage frontages in Site 1 facing Pioneer Park, and active residential frontages in Site 4 facing the park.

Courtyard Spaces Communal (Semi-private)

Quiet, shared garden courtyards within individual developments promoting passive recreation and providing protected, green oases, for use by residents and workers in these buildings.

5. Outline

Area

- Parcel 4 courtyard: 1,440 sq.m approx.
- Parcel 4 southern setback: 795 sq.m approx.
- Parcel 5 courtyard: 2,630 sq.m approx.
- Parcel 11 podium: 1,810 sq.m approx.

Design guidelines

- Ensure space achieves appropriate solar access in line with Apartment Design Guidelines for Victoria.
- Activate the western edge of Building 5 to enhance public realm engagement and create an interstitial interface that connects seamlessly with the north–south pedestrian link.
- Passive surveillance to the central open space.
- Semi private open space for residents / workers controlled access for residents.
- Produce gardening, gathering, seating and relaxation, nature play, biodiversity planting.



Image 80: Courtyard spaces





Image 81-83: Courtyard precedents

Design guidelines - Pavement and furniture

- Design for passive activity such as relaxation, social gathering gardening, gathering and nature play.
- Integrate stormwater harvesting and passive irrigation systems for courtyard planting.
- Incorporate generous, diverse seating to encourage residents to use the space.
- Provide path connections across the spaces, to link lobby entries and external accessways.
- Consider integration of bicycle storage.
- Ensure quality paving that considers universal access and intuitive wayfinding.
- Design with body corporate maintenance capacity in mind.
- Consider BBQ and social gathering spaces.
- Allocate deep soil planting zones.

Water sensitive urban design (WSUD)

- Direct stormwater to a treatment system that enhances site amenity and contributes to passive cooling.
- Explore stormwater harvesting opportunities from building roof to support building operations, irrigation for planting, or integration into water features.

Building edges

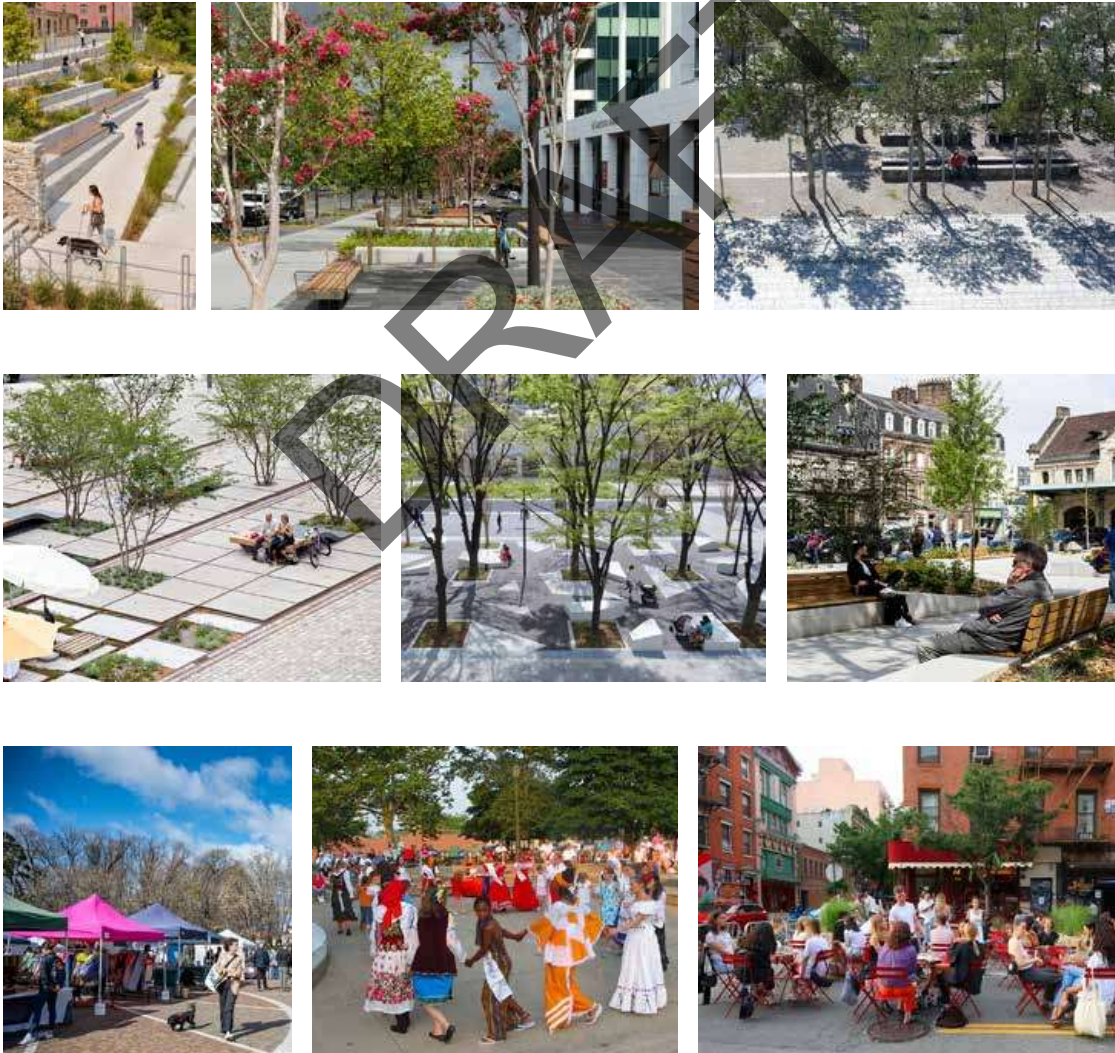
- Design the building edges to ensure passive surveillance to the central open space.
- Design for active retail or active residential frontages, including those looking onto the courtyard spaces.

Planting strategy

- Establish substantial deep soil planting zones where possible, noting the courtyards may be located on structure above car parking.
- Provide canopy cover from trees where possible.
- Utilise indigenous and native species in planting designfully indigenous planting.
- Provide for produce gardening and biodiversity planting.

Exemplar Images

Arrival Zones



Boyd Lane



Dandenong Arcade



Clow Street



Cleeland Street



Image 84-103: Exemplar images

7.0 Implementation Strategy

7.1 Staging Strategy

This section outlines the staging strategy for redevelopment of the Dandenong Market Precinct, as a sequence of development activities over time. The strategy was developed during the project workshops.

The implementation process is expected to occur over an extended period and will be influenced by a range of factors over time. Therefore the sequence and timing of each component of the Precinct Plan may change. However, the following staging strategy is informed by site and context conditions, and commercial considerations. The strategy commences with lower-scale residential development in the northern part of the precinct, progressing to higher scale, higher value residential development in later stages. These projects are currently not funded and are subject to future advocacy and external funding.

Stage 1 (1-3 years)

Public realm

- Design and deliver Palm Plaza via a design competition process.
- Investigate tear drop intersection realignment options.
- Investigate below ground infrastructure rationalisation (Stormwater drainage and associated works).
- Conduct place activation program to improve public space.

Development

- Site preparation.
- Planning and approvals.
- Development market sounding, EOI process etc.
- Partnership formation.

Stage 2 (4-5 years)

Public realm

- Pioneer Park expansion design.
- North-south pedestrian 'street' and east-west spine designs.
- Streetscape enhancement and water sensitive urban design initiatives to Stuart and Sleeth Streets (Parcel 1).

Development

- Parcel 10 development (north-east site) for residential apartments with central courtyard above car parking.

Market

(provisional, subject to separate project process)

- Permits and approvals.
- Detailed design.
- Operation strategy for during construction works.
- Marketing for other planned uses (residential, commercial, retail).
- Upgrade and expansion of service/loading area.

Stage 3 (5-10 years)

Public realm

- Removal of 'teardrop' roundabout and reconfiguration of Princes Highway / Clow Street / Cleeland Street intersection.
- Landscape treatment to space between Parcels 10 and 12, as landscape termination to east-west axis, potentially for youth-oriented public space (not a skate park).
- Clow Street northern side upgrade, including separated bike lane, tree planting.
- Pioneer Park delivery.

Stage 4 (10 years and beyond)

Public realm

- Clow Street Market frontage space renewal.

Development

- Parcel 11 – western wing development, including ground floor retail activation to N-S link.
- Parcel 15 infill redevelopment, between Palm Plaza and Lonsdale Street, for ground floor retail and upper-level residential.

Stage 5

Public realm

- New pedestrian laneway across triangular Parcel 17/18/19 linking between Palm Plaza and Clow Street (Parcel 18).

Development

- Parcel 11 – eastern and southern wing development, central courtyard (after conclusion of temporary market use).
- Parcel 17/18/19 development, including:
 - Podium: community uses, entrance spaces, car parking above, edge activation.
 - Tower: residential apartments.
 - Activated edge to Dandenong Plaza interface: retail/commercial, 1-4 levels.

7.2 Development Actions

This section outlines several implementation actions, for Council and other stakeholders to consider, in progressing this Precinct Plan towards implementation.

Key actions

- Prepare sites for development, in the early stages, to provide smoother processes for investing partners, and remove risks and uncertainties for the developer. This could include:
 - Subdivision of land.
 - Soil testing.
 - Traffic modelling associated with streetscape works including intersection simplification, widening of Sleeth Avenue and removing on street parking from the eastern side of Cleeland Street and southern side of King Street.
 - Infrastructure works such as streetscape works, services relocations and 'teardrop' intersection simplification.
 - Amendments to the Planning Scheme, potentially in coordination with the Activity Centres Program (Department of Transport and Planning).
- Implement early public realm improvement works, to enhance place quality before or in the early stages of development.
- Ensure public realm works can be protected from damage by subsequent construction activity.
- Seek development partnerships, utilising the value of Council land to support development viability and quality.
- Coordinate development with the proposed Market redevelopment. Plan staging/sequence carefully, considering impacts of construction on early-stage residents.
- Establish an ongoing, managed implementation strategy.
- Establish a Place Management / Delivery Committee or similar (within Council or with partners), to oversee the process over time.
- Determine the expected timing and requirements for the Market redevelopment, including any requirements for temporary relocation of Market activities within the Precinct.
- Facilitate staging of development, including within parcels, in response to housing market conditions, construction costs and other factors.
- Consider staging and sequence in response to residential market conditions. For example, a higher-scale, more premium development may become viable at a later date, while the smaller-scale proposal at Parcel 10 may be more suited to an early stage.
- Implement the Precinct Plan in partnership with a developer, selected through a competitive Expression of Interest (EOI) / Request for Proposal (RFP) process. Council's role should be minimised and de-risked as much as possible, whilst managing the desired outcomes via approvals and oversight.

7.3 Development Strategy and Benefits

1. Divestment options

The main options to deliver the developments proposed in the precinct plan are:

- Divestment of individual parcels to private sector developers (freehold sale).
- Divestment of all parcels to a master developer to deliver the precinct in stages (freehold sale).
- Divestment of parcels to community housing providers (freehold sale).
- Long term ground lease of parcels to community housing providers.

There are a range of variations with the divestment options, regarding timing of land transfer to the developer. This can be up-front (under a traditional sale process) or during the development process (under a joint venture arrangement).

A joint venture arrangement may be suitable for the master developer concept, in order to share risks and for Council to retain control of land as the development progresses.

A simpler model is sale of freehold parcels to developers.

The selection of an option depends on the objective and risk appetite of Council. The objective can include:

- Maximise financial value from land divestment.
- Use land to deliver a social and/or economic outcome, such as delivering affordable housing or stimulating investment and jobs in the area.

A fundamental issue is whether Council seeks to retain land ownership or whether Council is happy to divest land.

If Council seeks to retain ownership, the range of development options are limited to Council use and development of land for community uses or lease of land to another party.

2. Ground lease

A long term ground lease (of say up to 50 years) can be offered to another party, such as community housing provider. However, this option is unlikely to deliver a significant financial return to Council for use of the land. The objective would be to stimulate investment and achieve an objective, like adding to the supply of affordable housing. The Council contribution would be the land, provided at a nominal long term ground lease value (this could be one dollar). If the ground lease is to a community housing provider for example, the provider would build and operate the housing for the life of the lease. The housing provider may seek financial support from the state government (Homes Victoria).

A ground lease option is generally not suitable for private sector residential strata-titled development. Profit seeking developers are generally unwilling to invest in land they do not own. Also, there are legal and financing issues regarding ownership of land and improvements being separate.

A ground lease model can work with some other development types, such as some retail, commercial and industrial uses. However, these uses are not the focus of development in the subject precinct.

3. Sale of freehold land

Sale of freehold land is the optimal way to attract private sector investment interest and maximise financial return from surplus to needs land. The downside is loss of land in Council ownership and control.

The return to Council is determined by developers based on their assessment of residual land value. This is calculated by developers in feasibility studies based on what is permitted to be developed on land.

The land value will be calculated as follows (in general terms):

- The expected revenue from the sale of finished properties (in this case apartment units and ground level commercail and / or retail properties).
- Less costs of development including construction, financing, professional fees, taxes and charges.
- Less profit margin for the developer.
- Leaving an amount that can be paid for land (residual land value).

Bellfield Community Housing Project, Banyule



Image 104: Bellfield Community House

The Bellfield community housing project is a partnership between Launch Housing, Homes Victoria and Banyule City Council. The project delivered 58 apartments in Bellfield in 2023 for low-to-moderate income earners. The development includes studios, one-bed and two-bed apartments, communal outdoor spaces integrated with the adjacent Bellfield Community Hub. The project was selected via an expression of interest process with community housing providers. It is understood a nominal \$1 ground lease was provided for 50 years.

Gurrowa Place in City of Melbourne



Image 105: Gurrowa Place

The City of Melbourne has partnered with Lendlease to develop the Southern Precinct, known as Gurrowa Place. The \$1.7 billion development will complement investments being delivered by Council in the precinct – including heritage shed restoration, the new Munro library and community hub, hospitality and retail offerings in the Munro development and a build-to-rent project. Gurrowa Place will deliver over 2,200 new homes, student housing, 1.8 ha of public space, and heritage restoration of the Franklin Street Stores at Queen Victoria Market.

4. Implementation Considerations

Precinct Development Timing

It is likely that higher values will be achieved later this decade as costs and inflation continue to stabilise further and interest rates decline. These conditions will support higher prices of finished properties and land values.

Nevertheless, preparatory work can commence immediately to prepare sites for development. These initial processes can take several years to implement.

A nominal 2028 target year may be appropriate for the expression of interest process (see below).

Development Strategy

A first step to divest land and maximise value is to prepare the site for development and remove – to the extent possible – risks and uncertainties for the developer.

This should at least include:

- Subdividing the land to provide a clear title with no or minimal encumbrances on the land.
- Amending the planning scheme to enable the planned development to occur.

Other potential actions can include:

- Addressing any potentially complicated engineering issues in and around the site (if any exist); this could include the drainage easement matter on the parcel south of Clow Street.
- Delivering public domain amenity improvements in the area to add value to surrounding properties.
- This could even extend to preparing and approving plans and the planning permit for development (with potential to amend).

Any item that can reduce (add) time, cost or uncertainty will be assessed in the feasibility study by the developer and will result in a higher (lower) residual land value.

Impacts of Major Construction

Potential future construction in the area that may impact on residential amenity may impact buyer interest and potential value. The main risk regarding this point is the potential large scale redevelopment of the market hall.

Parcel Availability

A significant unknown is the nature and timing of the market hall redevelopment (Site 1). It is possible the construction plan will require use of the land to the east of the site (i.e. the existing car park which is nominated for development under the precinct plan). This project may require temporary relocation of market stalls to the area.

These details are not known and will need to be confirmed at an appropriate time.

Whilst these details are being developed, it is prudent to not commence development on sites 3, 4 and 5 and item 2 north of Clow Street until further information is known.

Phase 1 Development

On that basis, the initial phase of precinct development can focus on sites and items south of Clow Street. This area is generally unencumbered.

However, site preparation, in terms of legal and planning work can commence for all parcels.

The best way to divest land and maximise value is to prepare the site for development and remove – to the extent possible – risks, processes and uncertainties for the developer.

Legal and planning

This should at least include:

- Subdividing the land to provide a clear title with no or minimal encumbrances on the land.
- Amending the planning scheme to enable the planned development to occur.

Engineering site preparation

This could include:

- Addressing any potentially complicated engineering issues in and around the parcels (if any exist); this could include the drainage matter on the parcel south of Clow Street.
- Delivering public domain amenity improvements in the area.

Management of activity centre matters before and during construction

The precinct plan and how it will be delivered will require landowners, businesses and the community to be well informed.

- Consult with stakeholders and the community prior to the expression of interest process regarding precinct construction.
- Develop an appropriate parking strategy to be implemented during the construction process.

Ongoing asset management

- Develop an asset management plan for the precinct, including timing of public domain works.

Development / Legal agreement with developer

- Council should commission an appropriate law firm to prepare a legal agreement for the execution by parties and this should be structured to ensure Council's risks are managed.
- A risk is the development partner not delivering on the development.

Selection of developer(s)

It is recommended that Council utilise the services of a proven developer of similar sites serving similar market areas to release value from the site.

The developer (or developers) must be selected in a competitive process to ensure market value is realised.

Council's role should be minimised and de-risked as much as possible whilst managing the desired outcome via approvals and oversight.

The expression of interest process can seek a range of development options including freehold sale to ground lease. The benefits of options can be assessed based on proposals submitted.

Where a freehold sale is considered, the development partner(s) should provide Council with value for money via:

- A suitable cash payment.
- Any other benefits that may be offered by a development partner.

The selection of a development partner (or partners) can be based on:

- Prepare a project brief and marketing material.
- Undertake an expression of interest process - this could invite master developers and individual site developers and community housing groups to provide proposals.
- Sign one or more MoU with selected development partner(s).

Contract to develop

- Finalise contracts supported by an appropriate legal firm.
- Execute contract with development partner(s).

Developer builds south of Clow Street first

- The sale can be undertaken via a legal agreement under which the developer is required to construct the project to the appropriate standard and conditions.

Developer builds north of Clow Street

- At an appropriate time, the developer undertakes the projects north of Clow Street.
- This phase of development should follow conformation of the development plan and needs of the market hall redevelopment.

Summary of possible timing

- 2026: Finalise precinct plan.
- Ongoing: stakeholder engagement.
- 3-5 years: Site preparation including legal, planning and civil works.
- 3-5 years: Expression of interest process and execute contracts.
- Beyond 5 years: Construction and precinct delivery.

Summary of development benefits

- A preliminary estimate of development yield and benefits is shown below.

Table 1: Project yield and benefits

Metric	Estimate
Development	
Gross building area	126,000 sqm to 144,300 sqm
Apartments	986 to 1,088 apartment units
Employment space	11,400 sqm
Car parking	568 car spaces
Construction*	
Potential investment value	\$1 billion
Jobs during construction	2,000 jobs
Ongoing*	
Residents	1,700 residents
Ongoing jobs in new buildings	500 jobs

Source: development data supplied by McP Studio; HillPDA

*In the precinct, not including multipliers across the economy.

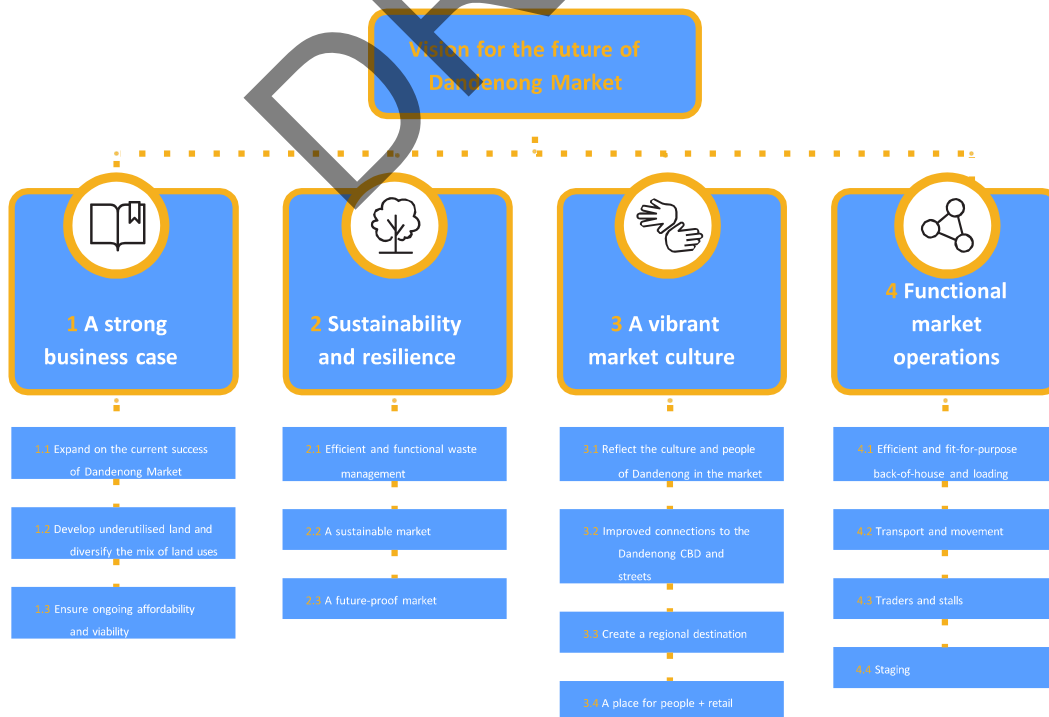
8.0 Dandenong Market Masterplan

The Dandenong Market itself is within the Dandenong Market Precinct (the planning area for this Precinct Plan), but subject to a separate, parallel masterplanning process. Council recognises that the Precinct Plan will establish the overarching parameters for the Precinct, including the Market expansion and renewal. This section outlines the high level place strategy that has been prepared by Dandenong Market Pty Ltd.

8.1 Place Strategy

The masterplan place strategy articulates how the masterplan addresses the opportunities and challenges for Dandenong Market identified to date. It is a vision for the future of Dandenong Market, and a framework which sets out the aims, goals and aspirations of the masterplan.

The place strategy is made up of four Place Pillars, each having multiple actions or strategies within them. Each Place Pillar is a statement of the goals achieved in the masterplan. The actions and strategies contained within each Place Pillar serve as guidelines or actions for ways to achieve the goals of the place plan.



1. International fresh food markets case studies

Internationally, markets are often renowned as tourist attractions, but many still function as a day-to-day market for locals to purchase everyday goods, too. Studying European markets can offer some key learnings that could help inform Dandenong Market masterplan.

- Each market usually has a distinctive, visually-striking feature or drawcard. This is particularly evident in the markets of Barcelona, where numerous markets across the city identify themselves with a unique character (see Mercat de Santa Catarina), or the Markthal in Rotterdam which has an enormous coloured display on the underside of a residential building enveloping the market.
- Most markets are simply a large, freestanding roof structure with insertions underneath. They are rarely typical 'buildings,' and stalls are sometimes permanently built as islands under the roof structure.
- Most markets have a clean, functional and almost minimal aesthetic internally, which focusses attention on the colour and vibrancy of the produce.
- The markets retain their original character, traders and types of produce even after redevelopment.
- Some markets use the top of stalls for dining, balconies and/or for storage.

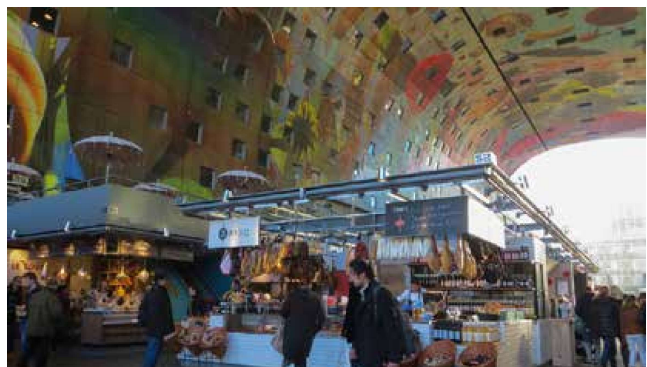
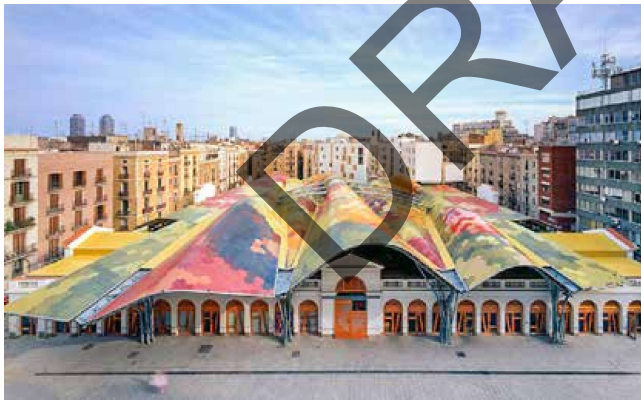


Image 106-110: Fresh food markets

2. The character of Dandenong Market

Dandenong Market remains an extremely successful and vibrant produce market in eastern Melbourne, well-known for its value for money, diversity of products and cultures, and community atmosphere.

Dandenong Market attracts local residents for daily shopping as well as regional tourists seeking an authentic market atmosphere.

The existing character of Dandenong Market as a simple, local, no-frills and value-for-money market has contributed to its success, and the masterplan aims to retain this character into the future. At the same time, the expansion of the market offers an opportunity to grow, develop and refine the market to reflect its status as a regional destination, local source of quality food, and a variety of other experiences. Additionally, the wide variety of cultures, languages and diversity of traders is recognised as a key continuing element to the success of Dandenong Market into the future.

To balance the existing and future character, the Masterplan considers:

- Blending indoor/outdoorspaces.
- Market-stall shopfront-style tenancies.
- A landmark roof form.
- Natural light filled spaces.
- Opportunities for branding.
- Simple, local materials.
- Straightforward construction.
- Avoiding a 'mall' or shopping centre character.



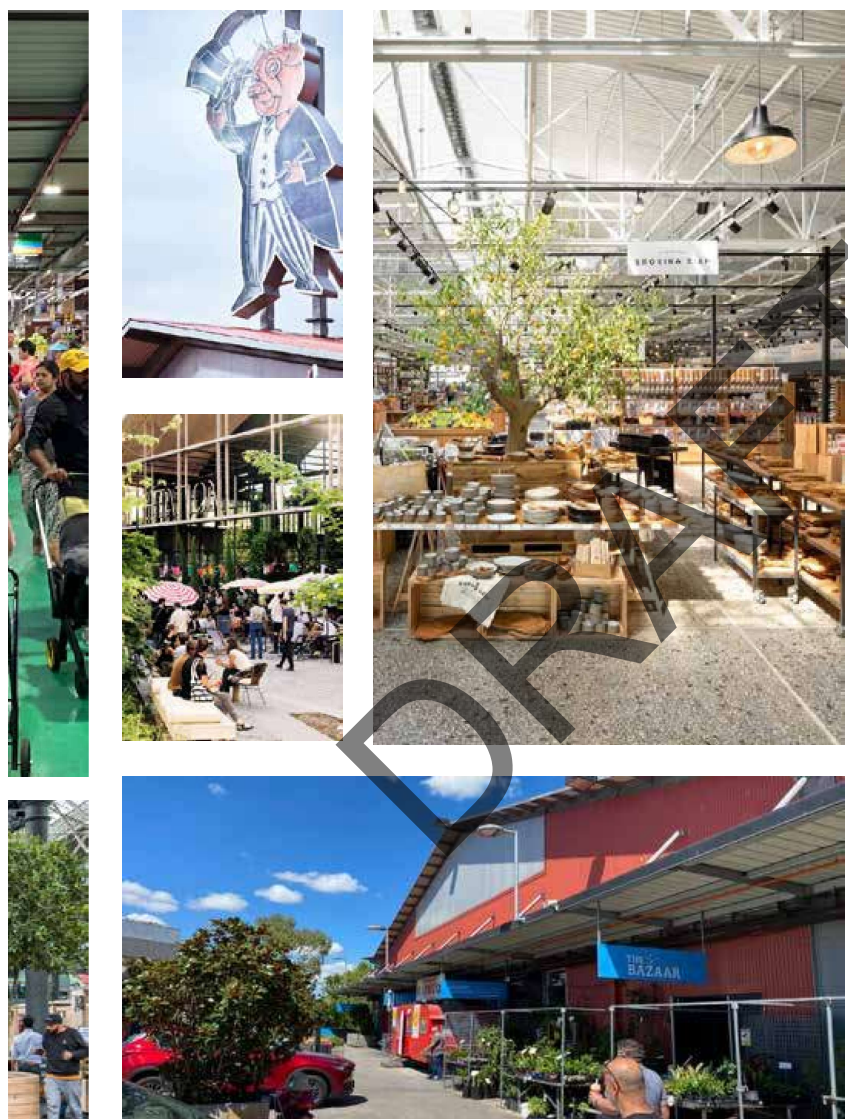


Image 111-117:
Examples of market character

8.2 Key Design Moves

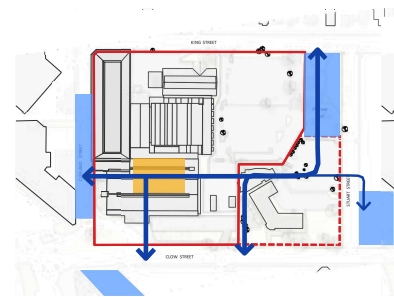
The key design moves set up a spatial framework that is based upon strong urban design principles. These set the fundamental design strategy for the masterplan.

The market forms a clear pedestrian link between Cleeland street, the pedestrian mall (palm plaza), Pioneer park and future community facilities through an active, internal market space or square.

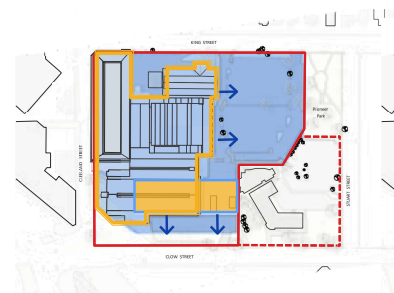
The corner of Clow and Cleeland street presents a clear opportunity for a landmark form and gateway entrance, while the interfaces along Clow and Cleeland streets should be designed so that the vibrant activity of Dandenong market is visible and recognisable along both of these edges.

The market area would increase in size and footprint, whilst also diversifying in activity and food and beverage offerings. The back- of-house and loading functions would be maintained along King Street away from the most active frontages, increased in size and improve their functionality to the market.

The underdeveloped parts of the site would be unlocked for potential future development opportunities, and upper levels would introduce new uses and activity in and around the market.



CONNECT MARKET AND CIVIC SPACES



RETAIN & EXPAND KEY MARKET FUNCTIONS

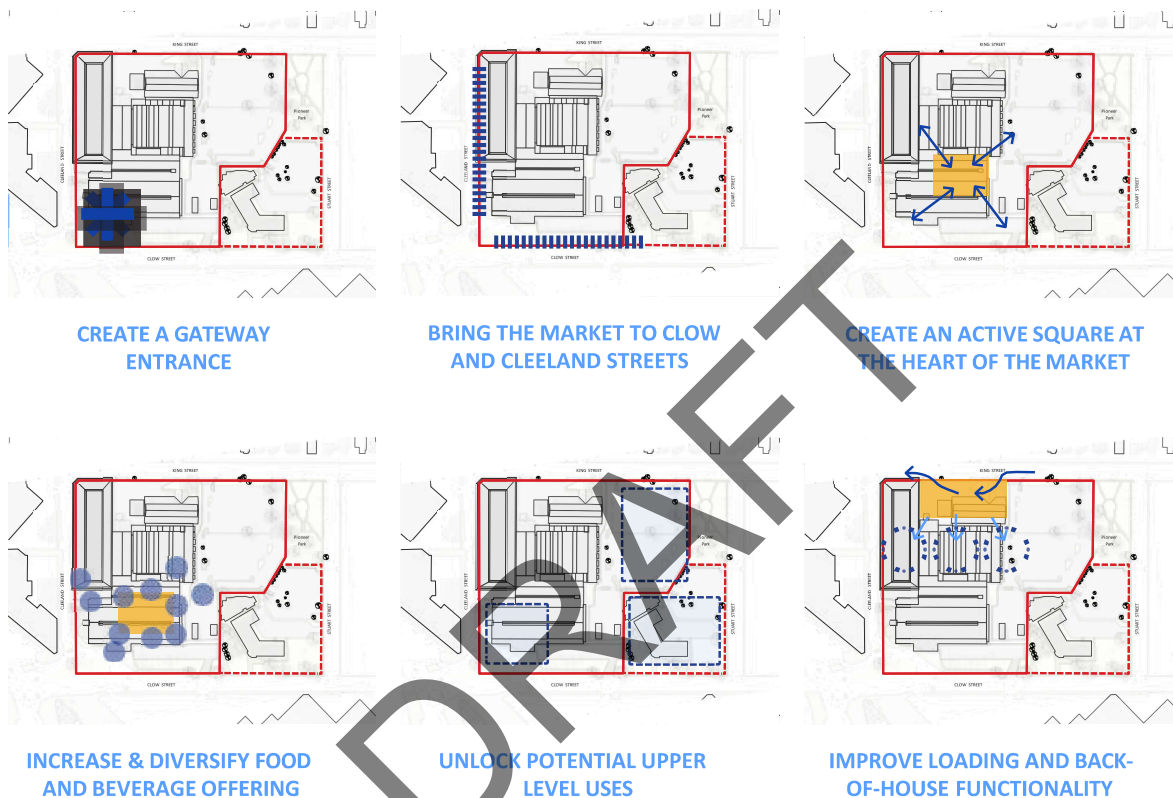


Image 118: Key design moves diagrams

8.3 Artist Impressions

View of market entrance from Clow Street



Image 119: Artist impression

View of plaza/park from Clow Street to market entrance



Image 120: Artist impression





Project Consultants

McP

**BKK
ARCHITECTS**

in collaboration with

HillPDA
CONSULTING

Movement & Place Consulting

GLAS
urban design and landscape architecture

DesignFlow

AMPLIFIER
COLLECTIVE

Customer Service Centre locations

Dandenong Civic Centre
Level 2, 225 Lonsdale Street, Dandenong
8.30am–5pm Monday to Friday

Springvale Community Hub

5 Hillcrest Grove, Springvale
8.30am–5pm Monday to Friday

Parkmore

Shop A7, Parkmore Shopping Centre Cheltenham Road, Keysborough
9am–5pm Monday to Friday, 9am–1pm Saturday

 (03) 8571 1000	 TTY: 133 677 Speak and listen: 1300 555 727 Online: relayservice.gov.au	 Acknowledging Bunurong Country
 council@cgd.vic.gov.au	 TIS: 13 14 50	Follow us:     
 greaterdandenong.vic.gov.au		

Have Your Say

Form Results Summary

Feb 19, 2026 - Apr 13, 2026

Project: Dandenong Market Precinct Plan

Form: Have your say

Tool Type: Form

Activity ID: 277

Exported: Apr 13, 2026, 10:10 AM

Exported By: Israel.Adeseke

Filter By: No filters applied.

Closed

Have your say

Dandenong Market Precinct Plan

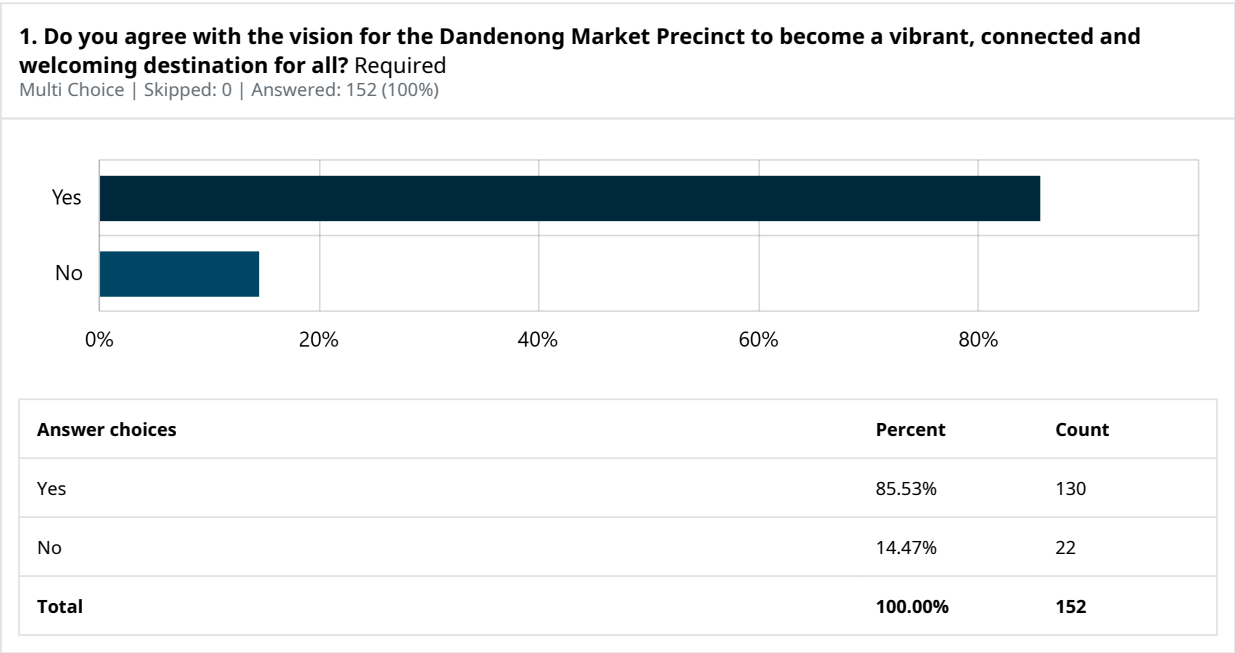
152

Contributors

152

Contributions

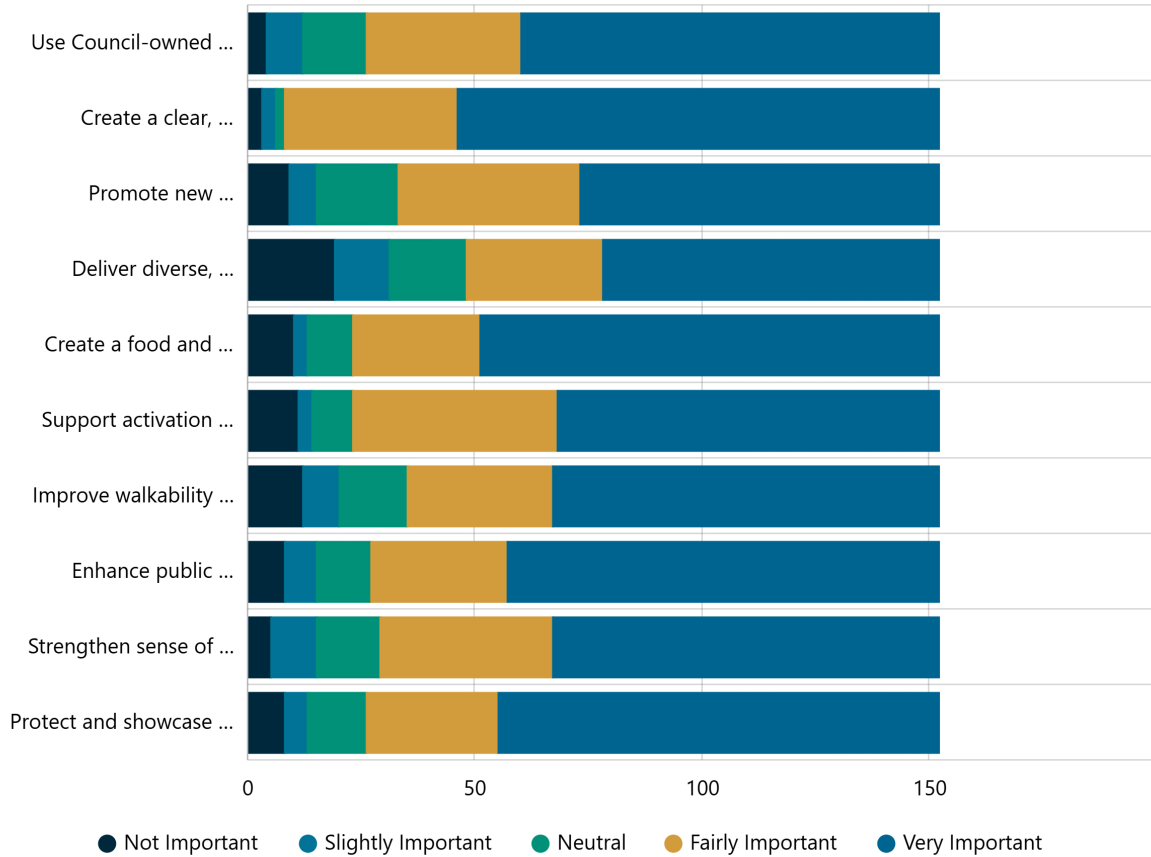
Contribution Summary



2. Could you explain why? Long Text Skipped: 130 Answered: 22 (14.5%)
Sentiment No sentiment data
Tags No tag data
Featured Contributions No featured contributions

3. The Dandenong Market Precinct Plan has identified a set of themes to guide future planning and improvements. How important are these Precinct Plan themes to you? Required

Matrix | Skipped: 0 | Answered: 152 (100%)



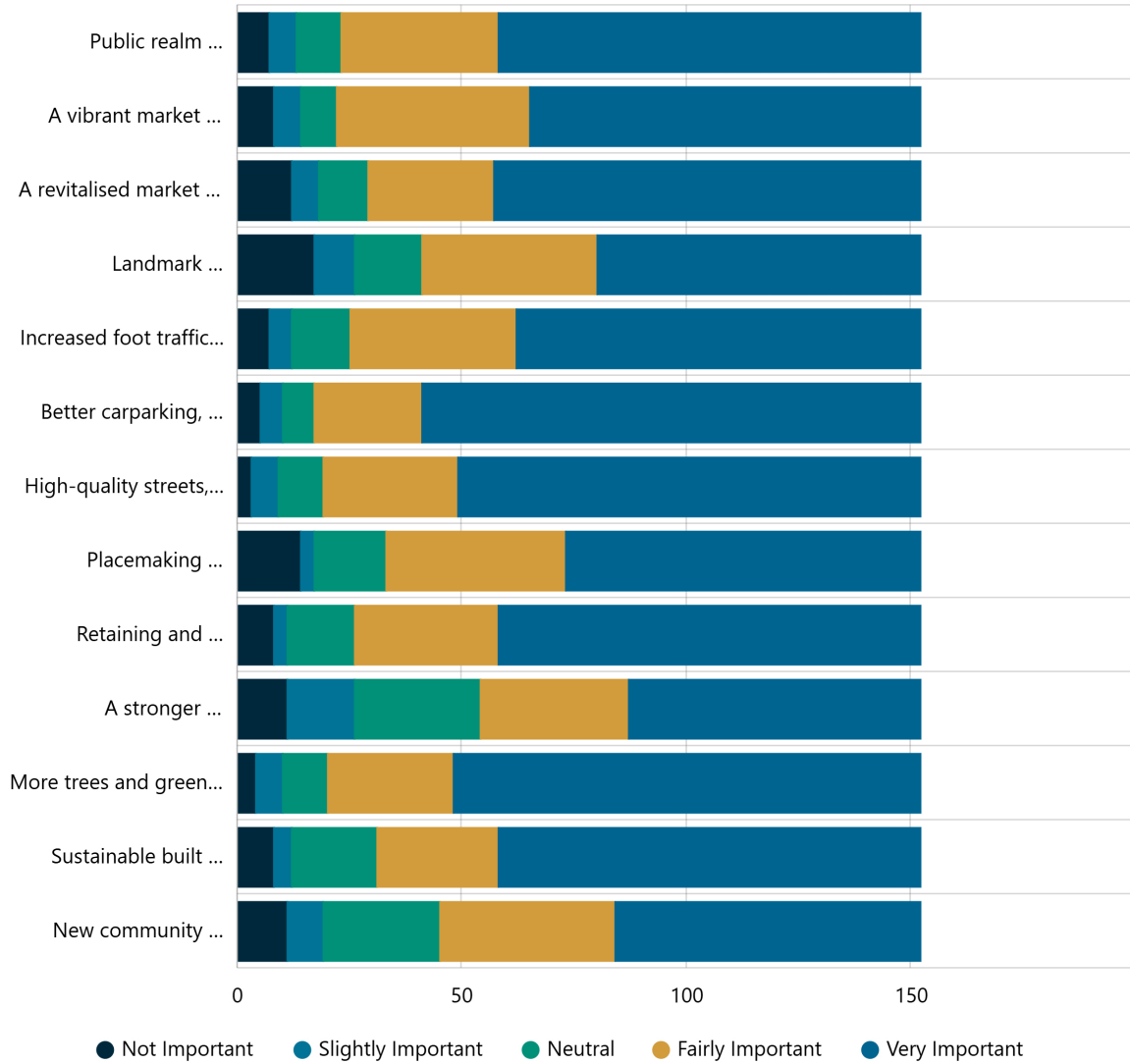
	Not Important	Slightly Important	Neutral	Fairly Important	Very Important	Count	Score
Use Council-owned land strategically to improve activation, safety, business vibrancy, and community enjoyment.	2.63% 4	5.26% 8	9.21% 14	22.37% 34	60.53% 92	152	4.33
Create a clear, walkable and connected street network that blends	1.97% 3	1.97% 3	1.32% 2	25.00% 38	69.74% 106	152	4.59

seamlessly with surrounding streets and lanes.							
Promote new mixed-use developments supporting both daytime and evening activity.	5.92% 9	3.95% 6	11.84% 18	26.32% 40	51.97% 79	152	4.14
Deliver diverse, high-quality to foster an inclusive residential community.	12.50% 19	7.89% 12	11.18% 17	19.74% 30	48.68% 74	152	3.84
Create a food and dining areas celebrating cultural diversity and attracting locals and visitors.	6.58% 10	1.97% 3	6.58% 10	18.42% 28	66.45% 101	152	4.36
Support activation through events, entertainment, and community gatherings to establish strong precinct identity and visitation.	7.24% 11	1.97% 3	5.92% 9	29.61% 45	55.26% 84	152	4.24
Improve walkability and cycling links with safe, attractive routes, seating, and bicycle storage.	7.89% 12	5.26% 8	9.87% 15	21.05% 32	55.92% 85	152	4.12
Enhance public transport experience, integrating bus stops into development	5.26% 8	4.61% 7	7.89% 12	19.74% 30	62.50% 95	152	4.30

and public-realm upgrades with comfortable waiting environment s.							
Strengthen sense of place by expressing local heritage, identity, and ecological history in the public realm.	3.29% 5	6.58% 10	9.21% 14	25.00% 38	55.92% 85	152	4.24
Protect and showcase significant existing trees in the precinct	5.26% 8	3.29% 5	8.55% 13	19.08% 29	63.82% 97	152	4.33

4. These design aspirations have been identified to help guide future decisions for the Dandenong Market Precinct. How important are they to you? Required

Matrix | Skipped: 0 | Answered: 152 (100%)



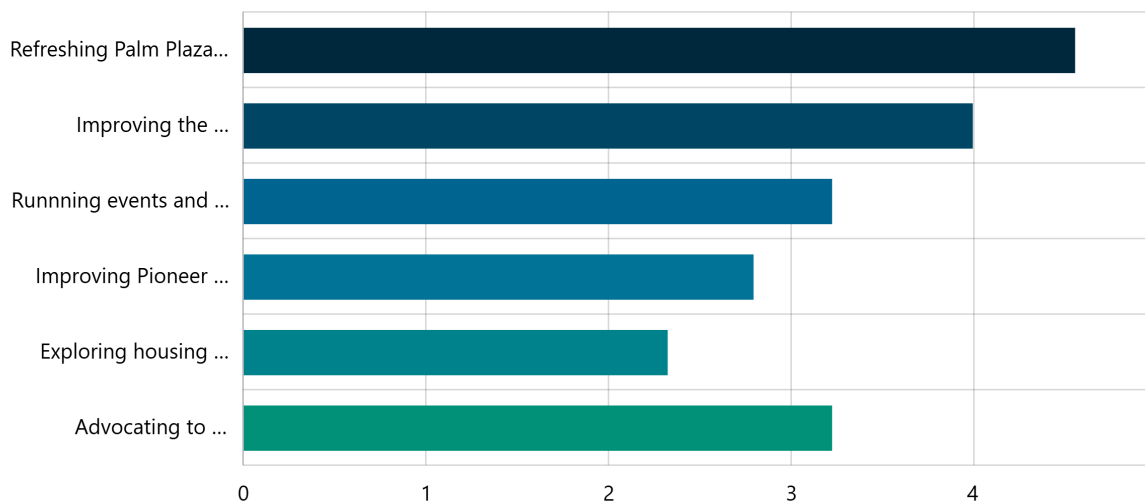
	Not Important	Slightly Important	Neutral	Fairly Important	Very Important	Count	Score
Public realm improvements to reduce antisocial behaviour by encouraging natural surveillance and community	4.61% 7	3.95% 6	6.58% 10	23.03% 35	61.84% 94	152	4.34

presence.							
A vibrant market precinct becomes a regional destination, supporting tourism and hospitality.	5.26% 8	3.95% 6	5.26% 8	28.29% 43	57.24% 87	152	4.28
A revitalised market becomes a symbol of renewal for the broader city centre.	7.89% 12	3.95% 6	7.24% 11	18.42% 28	62.50% 95	152	4.24
Landmark development s on key sites signal future-focused confidence in the Revitalise Central Dandenong direction.	11.18% 17	5.92% 9	9.87% 15	25.66% 39	47.37% 72	152	3.92
Increased foot traffic boosts sales for existing traders and attracts new businesses.	4.61% 7	3.29% 5	8.55% 13	24.34% 37	59.21% 90	152	4.30
Better carparking, public transport and improved connectivity from the Market to the Dandenong Train Station.	3.29% 5	3.29% 5	4.61% 7	15.79% 24	73.03% 111	152	4.52
High-quality streets, plazas, landscaping, and gathering spaces improve liveability and social connectivity.	1.97% 3	3.95% 6	6.58% 10	19.74% 30	67.76% 103	152	4.47
Placemaking initiatives	9.21% 14	1.97% 3	10.53% 16	26.32% 40	51.97% 79	152	4.10

that celebrate local culture, diversity, heritage, and identity.							
Retaining and enhancing key trees and cultural features strengthens the precinct's sense of place.	5.26% 8	1.97% 3	9.87% 15	21.05% 32	61.84% 94	152	4.32
A stronger residential population supports the market and increases local economic activity.	7.24% 11	9.87% 15	18.42% 28	21.71% 33	42.76% 65	152	3.83
More trees and green spaces enhance urban ecology and climate resilience.	2.63% 4	3.95% 6	6.58% 10	18.42% 28	68.42% 104	152	4.46
Sustainable built form encourages energy efficiency and long-term environmental performance.	5.26% 8	2.63% 4	12.50% 19	17.76% 27	61.84% 94	152	4.28
New community infrastructure (like the proposed Dandenong Community Hub) brings services and social value into the heart of the precinct.	7.24% 11	5.26% 8	17.11% 26	25.66% 39	44.74% 68	152	3.95

5. These Stage 1 priority projects are proposed to guide early improvements in the Dandenong Market Precinct. How would you rank them in order of importance? Required

Ranking | Skipped: 0 | Answered: 152 (100%)



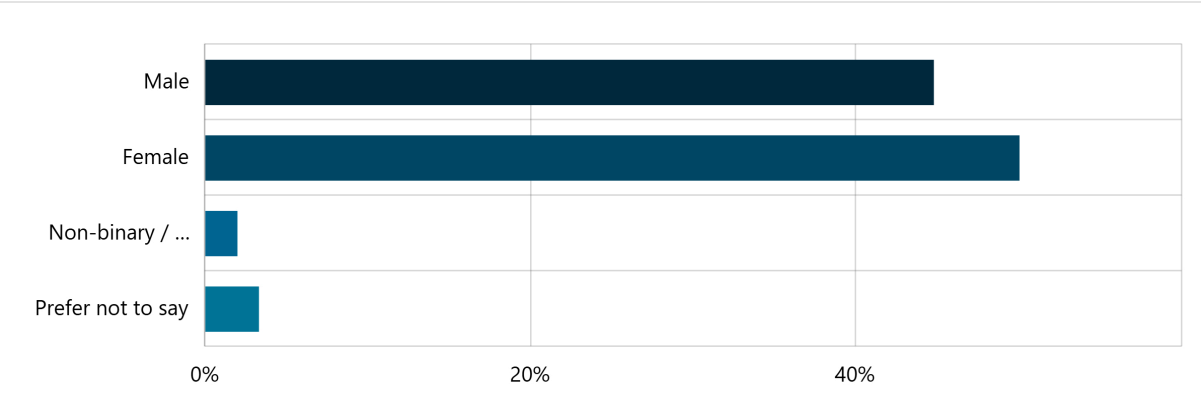
	1	2	3	4	5	6	Count	Score	Avg Rank
Refreshing Palm Plaza with new seating, lighting, play areas, paving and landscaping of Palm Plaza with new seating, lighting, play spaces, pavement, landscaping and improved amenity.	45.83% 66	17.36% 25	18.06% 26	11.11% 16	4.86% 7	2.78% 4	144	4.55	2.20
Improving the intersection at Clow St & Lonsdale St for better pedestrian safety.	23.24% 33	28.87% 41	19.01% 27	15.49% 22	7.75% 11	5.63% 8	142	3.99	2.73
Runnning	8.45%	19.72%	19.72%	22.54%	19.01%	10.56%	142	3.22	3.56

events and activities to attract more visitors and support night-time use	12	28	28	32	27	15			
Improving Pioneer Park area	2.16% 3	11.51% 16	25.90% 36	25.18% 35	20.14% 28	15.11% 21	139	2.79	3.95
Exploring housing opportunities on Council-owned land	8.76% 12	10.95% 15	8.76% 12	8.76% 12	25.55% 35	37.23% 51	137	2.32	4.43
Advocating to Government & Agencies to invest in the Market Precinct renewal projects	18.44% 26	16.31% 23	11.35% 16	17.02% 24	21.28% 30	15.60% 22	141	3.22	3.53
Score - Sum of the weight of each ranked position, multiplied by the response count for the position choice, divided by the total contributions. Weights are inverse to ranked positions. Avg Rank - Sum of the ranked position of the choice, multiplied by the response count for the position choice, divided by the total 'Count' of the choice.									

6. Do you have any other comments? Long Text Skipped: 51 Answered: 101 (66.4%)
Sentiment No sentiment data
Tags No tag data
Featured Contributions No featured contributions

7. What's your name? Required Short Text Skipped: 0 Answered: 152 (100%)
Sentiment No sentiment data
Tags No tag data
Featured Contributions No featured contributions

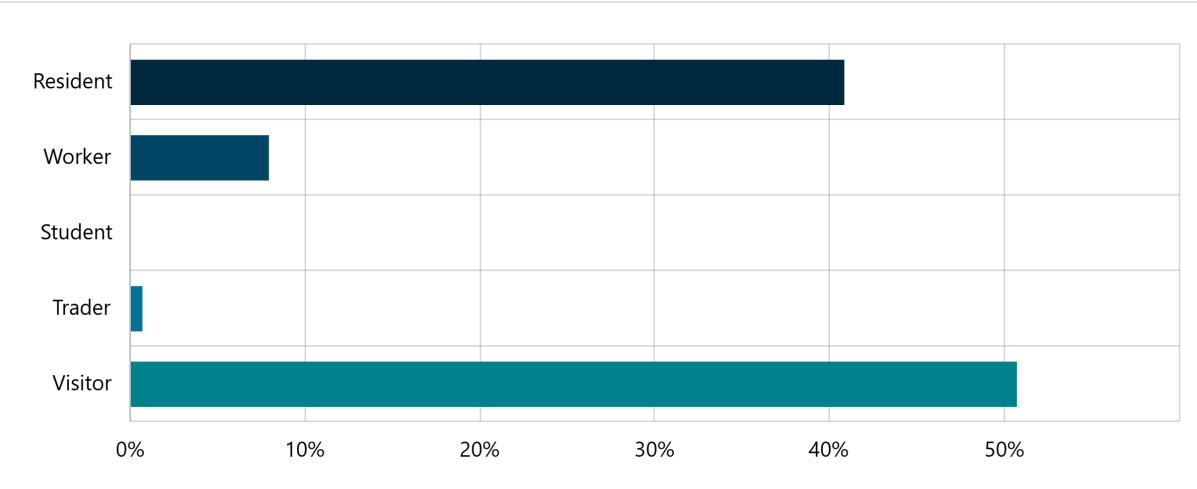
8. What is your gender? Required
Multi Choice | Skipped: 0 | Answered: 152 (100%)



Answer choices	Percent	Count
Male	44.74%	68
Female	50.00%	76
Non-binary / non-conforming	1.97%	3
Prefer not to say	3.29%	5
Total	100.00%	152

10. What is your connection to the Dandenong Market Precinct? Required

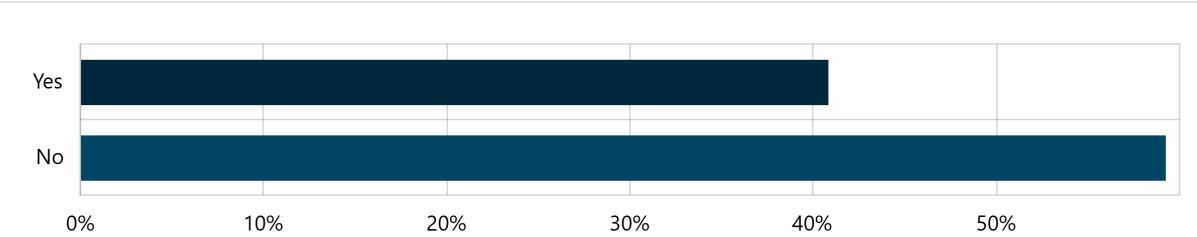
Multi Choice | Skipped: 0 | Answered: 152 (100%)



Answer choices	Percent	Count
Resident	40.79%	62
Worker	7.89%	12
Student	0%	0
Trader	0.66%	1
Visitor	50.66%	77
Total	100.00%	152

11. Do you speak a language other than English at home? Required

Multi Choice | Skipped: 0 | Answered: 152 (100%)



Answer choices	Percent	Count
Yes	40.79%	62
No	59.21%	90
Total	100.00%	152

12. If so, which language is that? Short Text Skipped: 92 Answered: 60 (39.5%)
Sentiment No sentiment data
Tags No tag data
Featured Contributions No featured contributions



4.3.2 Draft LGBTIQA+ Action Plan 2026-28

Responsible Officer:	Executive Director Strategy & Corporate Services
Attachments:	1. Attachment 1 Draft LGBTIQA Action Plan 2026 28 [4.3.2.1 - 28 pages]

Officer Recommendation

That Council ENDORSES the Draft LGBTIQA+ Action Plan 2026-28 (Attachment 1) for implementation.

Executive Summary

1. At the 20 April Council Meeting Council approved the Draft LGBTIQA+ Action Plan to go to four week's public consultation commencing Tuesday 21 April until 19 May.
2. Community engagement was positive and feedback analysed. Only minor changes to the Draft version were required and Action Plan (Attachment 1) is presented to Council for endorsement.

Background

3. A Notice of Motion was endorsed by Council on 8 July 2024 to establish an LGBTIQA+ Advisory Committee and nominated members were endorsed by Council on 9 Dec 2024 in accordance with an approved Terms of Reference (ToR).
4. The ToR provides scope for the creation of an Action Plan and/or other initiatives that will respond appropriately to the needs, challenges, and aspirations of LGBTIQA+ communities within the municipality.
5. The 13 May 2025 Minutes of the LGBTIQA+ Advisory Committee noted that a draft Action Plan was being commenced with the support from Council Officers and informed through consultation with key sector stakeholders and the Pride Plan Working Group. The Working Group was formed from members of the Advisory Committee in accordance with the ToR stipulations.
6. Benchmarking was conducted with other Victorian local governments and LGBTIQA+-specific organisations to identify best-practice approaches. Council staff's Pride Working Group also contributed insights to inform the development of the Draft Action Plan.
7. At the 20 April Council Meeting Council approved the developed Draft LGBTIQA+ Action Plan to go to four week's public consultation commencing Tuesday 21 April until 19 May.
8. Overall engagement with the draft was positive, and analysis of the feedback indicated that only minor amendments were required. These changes included finalising the Community Consultation Summary page, adjusting one deliverable date, and reordering several pages to improve the flow and readability of the document.
9. No additional actions were identified, as consultation feedback was already reflected within the existing draft actions.
10. The updated Action Plan Draft (Attachment 1) is presented to Council for endorsement.



Key Issues and Discussion

11. Council officer support has already been committed to the facilitation of the LGBTIQA+ Advisory Committee work, and a large portion of the Action Plan deliverables can be absorbed with this dedicated officer allocation.
12. The remaining deliverables allocated to other departments across the organisation require a modest and flexible EFT reallocation over the life of the Plan to deliver the outcomes required.
13. These resource requirements can be absorbed within existing workload and departmental business plans, and no additional new EFT or funds are required to complete.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

14. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

15. There are no financial implications associated with this report.

Asset Implications

16. This item does not affect any existing assets.

Legal/Risk Implications

17. There are no legal / risk implications relevant to this report.

Environmental Implications

18. There are no environmental implications relevant to this report.

Gender Impact Assessment

19. The Gender Impact Assessment outlines a new LGBTIQA+ Action Plan aimed at improving inclusion, safety, service access and community participation, informed by broad community consultation and research. It identifies ongoing barriers—such as discrimination, safety concerns and limited inclusive services—and recommends actions including better information access, inclusive design, staff training, targeted supports and stronger community partnerships.

Community Consultation

Purpose	To understand community needs and experiences, identify gaps and priorities, and inform practical, inclusive actions that strengthen safety, access and connection for LGBTIQA+ communities.
Engagement period	Tuesday 21 April – Tuesday 19 May 2026.
Level of Influence:	Based on IAP2 Public Participation Spectrum: Consult
Engagement Activities:	- Engagement was undertaken through Council's Have Your Say online survey, consultations with four advisory committees, and pop-up engagement sessions across three library branches. - The survey was also distributed to community organisations and key stakeholders.



	Internal consultation included the Council's LGBTIQA+ Staff Working Group, with broader staff engagement supported through intranet promotion and email communications.
Communication reach and engagement numbers:	- Have Your Say community consultation engaged 82 survey respondents, with 42 per cent (35 participants) identifying as LGBTIQA+. - The online consultation page received 382 unique visits and the LGBTIQA+ Action Plan was downloaded 100 times. - Additional engagement included 45 library patrons through pop-up sessions, 38 advisory committee members, and invitations extended to 23 stakeholders to participate.
Summary of feedback:	Consultation findings highlight that while many participants feel safe and supported, there are clear gaps in access to LGBTIQA+ information, services and local community connection opportunities, with over one quarter reporting difficulty finding appropriate supports. Feedback also reinforced the importance of strengthening inclusive practices across Council, with a consistent call for a more visible, accessible and community-connected approach.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

20. This report is consistent with the following principles in the Community Vision 2040:

- Safe and peaceful community.
- Embrace diversity and multiculturalism.
- Mind, body and spirit.
- Art and culture.

21. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A socially connected, safe and healthy city.
- A city that respects and celebrates diversity, our history and the arts.
- A city of accessible, vibrant centres and places.
- A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.

Legislative and Policy Obligations

22. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- The Overarching Governance Principles of the *Local Government Act 2020*.
- The *Gender Equality Act 2020*.
- *Victorian Charter of Human Rights and Responsibilities 2006*.
- Related Council Policies, Strategies or Frameworks.

Greater Dandenong City Council's LGBTIQA+ Action Plan

2026-28



Acknowledgement of Country

Greater Dandenong City Council acknowledges and pays respects to the Bunurong people of the Kulin Nation, as the Traditional Custodians of the lands and waters in and around Greater Dandenong.

We value and recognise local Aboriginal and Torres Strait Islander Cultures, heritage, and connection to land as a proud part of a shared identity for Greater Dandenong.

Greater Dandenong City Council pays respect to Elders past and present and recognises their importance in maintaining knowledge, traditions, and Culture in our Community.

Greater Dandenong City Council also respectfully acknowledges the Bunurong Land Council Aboriginal Corporation (BLCAC) as the Registered Aboriginal Party responsible for managing the Aboriginal Cultural heritage of the land and waters where Greater Dandenong is situated.



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LGBTIQA+ Inclusion Statement

(endorsed by Council 9 December 2019)



Greater Dandenong Council is proud to support the rights and ambitions of our Lesbian, Gay, Bisexual, Transgender, Intersex, Queer and Asexual (LGBTIQA+) communities. As a diverse and vibrant municipality, we are enriched by the social, cultural and economic contributions made by LGBTIQA+ people who live in, work in and visit the City of Greater Dandenong.

As an inclusive organisation, Council is dedicated to ensuring our City is safe, respectful and welcoming for our LGBTIQA+ residents and visitors. Council recognises there are real struggles facing LGBTIQA+ communities, particularly by those who experience other forms of discrimination and marginalisation. Council is a strong advocate for inclusion and equality and is committed to building a more equitable future for our LGBTIQA+ communities. To this end, as your ally and partner, Council will:

- Challenge discriminatory and antagonistic behaviours towards LGBTIQA+ communities;
- Engage with LGBTIQA+ communities in a manner that provides genuine opportunities for:
 - a) participation in decision making;
 - b) providing input into the responsiveness of existing services;
 - c) finding solutions to current unmet needs;
 - d) developing community leaders to foster positive change;
- Collaborate with service providers and organisations to support the needs of LGBTIQA+ communities;
- Advocate to state and federal governments for appropriate supports and services to meet the needs of LGBTIQA+ communities.

What does LGBTIQA+ Mean?

LGBTIQA+ is an inclusive acronym that stands for **Lesbian, Gay, Bisexual, Transgender, Intersex, Queer/Questioning, Asexual, and the plus sign (+)** acknowledges the inclusion of other diverse sexual orientations and gender identities that are not explicitly represented by the initial letters.

Each letter represents a distinct community within the larger spectrum of sexual and gender diversity.

- **L (Lesbian):** A woman (or non-binary person) primarily attracted to women.
- **G (Gay):** A person attracted to people of the same gender.
- **B (Bisexual):** A person attracted to more than one gender.
- **T (Transgender):** An umbrella term for people whose gender identity differs from the sex they were assigned at birth.
- **I (Intersex):** People born with sex traits, anatomy, or chromosomes that do not fit typical binary definitions of male or female.
- **Q (Queer and Questioning):** "Queer" is an umbrella term for sexual/gender minorities, while "Questioning" refers to exploring one's sexual orientation or gender identity.
- **A (Asexual and Aromantic):** Asexual people experience little or no sexual attraction. Aromantic means low/no romantic attraction, and agender refers to not having a gender.
- **+ (Plus):** Acknowledges other identities like pansexual, non-binary, genderqueer, or polysexual.

Mayoral Message

I am proud to introduce the City of Greater Dandenong's inaugural LGBTIQA+ Action Plan 2026–28, a key step toward ensuring every resident feels safe, valued, and included. Greater Dandenong is known as Australia's most culturally diverse municipality, home to residents from more than 150 nationalities, with over 61.4% of people born overseas. Within this diverse community, an estimated 17,000 residents identify as LGBTIQA+, yet many have historically reported feeling excluded or unseen.

This Plan sets out practical actions across four priority areas:

- **Health and Wellbeing** – Improving access to inclusive health information, strengthening support for LGBTIQA+ young people, and exploring Rainbow Tick accreditation.
- **Safety and Pride** – Creating safe environments through partnerships, inclusive spaces, staff training, and visible recognition of Pride.
- **Awareness and Representation** – Enhancing visibility through inclusive communication, a dedicated LGBTIQA+ webpage, and celebrating key days of significance.
- **Intersectional Inclusion** – Ensuring multicultural, refugee, disability, and Aboriginal and Torres Strait Islander LGBTIQA+ communities are supported through culturally safe, co-designed initiatives.

This Action Plan reflects our shared commitment to fostering a community where everyone belongs. I thank the Advisory Committee, community members and partners whose voices shaped this important work.

With pride,

Councillor Sophie Tan

Mayor



LGBTIQA+ Advisory Committee Message

The LGBTIQA+ Advisory Committee has played a key role in supporting the development of Greater Dandenong's first LGBTIQA+ Action Plan, recognising the need for strengthened advocacy and a coordinated approach to advancing inclusion.

The Committee extends its sincere appreciation to Council for its commitment to working collaboratively with the LGBTIQA+ community, its recognition of the importance of meaningful advocacy, and its support for the establishment of this Action Plan.

The Committee acknowledges that this Action Plan is an important first step and is confident that future versions will continue to grow in line with the community's evolving needs.

Through collaboration, shared purpose, and ongoing dialogue, the Committee and Council have developed a plan that responds to community needs, upholds diverse voices, and establishes a strong foundation for a more inclusive and equitable Greater Dandenong.



Introduction

The Greater Dandenong LGBTIQA+ Action Plan outlines Council's commitment to creating a city where LGBTIQA+ people are safe, visible, included and able to thrive. Grounded in human rights and equity, the Plan builds on Council's earlier work to strengthen LGBTIQA+ inclusion, including actions highlighted in the 2019 progress report—such as community consultations, developing an inclusion statement, hosting LGBTIQA+ events, advocating for inclusive services and improving community understanding.

This work also informs and supports the establishment of the LGBTIQA+ Advisory Committee, commencing in 2025, which provides a formal mechanism for lived experience to guide Council's decisions and shape this Action Plan.

The Plan aligns with key statewide frameworks, including *Pride in Our Future: Victoria's LGBTIQA+ Strategy 2022–2032* and the *Rainbow Ready Roadmap*, which emphasise safety, visibility, intersectionality and strong community leadership.

Structured around four priorities—Health and Wellbeing, Safety and Pride, Awareness and Representation, and Intersectional Inclusion—the Plan provides a clear pathway for strengthening inclusion across Greater Dandenong and supporting LGBTIQA+ people to fully participate in community life.



LGBTIQA+ Action Plan Strategic Alignment

Community Vision 2040

Council Plan 2025-29 (Including the
Municipal Public Health and Wellbeing Plan)

Long Term Strategies

LGBTIQA+ Action Plan

The LGBTIQA+ Action Plan supports Community Vision 2040 by translating Council's high-level strategic goals into focused, practical actions that strengthen inclusion and wellbeing, guided by ongoing community engagement and accountable governance.



The LGBTIQA+ Action Plan strengthens Council's strategic objectives by helping build a socially connected, safe and healthy city where diversity is valued and celebrated. It also contributes to creating vibrant, accessible places and a community grounded in respect and accountability, ensuring inclusion is embedded across the city's long-term aspirations.



LGBTIQA+ Community Profile

Demographics



Among age 16–24,

10–18%

identify with a sexuality other than straight, and around 2% have a different gender than the one recorded at birth.

National [16+]

approx.
910,000
920,000

people identify as LGBTIQA+

Victoria [16+]

approx.
300,000
330,000

people identify as LGBTIQA+

Greater Dandenong

[16+] approx.
16,000
17,000

people identify as LGBTIQA+

5–12%

of Australians are estimated to be LGBTIQA+.

Actual numbers are likely higher, especially among younger people and people from migrant and refugee backgrounds, due to under-reporting and gaps in national datasets.

Experiences of First Nations LGBTIQA+ people



First Nations LGBTIQA+ people must frequently choose between getting care that supports them as a First Nations person or as LGBTIQA+. This often means having to hide part of who they are.



In 2023,

43%

of young First Nations people reported hearing rude or hurtful comments about their First Nations identity when accessing LGBTIQA+ health services.

Older LGBTI people



Older LGBTI people are more likely to feel lonely when they have limited connection with other LGBTI people.

69%

prefer mixed-age or intergenerational activities

58%

want these activities to be LGBTI-focused.

LGBTIQA+ people who have come to Australia because they are not able to live safely in their country of origin

In 2023, LGBTIQA+ people who came to Australia for safety reported high levels of discrimination:



69%

experienced LGBTIQA+ discrimination.

85%

experienced racism or migration-related discrimination.

Discrimination was most commonly reported in:

69%

Employment



53%

Education



51%

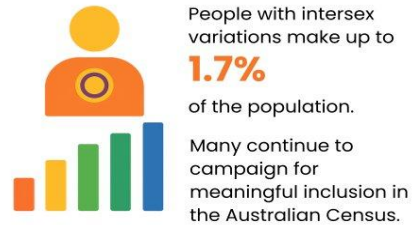
Housing



Australian Human Rights Commission. (2025). Stats & Facts: LGBTIQA+.

LGBTIQA+ Community Profile

People with intersex variations



Acceptance and inclusion



Experiencing homelessness



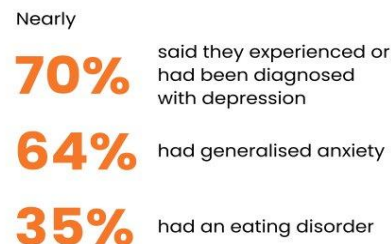
Living together and marriage



Mental health



In a 2023 survey of young First Nations LGBTQA+ people:



75%

of LGB+ people have experienced a mental disorder at some point, compared with

42%

of heterosexual people

People who reported in a 2020 survey experiencing psychological distress at over four times the rate reported by the general population:

- Trans men
- Non-binary people
- People who are pansexual
- People who are asexual

Australian Human Rights Commission. (2025). Stats & Facts: LGBTIQA+.

Consultation

Consultations to inform the LGBTIQA+ Action Plan 2026–28 was held in two phases. An earlier benchmarking and internal engagement phase and a public and targeted consultation phase held between Tuesday 21 April and Tuesday 19 May 2026. A diverse range of participants across all life stages, including older adults, culturally and linguistically diverse communities, people with disabilities, families, volunteers, and allies were involved in the consultation. Measures were implemented to ensure that all people, particularly LGBTIQA+ community members, could engage in a safe, respectful, and inclusive environment.



Phase One – Benchmarking and Internal Engagement

- Benchmarking was conducted with other Victorian local governments and LGBTIQA+-specific organisations to identify best-practice approaches.
- The LGBTIQA+ Advisory Committee Action Plan Working Group played an instrumental role in shaping the benchmarking process.
- The Council Staff Pride Working Group also contributed insights to inform the development of the draft Action Plan

Phase Two – Key Insights from Consultation

Consultation findings highlight that while many participants feel safe and supported, there are clear gaps in access to LGBTIQA+ information, services and local community connection opportunities, with over one quarter reporting difficulty finding appropriate supports. Feedback also reinforced the importance of strengthening inclusive practices across Council, with a consistent call for a more visible, accessible and community-connected approach.

- **Priority areas for action:** Mental health, youth support and social connection were identified as key needs.
- **Safety and inclusion:** Improved safety in public spaces through visible inclusion measures and staff capability was identified as essential.
- **Inclusive and connected community:** Participants emphasised inclusive facilities, stronger representation in communications, and more consistent, locally based programs and events.
- **Cultural safety:** Partnerships and accessible, culturally responsive approaches are critical to engaging diverse communities.

Overall, the findings reinforce the need for a holistic, whole-of-Council approach to advancing inclusion, safety and wellbeing.

Challenges and Opportunities Facing Council

Key Challenges

1. Discrimination and Safety Concerns

LGBTIQA+ communities continue to experience stigma, safety concerns in some public spaces, and poorer mental health linked to minority stress.

2. Intersectional Barriers

People who are LGBTIQA+ and culturally diverse, faith-based, disabled, young or newly arrived face additional obstacles accessing inclusive health and wellbeing services.

3. Need for Stronger Representation

Council aims to increase visibility and ensure diverse voices are represented through the new LGBTIQA+ Advisory Committee, with ongoing effort needed to sustain engagement.

4. Broader Social Pressures

Economic, social, political and environmental pressures impact community cohesion and increase risks of exclusion for minority groups.

5. Community Expectations for Inclusive Services

Council must ensure consistent, high-quality inclusive practice across all departments to meet expectations for equitable and welcoming services.

Opportunities Through the Action Plan

1. Increase Visibility and Celebration

Expand LGBTIQA+ events, promote Council's Inclusion Statement, partner with libraries and youth services, and co-design engagement through the Advisory Committee.

2. Strengthen Inclusive Health Partnerships

Work with local health organisations to deliver joint campaigns, workforce training, programs for at-risk groups, and inclusive education for young people.

3. Improve Staff Capability and Cultural Safety

Implement intersectional gender lens training, active bystander training, and broader capability building to ensure safe and affirming service delivery.

4. Co-Design Programs with the Advisory Committee

Use the committee to identify emerging needs, test new initiatives and strengthen accountability.

5. Build Cross-Sector Collaboration

Partner with multicultural and multifaith organisations to reduce stigma and promote social cohesion.

6. Strengthen Policy Alignment

Integrate LGBTIQA+ goals across Council plans and embed measurable inclusion outcomes into service standards.

Overall Summary

Council has strong foundations to advance LGBTIQA+ inclusion. Success will depend on co-design, partnerships, building internal capability, and continuing to promote visibility and belonging—ensuring LGBTIQA+ residents feel safe, valued and represented.

Implementation, Monitoring and Reporting

Effective implementation of the LGBTIQA+ Action Plan relies on clear governance, coordinated action across Council, and consistent monitoring to ensure progress is measurable, transparent and aligned with community needs. The following framework outlines the approach to implementation, monitoring and reporting over the life of the Action Plan.

Implementation

Implementation of the LGBTIQA+ Action Plan will be coordinated by the Community Advocacy team, in partnership with relevant Council departments. Each action within the plan will be assigned to a responsible business unit, with defined timelines, required resources and performance indicators. The LGBTIQA+ Advisory Committee and the Council Staff Pride Working Group will continue to play a key role in guiding implementation, validating priorities and supporting ongoing alignment with lived experience and best practice.

Monitoring

Council will adopt a structured monitoring approach to track progress and identify areas requiring further attention. Monitoring will ensure that implementation remains adaptive, responsive and accountable to the community. Monitoring activities will include:

- Quarterly internal progress reviews conducted by responsible business units, reporting on action status, achievements, emerging risks and next steps.
- Consultation checkpoints with the LGBTIQA+ Advisory Committee to ensure the ongoing relevance and impact of actions.
- Data collection and analysis measuring participation, community feedback, service engagement and outcomes for LGBTIQA+ communities.
- Cross-departmental coordination, ensuring actions are integrated across Council's broader diversity, inclusion and wellbeing priorities.

Reporting

Council will provide transparent reporting on the progress of the LGBTIQA+ Action Plan through:

- Annual Public Progress Report

A summary of achievements, challenges and next steps will be published annually on Council's website and shared with the LGBTIQA+ Advisory Committee, community stakeholders and internal staff.

- End-of-Term Evaluation

A comprehensive evaluation will be completed at the end of the Action Plan term. This will assess the overall outcomes, effectiveness of actions, impact on LGBTIQA+ communities, and recommendations for future planning

LGBTIQA+ Action Plan Strategic Alignment

Greater Dandenong	Community Vision 2040 Council Plan 2025-29 Municipal Public Health and Wellbeing Plan (embedded in the Council Plan) Gender Equality and Gender Impact Assessment Framework Community Engagement Policy & Inclusion Principles Innovate Reconciliation Action Plan (RAP) 2026-29 (draft) Multicultural and Refugee Strategic Approaches Youth Strategy and Children & Families Plans Community Safety Strategies Arts, Culture and Events Strategies Disability Action and Inclusion Strategy Organisational Workforce & Capability Strategies
Victoria	Pride in our future Victoria's LGBTIQA+ STRATEGY 2022-32 Victorian Public Health and Wellbeing Plan 2023-27 <i>Local Government Act 2020</i> <i>Equal Opportunity Act 201</i> <i>Gender Equality Act 2020</i> <i>Charter of Human Rights and Responsibilities Act 2016</i>
National	National Action Plan for the Health and Wellbeing of LGBTIQA+ People 2025–2035 <i>Sex Discrimination Act 1984 (Cth)</i> Australian Human Rights Commission – LGBTIQA+ Rights Framework National Mental Health and Suicide Prevention Frameworks National LGBTIQA+ Policy Guide (The Equality Project – nationally recognised policy) LGBTIQ+ Health Australia – Strategic Plan 2024–2029 National Priorities for LGBTIQ+ Health and Wellbeing (LGBTI+ Health Australia Federal Priorities)

Greater Dandenong LGBTIQA+ Actions 2026-28

PRIORITY AREA 1. Health and Wellbeing

Goal Focus:

Promote physical, mental and social wellbeing, and sexual and reproductive health of LGBTIQA+ communities.

	Actions	Responsibility	Timelines
1.1	Promote LGBTIQA+ specific health resources to all Council services and to the wider community. Measure: Number of LGBTIQA+ health resources promoted across Council services. Target: At least 3 new partnerships with LGBTIQA+ inclusive organisations established within 2 years.	Advocacy	Jul 2026 – Jun 2028
1.2	Promote opportunities for LGBTIQA+ young people to voice their lived experience to Council. Measure: Number of Council-wide opportunities and participation rates of LGBTIQA+ young people, with Youth Services promoting and supporting their engagement. Target: Annual increase in both opportunities and youth participation.	Advocacy lead with other relevant Depts	Jul 2026 – Jun 2028
1.3	Develop partnerships with LGBTIQA+ inclusive sports and recreation organisations to support local sporting groups. Measure: Monitor the number of partnerships established with LGBTIQA+-inclusive sports and recreation organisations that provide support to local sporting groups. Target: Establish an active partnership with LGBTIQA+-inclusive organisations within two years.	Sport and Rec	Jul 2026 – Feb 2028

1.4	Explore the requirements and feasibility of obtaining Rainbow Tick accreditation for Council services. • Measure: Assess and document the requirements, processes and resource implications involved in achieving Rainbow Tick accreditation for relevant Council services. • Target: Complete a feasibility assessment outlining accreditation requirements, costs and readiness within the Action Plan period.	Advocacy	Jul 2026 – Jul 2027
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PRIORITY AREA 2. Safety and Pride

Goal Focus:

Creating safe, inclusive environments and celebrating identity.

	Actions	Responsibility	Timelines
2.1	Explore development of an all-gender bathroom and changeroom design guide. • Measure: Assess the needs, standards and practical requirements for developing an all-gender bathroom and changeroom design guide. • Target: Produce a feasibility summary outlining options and recommendations within the Action Plan period.	Advocacy	Jul 2026 – Jan 2028
2.2	Establish a partnership with Victoria Police, specifically LGBTIQA+ Liaison Officers, and conduct risk assessments and deliver targeted community safety sessions that ensure safe and inclusive environments for LGBTQIA+ events. • Measure: Track the establishment of formal collaboration with LGBTIQA+ Liaison Officers and the delivery of safety assessments and education sessions. • Target: Formalise the partnership and deliver a risk assessment and a targeted safety session each year.	Advocacy	Jul 2026 – Jun 2027
2.3	Deliver inclusion programs in Community Safety Month and 16 Days of Activism. • Measure: Number of safety initiatives co-delivered with Victoria Police. • Target: At least 1 safety-focused initiative delivered annually.	Community Safety	Jul 2026 – Jan 2027 Jul 2027 – Jan 2028
2.4	Update the Gender Impact Assessment toolkit with LGBTQIA+ lens. • Measure: Review and revise the Gender Impact Assessment toolkit to include guidance specific to LGBTQIA+ inclusion. • Target: Release an updated toolkit incorporating an LGBTQIA+ lens within the Action Plan timeframe.	People and Culture	Mar 2028

2.5	Install inclusive signage at Council public facing facilities. • Measure: Installation of inclusive signage in Council facilities. • Target: All key Council customer-facing facilities to install inclusive signage by Year 2.	Advocacy/Building Maintenance	Aug 2027
2.6	Development and implement online Council staff training re LGBTIQA+ awareness raising. • Measure: Number of staff completing LGBTIQA+ awareness training. • Target: 70% of Council staff to complete LGBTIQA+ awareness training.	People and Culture	Mar – June 2028
2.7	Deliver inclusive youth programs that promote allyship and respect. • Measure: Track delivery of youth programs that embed LGBTIQA+ inclusion, allyship and respectful behaviour. • Target: Deliver a LGBTIQA+ inclusive program each year.	Youth Services	2026 & 2027 school year calendar



PRIORITY AREA 3. Awareness and Representation

Goal Focus:

Visibility, education, and inclusion in public life and council processes.

	Actions	Responsibility	Timelines
3.1	Feature a dedicated LGBTQIA+ landing page on the Council website that provides up-to-date resources, services, and information for the LGBTQIA+ community, and increase visibility and promotion of LGBTQIA+ events across all Council online platforms. Measure: Track the development, maintenance and visibility of a dedicated LGBTQIA+ landing page and online promotion of LGBTQIA+ events across Council platforms. Target: Launch the landing page and ensure regular promotion of LGBTQIA+ events across all Council digital channels within the Action Plan period.	Advocacy/ Media	Sep 2026
3.2	Promote inclusive language, intersectional themes and imagery across Council newsletter, social media and strategic documents, and regularly include LGBTQIA+ content in The City magazine to highlight community stories, events and initiatives. Measure: Monitor the use of inclusive language, intersectional imagery and frequency of LGBTQIA+ content in newsletters, social media and The City magazine. Target: Ensure LGBTQIA+ stories, events and initiatives are featured across Council communications at least quarterly.	Advocacy	Oct 2026 and ongoing
3.3	Promote LGBTQIA+ Awareness Days—such as PRIDE March, IDAHOBIT, Transgender Day of Remembrance and Wear It Purple—through engaging activities like short film galas, flag-raising ceremonies and community events, and raise the LGBTQIA+ progress flag at Council community flagpoles to visibly mark these days of significance. Measure: Track the delivery of activities, events and flag-raising ceremonies aligned with LGBTQIA+ Awareness Days.	Advocacy & Media	Jul 2026 - Jun 2028

	• Target: Deliver at least four LGBTIQA+ Awareness Day activations annually, including raising the Progress Pride flag at community flagpoles.		
3.4	Host co designed events with trusted partners, for multicultural and refugee LGBTIQA+ community members, using a Cultural Safety & Accessibility Checklist covering interpreter support, refugee/asylum seeker inclusion, disability access, faith sensitive planning, and clear cultural safety expectations. • Measure: Monitor the number of co-designed events delivered with partners using the Cultural Safety & Accessibility Checklist. • Target: Deliver at least one culturally safe and accessible event for multicultural and refugee LGBTIQA+ communities each year.	Advocacy	Jan 2027- Dec 2027
3.5	Celebrate Visibility and Leadership through Youth-Led LGBTIQA+ Initiatives • Measure: Track delivery of youth-led initiatives that promote LGBTIQA+ visibility, leadership and empowerment. • Target: Support and deliver one youth-led LGBTIQA+ initiatives annually.	Youth Services	2027 school year calendar



PRIORITY AREA 4. Intersectional Inclusion

Goal Focus:

Promote inclusive communication, culturally safe practices and equitable participation for LGBTIQA+ people from multicultural, refugee, newly arrived, faith-based and disability communities.

	Actions	Responsibility	Timelines
4.1	Promote inclusive communication by translating key LGBTIQA+ resources into top community language and adding intersectional stories to Council's social media and newsletters. • Measure: Track the translation of LGBTIQA+ resources into priority community languages and the inclusion of intersectional stories in Council communications. • Target: Translate key resources and feature intersectional LGBTIQA+ content in social media and newsletters at least quarterly.	Media	Aug 2027
4.2	Establish formal partnerships with LGBTIQA+ multicultural and disability organisations for co-designed programs. • Measure: Monitor the formation and effectiveness of formal partnerships with multicultural and disability-focused LGBTIQA+ organisations. • Target: Establish at least two formal partnerships to co-design and deliver inclusive programs within the Action Plan period.	Advocacy	Oct 2026 – Apr 2027
4.3	Deliver intersectionality and cultural safety training and focus groups for Council staff, advisory members, in partnership with multicultural LGBTIQA+ organisations. • Measure: Track participation in intersectionality and cultural safety training and focus groups delivered with multicultural LGBTIQA+ partner organisations. • Target: Ensure staff and advisory members participate in learning opportunities that strengthen awareness of intersectional and culturally safe practice.	People and Culture lead with Advocacy	Jun 2028
4.4	Promote a Multicultural LGBTIQA+ Experience Snapshot documenting barriers and needs of queer multicultural, newly arrived, and refugee communities:	Advocacy	Mar 2027 – Jun 2028

	○ Codesigned with community members. ○ Developed in partnership with organisations such as Many Coloured Sky (MCS), Southern Migrant Resource Centre (SMRC), Australian GLBTIQ Multicultural Council (AGMC) and local multicultural groups. ○ Used to inform advisory group and shape future policy. • Measure: Monitor the co-design, development and promotion of the Multicultural LGBTIQA+ Experience Snapshot with community and partner organisations. • Target: Produce and publicly promote the Snapshot within the Action Plan period and use its findings to inform advisory group priorities and Council policy.		
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Progress Pride Flag

The Progress Pride Flag is more than just a symbol—it's a powerful representation of diversity, inclusion, and the ongoing fight for equality. Evolving from the original rainbow flag, the Progress Pride Flag incorporates additional colours to honour marginalised communities and

The Progress Pride Flag is more than just a symbol—it's a powerful representation of diversity, inclusion, and the ongoing fight for equality. Evolving from the original rainbow flag, the Progress Pride Flag incorporates additional colours to honour marginalized communities and emphasize the importance of progress. Each stripe carries a unique meaning, reflecting values of love, unity, and resilience within the LGBTQIA+ community.



communities and emphasise the importance of progress. Each stripe carries a unique meaning, reflecting values of love, unity, and resilience within the LGBTQIA+ community.

Why Pronouns Matter

Pronouns: Respecting Identity in Our Community

What Are Pronouns?

Pronouns are the words we use instead of someone's name — like **she**, **he**, or **they**. Using the pronouns someone shares helps everyone feel included and respected.



How to Ask About Pronouns

Make it easy by starting with your own:

"Hi, I'm Sam. I use he/him pronouns."

If you need to ask someone else:

"Can I check what pronouns you use?"

Why Pronouns Matter

Identity

Pronouns reflect who a person is and how they want to be addressed.

Inclusion

Correct pronoun use creates safe, welcoming spaces in a diverse community.

Respect

Using someone's pronouns shows dignity, care, and acknowledgment.

Common Pronouns

Gender-Neutral	Gender-Specific
They / Them/ Their Ze / Hir	She / Her He / Him

Everyone's pronouns may change over time.

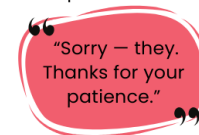
If You Make a Mistake

Mistakes happen!

- Apologise briefly.
- Correct yourself.
- Keep going.



Example:



Everyday Examples



"Aisha said they will bring the forms."



"Jordan confirmed she will attend."



"Kai mentioned hir artwork is ready."

Normalising Pronouns

- ✓ Add pronouns to name badges and email signatures.
- ✓ Offer optional pronoun introductions in meetings.
- ✓ Avoid assuming someone's pronouns.
- ✓ Respect people who choose not to share pronouns.





4.3.3 Advisory Committee Meetings Draft Minutes

Responsible Officer:	Executive Director Community Strengthening
Attachments:	1. Draft Minutes of Positive Ageing Advisory Committee Meeting - 9 April 2026 [4.3.3.1 - 2 pages] 2. Draft Minutes of Disability Advisory Committee Meeting 11 May 2026 [4.3.3.2 - 2 pages] 3. Draft Minutes of Arts Advisory Board Meeting - 14 May 2026 [4.3.3.3 - 3 pages]

Officer Recommendation

That Council:

1. **NOTES** the Draft Minutes of the meeting for Positive Ageing Advisory Committee held on 9 April 2026 (per Attachment 1);
2. **NOTES** the Draft Minutes of the meeting for Disability Advisory Committee held on 11 May 2026 (per Attachment 2); and
3. **NOTES** the Draft Minutes of the meeting for Arts Advisory Board held on 13 May 2026 (per Attachment 3).

Executive Summary

1. At the Council meeting held 23 April 2018, Council resolved in part to invite Advisory Committees and Reference Groups to submit meeting minutes for Council endorsement. This resolution also allowed interested Councillors (and those that attend these Committees and Reference Groups) to speak to the meeting about items discussed at these meetings.
2. This report recommends that the Draft Minutes of the following Advisory Committee meetings be noted by Council:
 - a. Draft Minutes of the meeting for Positive Ageing Advisory Committee held on 9 April 2026 (per Attachment 1);
 - b. Draft Minutes of the meeting for Disability Advisory Committee held on 11 May 2026 (per Attachment 2); and
 - c. Draft Minutes of the meeting for Arts Advisory Board held on 13 May 2026 (per Attachment 3).

Background

3. Greater Dandenong Council is represented on a wide range of Committees, Reference Groups and Advisory Groups which frequently reflect the interests of individual Councillors in serving the broader community in their role. A full listing of these appointments is confirmed each November at Council's Meeting to elect the Mayor and Deputy Mayor and is available via Council's website.



4. The resolution of Council made on 23 April 2018 provides for Minutes of meetings held by Advisory Committees or Reference Groups to be submitted to Council for information purposes and for noting. To ensure they are provided to Council in a timely manner, Minutes of these Advisory Committees or Reference Groups are submitted to Council typically in a draft form (in that they have not yet been adopted by the relevant Committee). If significant material changes occur when they are adopted by the Advisory Committee or Reference Group, then those particular Minutes would then be resubmitted to Council for noting.
5. As such, Draft Minutes are provided as attachments to this report.
6. There are no financial implications associated with the development and submission of this report.

Links to Community Vision and Council Plan

7. This report is consistent with the following principles in the Community Vision 2040:
 - Education, training, entrepreneurship and employment opportunities.
 - Embrace diversity and multiculturalism.
 - Mind, body and spirit.
 - Art and culture.
8. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
 - A socially connected, safe and healthy city.
 - A city that respects and celebrates diversity, our history and the arts.
 - A city of accessible, vibrant centres and places.
 - A city that supports business, entrepreneurship, quality education and employment outcomes.

Legislative and Policy Obligations

9. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:
 - The Overarching Governance Principles of the *Local Government Act 2020*.
 - The *Gender Equality Act 2020*.
 - *Victorian Charter of Human Rights and Responsibilities 2006*.
 - Related Council Policies, Strategies or Frameworks.



Positive Ageing Advisory Committee Agenda

Date	Thursday 9 April		
Time	1.30pm-3pm		
Venue	Springvale Community Hub – Community Room 1 and Microsoft Teams		
Chair	Jeanette Keane		
Attendees	Lauris Attard, Christine Green, Julie Klok, Erica Moulang, Carol Drummond, Manager Community Care (City of Greater Dandenong [CGD]), Coordinator Community Access (CGD), Positive Ageing Team Leader (CGD), Community Advocacy Officer (CGD)		
Apologies	Vinh-Quang Luong		
Minutes	Positive Ageing Engagement Officer (CGD)		
	AGENDA ITEM	ACTION	ACTION BY
1.	Welcome - Acknowledgement of Country <i>We acknowledge the Traditional Custodians of this land, the Bunurong People, and pay respects to their Elders past and present.</i> <i>We recognise and respect their continuing connections to climate, Culture, Country and waters and we also pay our respects and acknowledge all Aboriginal and Torres Strait Islander peoples and their Elders present here today, in acknowledging their journey.</i>		
2.	Business arising from previous minutes No business arising. February 2026 minutes were accepted – moved Julie Klok and seconded Erica Moulang.		
3.	Council's LGBTIQA+ Action Plan 2024–26 CGD Community Advocacy Officer outlined Action Plan and why input is so important. Consultation period will be held from Tuesday 21 April until Tuesday 19 May. Discussions included the effect that the multicultural nature of our community has on levels of acceptance, how sticker decals will ideally be replaced with permanent decals to deter removal, and staff training so that staff can model acceptance behaviour.	Share consultation link when it opens.	Positive Ageing Engagement Officer (CGD)
4.	Draft Innovate Reconciliation Action Plan 2026-28 Action Plan has been created in consultation with Elders and tentatively approved by Reconciliation Australia. The plan is currently open for feedback and closes Thursday 16 April.	Send Action Plan link and Advocacy Officer's details to PAAC members.	Positive Ageing Engagement Officer (CGD)
5.	Development of new Positive Ageing Strategy Work on the third Positive Ageing Strategy has commenced following a review of the current plan. A draft strategy will be developed based on outcomes of the existing plan and will incorporate input from the Positive Ageing Advisory Committee, future directions in aged and disability consultation, World Health	Provide updates.	Coordinator Community Access (CGD)



	Organisation and other relevant research, and Council's community connections. This approach recognises the ongoing consultation and input provided by the community while aiming to avoid over-consultation. The community will be actively engaged and invited to provide feedback on the draft four-year plan prior to Council endorsement.		
6.	Club Leadership Workshops The Positive Ageing Engagement Officer described recent workshop, shared photos and described results of workshop survey relating to desired outcomes for participants. Workshops will be held quarterly.		
7.	Seniors Festival 2026 The Positive Ageing Team Leader described collaboration with Libraries, and expressions of interest for other Council departments to advertise or host Seniors events during October. Planning and preparations are underway, including collaboration with Yarra City Council.		
8.	Update Aged Care reforms (standing item) Discussions from PAAC members relating to how some providers are not able to provide statements of services and contractors not being paid since October. Reports suggest that software problems are causing delays.		
9.	PAAC Terms of Reference and new committee process Endorsement for the Terms of Reference and subsequent Expression of Interest is being sought in May 2026. The Expression of Interest process will include advertising and providing support and guidance for interested applicants.		
10.	Other Business A Committee member raised questions about industrial action reported in the media and its potential impact on Community Care clients. Protected industrial action may result in temporary disruptions or changes affecting some client services. The management team will continue to monitor the situation. Discussion about The Biscuit Tin Project – information session was held with good interest. Updates to be provided as project continues.		
2026 Meeting Dates: • Thursday 11 June • Thursday 13 August • Thursday 8 October • Thursday 10 December			
Meeting Closed at 2.52pm			



Disability Advisory Committee Meeting Minutes			
Date	Monday 11 May 2026		
Time	4pm–5.30pm		
Venue	Dandenong Civic Centre - 225 Lonsdale St, Dandenong Meeting Room 2NE/NW and Microsoft Teams		
Chair	Manager Community Care		
Attendees	Catherine Rampant, Pradeep Hewavitharana, Imran Maniar, Lisa Ashton, Chris Ferdinands, Michael Florenti, Jean Silk, Nicole Stribbles, Manager Community Care (City of Greater Dandenong [CGD]), Cr Melinda Yim (CGD), Coordinator Community Access (CGD), Disability Planning Officer (CGD), Corporate Planner (CGD), Community Advocacy Officer (CGD)		
Apologies	Norma Seip, Frank Cutuli, Sharon Harris		
Minutes	Business Support Officer (CGD)		
	ITEM	ACTION	ACTION BY
1.	Welcome - Acknowledgement of Country <i>We acknowledge the Traditional Custodians of this land, the Bunurong People, and pay respects to their Elders past and present.</i> <i>We recognise and respect their continuing connections to climate, Culture, Country and waters and we also pay our respects and acknowledge all Aboriginal and Torres Strait Islander peoples and their Elders present here today, in acknowledging their journey.</i>		
2.	Welcome and Introductions Due to the new Committee term, the Manager Community Care will act as Interim Chair for this meeting. Members were encouraged to consider nominating for the Chairperson role, with a formal appointment to take place at the beginning of the next meeting for a 12-month term. It was noted that the Chair plays an important role in working collaboratively with Council officers to develop meeting agendas and guide discussions. The Manager Community Care welcomed all members and congratulated them on their appointment to the Committee. Committee members introduced themselves, including sharing their involvement in the wider Greater Dandenong community and their interest in participating on the Committee.	Consider Chairperson role for a 12-month term.	Committee Members
3.	Committee Induction The Corporate Planner and Disability Planning Officer delivered an induction covering: • Overview of Greater Dandenong Community and Council • Relevant Council policies and strategies • Purpose of DAC and member roles • Conflict of Interest requirements • Code of Conduct expectations Discussion highlighted the importance of community engagement and participation, including improving engagement with diverse communities, particularly CALD groups. The importance of building trust, reducing barriers (e.g. language and literacy), and engaging directly within	Share relevant Council policies and strategies as per induction.	Disability Planning Officer



	communities was noted. Members were referred to the Terms of Reference and encouraged to raise questions or request presentations from Council Officers at future meetings. Relevant resource links will be shared with the Committee.		
4.	Update on Disability Action Plan (DAP) The Coordinator Community Access provided an update on the DAP: • The draft Disability Action Plan 2026-30 is being presented to the 15 June 2026 Council meeting for endorsement to commence public consultation from 17 June to 14 July 2026. • Engagement activities will include “Have Your Say” opportunities, social media promotion, drop-in sessions and shared with networks. • Consultation will seek feedback from the broader community on the draft plan, including priority actions. • Following consultation, feedback will be incorporated and further input may be sought as needed. • The draft plan will be shared with this group, with a view to facilitating a dedicated session to gather feedback and insights.	Share draft Disability Action Plan 2026-30 with the Committee.	Coordinator Community Access
5.	Draft LGBTIQA+ Action Plan 2026–28 The Community Advocacy Officer provided an overview on Council’s first LGBTIQA+ Action Plan: • Council is developing its first LGBTIQA+ Action Plan to guide equity, inclusion and belonging across services, workplaces and community partnerships. • The plan aims to reflect lived experiences, address community needs, and align with shared priorities of diverse LGBTIQA+ communities. • The draft has been informed by significant input from the LGBTIQA+ Advisory Committee. • Broader community feedback is also being sought to capture challenges and aspirations. Feedback was sought on practical actions Council could take with members contributing suggestions including: • Providing materials in easy read/plain English formats with simple visuals • Offering translated materials • Using targeted social media and website communications • Ensuring in-person consultation activities are accessible and include cultural festivals • Creating safe spaces and opportunities for people to express their views, including local support groups and quiet spaces	Share link to Draft LGBTIQA+ Action Plan 2026–28 and provide Community Advocacy Officer details to the Committee.	Business Support Officer
Meeting Closed at 5.24pm			



Arts Advisory Board Meeting Minutes			
Date	Thursday 14 May 2026		
Time	6pm–8pm		
Venue	Keysborough Community Hub		
Chair	Leng Te (LT)		
Attendees	Emily Siddons (ES), Sam Kariotis (SK), Councillor Isabella Do (ID) [City of Greater Dandenong (CGD)], Manager Creative and Engaged City (CGD), Team Leader Programming and Cultural Development (CGD)		
Apologies	Mish Eisen (ME), Roh Singh (RS), Coordinator Experiences and Partnerships (CGD)		
Minutes	Arts And Cultural Development Lead (CGD)		
Item No	ITEM	ACTION	ACTION BY
1.	Welcome - Acknowledgement of Country <i>"We acknowledge the Traditional Custodians of this land, the Bunurong People, and pay respects to their Elders past and present. We recognise and respect their continuing connections to climate, Culture, Country and waters and we pay our respects and acknowledge all Aboriginal and Torres Strait Islander peoples, and their Elders present here today, in acknowledging their journey."</i>		
2.	Addition Facilitated a creative activity at the commencement of the session to support participant reflection and focus.		
3.	Conflicts of Interest No conflicts of interest were declared.		
4.	Apologies Mish Eisen (ME), Roh Singh (RS) and Coordinator Experiences and Partnerships (CGD). A quorum was maintained.		
5.	Review of Minutes Moved: ES Second: LT		
6.	Update on the new Creative and Cultural Strategy The draft is due in December and will be released for local community consultation. The first stage over the next six months involves a review of all existing documentation. The project will develop a 10-year strategy, with an emphasis on ambition and clearly defining the organisation's role within the region.	Provide further updates.	Council Officers
7.	Service Update and Discussion Creative Studio Space Background – the proposal includes the development of approximately 6–7 studio spaces within existing venue		



	infrastructure, anticipated to be located at Walker Street Gallery. These spaces will contribute to the broader activation of the site and provide studios for Artist in Residence recipients. Upgrade works to commence on 2 June 2026. The scope includes: • Installation of an additional split system • Extra power points • Installation of wash station for environmentally conscious creative materials waste • Laying of additional lino flooring The Committee discussed the definition of affordability. Officers noted that pricing per square metre is benchmarked against Garage 35 Studio (Noble Park). Upcoming programs Final week of <i>The Maze</i> exhibition, followed by installation of Wona and Charlie's <i>Primary Succession</i> work, a term describing a state in which all conditions have been reset, and life begins again without human presence. The exhibition opens on Saturday 6 June. On Thursday 21 May, the Drum Theatre Season 2 launch will take place, including an excerpt from the Artist in Residence performance. Giovanni Adams is also developing <i>Motown Legacy</i>, working with performers from diverse diasporas. A teachers' network session is scheduled at Heritage Hill next week. Council's Cultural Heritage Lead is seeking to strengthen education engagement opportunities. At the Drum Theatre foyer, Alberto Burgos' <i>Quiet Proof</i> exhibition will open on Thursday 28 May at 6pm, in conjunction with the Cultural Sketch program. Dandenong New Art (DNA) Project Progress Work on the DNA Project is progressing, with an anticipated opening within the next two years. The Drum façade upgrade has been paused due to heritage overlay requirements, which are currently being addressed. The Drum illumination upgrade continues to progress and remains on track.		
8.	Working Group Chair Reports Working Groups have not met this year. Community Connections and Public Art Working Groups' Expression of Interest have recently closed.	Progress review Working Groups EOI, conduct interviews within two weeks and provide update to SK.	Council Officers
9.	Sector Updates		



	Potential fuel shortage: Discuss possible impacts on the creative industry and identify practical preparedness and contingency measures. Impact of Fuel Shortage on the Arts Members discussed the impact of the fuel shortage on artists and staff. At this stage, there has been no noticeable impact on attendance; however, the situation continues to be monitored. An increase in contractor fees has been noted, and budget implications are being closely managed. Consideration will be given to engaging local artists, including performers and musicians, to reduce travel-related costs and associated fuel expenses. ES shared that the National Communication Museum's AI Summit was fully booked. Freight costs have increased by approximately 300%, and the organisation is responding by prioritising local sourcing and suppliers. CGD also focusing on local and Southeast – at least Victoria based. Other topics discussed included housing affordability, rising rental costs and the effect of reduced arts funding on some organisations across the sector.		
10.	Other Business Awards: - HOME25 received Highly Commended in the PGAV Medium Project of the Year (Museum) category - Shortlisted for the National Awards for Local Government		
11.	Next Meeting: - Time: Thursday 20 August, 6pm-8pm - Location: TBC		



4.3.4 Draft Multicultural and People Seeking Asylum Advisory Committee Minutes

Responsible Officer:	Executive Director Strategy & Corporate Services
Attachments:	1. Draft Minutes Multicultural and People Seeking Asylum Advisory Committee 12 May 2026 [4.3.4.1 - 5 pages]

Officer Recommendation

That Council NOTES the Draft Minutes of the meeting for the Multicultural and People Seeking Advisory Committee as provided in Attachment 1 to this report.

Executive Summary

1. At the Council meeting held 23 April 2018, Council resolved in part to *invite Advisory Committees and Reference Groups to submit meeting minutes for Council endorsement*. This resolution also allowed interested Councillors (and those that attend these Committees and Reference Groups) to speak to the meeting about items discussed at these meetings.
2. This report recommends that the Draft Minutes of the Multicultural and People Seeking Asylum Advisory Committee meeting held on 12 May 2026 as provided in Attachment 1 to this report be noted by Council.

Background

3. Greater Dandenong Council is represented on a wide range of Committees, Reference Groups and Advisory Groups which frequently reflect the interests of individual Councillors in serving the broader community in their role. A full listing of these appointments is confirmed each November at Council's Meeting to elect the Mayor and Deputy Mayor and is available via Council's website.
4. The resolution of Council made on 23 April 2018 provides for Minutes of meetings held by Advisory Committees or Reference Groups to be submitted to Council for information purposes and for noting. To ensure they are provided to Council in a timely manner, Minutes of these Advisory Committees or Reference Groups are submitted to Council typically in a draft form (in that they have not yet been adopted by the relevant Committee). If significant material changes occur when they are adopted by the Advisory Committee or Reference Group, then those particular Minutes would then be resubmitted to Council for noting.
5. As such, Draft Minutes are provided as Attachment 1 to this report.
6. There are no financial implications associated with the development and submission of this report.



Links to Community Vision and Council Plan

7. This report is consistent with the following principles in the Community Vision 2040:
 - Safe and peaceful community.
 - Education, training, entrepreneurship and employment opportunities.
 - Embrace diversity and multiculturalism.
 - Mind, body and spirit.
 - Art and culture.
8. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
 - A socially connected, safe and healthy city.
 - A city that respects and celebrates diversity, our history and the arts.
 - A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.

Legislative and Policy Obligations

9. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:
 - The Overarching Governance Principles of the *Local Government Act 2020*.
 - Related Council Policies, Strategies or Frameworks.



Multicultural and People Seeking Asylum Advisory Committee Minutes			
Date	Tuesday 12 May 2026		
Time	9.30 – 11.30am		
Venue	Online via Microsoft Teams		
Chair	Kylie Reid (Chisholm Institute),		
Attendees:	Marcia Hawkins (South-East Community Links [SECL]), John Saiyua (Life Without Barriers), Ifrin Fitlock (Sisterworks), Farisa Ibrahim (Victorian Afghan Association Network [VAAN]), Adwin Town (Voice of Outer South East), Diversity and Literacy Librarian (CGD), Community Advocacy Officer (CGD), Abbas Amiry (Refugee Resource Hub – Asylum Seeker Resource Centre [ASRC]), Dhileepan Amirthalingam (Justice and Freedom for Ceylon Tamils), Coordinator Community Advocacy (CGD), Jacquie McBride (Monash Health), Chaw Po (Community Member), Tanishkka Yadavh (Settlement Services International [SSI]), Diversity Librarian (CGD). Guests: Rebecca Eckard, Director of Policy and Research, Refugee Council of Australia (RCOA), Sophie de Rohan, Managing Solicitor, Refugee Legal, Hanish Poonia, Team Leader Community Engagement and Partnerships (headspace Dandenong),		
Apologies	Vinay Lakshman (South-East Monash Legal Service), Mayor, Cr Sophie Tan (CGD), Marziyah Razi (Settlement Service International [SSI]).		
	AGENDA ITEM	Action	LEAD
1.	Welcome - Acknowledgement of Country The Chair opened the meeting and acknowledged the Traditional Custodians of the land, the Bunurong People, and paid respect to Elders past and present.		
2.	Guest Presenter – Refugee Council of Australia. Rebecca Eckard, Director of Policy and Research Organisation overview: - The Refugee Council of Australia (RCOA) is a national peak body representing people from refugee and asylum-seeking backgrounds, along with the organisations that support them. - RCOA focuses on research, policy development, advocacy, and public education, rather than direct service delivery. - The organisation works closely with refugee-led organisations and relies largely on donations and membership funding. Key policy and advocacy priorities: The presentation outlined three primary reform areas currently being advocated: - Expansion of humanitarian and complementary pathways, including community sponsorship and alternative visa pathways. - Resolution of long-term asylum cases in Australia, particularly for individuals who have remained on bridging visas for extended periods. - Strengthening refugee protection frameworks across the Asia-Pacific region, shifting from deterrence-based approaches to protection-based responses. Key systemic issues highlighted: - Fast-track asylum processing and unresolved cases:		



	- Many individuals who arrived between 2009–2014 remain in unresolved situations, some waiting over a decade. - While progress is being made, complex cases remain difficult to resolve. - Precarious visa conditions: - Many individuals remain on short-term bridging visas, creating ongoing instability. - Limited access to settlement support following visa grants was identified as a concern. - Access to healthcare (Medicare): - Increasing cases of people losing Medicare eligibility at later stages of the asylum process. - This results in significant reliance on community health providers and charities. - SRSS (Status Resolution Support Services): - Ongoing concerns about stringent eligibility requirements and stalled reform processes. - Difficulty accessing support for people at post-review stages. - Immigration detention and offshore processing: - Continued high numbers in detention and long average detention periods. - Limited resettlement options for offshore cohorts. - Legislative changes and risk of exclusion: - Concerns regarding new migration laws lowering evidentiary thresholds and potentially impacting asylum seekers disproportionately. Key Discussion Points: - Members expressed concern about: - The increasing burden placed on community organisations due to reduced government support. - Gaps in healthcare access for vulnerable cohorts. - A proposal was raised advocating for: - Mandatory, independent legal advice prior to lodging protection visa applications, to prevent misinformation and exploitation. Outcome: - The Committee noted the significant policy challenges and advocacy opportunities. - Members acknowledged the importance of coordinated advocacy at local and national levels.	Circulate presentation slides	Community Advocacy Officer.
3.	Guest Presenter – Refugee Legal. Sophie de Rohan, Managing Solicitor Overview of organisation: - Refugee Legal is Australia's largest provider of immigration legal assistance to refugees, asylum seekers and disadvantaged migrants. - Services include free, independent and confidential legal advice, supported by interpreters where required. Scope of services: - The organisation provides support across a wide range of migration matters: - Protection visa applications and appeals.		



	- Resolution of status visas and legacy caseloads. - Family reunion and citizenship pathways. - Visa cancellations and character matters. - Family violence-related migration pathways. Key issues identified: - Widespread misinformation and exploitation. - Many applicants receive incorrect advice from unregulated providers. - Individuals often misunderstand visa conditions, rights, and consequences. - Complexity of protection visa system: - Detailed explanation provided of the application and appeals process. - Significant delays at both primary decision and tribunal stages (often several years). - Barriers to accessing legal assistance: - High demand and limited-service capacity. - Vulnerable individuals may struggle to access support without referrals. - Long-term uncertainty for applicants: - Extended delays result in prolonged periods of instability and limited access to rights such as employment and healthcare. Legal process insights shared: - The protection visa process includes: - Application and submission of claims. - Information requests and (sometimes) interviews. - Department decision. - Appeal through Administrative Review Tribunal (long delays noted). - Legal advice is critical at all stages to ensure claims are properly articulated. Discussion: - Committee members reinforced the importance of: - Early access to accurate legal advice. - Strong referral pathways across services. - Alignment noted with earlier discussion about misinformation in the community. Outcome: - Presenter agreed to share presentation materials with the Committee. - Committee noted legal services as a critical support referral pathway for MAPSAAC networks.	Circulate presentation slides.	Community Advocacy Officer.
4.	Guest Presenter – headspace Dandenong. Hanish Poonia, Team Leader Community Engagement and Partnerships Overview of service: - headspace is a national youth mental health service supporting young people aged 12–25. - Provides free or low-cost early intervention services, including mental health, physical health, alcohol and drug support, and employment/education assistance. Service model and accessibility:	Circulate presentation slides.	Community Advocacy Officer.



	• Services are: ◦ Free and voluntary. ◦ Accessible without referral. ◦ Available in-person, outreach, and online (eheadspace). • Strong emphasis on: ◦ Early intervention. ◦ Holistic, person-centred care. ◦ Flexible engagement pathways. Key programs and supports: • Mental health support: counselling, peer workers, and care planning. • Youth health clinic: access to GPs and nurses (bulk billed). • Work and study support: ◦ Employment assistance, resume development, and employer engagement. ◦ Education pathway support and connections to institutions. • Alcohol and other drug services: ◦ Delivered in partnership with specialised providers. • Family support services: ◦ Guidance for parents and carers supporting young people. Focus on multicultural and refugee communities: • Dedicated multicultural outreach roles supporting diverse communities. • Services delivered in multiple languages and culturally safe formats. • Engagement through: ◦ Schools (including English language schools). ◦ Community centres. ◦ Partnerships with local organisations. Outreach and collaboration: • Strong integration with local service system, including: ◦ Schools. ◦ Councils. ◦ Settlement and community organisations. • Co-location and partnership model reduces barriers to access by providing multiple services at one site. Challenges identified: • Increasing demand for youth mental health and employment support. • Complexity of needs among newly arrived and multicultural young people. • Need for improved awareness of services within communities. Discussion: • Committee acknowledged: ◦ Strong alignment between headspace services and MAPSAAC priorities. ◦ Opportunities for referral pathways and cross-sector collaboration. • Chair indicated intention to follow up regarding student engagement opportunities. Outcome	Follow-up discussion with headspace Dandenong regarding	Chair.
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	The Committee noted the presentation and identified opportunities for increased collaboration and promotion of services within multicultural communities.	student engagement.	
5.	Confirmation of Minutes and Past Actions Minutes of previous minutes (10 February) and past actions confirmed.		
6.	Information Sharing Due to time constraints, this agenda item was not discussed. Members invited to submit updates to be circulated via email or WhatsApp group.		
7.	Other Business No additional items raised due to time constraints.		
8.	Close of Meeting 11.30am Next Meeting Tuesday 11 August 2026.		

DRAFT



4.3.5 Draft LGBTIQ+ Advisory Committee Minutes

Responsible Officer:	Executive Director Strategy & Corporate Services
Attachments:	1. Draft LGBTIQ+ Advisory Committee Meeting Minutes 19 May 2026 [4.3.5.1 - 6 pages]

Officer Recommendation

That Council

1. **NOTES** the Draft Minutes of the meeting for the LGBTIQ+ Advisory Committee 19 May 2026 as provided in Attachment 1 to this report; and
2. **ENDORSES** the Committee's recommendation for Aloma Davis to become a member of the Advisory Committee.

Executive Summary

1. At the Council meeting held 23 April 2018, Council resolved in part to *invite Advisory Committees and Reference Groups to submit meeting minutes for Council endorsement*. This resolution also allowed interested Councillors (and those that attend these Committees and Reference Groups) to speak to the meeting about items discussed at these meetings.
2. This report recommends that the Draft Minutes of the LGBTIQ+ Advisory Committee meeting held on 19 May 2026 as provided in Attachment 1 to this report be noted by Council and for Council to endorse the Committee's recommendation for community member Aloma Davis to become a member.
3. Aloma Davis is a long-term City of Greater Dandenong resident, secondary school English teacher, and published poet with more than 20 years' experience in education and community advocacy. As a member of the LGBTIQ+ community, they have actively championed rainbow inclusion through their writing, with work featured in the International Human Rights Art Festival and Australia's National Poetry Month. Aloma brings strong skills in collaboration, community building, and fostering inclusive environments, and is committed to contributing to positive outcomes for the local LGBTIQ+ community.

Background

4. Greater Dandenong Council is represented on a wide range of Committees, Reference Groups and Advisory Groups which frequently reflect the interests of individual Councillors in serving the broader community in their role. A full listing of these appointments is confirmed each November at Council's Meeting to elect the Mayor and Deputy Mayor and is available via Council's website.
5. The resolution of Council made on 23 April 2018 provides for Minutes of meetings held by Advisory Committees or Reference Groups to be submitted to Council for information purposes and for noting. To ensure they are provided to Council in a timely manner, Minutes of these Advisory Committees or Reference Groups are submitted to Council typically in a draft form (in that they have not yet been adopted by the relevant Committee). If significant material changes occur when they are adopted by the Advisory Committee or Reference Group, then those particular Minutes would then be resubmitted to Council for noting.



6. As such, Draft Minutes are provided as Attachment 1 to this report.
7. There are no financial implications associated with the development and submission of this report.

Links to Community Vision and Council Plan

8. This report is consistent with the following principles in the Community Vision 2040:
 - Safe and peaceful community.
 - Embrace diversity and multiculturalism.
 - Mind, body and spirit.
9. This report is consistent with the following strategic objectives from the Council Plan 2025-29:
 - A socially connected, safe and healthy city.
 - A city that respects and celebrates diversity, our history and the arts.
 - A city of accessible, vibrant centres and places.
 - A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.

Legislative and Policy Obligations

10. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:
 - The Overarching Governance Principles of the *Local Government Act 2020*.
 - Related Council Policies, Strategies or Frameworks.



LGBTIQA+ Advisory Committee 19 May 2026 Minutes			
Date	Tuesday 19 May 2026		
Time	6.15pm-8.15pm		
Venue	Dandenong Civic Centre – Formal Meeting Room, Level 2		
Chair	Scot Gay (Community Member)		
Invited	In-person: Phillip Lamaro (Community Member), Daniel Mersin (Community Member), Julie Jones (Community Member), Cr Isabella Do (Greater Dandenong City Council), Community Advocacy Support Officer – Minute Taker). Remote: Brad Woodford (Community Member), Fiona Vuong (South East Monash Legal Service).		
Apologies	Kye Aziz (Many Coloured Sky), Sam Kariotis (Community Member),		
	AGENDA ITEM	ACTIONS	LEAD
1.	Welcome - Acknowledgement of Country <i>We acknowledge the Traditional Custodians of this land, the Bunurong People, and pay respects to their Elders past and present.</i> <i>We recognise and respect their continuing connections to climate, Culture, Country and waters and we also pay our respects and acknowledge all Aboriginal and Torres Strait Islander peoples, and their Elders present here today, in acknowledging their journey.</i>		Chair
2.	Previous Actions: - Pride Messaging -Safety Concerns Around Public Promotion. <i>Agenda item 5 in tonight's meeting.</i> - LGBTIQA+ Days of Significance 2026 – Recommended Days for Council to Promote. - Email committee inviting members to join Scott on the subcommittee. <i>Completed with no uptake of volunteers.</i> Draft Advisory Committee Message for Action Plan Revise and email members for approval. <i>Completed and accepted by Committee.</i>		
3.	Guest Presenter – Foundation House Senior LGBTIQA+ Program Lead (Amity Mara). Key Discussion - Overview of Foundation House LGBTIQA+ program supporting forcibly displaced people. - Approximately 280 clients across Greater Melbourne, with 60–70 in Dandenong. - Identified three client cohorts: - Displaced due to sexuality/gender identity. - Displaced for other reasons but LGBTIQA+. - Children of refugee families.		



	- High levels of social isolation, particularly for LGBTIQA+ refugees. - Programs include: - Counselling and peer support. - Creative therapies (art, dance, culinary). - Family support and youth safety planning. Key Needs Identified - Access to larger, neutral spaces for group programs. - Stronger connections with local schools. - Opportunities for community partnerships. Actions - Council to explore provision of space for programs. - Committee to support connections with schools. - Foundation House to provide a "needs list" to Council.	Connect to Youth Services.	Community Advocacy Support Officer. Amity Mara.
4.	Pride Messaging – Safety Concerns Around Public Promotion. Key Discussion - Concerns regarding online harassment, trolling and safety risks. - Balancing visibility with community safety. - Past experience of harmful online comments impacting event participation. - Consideration of targeted vs public promotion. Outcomes - General agreement: - Promote days of significance broadly. - Event promotions require risk assessment. - Consider targeted communication for sensitive events. Actions - Media team to: - Investigate comment moderation approaches. - Consider turning off comments outside business hours. - Follow-up with Communications Manager on policy.		Senior Multimedia Officer.
5.	Grant Funding – Presentation (Community Development Funding Officer) Key Information - Small Grants: up to \$1,500 (open year-round). - Medium Grants: up to \$10,000 (open July–August for 2027 projects). - Committee cannot apply directly but can: - Support applications. - Partner with eligible organisations. Key Issues Identified - Barriers: - Application complexity. - Language accessibility. - Opportunity: - Strong potential for funding LGBTIQA+ initiatives. Actions - Promote grant opportunities through committee networks. - Encourage partnerships with community organisations.		Community Advocacy Support Officer.



6.	Gambling Policy Draft Key Discussion - Significant financial impacts: - Approx. \$140 million annual losses in Greater Dandenong. - Impacts on vulnerable communities, particularly migrant communities. - Growth of online gambling and advertising concerns. Key Themes Raised - Need for: - Stronger advocacy against gambling harms. - Increased financial counselling access. - Creation of safe social “third spaces”. Actions - Members to provide feedback on draft policy - Community Advocacy Officer to share draft and contact details		Committee. Community Advocacy Support Officer.
7.	Guest Presenter – Jeremy Oliver, Victoria Police’s LGBTIQA+ Portfolio Manager. Jeremy Oliver outlined that he leads the LGBTIQA+ (“rainbow”) portfolio within Victoria Police’s <i>Priority and Safer Communities Division</i>, one of several portfolios supporting communities that face systemic vulnerability or marginalisation. This portfolio sits alongside others focused on: - Aboriginal communities. - Multicultural and faith groups. - Young people and seniors. - People with disability and mental ill-health. - Victims of crime. Key Community Safety Data: LGBTIQA+ community prevalence estimated at ~11% of the population (higher than formal data reporting). Significant safety disparities were highlighted: 57per cent experience discrimination. - Higher rates for trans and gender diverse people. 42per cent report family or intimate partner violence. - High prevalence of anti-trans hate and violence. - Emphasis was made that these outcomes are driven by social and systemic factors, not identity. LGBTIQA+ Policing Infrastructure - Over 600 LGBTIQA+ Liaison Officers (LLOs) operate across Victoria. - Two full-time regional LLO positions are currently vacant (due to recruitment constraints). - Active internal networks include: - VP Pride network. - Trans and gender diverse employee network. - Parent/caregiver network supporting trans young people. Training and Organisational Capability - Mandatory LGBTIQA+ awareness training has been introduced for all Victoria Police employees.		



	• Specialist and foundational training includes: ◦ Police Academy curriculum. ◦ Detective and family violence training. ◦ Community engagement sessions with lived-experience speakers. • Training aims to improve frontline cultural competency and service delivery. Policy and Practice Reforms Recent reforms include: • Updates to policing practices across designated patrol areas (beats), with a focus on human rights. • . • Improved procedures for working with trans and gender diverse people in custody. • Inclusive complaint processes. • Updated HIV-related guidance. • Ongoing improvements to hate crime recording and data systems. Workplace Inclusion Initiatives • Victoria Police achieved Silver status in the Australian Workplace Equality Index and is aiming for Gold. • Inclusion measures include: ◦ 4 weeks paid gender affirmation leave. ◦ Self-description options in HR systems (gender/sexual orientation). ◦ Use of pronouns in internal systems and communications. Community Engagement Activities • Victoria Police hosts a quarterly LGBTIQA+ Portfolio Reference Group (20+ organisations). • Community initiatives include: ◦ “Latte with an LLO” engagement sessions. ◦ Participation in Pride events and local forums. ◦ LGBTIQA+ safety web resources and newsletters. Emerging Safety Issue – Targeted App-Based Attacks • Highlighted concerning trends: • 95 reported incidents (past two years) involving targeting of gay and bisexual men via apps such as Grindr. • Victims are lured to locations and subjected to: ◦ Assault. ◦ Robbery. ◦ Extortion. • Over 42 arrests have been made since early 2024. Key characteristics: • Offenders predominantly adolescent males (13–24 years) • Incidents concentrated in: ◦ Dandenong. ◦ Casey/Cardinia. ◦ Frankston areas. • Patterns align with public transport corridors. Motivations: • Combination of: ◦ Homophobic hate-based offending		
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	○ Opportunistic financial gain • Linked to online radicalisation and “manosphere” influences. Committee Discussion Members acknowledged: • Local relevance of identified safety risks. • The importance of integrating police insights into Council planning. Discussion included: • Need to improve safety messaging for community members using apps. • Potential for collaboration with LLOs and Victoria Police. • Opportunity to include police resources on Council LGBTIQA+ webpage. Actions / Opportunities Identified Victoria Police to provide: • Resource links, newsletters and materials for Council webpage Committee to consider: • Inclusion of community safety information online. • Engagement with local LLO (Kim Gammon identified as local contact). • Potential future collaboration (e.g. community safety events or “Latte with an LLO”).		Jeremy Oliver. Community Advocacy Support Officer.
8.	Mailing Lists and Community Engagement Discussion • Proposal to introduce opt-in mailing list for events. • Opportunity to improve communication with community members. Outcome • Supported by Committee. Actions • Explore adding subscription feature on Council LGBTIQA+ webpage. • Ensure opt-in/opt-out compliance.		Community Advocacy Support Officer.
9.	Future Guest Speakers Discussion • Invite organisations to discuss inclusivity in local spaces: ○ South East Leisure. ○ Dandenong Market. ○ Community hubs and sporting facilities. Action • Council officers to coordinate invitations.		Community Advocacy Support Officer.
10.	LGBTIQA+ Action Plan Update • Consultation nearing completion. • Engagement outcomes to date include 80+ contributions, 350+ page visits and 100+ downloads. Next Steps • Review feedback and update Action Plan. • Present to Council for endorsement (July 2026).		



	Action Present consultation summary at next meeting.		Community Advocacy Support Officer.
11.	Membership Update Decision - Committee unanimously supported appointment of Aloma Davis to fill vacancy upon the Vibol Hay's resignation. Action - Recommendation to proceed to Council for endorsement.		Community Advocacy Support Officer.
12.	Other Business - Strong engagement from Positive Ageing Advisory Committee. - Interest in future collaboration and updates.		
13.	Close of Meeting 8.25 p.m.		

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4.3.6 Report on Councillor Attendance at the Australian Local Government Association 2026 National General Assembly

Responsible Officer: Executive Director Strategy & Corporate Services
Attachments: 1. NGA 2026 Councillor Delegates Report [4.3.6.1 - 4 pages]

Officer Recommendation

That Council:

1. **NOTES** this report of participation and key outcomes from Councillor attendance at the ALGA National Assembly – June 2026;
2. **NOTES** the joint report from Councillor attendees as detailed in Attachment 1 to this report; and
3. **RECOGNISES** the ongoing benefits of attending the ALGA National General Assembly as it provides Councillors with a valuable opportunity to engage in national policy dialogue, learn from peer councils and advocate for the needs of our community.

Executive Summary

1. This report seeks to inform Council of the participation and key outcomes from the ALGA National General Assembly 2025, held in Canberra from 23–25 June 2026, attended by Councillors Rhonda Garad, Bob Milkovic, Sean O'Reilly, Sophie Tan and Melinda Yim.
2. This report also seeks to recognise the knowledge and connections gained from attendance and participation and its positive contribution to Council's strategic direction and community outcomes.

Background

3. The ALGA National General Assembly is the premier annual event for local government in Australia, providing a national platform for Councillors and senior staff to engage in policy discussions, share best practices and advocate for local communities. The 2026 Assembly was themed “**Stronger Together: Resilient. Productive. United.**” With a focus on resilience, productivity and collaboration across all levels of government to strengthen local communities
4. Councillors Rhonda Garad, Bob Milkovic, Sean O'Reilly, Sophie Tan and Melinda Yim represented Greater Dandenong City Council at the Assembly, participating in plenary sessions, policy debates and networking events.

Key Issues and Discussion

5. **Opening Address & Federal Engagement:**
The Assembly commenced with a Welcome to Country by Ngambri and Ngunnawal representatives and was officially opened by the Governor-General, Her Excellency the Honourable Ms Sam Mostyn AC.



6. Policy Motions:

More than 200 motions were considered, covering areas such as:

- a) Financial Sustainability;
- b) Infrastructure and Roads;
- c) Housing and Planning;
- d) Climate Resilience;
- e) Workforce Challenges; and
- f) Community Wellbeing.

7. Workshops & Panels:

Councillors attended sessions on:

- a) Ministerial Panel;
- b) Asset Management;
- c) Funding & Advocacy;
- d) Disability Inclusion;
- e) Community Engagement;
- f) Workforce Planning;
- g) Financial Risk; and
- h) Council Tools & Innovation.

8. Networking & Collaboration:

The Assembly facilitated valuable exchanges with Councillors from across Australia, fostering collaboration on shared challenges and innovative solutions.

Legislative and Policy Obligations

9. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda.

Report from Councillor Delegates — Australian Local Government Association 2026 National General Assembly, Canberra ACT

Australian Local Government Association (ALGA) 2026 National General Assembly
National Convention Centre, Canberra | 23–25 June 2026

Purpose

1. At its meeting on 16 February 2026, Council approved the attendance of interested Councillors and the Chief Executive Officer (or her nominated delegate) at the Australian Local Government Association (ALGA) 2026 National General Assembly (NGA), and resolved to receive a report from the Councillor delegates at the July 2026 Council Meeting. This joint report is provided in accordance with that resolution and summarises the delegates' key learnings, the outcomes of Greater Dandenong's motions, and ideas for Council's consideration.
2. Council delegates in attendance: Mayor Cr Sophie Tan, Cr Sean O'Reilly, Cr Melinda Yim, Cr Rhonda Garad and Cr Bob Milkovic.

Background

3. The NGA is the largest annual gathering of local government in Australia and the sector's principal opportunity to take its case directly to national decision-makers. The 2026 theme, "Stronger Together: Resilient. Productive. United.", reflected the growing pressure on councils to deliver more services under tightening financial constraints.
4. The week opened with the Australian Council of Local Government meeting on Monday 22 June, followed by the Regional and Urban Forums on Tuesday, and the Assembly proper on Wednesday and Thursday. The program featured strong ministerial participation, the Prime Minister as keynote speaker at the Assembly Gala Dinner, and the launch of three national resources: the 2026 National State of the Assets Report, the Local Government Skills Audit (incorporating the National Jobs Survey with Public Skills Australia), and the updated Local Government Disability Inclusion Guide.

Key Sessions and Insights

Ministerial engagement (David Speers with Ministers and Shadow Ministers)

5. The ABC's David Speers moderated panels with federal Ministers and Shadow Ministers. Key observations for the sector were as follows:
 - Financial sustainability dominated the discussion. The Minister for Regional Development, Local Government and Territories (the Hon Kristy McBain MP) acknowledged the Commonwealth does not yet have full line of sight on how councils are funded across jurisdictions — underscoring the importance of the current Inquiry into local government financial sustainability.
 - Shadow Assistant Minister Jamie Chaffey MP (a former mayor) has established a 'Parliamentary Friends of Local Government' group, providing a new cross-party channel for council advocacy.
 - The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, pointed to increased funding to local government, including Roads to Recovery rising to a permanent \$1 billion per year, and a permanent cycleways funding program, cited at the session as approximately \$4 billion through to 2030.
 - Ministers King and O'Neil (Housing) are working jointly on housing, reinforcing the link between enabling infrastructure and housing supply.
6. An emergency motion was also moved from the floor during proceedings.

Financial Sustainability and the 2026 National State of the Assets Report

7. The launch of the State of the Assets Report (Steve Merritt, IPWEA) was among the most significant sessions of the Assembly:
 - Local government manages Australia's largest infrastructure task — nearly \$500 billion in assets, roughly two-thirds of all public assets — with the highest infrastructure-to-revenue ratio of any level of government (assets exceed seven times annual revenue).
 - Around one quarter of assets (approximately \$200 billion worth) are performing below their expected standard, and the sector's renewal/investment gap is broadly equivalent to a full year of local government revenue.
 - Risk is shifting from assets 'wearing out' to assets no longer meeting demand — driven by population growth, climate events, regulatory obligations and rising community expectations. Stormwater capacity risk now exceeds condition risk, and timber bridges are the most vulnerable asset class.
 - Recommendations for elected members: protect maintenance and renewal budgets (cutting them creates larger future costs); align infrastructure plans with long-term financial plans (only about half of councils do); and invest in councillor capability, including IPWEA's structured training on infrastructure risk.
8. The session also noted new Commonwealth fuel-security measures with implications for council fleets and freight, including an Australian Fuel Security Reserve, a \$1.1 billion Cleaner Fuels Program, and a \$55 million Transport Resilience Kickstart Program.

Around the Grounds — state and territory pressures

9. Presidents of the state and territory associations painted a consistent picture of a widening gap between council responsibilities and revenue, and called on the federal parliament to address the funding crisis before councils begin to fail:
 - Tasmania: cost-shifting without revenue; calls for predictable, indexed, untied, needs-based funding focused on renewal rather than new projects.
 - Queensland: 74 of 77 councils were disaster-affected last year; a proposed 50/50 federal–state disaster cost split was strongly opposed as beyond states' capacity.
 - Western Australia: 95% of councils report the housing crisis is impeding staff attraction and retention, with median prices above \$750,000 even in regional areas.
 - New South Wales: fuel supply uncertainty is costing councils an estimated \$1.8 million per week (about \$100 million annually), pushing some councils to a genuine liquidity precipice.
 - Victoria: competitive and tied grants, and limited genuine collaboration with councils, were identified as counterproductive to housing delivery; social infrastructure is being left behind.
 - Northern Territory: councils are the provider of last resort for aged care, childcare, post offices and airports, often unfunded, with minimal rating capacity.
 - South Australia: councils maintain 75 jetties leased from the state amid escalating climate-driven costs; last year's algal bloom devastated coastal communities, with councils the first responders.
 - Proposed DRFA reforms (referred to in session as 'DR4A') would sharply disadvantage regional and rural councils — e.g. \$2.89 per person toward disaster costs versus \$0.37 for urban councils, and up to \$6 in the NT. Submissions close 31 July 2026 — a deadline relevant to Greater Dandenong's advocacy.

Community Inclusion in Action — Michael Theo and the Disability Inclusion Guide

10. ALGA formally launched the updated Local Government Disability Inclusion Guide, an online resource of tools and case studies developed with councils, people with disability and partners, aligned to Australia's Disability Strategy 2021–2031.
11. The keynote by actor and autism advocate Michael Theo (Love on the Spectrum; Austin) was a highlight of the Assembly. He spoke about redefining success, refusing to let anxiety and epilepsy become barriers, and the unacceptable reality that unemployment among autistic people is around six times the neurotypical rate. His challenge to employers — including councils — was to trial neurodiverse candidates, ask what would make workplaces more inclusive, and treat neurodiversity as a strength. His closing message: focus on what you can do, learn from setbacks, and work collectively to build a more inclusive world.

Day Three sessions

12. Thursday's program included Jason Clarke's interactive 'Listen and Action' session capturing delegate ideas; the launch of the Local Government Skills Audit and National Jobs Survey alongside a session on managing financial risk and uncertainty; and 'Practical Tools for the Modern Council', covering payment hardship research (Payble), successful grant applications (Section51), asbestos emergency management (ASEA) and respectful communication in an online world. The Assembly closed with the NGA Communiqué at 4:30 PM.

Debate on Motions and Greater Dandenong's Motions

13. More than 200 motions were debated across Wednesday and Thursday, the overwhelming majority seeking increased or reformed federal funding — recurring themes included restoring Financial Assistance Grants to at least 1% of Commonwealth taxation revenue, disaster recovery and betterment reform, and untied, formula-based funding streams.
14. Greater Dandenong put forward two motions and co-sponsored a strategic motion, all in the Housing and Planning stream:
 - **Carried —** Motion 171 (Greater Dandenong) called on the Australian Government to work with states, territories and local government to establish nationally consistent, enforceable definitions of 'social housing' and 'affordable housing' across legislation, planning schemes, funding programs and reporting. It was moved en bloc with motions 172–175 and carried.
 - **Carried —** Motion 177 (Greater Dandenong) called for council-owned land to be exempted from increased tax liabilities (such as Victoria's Windfall Gains Tax) when rezoned to deliver social or affordable housing. The motion faced opposition on the floor; Cr O'Reilly spoke on behalf of Greater Dandenong and, with support from another council, the motion was carried.
 - **Co-sponsored —** Strategic Motion 167 (Walgett Shire, Greater Dandenong and Mount Alexander Shire) sought nationally coordinated funding for local government to deliver social and affordable housing and enabling infrastructure through place-based approaches.
15. Carried motions become part of ALGA's national advocacy agenda. The success of motions 171 and 177 gives Greater Dandenong a national platform on housing definitions and the Windfall Gains Tax barrier to unlocking council land for social housing.

Back Your Neighbour Campaign — Canberra Activities

16. The Back Your Neighbour (BYN) Taskforce, chaired by Mayor Sophie Tan, ran a strong program alongside the Assembly:

- High engagement at the Taskforce exhibition stand, with 38 new Councillor Friend sign-ups — 23 from NSW and at least one from every other state and territory except the ACT.
- A well-attended BYN Morning Tea (65 attendees: 32 existing members, 20 non-members, plus others not recorded), with addresses from Taskforce Chair Mayor Sophie Tan, partners at the Refugee Council of Australia, and a lived-experience advocate.
- A delegation program of meetings at Parliament House including Assistant Minister for Immigration Matt Thistlethwaite MP, the office of Minister Daniel Mulino MP, Julie-Ann Campbell MP, Tim Watts MP, Jerome Laxale MP, Mark Dreyfus MP, Basem Abdo MP, Libby Coker MP, Dr Sophie Scamps MP, Sarah Witty MP, Ash Ambhaipahar MP and Shadow Assistant Minister Simon Kennedy MP (two further meetings were cancelled).

Ideas and Actions to Bring Back to Council

- Youth engagement: several councils operate a Young Mayor and Youth Council model. It is proposed that officers investigate options for a Greater Dandenong Youth Council.
- DRFA reform submission: consider a Council (or joint sector) submission on the proposed disaster funding changes before the 31 July 2026 deadline, given the inequitable per-capita cost-sharing model presented.
- Disability inclusion: review the new Local Government Disability Inclusion Guide against Council's current disability action planning, and consider Michael Theo's challenge on neurodiverse employment pathways within Council's workforce strategy.
- Asset management: reference the 2026 National State of the Assets Report findings in Council's long-term financial plan and asset plan reviews, and consider IPWEA's elected-member training on infrastructure risk.
- Advocacy: continue pressing, through ALGA and the Victorian associations, for restoration of Financial Assistance Grants toward 1% of Commonwealth taxation revenue and for reform of competitive, tied grant programs; engage with the new Parliamentary Friends of Local Government group.
- Housing motions follow-up: monitor ALGA's advocacy on carried motions 171 and 177 and align Council's state-level Windfall Gains Tax advocacy accordingly.

Conclusion

17. The 2026 NGA reinforced that the challenges facing Greater Dandenong — financial sustainability, housing supply, infrastructure renewal and community inclusion — are shared nationally, and that collective advocacy works. The passage of both Greater Dandenong motions demonstrates the value of Council's participation and gives our housing advocacy national standing. The delegates thank Council for the opportunity to attend and commend this report to Council.

Submitted by the Councillor delegates:

Mayor Cr Sophie Tan | Cr Sean O'Reilly | Cr Melinda Yim | Cr Rhonda Garad | Cr Bob Milkovic



4.3.7 Municipal Association of Victoria - Delegates Report

Responsible Officer:	Executive Director Strategy & Corporate Services
Attachments:	1. MAV Delegate Council Report June 2026 [4.3.7.1 - 4 pages]

Officer Recommendation

That Council NOTES the Municipal Association of Victoria (MAV) Delegate Report for the period April to June 2026.

Executive Summary

1. This report provides Council with an update on Municipal Association of Victoria (MAV) activities, advocacy initiatives and sector developments for the period April to June 2026.
2. The report enables Council to remain informed of key local government priorities, advocacy campaigns and outcomes arising from MAV State Council and National General Assembly activities.

Background

3. The Municipal Association of Victoria (MAV) is the peak body representing Victoria's 79 councils and plays a key role in advocacy, sector leadership, policy development and capacity building across local government.
4. As part of Council's membership of the MAV, appointed delegates receive regular updates regarding sector priorities, advocacy activities, State Council resolutions and strategic initiatives. Periodic reporting to Council provides transparency regarding matters being progressed through the MAV on behalf of Victorian councils.
5. This report presents a summary of MAV activities and outcomes for the quarter ending June 2026.

Key Issues and Discussion

6. During the reporting period, MAV continued its advocacy and sector leadership activities through engagement with member councils, State Council deliberations and national forums. Key activities included the May 2026 MAV State Council, Delegate Connect Sessions and participation in the Australian Local Government Association (ALGA) National General Assembly.
7. The May 2026 State Council considered 84 motions, resulting in 83 resolutions being adopted and contributing to the development of MAV advocacy priorities ahead of the November 2026 Victorian State Election. The outcomes align with MAV's "The Future is Local" campaign, which focuses on:
 - Connected Housing;
 - Safe and Cohesive Communities;
 - Safer Roads and Local Transport Connections;
 - Community Legacy Benefit Sharing during Energy Transition; and
 - Securing the Future of Local Government.



8. At the national level, Victorian councils continued to have a significant presence through the ALGA National General Assembly. Victorian councils contributed 134 motions, representing more than 25 per cent of total motions considered nationally, demonstrating Victoria's continued leadership in shaping national local government advocacy.
9. The MAV also continued to advocate on behalf of councils through submissions to a range of state and federal inquiries, including housing supply regulation, NDIS reforms, racism and hate crime inquiries, and the Parliamentary Inquiry into the 2026 Victorian Summer Fires.
10. The report further highlights progress against MAV's Strategic Plan 2024-2027, with 95 per cent of strategic actions either completed or underway. MAV has also introduced a State Council Resolution Dashboard to improve visibility and accountability regarding implementation of State Council resolutions.
11. The information contained within the MAV Delegate Report is provided for Council's information and does not require any further action at this stage.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

12. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

13. There are no financial implications associated with this report.

Asset Implications

14. This item does not affect any existing assets.

Legal/Risk Implications

15. There are no legal / risk implications relevant to this report.

Environmental Implications

16. There are no environmental implications relevant to this report.

Gender Impact Assessment

17. A gender impact assessment is not required.



Community Consultation

18. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

19. This report is consistent with the following principles in the Community Vision 2040:

Not Applicable

20. This report is consistent with the following strategic objectives from the Council Plan 2025-29:

- A Council that demonstrates leadership, responsible use of public resources, and a commitment to investing in the community.

Legislative and Policy Obligations

21. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:

- Related Council Policies, Strategies or Frameworks.



Title:

Municipal Association of Victoria – Quarterly Delegate Report

Purpose:

The purpose of this report is to provide Council with a quarterly summary of the work of the Municipal Association of Victoria for the period of April to June 2026.

Recommendation:

That Council notes the MAV Delegates Report for the period of April to June 2026.

1. MAV Overview

The Municipal Association of Victoria (MAV) is the peak body representing Victoria's 79 local councils. It plays a central role in supporting, advocating for, and strengthening the local government sector across the state. MAV works to influence other levels of government, coordinate sector-wide priorities, and build council capability to respond to current and emerging challenges.

2. MAV Delegate Engagement

The MAV Delegate Engagement Framework ensures delegates are equipped to represent their councils, participate in State Council, contribute to shaping MAV policy directions and have regard for the MAV protocols. In the April – June quarter the following delegate engagement events occurred to further support delegates in their role:

- MAV May State Council
- MAV Delegate Connect Session
- MAV National General Assembly Session
- ALGA National General Assembly

- **MAV State Council**

State Council is the MAV's overarching governing body, comprising all appointed delegates from participating member councils. It meets twice each calendar year, bringing together delegates from member councils across metropolitan, regional and rural Victoria to debate and vote on motions that set the sector's collective advocacy and policy priorities.

The May 2026 meeting was delivered against the backdrop of an upcoming November State Election, which heightened interest in a number of the motions before the forum. to form the policy direction of the MAV, which is set in alignment with the MAV Strategic Plan (2024-2027).

The May State Council again demonstrated the strength of the sector when it united to advance shared priorities ahead of the 2026 State Election. This saw 170+ event attendees, 84 motions considered and 83 resolutions passed. [State of the Sector](#), the MAV report on the May 2026

State Council, highlights key resolutions that shape the advocacy agenda for MAV on behalf of the sector.

Many priorities raised at our May 2026 State Council directly align with the MAV's The Future is Local 2026 State Election Campaign and its five key pillars: Connected Housing, Safe and Cohesive Communities, Safer Roads and Local Transport Connections, Energy Transition through Community Legacy Benefit Sharing, and Securing the Future of Local Government.

These priorities, together with the resolutions of this State Council, provide a clear roadmap for the next State Government to partner with councils in delivering local solutions to statewide challenges.

- **National General Assembly**

The MAV is continuing to strengthen how Victoria engages at the national level through ALGA and the National General Assembly, held from the 22nd – 26th June. This is about ensuring Victorian priorities are not only represented, but strategically aligned with our broader Federal advocacy platform, [Make Good Happen](#).

The alignment of motions, advocacy priorities and engagement activities, resulted in a more coordinated and influential Victorian voice nationally.

Victoria is at the forefront of national conversations and that we as a state are already spearheading the conversations as a sector nationally. Of the submissions received and approved for ALGA Board debate, Victoria contributed:

- 93 of 388 single motions, representing 24.0% of all single motions nationally.
- 41 of 144 combined motions, representing 28.5% of all combined motions nationally.
- 134 of 532 total motions, accounting for 25.2% of all motions nationally.

Whilst in Canberra for the National General Assembly, Victorian Delegates also participated in MAV hosted events such as the MAVLab Welcome Delegation, 2026 National Coastal Advocacy Roundtable and Back your Neighbour Campaign.

- **MAV Regional Meetings**

Regional Meetings will be held across the 10 MAV regions in July, bringing together Mayors, MAV Delegates and CEOs. These meetings provide a forum to strengthen regional collaboration, discuss shared challenges and priorities and coordinate advocacy positions, including the development of State Council motions.

3. MAV Advocacy Initiatives

- **The Future Is Local: MAV 2026 State Election Campaign**

The Municipal Association of Victoria (MAV) has launched its [2026 State Election Campaign](#) with a clear message to MPs and candidates: The future is local. The time is now.

Victorian communities are facing rapid and complex change, and councils are on the frontline of both responding now and preparing for the future. They are first responders in times of crisis; and they are long-term partners in community recovery, resilience, and innovation.

Communities are feeling the pressure of climate impacts, rising costs, digital disruption and demographic shifts. And when these pressures intensify, people turn to their local council. Councils are the level of government they experience every day, through footpaths, libraries, maternal and child health services, open spaces, planning decisions, and community programs.

The future is local. The time is now.

All 79 Victorian councils have come together to identify the five statewide priorities communities say matter most:

- **Growing Futures:** Connected Housing
- **Local Futures:** Safe and Cohesive Communities
- **Productive Futures:** Safer Roads and Local Transport Connections
- **Regenerative Futures:** Community Legacy Benefit Sharing
- **Transformative Futures:** Securing the Future of Local Government.

These priorities form a blueprint for a stronger, fairer, and more resilient Victoria. Councils are ready to work with the next State Government to deliver local solutions to global challenges.

- **Sector Submissions**

The MAV advocates on behalf of the local government sector by participating in consultations and contributing to strategy development, discussion papers and proposed changes to legislation. In the April to June Quarter the MAV represented the views of the local government sector via the following [sector submissions](#):

- Productivity Commission Inquiry into Housing Supply Regulation
- National Disability Insurance Scheme Amendment (Securing the NDIS for Future Generations) Bill 2026
- Inquiry into Racism, Hate and Violence directed at Aboriginal and Torres Strait Islander People
- Inquiry into anti-LGBTIQ+ Hate Crimes in Victoria
- Parliamentary Inquiry into the 2026 Summer Fires across Victoria

4. Measuring MAV Progress and Performance

- **Strategic Plan Implementation**

MAV's work is framed by its strategic plan [Shaping Our Future \(2024–2027\)](#), which identifies ten key strategic directions reflecting what matters most to Victorian communities. The plan focuses on enabling councils to create sustainable, resilient futures through evidence based research, strong collaboration, and -sector wide- leadership. It reflects the MAV's commitment to lead and strengthen councils as they navigate emerging challenges and seize opportunities to shape the future for generations to come.

To measure progress, MAV supports transparent reporting on strategic actions, 95% of which are either completed or underway with an 84% confidence level for completion at the end of financial year and 16% carry over into 2026/27.

- **Progress of State Council Motions**

The MAV has introduced the [State Council Resolution Dashboard](#) which has been developed to strengthen MAV's monitoring and reporting of the implementation of State Council resolutions. The Dashboard provides councils with clear visibility of which resolutions have been actioned and which are currently in progress. This dashboard improves visibility of the status of the 144 State Council motions, 50% of which are currently completed and 50% in progress. Motions from the 29 May 2026 State Council will be included in the Dashboard from July with progress updated quarterly.



4.3.8 Native Title

Responsible Officer: Executive Director, Strategy and Corporate Services
Attachments: 1. Native Title Form 5 (Draft) [4.3.8.1 - 8 pages]

Officer Recommendation

That Council:

1. **APPROVES** Greater Dandenong City Council lodging a Form 5 with the Federal Court of Australia to become a respondent party to the Wurundjeri Woi-Wurrung Native Title Claim (VID1466/2025) prior to the expiry of the notification period on 21 July 2026;
2. **NOTES** that becoming a respondent party is a procedural step that preserves Council's ability to participate in the proceedings and does not constitute opposition to the native title claim;
3. **AUTHORISES** the Chief Executive Officer (or delegate) to take all necessary administrative steps associated with lodging the Form 5 and managing Council's participation in the proceedings, including obtaining legal advice where required; and
4. **NOTES** the officers will provide further updates to Council as the proceedings progress and return to Council should any significant legal, financial or strategic implications arise.

Executive Summary

1. Following the Executive Update provided to Councillors at the Council Briefing Session on 13 July 2026, this report seeks Council's approval to lodge a Form 5 with the Federal Court of Australia to become a respondent party to the Wurundjeri Woi-Wurrung Native Title Claim before the notification period closes on 21 July 2026.
2. Lodging a Form 5 is a procedural step that preserves Council's ability to participate in the proceedings, understand any implications for Council-managed Crown land, and ensure Council's interests are appropriately recognised. Officers consider this to be the prudent governance approach given the notification period expires on 21 July 2026.

Background

3. The National Native Title Tribunal has notified Council of the Wurundjeri Woi-Wurrung People's native title claim (VID1466/2025), currently before the Federal Court of Australia.
4. The claim extends across a significant area of metropolitan Melbourne and includes land within the City of Greater Dandenong municipal boundary.
5. The notification period under the *Native Title Act 1993* (Cth) expires on 21 July 2026. During this period, persons or organisations whose interests may be affected by a native title determination may elect to become respondent parties by lodging a Form 5.
6. Council officers attended a Municipal Association of Victoria information session on 9 July 2026 together with presentations from Ashurst Perth (Perkins) Coie and First Nations Legal and Research Services to better understand the implications for Victorian councils.



7. Councillors received an Executive Update at the Council Briefing Session on 13 July 2026 advising that officers were undertaking further assessment and intended to bring this report for formal consideration.

Key Issues and Discussion

Native Title

8. Native title recognises traditional rights and interests held by Aboriginal and Torres Strait Islander peoples in land and waters under Australian common law and the Native Title Act.
9. Importantly, native title does not create new rights or remove existing freehold interests. Rather, it recognises rights that have continued to exist since sovereignty where they have not been extinguished.
10. In metropolitan Melbourne, native title is generally more limited due to historical grants of freehold and other forms of tenure that extinguish native title. However, Crown land and certain public land remain capable of being affected.

Council's role in the proceedings

11. The purpose of this report is not to ask Council to form a position on the merits of the native title claim.
12. The Federal Court is responsible for determining whether native title exists and, if so, the nature and extent of any recognised native title rights and interests.
13. The decision before Council is limited to whether it wishes to preserve its ability to participate in the proceedings as a respondent party so that it can understand any implications for Council-managed land and ensure Council's interests are appropriately represented throughout the process.
14. Participation as a respondent party should not be interpreted as opposition to the claim. Rather, it is a procedural step available under the Native Title Act that enables parties with potentially affected interests to participate in the proceedings.

Council's interests

15. Unlike the State of Victoria, which is the primary respondent to the proceedings, Council's interests relate to land that it owns, manages or controls.
16. Council officers have undertaken a preliminary review of Council's Crown land interests. This review has identified approximately 82 Crown land parcels for which Council is appointed Committee of Management. Many of these parcels form part of larger sites (such as reserves, parks and creek corridors and other open spaces) and will be further consolidated and assessed as the proceedings progress.
17. This preliminary review confirms that Council has sufficient land management interests to justify preserving its ability to participate in the proceedings.
18. This review will continue throughout the proceedings and does not need to be completed prior to lodging the Form 5.
19. The purpose of becoming a respondent party is not to oppose the native title claim.
20. Rather, respondent status enables Council to:
 - remain informed throughout the proceedings
 - understand any implications for Council-managed land
 - ensure Council's legal interests are recognised in any future determination
 - contribute to discussions where appropriate
 - continue developing constructive relationships with Traditional Owners



- preserve Council's options while the matter progresses

21. The State represents its own interests in the proceedings and does not specifically represent the operational interests of local government.

Timing

22. The notification period closes on 21 July 2026. Joining during the notification period is a relatively straightforward administrative process requiring completion of a Federal Court Form 5.

23. If Council elects not to join during this period but later wishes to participate, it must apply separately to the Federal Court and satisfy a higher legal threshold demonstrating that it is in the interests of justice to be joined.

24. Respondent parties retain flexibility throughout the proceedings and may discontinue their participation if Council later determines ongoing involvement is unnecessary.

25. Given native title proceedings commonly extend over many years, lodging a Form 5 now preserves Council's options while allowing further assessment to occur.

Officer recommendation

26. Officers consider lodging a Form 5 to be the most prudent governance approach.

27. It preserves Council's procedural rights without committing Council to an adversarial position or significant legal expenditure.

28. This approach ensures Council remains appropriately informed while continuing to work collaboratively and respectfully with Traditional Owners throughout the process.

Governance Compliance

Human Resource Implications (consider Workforce Planning and Service Statements)

29. This item does not have an impact on existing human resources.

Financial/Asset Resource Implications (consider Service Statements, Budget, Long Term Financial Strategy and Asset Plan)

Operating Budget Implications

30. There are no immediate financial implications arising from this report.

31. External legal advice may be required periodically as the proceedings progress. Any expenditure will be managed within existing operational budgets where possible, with any significant future financial implications being reported back to Council.

Asset Implications

32. The report relates to Crown land parcels for which Council is Committee of Management.

33. Council has identified 82 Crown land parcels within the municipality, although these consolidate into a smaller number of individual sites. Officers will continue reviewing tenure documentation and land management responsibilities as the proceedings progress.

Legal/Risk Implications

34. There are legal and governance implications associated with Council's decision whether to participate in the proceedings.

35. Should Council elect not to lodge a Form 5 prior to the notification deadline, any future application to join the proceedings would require leave of the Federal Court and satisfy a higher legal threshold.



36. Participation as a respondent preserves Council's ability to understand and respond to any implications for Council-managed land while protecting Council's legal interests throughout the proceedings.

Environmental Implications

37. There are no environmental implications relevant to this report.

Gender Impact Assessment

38. A gender impact assessment is not required.

Community Consultation

39. There was no requirement for community consultation.

Links to Community Vision, Council Plan, Strategy, Notice of Motion

40. This report is consistent with the Community Vision 2040 principle of embracing diversity and multiculturalism.
41. This report supports the Council Plan 2025–2029 objective of fostering respectful relationships with Traditional Owners and ensuring good governance in the management of Council land and assets.

Legislative and Policy Obligations

42. This report has considered Council's legislative and policy obligations (where applicable) as outlined in the Report Considerations section detailed in the front of this Agenda. The applicable obligations considered and applied are:
- *Victorian Charter of Human Rights and Responsibilities* 2006
 - *Native Title Act* 1993
 - *Local Government Act* 2020
 - *Traditional Owner settlement Act* 2010

**FEDERAL COURT OF AUSTRALIA
VICTORIA DISTRICT REGISTRY
GENERAL DIVISION**

Native Title (Federal Court) Regulations 2024, Paragraph 8

Form 5

Native Title Act 1993
**Notice of intention to become
a party to an application**

Filed By	Sophie DRozario	Address:	225 Lonsdale Street, Dandenong VIC 3175
Name:	Greater Dandenong City Council	Email:	council@cgd.vic.gov.au
Law Firm (if any):		Telephone:	03 8571 1000

**To: The District Registrar
Federal Court of Australia**

If there is insufficient space, more information can be provided and labelled with the corresponding heading.

1. Federal Court File Number and Name of Native Title Determination Application:

[The Federal Court file number and name of the Native Title Determination Application is shown on the notification letter or advertisement from the National Native Title Tribunal.]

VID1466/2025 Perry James Wandin & Ors on behalf of the Wurundjeri Woi-Wurrung People and State of Victoria & Ors

2. Name and address of person(s), company or organisation wanting to become a party:

Full Name: Greater Dandenong City Council

Postal Address: 225 Lonsdale Street, Dandenong VIC 3175

Email: council@cgd.vic.gov.au

Telephone: 03 8571 1000

3. Details of interest claimed:

I / We give notice under paragraph 84(3)(b) of the Act that I / we want to be a party in relation to the application under section 61 of the Act because:

[State the following:]

1. *whether the person claims to hold native title rights and interests to the whole or any part of the area covered by the application;*
2. *if the person claims to hold native title rights and interests to a part of the area covered by the application—identify the part of the area;*
3. *how the native title rights and interests that the person claims to hold will be affected by a determination of the application.*
4. *if the person is not claiming to hold native title rights or interests in the whole or part of the area covered by the application—describe the nature of your interest/s and the manner in which it/they may be affected by a native title determination.*

Documentary evidence should be supplied. For example, if you hold a lease or licence in respect of the claim area please attach to this form, a copy or photocopy of that lease or licence. Identify the type of interest and its location in the claim area.]

1. Greater Dandenong City Council ('Council') does not claim to hold native title rights or interests in the whole or any part of the area covered by the application. Council responds under paragraph 4 of this section. Council holds interests of a different character, being land management interests in reserved Crown land within the area covered by the application, as described below.
2. Council is a body corporate established under the *Local Government Act 2020* (Vic). It is the appointed committee of management, under the *Crown Land (Reserves) Act 1978* (Vic), for approximately 82 parcels of reserved Crown land within its municipal district and within the external boundary of the area covered by the application.
3. As committee of management, Council manages, controls, maintains and improves those parcels for the public purposes for which they are reserved, being public reserves, parks and recreation reserves, creek and waterway corridors, and open space (including Shepley Oval and the Dandenong Creek corridor). These rights, powers and functions are 'interests' in relation to land within the meaning of section 253 of the *Native Title Act 1993* (Cth).
4. The parcels are situated within the City of Greater Dandenong and lie within the external boundary described in the Description of Boundaries filed with the application. Their Crown land descriptions place them within the Parishes of Dandenong, Eumemmerring and Lyndhurst, and their distribution across the municipality is shown on the suburb names and boundaries plan at Attachment B. Each parcel is identified in Attachment A by its certificate of title volume and folio reference, Crown land description, Standard Parcel Identifier, and street address where available.
5. The Crown land descriptions use historical parish units, which differ from, and do not necessarily correspond to, the current suburbs of the same or a similar name. The names and boundaries of suburbs within the municipality have also been amended from time to time, as recorded by the successive Government Gazette registrations, and may have changed since the relevant parcels were reserved or registered. Each parcel is therefore identified by the title reference and Crown land description in Attachment A, and Attachment B is provided as a general locational aid only.

6. Council notes that the application does not cover areas where native title has been wholly extinguished, including areas subject to a previous exclusive possession act (section 23B of the *Native Title Act 1993* (Cth) and sections 13H and 13I of the *Land Titles Validation Act 1994* (Vic)), unqualified grants of an estate in fee simple, public works (section 253), and existing dedicated public roads. The application also includes, notwithstanding any prior extinguishment, areas to which sections 47, 47A, 47B, 47C or 238 of the *Native Title Act 1993* (Cth) apply, with particulars to be provided before the hearing. Whether and to what extent each parcel, or parts of it such as buildings and other public works, falls within the claim area therefore requires a parcel-by-parcel assessment. Council's interest relates to those parcels, or parts, within the area covered by the application, and Council's review is continuing.
7. The registered native title rights and interests are non-exclusive. They include the rights to make decisions about the use and enjoyment of the land and waters, to have access to, remain on and use the land and waters for any purpose, and to protect places and things of cultural significance. As many of Council's parcels are public reserves and open space, those rights intersect directly with Council's management functions.
8. A determination that native title exists in relation to any of Council's parcels, or parts of them, within the area covered by the application may affect Council's interests by:
 - (a) affecting the exercise of Council's functions as committee of management;
 - (b) affecting the manner in which Council may lawfully use, manage, maintain, improve, develop and carry out works on the land;
 - (c) requiring the co-existence and coordination of Council's management with any recognised non-exclusive native title rights;
 - (d) giving rise to obligations under the future act regime in Part 2 Division 3 of the *Native Title Act 1993* (Cth), including notification, consultation or negotiation in respect of future works and dealings; and
 - (e) affecting the ongoing administration of the reserves and the interests of the community that uses them.
9. Council seeks to become a party in order to understand and respond to any implications for the Crown land it manages, and to ensure its interests are recognised in any determination. Council's participation is a procedural step under the *Native Title Act 1993* (Cth) and is not an indication of opposition to the application.
10. Council relies on Attachment A (the Landdata schedule of the 82 Crown land parcels) and Attachment B (the suburb names and boundaries plan for the City of Greater Dandenong) as documentary evidence of its interests and their location. If required by the Court, Council will provide the instruments of reservation and appointment as committee of management, and further land management documentation.

4. Name and address for service of legal representative (if any):

Name:

Postal Address:

Email:

Telephone:

5. Signature/Execution:

[Insert the signature of:

- 1. The legal representative (if any), or*
- 2. Person(s) lodging this form, or*
- 3. Two directors of a company or a director and the company secretary (or one director, if a sole proprietor company), or*
- 4. an authorised officer of an organisation (eg CEO of a local authority).]*

6. Print Name(s):

[Insert the full name of each person who has signed this form]

JACQUI WEATHERILL

CHIEF EXECUTIVE OFFICER OF GREATER DANDENONG CITY COUNCIL

7. Date:

21 July 2026

Attachment A. Landdata Schedule of the 82 Crown Land Parcels

Address:	Volume/Folio:	Municipality:	Land Description	SPI:
	11729/177		CA 2009 Parish of Dandenong	2009\PP2483
	11729/178		CA 2168 Parish of Dandenong	2168\PP2483
	11729/181		CA 2167 Parish of Dandenong	2167\PP2483
	11729/184		CA 2129 Parish of Dandenong	2129\PP2483
	11729/187		CA 2181 Parish of Dandenong	2181\PP2483
	11729/188		CA 2182 Parish of Dandenong	2182\PP2483
	11729/189		CA 2179 Parish of Dandenong	2179\PP2483
	11729/190		CA 2176 Parish of Dandenong	2176\PP2483
	11729/191		CA 2174 Parish of Dandenong	2174\PP2483
	11729/195		CA 2185 Parish of Dandenong	2185\PP2483
	11729/198		CA 2175 Parish of Dandenong	2175\PP2483
	11729/201		CA 2184 Parish of Dandenong	2184\PP2483
	11729/202		CA 2183 Parish of Dandenong	2183\PP2483
	11729/206		CA 2180 Parish of Dandenong	2180\PP2483
	11729/207		CA 2178 Parish of Dandenong	2178\PP2483
	11729/208		CA 2188 Parish of Dandenong	2188\PP2483
	11729/212		CA 2187 Parish of Dandenong	2187\PP2483
	11729/214		CA 2186 Parish of Dandenong	2186\PP2483
	11729/236		CA 2022 Parish of Dandenong	2022\PP2483
	11729/242		CA 2100 Parish of Dandenong	2100\PP2483
2-20 BENNET STREET, DANDENONG 3175	11729/257	GREATER DANDENONG	CA 27A Parish of Dandenong	27A\PP2483
2-20 BENNET STREET, DANDENONG 3175	11729/257	GREATER DANDENONG	CA 27A Parish of Dandenong	27A\PP2483
"RESERVE", 2-20 BENNET STREET, DANDENONG 3175	11729/257	GREATER DANDENONG	CA 27A Parish of Dandenong	27A\PP2483
	11729/279		CA 2232 Parish of Dandenong	2232\PP2483
CLAUDIA STREET, NOBLE PARK 3174	11729/309	GREATER DANDENONG	CA 2027 Parish of Dandenong	2027\PP2483
	11733/927		CA 2032 Parish of Eumemmerring	2032\PP2603
	11733/929		CA 2031 Parish of Eumemmerring	2031\PP2603
	11733/930		CA 2030 Parish of Eumemmerring	2030\PP2603
	11733/937		CA 2062 Parish of Eumemmerring	2062\PP2603
	11733/938		CA 2056 Parish of Eumemmerring	2056\PP2603
	11733/943		CA 68A Parish of Eumemmerring	68A\PP2603
MCPAHENS ROAD, BANGHOLME 3175	11750/183	GREATER DANDENONG	CA 109C Parish of Lyndhurst	109C\PP3025
	11750/288		CA 2113 Parish of Lyndhurst	2113\PP3025
	11750/299		CA 2112 Parish of Lyndhurst	2112\PP3025
	11750/300		CA 121A Parish of Lyndhurst	121A\PP3025
SPRINGVALE ROAD, BANGHOLME 3175	11750/305	GREATER DANDENONG	CA 129A Parish of Lyndhurst	129A\PP3025
174 LONSDALE STREET, DANDENONG 3175	11794/649	GREATER DANDENONG	CA 8 Section 30 Township of Dandenong Parish of Dandenong	8~30\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/652	GREATER DANDENONG	CA 9E Section 29 Township of Dandenong Parish of Dandenong	9E~29\PP5221
4-6 MCCRAE STREET, DANDENONG 3175	11794/653	GREATER DANDENONG	CA 9A Section 15 Township of Dandenong Parish of Dandenong	9A~15\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/655	GREATER DANDENONG	CA 9C Section 29 Township of Dandenong Parish of Dandenong	9C~29\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/658	GREATER DANDENONG	CA 9B Section 29 Township of Dandenong Parish of Dandenong	9B~29\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/660	GREATER DANDENONG	CA 2002 Township of Dandenong Parish of Dandenong	2002\PP5221
174 LONSDALE STREET, DANDENONG 3175	11794/661	GREATER DANDENONG	CA 6 Section 30 Township of Dandenong Parish of Dandenong	6~30\PP5221
174 LONSDALE STREET, DANDENONG 3175	11794/662	GREATER DANDENONG	CA 7 Section 30 Township of Dandenong Parish of Dandenong	7~30\PP5221
"SHEPLEY OVAL", 97 PULTNEY STREET, DANDENONG 3175	11794/663	GREATER DANDENONG	CA 5 Section 30 Township of Dandenong Parish of Dandenong	5~30\PP5221
LONSDALE STREET, DANDENONG 3175	11794/669	GREATER DANDENONG	CA 12B Section 21 Township of Dandenong Parish of Dandenong	12B~21\PP5221
1 THOMAS STREET, DANDENONG 3175	11794/670	GREATER DANDENONG	CA 12A Section 21 Township of Dandenong Parish of Dandenong	12A~21\PP5221
"SHEPLEY OVAL", 97 PULTNEY STREET, DANDENONG 3175	11794/678	GREATER DANDENONG	CA 4 Section 30 Township of Dandenong Parish of Dandenong	4~30\PP5221
HAMMOND ROAD, DANDENONG 3175	11794/693	GREATER DANDENONG	CA 2A Section 23 Township of Dandenong Parish of Dandenong	2A~23\PP5221
HAMMOND ROAD, DANDENONG 3175	11794/694	GREATER DANDENONG	CA 2B Section 23 Township of Dandenong Parish of Dandenong	2B~23\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/702	GREATER DANDENONG	CA 24 Section 31 Township of Dandenong Parish of Eumemmerring	24~31\PP5221
HAMMOND ROAD, DANDENONG 3175	11794/709	GREATER DANDENONG	CA 3B Section 28 Township of Dandenong Parish of Eumemmerring	3B~28\PP5221

HAMMOND ROAD, DANDENONG 3175	11794/710	GREATER DANDENONG	CA 3A Section 28 Township of Dandenong Parish of Eumemmerring	3A~28\PP5221
174 LONSDALE STREET, DANDENONG 3175	11794/711	GREATER DANDENONG	CA 23 Section 31 Township of Dandenong Parish of Eumemmerring	23~31\PP5221
174 LONSDALE STREET, DANDENONG 3175	11794/712	GREATER DANDENONG	CA 21 Section 31 Township of Dandenong Parish of Eumemmerring	21~31\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/715	GREATER DANDENONG	CA 18C Section 31 Township of Dandenong Parish of Eumemmerring	18C~31\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/717	GREATER DANDENONG	CA 18B Section 31 Township of Dandenong Parish of Eumemmerring	18B~31\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/718	GREATER DANDENONG	CA 18A Section 31 Township of Dandenong Parish of Eumemmerring	18A~31\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/719	GREATER DANDENONG	CA 18F Section 31 Township of Dandenong Parish of Eumemmerring	18F~31\PP5221
"DANDENONG CREEK NORTH OF LONSDALE STREET", 64 LONSDALE STREET, DANDENONG 3175	11794/722	GREATER DANDENONG	CA 18E Section 31 Township of Dandenong Parish of Eumemmerring	18E~31\PP5221
LONSDALE STREET, DANDENONG 3175	11794/724	GREATER DANDENONG	CA 1A Section 27 Township of Dandenong Parish of Eumemmerring	1A~27\PP5221
LONSDALE STREET, DANDENONG 3175	11794/726	GREATER DANDENONG	CA 1B Section 27 Township of Dandenong Parish of Eumemmerring	1B~27\PP5221
	11881/438		CA 2261 Parish of Dandenong	2261\PP2483
	11985/215		CA 2094 Township of Dandenong Parish of Dandenong	2094\PP5221
	12184/344		CA 2273 Parish of Dandenong	2273\PP2483
	12211/086		CA 2101 Township of Dandenong Parish of Dandenong	2101\PP5221
	12299/536		CA 2305 Parish of Dandenong	2305\PP2483
	12306/207		CA 2118 Township of Dandenong Parish of Dandenong	2118\PP5221
	12306/208		CA 2120 Township of Dandenong Parish of Dandenong	2120\PP5221
	12306/209		CA 2121 Township of Dandenong Parish of Eumemmerring	2121\PP5221
	12306/210		CA 2123 Township of Dandenong Parish of Eumemmerring	2123\PP5221
	12319/006		CA 2126 Township of Dandenong Parish of Dandenong	2126\PP5221
	12319/008		CA 2128 Township of Dandenong Parish of Eumemmerring	2128\PP5221
	12320/310		CA 2319 Parish of Dandenong	2319\PP2483
	12320/311		CA 2088 Parish of Eumemmerring	2088\PP2603
	12320/804		CA 2320 Parish of Dandenong	2320\PP2483
	12322/271		CA 2089 Parish of Eumemmerring	2089\PP2603
	12458/553		CA 2095 Parish of Eumemmerring	2095\PP2603
	12563/347		CA 2144 Township of Dandenong Parish of Dandenong	2144\PP5221
	12563/348		CA 2145 Township of Dandenong Parish of Dandenong	2145\PP5221
	12563/350		CA 2147 Township of Dandenong Parish of Eumemmerring	2147\PP5221
	12563/606		CA 2146 Township of Dandenong Parish of Eumemmerring	2146\PP5221

Attachment B – City of Greater Dandenong Suburb Names and Boundaries





4.3.9 Report on Matters Discussed at Councillor Briefing Sessions and Pre Council Meetings

Responsible Officer: Executive Director Strategy & Corporate Services

Attachments: Nil

Officer Recommendation

That Council:

1. **RECEIVES and NOTES** the information contained in this report; and
2. The information discussed at the below listed Councillor Briefing Sessions on 13 July 2026 that was declared confidential under section 3(1) of the Local Government Act 2020 in Item 5 below remains confidential until further advisement unless that information forms the subject of a subsequent Council report.

Executive Summary

1. As part of Council's ongoing efforts to improve transparency in Council processes, matters discussed at Councillor Briefing Sessions & Pre-Council Meetings (other than those matters designated to be of a confidential nature) are reported on at Council meetings.
2. The matters listed in this report were presented to Councillor Briefing Sessions & Pre-Council Meetings during the period 10 June – 13 July 2026.

Background

3. The Executive Team and associated staff at Greater Dandenong City Council host Councillor Briefing Sessions and Pre-Council Meeting on a regular basis (weekly) to inform Councillors about the work officers are undertaking, share information, obtain feedback and discuss strategies and options for current and future work.
4. To ensure transparency in this process matters discussed at Councillor Briefing Sessions and Pre-Council Meetings (other than those matters designated to be confidential under the *Local Government Act 2020*) are reported on at Council meetings. This report represents matters discussed at the Councillor Briefing Sessions & Pre-Council Meetings during the period 10 June 2026 – 13 July 2026. It should be noted that no meetings were held on 22 & 29 June or 6 July 2026.

**Matters Presented for Discussion**

Item		Councillor Briefing Session/Pre-Council Meeting
1	<i>General Discussions</i> Councillors and Council officers briefly discussed the following items: a. Update on Capital Alliance Project; b. Young Leader attendance at Council Meeting c. Upcoming ALGA conference; and Agenda items for the Council Meeting 15 June 2026.	<i>Pre-Council Meeting (PCM) – 15 June 2026</i>
2	<i>Community Satisfaction Survey 2026</i> Councillors received an overview of the 2026 Community Satisfaction Survey findings, covering satisfaction with Council services, community priorities, communication preferences and perceptions on key local issues.	<i>Councillor Briefing Session (CBS) – 13 July 2026</i>
3	<i>2025-26 Year End Financial Reporting Process Update</i> Councillors received an update on the 2025–26 financial reporting and audit process, including proposed Audit & Risk Committee arrangements to support timely completion of the annual financial statements and statutory reporting requirements.	<i>Councillor Briefing Session (CBS) – 13 July 2026</i>
4	<i>Local Government Legislation Amendment (Stronger Communities) Bill 2026 (Vic)</i> Councillors received an update on the Local Government Legislation Amendment (Stronger Communities) Bill 2026 and its potential implications for council governance, councillor conduct, and organisational compliance obligations.	<i>Councillor Briefing Session (CBS) – 13 July 2026</i>



5	Response to Notice of Motion 20 - Dandenong Market Pty Ltd - Governance Clarification Report – *Confidential*	Councillor Briefing Session (CBS) – 13 July 2026
6	General Discussions Councillors and Council officers briefly discussed the following items: a. GSEM (Greater South East Metropolitan) Update; b. Replacement of Electronic Data Management and Finance System; c. Changes to secretariat of Back Your Neighbour Program; and Agenda items for the Council Meeting 20 July 2026.	Councillor Briefing Session (CBS) – 13 July 2026

Apologies

5. Councillor Jim Memeti and Councillor Loi Troung submitted apologies for the Pre-Council Meeting on 15 June 2026.
6. Councillor Jim Memeti submitted an apology for the Councillor Briefing Session on 13 July 2026.

Legislative and Policy Obligations

7. Section 9 of the *Local Government Act 2020* (LGA2020) states that a Council must in the performance of its role give effect to the overarching governance principles.
8. Reporting on matters discussed at Councillor Briefing Sessions and Pre-Council Meetings gives effect to the overarching governance principles (in particular, section 9(i) of the *Local Government Act 2020*) in that the transparency of Council actions and information is ensured.



4.3.10 List of Registered Correspondence to Mayor and Councillors

Responsible Officer: Manager Governance, Integrity, Legal & Risk
Attachments: 1. List of Registered Correspondence to Mayor and Councillors [4.3.10.1 - 2 pages]

Officer Recommendation

That the listed items for the period 1 June 2026 to 26 June 2026 provided in Attachment 1 to this report be received and noted.

Executive Summary

1. Consistent with Council resolutions regarding registered incoming correspondence addressed to the Mayor and Councillors, Attachment 1 to this report provides a list of this correspondence for the period 1 June 2026 to 26 June 2026.

Objective

CONNECTED. COLLABORATIVE. COMMUNITY.

Correspondences addressed to the Mayor and Councillors received between 01/06/26 & 26/06/26 - for officer action - total = 1

Correspondence Name	Correspondence Dated	Date Record Created	Objective ID	User Assigned
A letter from a member of the public regarding alleged cleanliness, hygiene, maintenance and pool supervision concerns at the Noble Park Aquatic Centre.	11-Jun-26	11-Jun-26	fA390156	Mayor & Councillors Office

NB: Users assigned may have changed by the time of the Council Meeting. Correct at time of report production only.

Objective

CONNECTED. COLLABORATIVE. COMMUNITY.

Correspondences addressed to the Mayor and Councillors received between 01/06/26 & 26/06/26 - for information only - total = 5

Correspondence Name	Correspondence Dated	Date Record Created	Objective ID	User Assigned
An email from Uniting Vic Tas inviting the Mayor to attend the Keeping Afghan Girls Active (KAGA) celebration event.	17-Jun-26	17-Jun-28	A13839369	Mayor & Councillors Office
A letter from the Minister for Tourism acknowledging congratulations and expressing commitment to collaboration in supporting Victoria's tourism and visitor economy.	18-Jun-26	18-Jun-26	A13839369	Mayor & Councillors Office
A letter from the Minister for Regional Development, Local Government and Territories congratulating Council on winning the 2026 National Awards for Local Government – Addressing Violence against Women and Children category.	16-Jun-26	18-Jun-26	A13842891	Mayor & Councillors Office
An email from the Shadow Minister for Local Government seeking feedback from councils on the Local Government Legislation Amendment (Stronger Communities) Bill 2026.	19-Jun-26	23-Jun-26	A13859825	Mayor & Councillors Office
A letter from the Minister for Creative Industries acknowledging the Mayor's welcome and expressing commitment to supporting Victoria's creative industries through partnership and collaboration.	23-Jun-26	23-Jun-26	A13860886	Mayor & Councillors Office

NB: Users assigned may have changed by the time of the Council Meeting. Correct at time of report production only.



5 NOTICES OF MOTION

5.1 NOTICE OF MOTION NO. 23 - RESCISSION MOTION IN RELATION TO OASIS SQUASH COURTS

Responsible Officer: Executive Director Community Strengthening

Author: Cr Rhonda Garad

Rescission Motion

That Council rescinds its decision carried at the Council Meeting of 15 June 2026 in relation to Oasis Squash Courts - Cost Estimate to undertake Feasibility Study (Minute No. 386):

“That Council:

- 1. NOTES recent community interest in retaining the existing squash court facilities at Dandenong Oasis following completion of the new Wellbeing Centre;**
- 2. NOTES Council’s current endorsed position that the existing Dandenong Oasis facility is to be demolished following completion of the new centre, with the demolition scope and contract award to be the subject of a future Council decision;**
- 3. NOTES the current low utilisation data, which shows an overall occupancy of just 13% for the squash courts across the review period from 1 January to 17 May 2026;**
- 4. ACKNOWLEDGES the significant financial and strategic risks associated with retaining the ageing infrastructure, including the estimated \$32,000 to \$46,000 cost just to undertake the feasibility study, as well as the unbudgeted future capital investment required to upgrade amenities and services to contemporary standards;**
- 5. DETERMINES that officers will NOT proceed with a feasibility assessment to retain the existing squash courts and/or part of the existing facility following the completion of the new centre; and**
- 6. REAFFIRMS its commitment to the original, endorsed project scope for the Dandenong Wellbeing Centre, which includes the subsequent demolition of the existing Oasis building.”**

Pursuant to clause 4.8.20 of the Governance Rules, the alternate motion detailed below will be considered by Council only if the rescission motion is carried.



Alternate Motion

That Council:

- 1. ADOPTS the original officer recommendation for Item 4.4.4 as contained within the Council Meeting Agenda of 15 June 2026;**
- 2. REQUESTS officers to undertake a review of the squash court utilisation data and provide a report back to Council which includes:**
 - a) Actual participant numbers associated with court bookings;**
 - b) Historical utilisation trends over multiple years;**
 - c) Comparison of utilisation methodology with other Council recreation facilities;**
 - d) Any evidence of unmet demand or casual usage not captured within booking data; and**
 - e) The social and community impacts associated with the potential loss of the facility.**
- 3. RECEIVES the review findings before any final decision is made regarding the future of the Oasis squash courts.**



5.2 NOTICE OF MOTION NO. 24 - REVIEW OF FUNDING ARRANGEMENTS FOR HISTORICAL SOCIETIES

Responsible Officer: Executive Director Community Strengthening
Author: Cr Sean O'Reilly

Preamble

1. Historical societies within the City of Greater Dandenong act as the custodians of our local memory. The volunteers who run these organisations dedicate countless hours to archiving, preserving artifacts, and educating our community about the events and people that have shaped our municipality.
2. Currently, these groups often rely on applying for competitive, ad-hoc community grants to cover fundamental operational expenses. This creates administrative burdens on volunteers and financial uncertainty that can hinder long-term planning and the preservation of historical assets.
3. By investigating a baseline funding arrangement, Council has the opportunity to establish a reliable foundation of support. This guaranteed minimum funding would cover essential operational costs, empowering these societies to focus their volunteer efforts on their core mission: safeguarding and sharing Greater Dandenong's history for future generations.
4. This report will provide Council with the necessary data to make an informed decision on sustainable, long-term support for our historical societies ahead of future budget cycles.

Motion

That Council:

1. **ACKNOWLEDGES** the vital role that local historical societies and their dedicated volunteers play in preserving, protecting, and promoting the rich cultural heritage and history of the City of Greater Dandenong.
2. **NOTES** that stable financial support is essential for the ongoing sustainability of these community-run organisations, allowing them to manage collections, facilitate research, and engage the public without the constant uncertainty of ad-hoc grant cycles.
3. **REQUESTS** that officers investigate the current funding arrangements and Council support provided to historical societies operating within the municipality.
4. **REQUESTS** a report be presented to Council within three (3) months outlining:
 - a. A summary of the current funding methods (including grants, operational support, and in-kind contributions) provided by Council to these groups;
 - b. Options and a proposed framework for establishing a secure, ongoing "baseline funding" model to support the core operational and administrative functions of local historical societies;
 - c. The comparative funding models used by neighbouring or comparable local government areas to support their historical societies; and
 - d. The estimated financial implications of implementing a baseline funding model for consideration in future Council budget processes.



5.3 NOTICE OF MOTION NO. 25 - COUNCILLOR ATTENDANCE AT AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION (ALGA) CONFERENCE

Responsible Officer: Executive Director Strategy & Corporate Services

Author: Cr Rhonda Garad

Preamble

1. The Australian Local Government Association (ALGA) National General Assembly (NGA) is an important national forum that enables councils to advocate on issues affecting local government, participate in policy discussions and engage with elected representatives from across Australia.
2. While the Assembly has value, the City of Greater Dandenong has regularly approved attendance by a large delegation of councillors and Council officers. This represents a significant cost to ratepayers at a time when many residents are experiencing cost-of-living pressures and rightly expect Council to demonstrate prudent financial management and responsible use of public funds.
3. Community feedback has also indicated concern regarding the number of councillors and officers attending interstate conferences and whether this represents value for money.
4. The primary purpose of the National General Assembly is advocacy by elected representatives. A smaller delegation would continue to ensure Greater Dandenong is represented while substantially reducing costs and ensuring attendance opportunities are shared equitably amongst councillors over the course of a Council term.
5. Advances in technology also provide opportunities for conferences such as the NGA to livestream keynote sessions, workshops and debates, enabling councillors who do not attend in person to participate remotely. Hybrid participation would improve accessibility, reduce travel costs and minimise environmental impacts while maintaining engagement with national policy discussions.

Rationale

- Demonstrates prudent stewardship of ratepayer funds.
- Responds to community concerns regarding the size and cost of Council delegations attending interstate conferences.
- Ensures Greater Dandenong continues to be represented at Australia's premier local government advocacy forum.
- Provides all councillors with a fair and transparent opportunity to attend the National General Assembly during a Council term.
- Recognises that the National General Assembly is principally a forum for elected representatives to advocate on behalf of their communities.
- Encourages modern, accessible and cost-effective participation through hybrid and online technology.
- Reduces travel expenditure, staff absences and environmental impacts while maintaining Council's ability to participate in national local government advocacy.



Motion

That Council:

1. **RESOLVES** that, from the 2027 Australian Local Government Association National General Assembly onwards, Council will ordinarily appoint no more than three councillors to attend the Assembly;
2. **Resolves** that the delegation comprise;
 - the Mayor (or Acting Mayor if the Mayor is unavailable); and
 - two additional councillors selected on a rotational basis to ensure that all councillors have an equitable opportunity to attend during the Council term.
3. **REQUESTS** the Chief Executive Officer develop a transparent rotational attendance protocol to ensure participation opportunities are shared fairly amongst councillors, while allowing flexibility where a councillor chooses not to participate.
4. **REQUIRES** that any future report recommending officer attendance include;
 - the specific purpose of attendance;
 - why attendance by an officer is necessary rather than a councillor or online participation;
 - the estimated total cost; and
 - the anticipated benefits and deliverables to Council.
5. **WRITES** to the Australian Local Government Association requesting that future National General Assemblies provide livestreamed and interactive online access to keynote presentations, workshops, policy debates and other appropriate sessions to enable councillors who do not attend in person to participate remotely;
6. **REQUESTS** the Municipal Association of Victoria advocate to the Australian Local Government Association for greater use of hybrid conference models that improve accessibility, reduce costs to councils and ratepayers, and minimise the environmental impact associated with interstate travel; and
7. **NOTES** that Council may depart from the arrangements outlined above only where exceptional circumstances exist and Council resolves to do so by formal resolution.



6 REPORTS FROM COUNCILLORS/DELEGATED MEMBERS AND COUNCILLORS' QUESTIONS

The principal purpose of this item in the Council Meeting Agenda is for Councillors to report on their attendance, observations or important matters arising from their liaison or representation with groups for which the Councillor has been formally appointed by Council. In accordance with the documented 'protocol' that applies to either liaisons or representatives, Councillors should raise matters of importance during this item. Other matters may also be reported.

If a Councillor chooses to speak, the name of the conference/event and the Councillor will be noted in the Minutes for that meeting. If a Councillor requires additional information on the conference/event to be listed in the Minutes, they must submit it in writing to a Governance staff member by 12.00pm the day following this Council Meeting.

Question time is provided to enable Councillors to address questions to members of Council staff. The guidelines for asking questions at a Council meeting are included in the current Governance Rules.

Councillors have a total of 15 minutes each to report on their attendances at meetings, conferences or events and to ask questions of Council staff.



7 URGENT BUSINESS

No business may be admitted as urgent business unless it:

- a) relates to or arises out of a matter which has arisen since distribution of the Agenda; and
- b) cannot safely or conveniently be deferred until the next ordinary meeting and unless agreed to by a majority of those Councillors present at the meeting.



8 CLOSE OF BUSINESS